



FISCAL YEAR 2016-2017 ADOPTED BUDGET



**FLAGLER COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS**

APPROVED BUDGET

**FISCAL YEAR 2016 - 2017
OCTOBER 1, 2016 - SEPTEMBER 30, 2017**

Moody Tree, located at the Moody Homestead

Board of County Commissioners



Charles Ericksen, Jr.
District 1



Frank J. Meeker
District 2
IN MEMORIAM



Barbara Revels
District 3 Chair



Nate McLaughlin
District 4
Vice-Chairman



George Hanns
District 5



FISCAL YEAR 2016 - 2017

Flagler County Board of County Commissioners
FY 2016-2017

Table of Contents

	Page
Preface	
County Administrator's Budget Message	i
About Flagler County	xii
Flagler County's 2013 Strategic Plan Update	xv
 1 - Summary	
Page	
BOCC County Wide Organizational Chart	1 - 1
Sources of All Funds	1 - 2
Summary of Revenues of All Funds	1 - 3
Use of All Funds	1 - 6
Summary of Expenditures/Expenses of All Funds	1 - 7
General Fund Summary of Revenue and Expenses	1 - 10
General Fund	1 - 12
BOCC Expenditures of the General Fund	1 - 13
Appropriation Summary by Category BOCC only	1 - 14
History of Assessed Property Valuation & Millage Rates	1 - 16
Per Capita Taxable Value	1 - 18
Property Taxes for Home Valued at \$200,000	1 - 19
Per Capita Income for Flagler County	1 - 20
Consumer Price Index of the United States of America	1 - 21
Property Tax Levied for the General Fund	1 - 22
County Wide General Fund Taxable Property Value	1 - 23
Breakdown of a Homeowner's Tax Bill	1 - 25
Budget Proformas	1 - 26
Five Year Projection of Tourist Development Revenue	1 - 27
Five Year Projection of Fuel Tax Revenue	1 - 28
Five Year Projection of Shared Revenue Sources	1 - 29
Five Year Projection of Sales Tax Revenue	1 - 30
Position Authorization Summary by Department	1 - 31
Personnel Services Category All Funds BOCC only	1 - 35
Population and Authorized Position Counts	1 - 36
Revenues and Expenditures Summary by Fund	1 - 37
Reserves Summary by Fund	1 - 57
Interfund Transfers Summary	1 - 60
Fund Balance History by Fund	1 - 61
 2 - General Fund - Constitutional/Judicial	
Appropriation Summary – Constitutional and Judicial	2 - 1
Constitutional Organizational Chart	2 - 2
Constitutional Summary	2 - 3
Sheriff	2 - 4
Property Appraiser	2 - 8
Tax Collector	2 - 10
Clerk of the Circuit Court and Comptroller	2 - 12
Supervisor of Elections	2 - 14
Judicial Organizational Chart	2 - 17
Judicial Summary	2 - 18
Court Services	2 - 19
Guardian Ad Litem	2 - 20
State Attorney	2 - 22
Public Defender	2 - 23
Pretrial Services	2 - 24

Flagler County Board of County Commissioners
FY 2016-2017

Table of Contents

3 - General Fund - Board of County Commissioners	Page
Appropriation Summary General Fund BOCC	3 - 1
Administrative Summary	3 - 3
Board of County Commissioners	3 - 4
Administration	3 - 6
Land Management	3 - 8
County Attorney	3 - 19
Economic Opportunity	3 - 22
Engineering	3 - 27
Financial Services Organizational Chart	3 - 32
Financial Services Summary	3 - 33
Budget	3 - 34
Purchasing	3 - 38
Information Technology	3 - 40
Innovation Technology	3 - 42
Community Services Organizational Chart	3 - 47
Community Services Summary	3 - 48
Human Resources	3 - 49
County Extension Services	3 - 53
Social Services Summary	3 - 57
Social Services Administration	3 - 59
Human Services	3 - 61
Senior Services	3 - 67
Adult Day Care	3 - 72
Congregate & Home Delivered Meals	3 - 76
Social Services Grants	3 - 78
Veterans Services	3 - 81
Library Summary	3 - 85
Library	3 - 88
Bunnell Library	3 - 90

Flagler County Board of County Commissioners
FY 2016-2017

Table of Contents

3 - General Fund - Board of County Commissioners (continued)	Page
General Services Organizational Chart	3 - 93
General Services Summary	3 - 94
Administration - General Services	3 - 95
Fleet Management	3 - 97
Facilities Management	3 - 101
Historic Courthouse	3 - 106
Government Services Building (GSB)	3 - 107
Public Transportation	3 - 109
Parks and Recreation Summary	3 - 114
Recreation Facilities	3 - 117
Princess Place	3 - 120
Bull Creek Fish Camp	3 - 122
Recreation Services/Programs -	3 - 124
Recreational Activities	3 - 126
Emergency Services Organizational Chart	3 - 128
Emergency Services Summary	3 - 129
Emergency Management	3 - 130
Emergency Communications 800 MHz Radio System	3 - 137
Flight Operations	3 - 142
Fire/Rescue	3 - 146
Emergency Services Grants	3 - 153
Non-Departmental Summary	3 - 159
Value Adjustment Board	3 - 160
Medical Examiner	3 - 161
Interfund Transfers	3 - 162
Pooled Expenditures	3 - 163
Special Events	3 - 165
Tax Increment Financing	3 - 166
Reserves	3 - 167
Capital Improvements General Fund	3 - 169
General Liability Insurance	3 - 171

Flagler County Board of County Commissioners
FY 2016-2017

Table of Contents

4 - Enterprise and Other Operating Funds	Page
Appropriation Summary Enterprise and Other Operating Funds	4 - 1
Road & Bridge	4 - 2
Constitutional Gas Tax	4 - 7
Growth Management Organization Chart	4 - 11
Growth Management Summary	4 - 12
Municipal Services - Planning & Zoning	4 - 13
Code Enforcement	4 - 18
Building Department	4 - 22
Emergency Communications E-911 Database	4 - 28
Airport	4 - 32
Solid Waste - Landfills	4 - 45
Residential Solid Waste Collection	4 - 50
Flagler County Utilities - Beverly Beach	4 - 55
Bunnell-Flagler County Utility Service	4 - 60
Flagler County Utilities - Plantation Bay	4 - 63
Health Insurance Fund	4 - 68
5 - Special Revenue & Capital Project Funds	
Appropriation Summary - Special Revenue Funds	5 - 1
Tourist Development Summary	5 - 2
Tourist Development Capital Projects 22.5%	5 - 3
Tourist Development Promotions & Advertising 66.25%	5 - 4
Tourist Development Beach Restoration 11.25%	5 - 6
Recreation Impact Fees Summary	5 - 7
Park Impact Fee Zone 1	5 - 9
Park Impact Fee Zone 2	5 - 10
Park Impact Fee Zone 3	5 - 11
Park Impact Fee Zone 4	5 - 12
Transportation Impact Fees Summary	5 - 13
Transportation Impact Fees Old East	5 - 14
Transportation Impact Fee West	5 - 15
Transportation Impact Fee Palm Coast	5 - 16
Transportation Impact Fee New East	5 - 18

Flagler County Board of County Commissioners
FY 2016-2017

Table of Contents

5 - Special Revenue & Capital Project Funds (continued)	Page
MSTU and MSBU Organization Chart	5 - 20
MSTU and MSBU Summary	5 - 21
North Malacompra Drainage Basin District	5 - 22
Bimini Gardens MSTU	5 - 23
Espanola Special Assessment	5 - 24
Rima Ridge Special Assessment	5 - 25
Daytona North Service District	5 - 26
Judicial Funds Organization Chart	5 - 28
Judicial Funds Summary	5 - 29
Courthouse Facilities	5 - 30
Domestic Violence Trust	5 - 31
Alcohol & Drug Abuse Trust	5 - 32
Court Innovations Technology	5 - 33
Juvenile Diversion	5 - 36
Court Innovations	5 - 37
Teen Court	5 - 38
Legal Aid	5 - 40
Law Enforcement Trust	5 - 41
Law Library	5 - 42
Crime Prevention	5 - 43
SHIP Program	5 - 45
Utility Regulatory Authority	5 - 46
Economic Development - Special Revenue Fund	5 - 47
Neighborhood Stabilization Program 3 (NSP3)	5 - 48
Environmentally Sensitive Lands (Old Fund)	5 - 49
Environmentally Sensitive Lands	5 - 50
Capital Funds Organization Chart	5 - 52
Capital Funds Summary	5 - 53
Beachfront Parks Capital	5 - 54
Beachfront Parks Maintenance	5 - 55
Major Capital Projects - 1/2 Cent Discretionary Sales Tax - Fund 311	5 - 56
Major Capital Projects - Fund 312	5 - 58
Marineland Acres Drainage Basin District	5 - 59
Environmentally Sensitive Lands	5 - 60

Flagler County Board of County Commissioners
FY 2016-2017

Table of Contents

6 - Debt Services	Page
Debt Issues Organization Chart	6 - 1
Debt Service Payments	6 - 2
Debt Summary	6 - 3
Outstanding Debt Summary	6 - 4
Debt Service Funds Organization Chart	6 - 6
Debt Service Summary	6 - 7
Colbert Lane \$3,730,000 Special Assessment Bond (2002)	6 - 8
Environmentally Sensitive Lands (ESL) II \$6,665,000 Series 2005	6 - 10
Limited Ad Valorem Tax Refunding Bonds Series 2016	6 - 12
Judicial Center \$25,500,000 General Obligation Bonds, Series 2015	6 - 14
Capital Construction Sinking, \$34,105,000 Bond, Series 2005 Refunded	6 - 16
Capital Improvement and Refunding Revenue Bonds \$42,775,000 Series 2015	6 - 18
 7 - Capital Projects	
Minor Capital Projects	7 - 1
Major Capital Projects by Department Summary	7 - 2
Major Capital Projects - Airport Fund	7 - 4
Major Capital Projects - General Fund	7 - 12
Major Capital Projects - 1/2 Cent Sales Tax	7 - 26
Major Capital Projects - Engineering	7 - 62
Major Capital Projects - Solid Waste	7 - 100
Major Capital Projects - Tourist Development	7 - 104
Major Capital Projects - E-911	7 - 106
 8 - Capital Equipment Purchases & Capital Technology Plan	
Detail of Capital Outlay	8 - 1
Capital Equipment Replacement Program	8 - 4
Capital Equipment Purchases by Fiscal Year	8 - 6
 9 - Appendices	
Pay Classification System-BOCC Only	9 - 1
Fund Structure - Flagler County BOCC	9 - 12
Chart of Accounts - Flagler County BOCC	9 - 19
Summary of Financial Policies - Flagler County BOCC	9 - 25
Budget Policy - Flagler County BOCC	9 - 27
Fund Balance Policy - Flagler County BOCC	9 - 34
Florida Statutes - Chapter 129, 200.065, 200.068, 166.241	9 - 40
Basis for Budgeting and Requirements	9 - 67
Budget Process Calendar Highlights	9 - 68
TRIM Flowchart	9 - 71
Glossary of Terms & Acronyms	9 - 72
Description of Fund and Account Groups	9 - 87
Resolution No. 2016-51 Adopting Final Millage Rate	9 - 108
Resolution No. 2016-52 Adoption of FY 2016-17 Budget	9 - 110
Index	9 - 112

Administration
1769 E. Moody Blvd Bldg 2
Bunnell, FL 32110



www.flaglercounty.org
Phone: (386)313-4001
Fax: (386)313-4101

October 1, 2016

Honorable Chairman and County Commissioners
Flagler County, Florida

Dear Commissioners:

In accordance with the provisions of Sections 129.03(3) and 200.065(2), Florida Statutes, it is my pleasure to present the Approved 2016-2017 budget for Flagler County, Florida, in the amount of \$178,422,148.

As approved, the county wide and dependent special taxing district budgets for fiscal year 2016-2017 are as follows:

Taxing Entity	Fiscal Year 2016-17 Budget
County Wide Budget	\$167,128,306
Transportation Impact Fee Funds	7,140,512
Parks Impact Fee Funds	96,373
Municipal Services Fund	1,122,360
Building Department Fund	1,723,208
Daytona North Service District Fund	984,778
Rima Ridge Mosquito Control District Fund	27,200
Espanola Mosquito Control District Fund	17,394
Bimini Gardens Road Maintenance Fund	23,632
Marineland Acres District	133,545
North Malacompra Drainage District	24,840
Total-All Taxing Entities	\$178,422,148

This approved budget is the culmination of a process that included careful consideration of the goals of the Board of County Commissioners, analysis of current and desired levels of service, and availability of funds. Departments initially submitted budgets. The Financial Services Department, Department Directors and the County Administrator then reviewed the initial requests and adjusted the budget as necessary to meet the County's needs, while still maintaining fiscal responsibility. I believe the approved budget for Fiscal Year 2016-17 reflects your priorities and direction. We held a series of workshops and two public hearings to allow opportunities for citizens to address their concerns and priorities before final decisions were

Charles Ericksen, Jr.
District 1

Frank Meeker
District 2

Barbara Revels
District 3

Nate McLaughlin
District 4

George Hanns
District 5

made. The first Truth in Millage (TRIM) Public Hearing was held on Thursday, September 15, 2016 and the 2nd and Final Public Hearing was held on Thursday, September 29, 2016.

The countywide operating millage rate is approved at 8.1167 mills, 100% of which is being used to fund the General Fund. The General Fund millage rate of 8.1167 mills will generate a total of \$57,341,053 (@ 95%), which is an increase of \$4,493,092 or 8.5% from the amount of property tax revenue included in the adopted fiscal year 2015-16 budget. The approved countywide operating millage rate of 8.1167 mills is 6.30% above the rolled back rate of 7.6354 mills and represents an increase of 0.2 mills from the 7.9417 mills levied in fiscal year 2015-16.

A more detailed discussion of the significant features of the approved budget follows:

Comments on Estimated Revenues and Other Receipts

Millage Rate – The approved fiscal year 2016-17 general fund budget includes an approved millage rate of 8.1167 mills.

In the approved fiscal year 2016-17 budget for the General Fund, property taxes represent 74% of the current year revenues (i.e. total available resources of \$78,309,899, less cash carried forward of \$10,707,672). Based on certified fiscal year 2016-17 taxable values, which were received from the Property Appraiser on July 1, 2016, the following is a summary of the property tax revenues included within the approved fiscal year 2016-17 budget:

Fund	Approved Millage Rate	Ad Valorem Tax Revenue @ 100%
General Fund	8.1167 Mills	\$60,359,003
Debt Service Funds:		
2005 ESL	0.0969 Mills	720,586
2009 ESL	0.0823 Mills	612,015
2016 ESL	0.0708 Mills	526,497
2015 General Obligation Bonds	0.2650 Mills	1,970,645
Total - All Funds	8.6317 Mills	\$64,188,746

Non-Ad Valorem (Per Parcel or Per Front Foot) Assessment Revenues - As presented, the approved FY 2016-17 budget includes a total of \$1,790,921 in non-ad valorem (per parcel or per front foot) special assessment revenues which will be collected by the tax collector as a part of the tax bill process. The specific amounts included within the budget are as follows:

Taxing Entity	FY 2016-17 Special Assessments
Residential Solid Waste Collection Fund	\$1,363,086
Daytona North Service District Fund	260,000
Rima Ridge Mosquito Control Fund	2,450
Espanola Mosquito Control Fund	1,300
Bimini Garden MSTU Fund	5,700
Marineland Acres District	133,545
North Malacompra Drainage District	24,840
Total	\$1,790,921

Sales and Use Taxes – The approved fiscal year 2016-17 budget contains a total of \$7,192,230 in sales and use taxes from the following sources:

Description	Approved Fiscal Year 2016-17 Revenues @ 100%
Local Government Half Cent Sales Tax	\$2,496,115
Local Option Small County ½ Cent Sales Surtax	2,496,115
Local Communications Services Tax	200,000
Local Option Tourist Development Tax (5%)	2,000,000
Total	\$7,192,230

Estimated proceeds from the Local Government Half Cent Sales Tax Clearing Trust Fund of \$2,496,115 have been included in the approved fiscal year 2016-17 budget. This represents an increase of \$195,327 from \$2,300,788 included in the fiscal year 2015-16 budget. Included in the approved FY16-17 budget is \$2,496,115 from the Local Option Small County Sales Surtax. This represents an increase of \$324,517 from the \$2,171,598 included in the fiscal year 2015-16 budget. These proceeds from the Local Option Small County ½ Cent Sales Surtax are budgeted in a Capital Projects Fund which includes expenditures for projects such as the North Malacompra Drainage District-Phase I Backbone Project, Island House Bridge Replacement, and Eco- Cottages at Princess Place and River-to-Sea. The Local Government Half Cent Sales Tax revenue is mainly budgeted in the Capital Improvement Bond Fund 212 used for construction of the Jail Expansion, Sheriff’s Operations Center and the GSB Complex.

The amount of proceeds expected to be received from the Local Communications Services Tax is expected to remain the same in fiscal year 2016-17. A total of \$200,000 was included in the approved fiscal year 2016-17 budget from this source.

The \$200,000 proceeds from the Local Communications Services Tax (State Revenue Sharing), are being utilized in the Debt Service Fund for Capital Improvement and Refunding Revenue Bond Series 2015, issued for the refunding of prior year bonds and assist with financing of several capital projects including the Sheriff's Operation Center, Flagler County Jail Expansion and other capital projects.

It is anticipated that the amount of tourist development tax revenues generated will remain the same as the previous fiscal year. Included in the approved fiscal year 2016-17 budget is \$2,000,000 from Local Option Tourist Development Tax.

Pursuant to the provisions of Flagler County Ordinance Number 2010-11, funds generated from the tourist development tax are to be allocated to the following categories:

Category	Percentage
Capital Projects (Fund 109)	22.50%
Promotions & Advertising (Fund 110)	66.25%
Beach Restoration & Maintenance (Fund 111)	11.25%
Total	100%

Motor Fuel Taxes- A total of \$2,572,342 is included in the proposed fiscal year 2016-17 budget in motor fuel tax revenues. This amount may be summarized as follows:

Description	Approved Fiscal Year 2016-17 Revenues @ 100%
Local Option Fuel Tax	\$ 456,480
Constitutional Fuel Tax	1,181,427
County (Seventh Cent) Fuel Tax	519,972
Ninth Cent Fuel Tax	414,463
Total	\$2,572,342

The \$2,572,342 included from these sources in the approved fiscal year 2016-17 budget represents an increase of 5% from the \$2,449,641 included in the fiscal year 2015-16 budget.

Each of the four types of motor fuel tax revenues have limitations as to how they can be utilized, for example, constitutional fuel tax is generally limited to contracted road construction and reconstruction. Please note that through cooperative agreements between Flagler County and the Flagler County municipalities, the proceeds of the six cent local option fuel tax is remitted by the State Department of Revenue directly to the County and the municipalities. For fiscal year 2016-17, the distribution percentages are as follows:

Entity	Fiscal Year 2016-17 Distribution
Town of Beverly Beach	0.30%
City of Bunnell	3.10%
City of Flagler Beach	3.98%
Town of Marineland	0.00%
City of Palm Coast	73.27%
Flagler County	19.35%
Total	100%

Licenses, Permits, and Fees – The amounts included within the fiscal year 2016-17 budget from these sources total \$728,720 which represents a decrease of \$40,780 from the \$769,500 included within the adopted fiscal year 2015-16 budget. This revenue category includes a number of different sources including building permit fees and right of way utilization fees. As the economy improves, the county should continue to see an increase in the number of building permits being issued.

Cash Carry Forward (Fund Balances) or Net Assets – These amounts are defined as the expected amounts that the preceding year’s actual receipts exceed expenditures and are generally used to fund various budgets until receipt of ad valorem tax and non-ad valorem per parcel assessment revenues, which normally occurs in November or early December. The approved fiscal year 2016-17 budget includes \$47,452,916 in fund balance (or Net Assets) brought forward, which represents 26.60% of the total approved budget of \$178,422,148. Approximately 75% of the budgeted amount of fund balance (net assets) brought forward are included in 11 funds, which are summarized as follows:

Fund	Budgeted Fund Balance
General Fund	\$10,707,672
Constitutional Gas Tax Fund	1,896,884
Tourist Development Fund	4,926,850
Environmentally Sensitive Lands Funds	1,781,557
Transportation Impact Fee (Old East) Fund	2,964,033
Transportation Impact Fee (Palm Coast) Fund	470,732
Cap Imp Ref Rev 2015 (Debt Service) Fund	3,110,298
Capital Imp Rev Bond 2015 (Capital Projects) Fund	1,247,610
½ Cent Discretionary Sales Tax Fund	5,061,319
Solid Waste Fund	1,784,245
Health Insurance Fund	1,088,419
Subtotal	\$35,039,619
All Other Funds	11,513,297
Totals – All Funds	\$46,552,916

Debt Proceeds – There are no debt proceeds budgeted for fiscal year 2015-16.

Comments on Expenditures

Personnel Services – As included in the approved fiscal year 2016-17 budget, appropriations for personnel services total \$24,647,105, which represents an increase of \$2,759,055 from the \$21,888,050 included in the approved fiscal year 2015-16 budget. The increase is primarily attributable to the \$1,000 per employee salary increase, the addition of ten Plantation Bay employees, 5.4 Tourist Development employees, 7.59 other employees, and the \$2,000 per employee insurance contribution increase included in the FY 2016-17 budget.

Employer retirement contributions included in the approved fiscal year 2016-17 budget total \$2,270,466, which represents an increase of \$235,542 from the \$2,034,924 in the approved fiscal year 2015-16 budget.

The following is a retirement rate comparison from last fiscal year to the current approved budget:

Employee Class	Rates for Fiscal Year	
	2015-16	2016-17
Regular	7.26%	7.52%
Special Risk	22.04%	22.57%
Elected Officers	42.27%	42.47%
Senior Management	21.43%	21.77%
DROP	12.88%	12.99%

The increased rates were based on the 2015 actuarial valuation and uniform blended rates recommended by the consulting actuary for the State of Florida.

As presented, the Approved Budget includes a total of 368.99 full time equivalent (FTE) positions in the Flagler County Board of County Commissioner departments (i.e. excluding Constitutional Officers). This represents an increase of 22.99 FTE from the 346 FTE positions included in the fiscal year 2015-16 budget. Ten of the additional FTE’s are due to the addition of the Plantation Bay Utility to the Flagler County staff and 5.4 are due to the addition of the Tourist Development Office. Other positions added include a part time Short Term Vacation Rental Code Compliance Officer, an additional Permit Technician and three Firefighter/Paramedics.

As included in the fiscal year 2016-17 budget, there is a total of \$918,302 in budgeted overtime costs. This represents an increase of \$97,064 from the \$821,238 included in the fiscal year 2015-16 budget. Over 90% of the budgeted overtime is included in the Emergency Services Department for Fire Services, in both regular and special overtime.

The county presently provides health care coverage to all full time employees through a self insured health care program, which provides for the payment of employee health and medical claims and is managed by the County and a third party administrator. Key components of the program include a prescription medication plan, and a Preferred Provider Organization (PPO).

Other efforts to keep medical cost trends at a minimum include the Employee Health Clinic which opened in late November 2011. The clinic offers primary care services to covered employees and their covered dependents at no cost. These services include physician services, blood work, and dispensing of certain maintenance medications. Wellness Incentives are offered to all employees enrolled in the health plan. A Flexible Spending account is established for those who participate in certain Wellness Programs and up to \$100 per covered individual is deposited in the account for the employee to use toward out-of-pocket medical expenses. These funds do not roll over from year to year and the county does not incur an expense unless the employee meets the established criteria.

The County has historically funded the cost to provide health care coverage for the employee plus a substantial portion of the additional cost of providing dependent health care coverage as a flat amount per employee (i.e. without regard to the cost of providing the service or the dependent care option selected). The amount per employee funded historically is shown below:

Fiscal Year	Amount Budgeted per Employee
2007-08	\$10,000
2008-09	9,000
2009-10	8,000
2010-11	8,175
2011-12	8,300
2012-13	8,300
2013-14	8,500
2014-15	8,500
2015-16	8,500
2016-17	10,500

The total amount budgeted in the Insurance Fund has increased by \$560,134 from \$8,993,285 in the Approved FY 2015-16 budget to \$9,553,419 in the FY 2016-17 budget. At the end of FY 2015-16, the anticipated retained earnings balance in the health insurance fund is expected to total \$1,088,419. The retained earnings in this fund are monitored with the intention of utilizing any undesignated balance (i.e. after subtracting the estimated amount necessary to pay for claims incurred but not paid) for the purpose of creating a method of stabilizing the premiums charged for participation in the health care program.

Operating Expenditures- The total operating expenditures budget decreased \$94,016 from \$26,925,071 in fiscal year 2015-16 to \$26,831,055 in the fiscal year 2016-17 budget. This is a

less than 1% decrease that illustrates the departments' commitment to reducing the cost of operating while maintaining the highest levels of service.

Constitutional Officers – As included in the approved fiscal year 2016-17 budget, the total funding support recommended for the Flagler County Constitutional Officers represents an increase of \$1,487,644 from \$27,152,470 in the fiscal year 2015-16 budget, to \$28,640,114 in the fiscal year 2016-17 budget. The funding provided to each of the five constitutional officers is summarized as follows:

Constitutional Officer	Funding
Sheriff	\$ 21,340,960
Property Appraiser	2,308,666
Tax Collector	2,401,140
Clerk of the Circuit Court	1,586,662
Supervisor of Elections	841,776
Judicial/Other	160,910
Total	\$ 28,640,114

Capital Outlay – The \$3,351,766 in Capital Outlay Expenditures included in the approved fiscal year 2016-17 Approved Budget represents an increase of \$1,047,167 from the \$2,304,599 included in the fiscal year 2015-16 budget. This increase was based on the need to replace equipment that had been deferred in prior years.

Capital Improvement Program – The approved Capital Improvement Program for the fiscal year totals just over \$36.5 million dollars with 21 minor projects and 53 major projects. Major Projects include the North Malacompra Drainage Phase I Backbone System, replacement of bridges and widening and resurfacing portions of County Road 305, resurfacing of county roads, including County Rd 13 from CR 305 to US 1 and CR 305 from Bridge #734086 to SR100, widening of Old Dixie Hwy from US1 to I-95, park improvements at Wadsworth and Betty Stefflick parks, FCRA Ballfield Improvements, Island House Bridge Replacement, Eco Cottages at Princess Place and River-to-Sea Preserve; as well as several Airport Improvement projects.

The majority of the funding for these projects comes from state and federal grants. Other major sources include Impact Fees, Tourist Development Taxes, Gas Taxes and the General Fund.

Debt Service- Debt service includes the costs of liquidating long-term liabilities of the County, such as principal and interest on bond issues and notes and contracts payable and related expenditures. The debt service expenditures of \$6,790,120 included in the approved fiscal year 2016-17 Approved Budget represents an increase of \$445,154 from the \$6,344,966 included in the fiscal year 2015-16 budget. These amounts include debt service expenditures budgeted in the Debt Services Funds, the Airport Fund, and the General Fund; except for the General Fund Debt

Service related to public safety totaling \$944,268 for emergency vehicles and the 800 MHZ communication system. These are classified as Public Safety expenditures.

General Fund debt service includes interest and fees for the Tax Anticipation Note (TAN) which is short-term borrowing in the first quarter of the fiscal year for cash flow purposes, until the property taxes start coming in November. The budgeted cost for FY16-17 is \$38,500. There are also principal and interest expenditures budgeted for the Commercial Paper Loan in the General Fund for a portion of the loan issued in September 2013 for the Sheriff's Operation Center and the Jail Expansion projects. Debt Service in the Enterprise Funds (Airport and Utility) is classified as Transportation and Physical Environment respectively and total \$584,911 in the FY 2016-17 Approved Budget.

Debt Service expenditures vary depending on the amount of periodic installments of principal and interest due on long-term obligations during a particular fiscal year. The county has no legal debt limits. Details of all countywide debt service are included in Section 6 of this document.

Interfund Transfers Out- As presented, the approved budget includes a total of \$1,397,471 in interfund transfers. The General Fund has planned to transfer \$360,000 in Passive Park Funding received in prior years to the ½ Cent Discretionary Sales Tax Fund for the Eco Cottages at County Parks , \$225,000 for Island House Bridge Replacement and \$300,000 for the Island House Conference Center projects. The General Fund plans to transfer \$200,000 of library passport revenue collected in prior years to the same fund for the design of a new Southern Library.

Reserves and Contingencies- A total of \$35,714,338 has been included in the approved fiscal year 2016-17 budget for the provision of reserves. These reserves, which are generally governed by the provisions of Section 129, Florida Statutes, typically fit into one of four categories; reserves for contingencies; reserves for cash to be carried forward; reserves for debt service; and reserves for capital outlay. Reserves for contingencies are included to provide a safety net in the event that unforeseen expenditures occur during the fiscal year. Reserves for contingencies are statutorily limited to no more than 10% of the total fund budget. Reserves for cash to be carried forward are generally created when there is a need to carry forward funds to continue operations until revenues are received in the new fiscal year. These revenues are statutorily limited to no more than 20% of the fund budget. Pursuant to the provisions of the Board's adopted fund balance reserve policy (Flagler County Ordinance 06-24), the Board is required to fund a reserve for cash to be carried forward in the General Fund between 7% and 12% of the current fiscal year budget for the fund. The fiscal year 2016-17 budget includes \$4,732,156 or approximately 7% of the budget for this reserve. Reserves for Debt Service are created as legally required by the documents underlying the issuance of the debt, and are not governed by the provisions of Section 129, Florida Statutes. Reserves for capital outlay are generally established to provide the opportunity to cash fund major future capital outlay requirements.

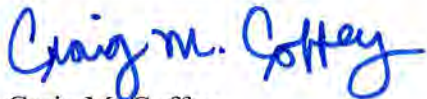
Distinguished Budget Presentation Award- The Government Finance Officers Association of the United States and Canada (GFOA) established the Distinguished Budget Presentation

Awards Program in 1984 to recognize exemplary budget documentation by state, provincial and local governments, as well as public universities and colleges. Entities participating in the program submit copies of their operating budget for review. Each budget document is evaluated using a comprehensive evaluation checklist and those judged proficient receive the Award. In May of 2016, GFOA awarded Flagler County the Distinguished Budget Presentation Award for the adopted fiscal year 2015-16 budget. Flagler County has received the Distinguished Budget Presentation Award for each of the past seven years. Our current budget document has been updated to include updated Performance Measures in order to continue to conform to the Distinguished Budget Presentation Award program requirements, and we will submit it to the GFOA to determine its eligibility for another award.

Acknowledgements- An annual budget document of this complexity could not have been prepared without the efficient and dedicated service of all staff members involved. I would like to give special recognition for the outstanding efforts of Lorie Bailey-Brown, Tammy Patten, Kelly Freshcorn and Lauren Shank for their efforts in preparation of the document.

If there are any other questions concerning the Approved Budget, as presented, we would be pleased to discuss those questions with you, or to explain any of the procedures followed in preparation of the budget document.

Respectfully submitted,



Craig M. Coffey
County Administrator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Flagler County
Florida**

For the Fiscal Year Beginning

October 1, 2015

Executive Director

ABOUT FLAGLER COUNTY

GEOGRAPHY

Located on the northeast coast of Florida, Flagler County is 31 miles south of St. Augustine and 24 miles north of Daytona Beach. The county is bordered by St. Johns County to the north, Putnam County to the west, Volusia County to the south, and the Atlantic Ocean to the east. Flagler County is about 23 miles across at its widest point east to west, and 29 miles long from the farthest point north to south. The county occupies about 571 square miles in area consisting of 485 square miles of land and 86 square miles of water.

At the time of the 2010 U.S. Census, Flagler County had a population of 95,696. The county is comprised of five municipalities – Bunnell, Palm Coast, Flagler Beach, Beverly Beach and Marineland. The municipalities have incorporated roughly 48 percent of the land area within Flagler County. While the majority of the county's population lives in Palm Coast, the city of Bunnell has the largest land mass. The remaining 52 percent of the land is within the unincorporated area of Flagler County.

There is a developed and connected roadway system that provides access to State Road A1A, Interstate 95, U.S. 1 and State Road 100. The Intracoastal Waterway bisects the eastern portion of Flagler County and is navigable from Miami to Canada's St. Lawrence Seaway. The Atlantic Ocean can be accessed at Ponce Inlet to the south or at St. Augustine to the north.

The Atlantic Ocean Beachfront is 18 miles long with pristine beaches. There are more than 40 parks and preserves, as well as 90+ miles of trails for hiking, biking and paddling. Flagler County is a desirable location for tourists, visitors, residents and businesses alike.

Flagler County enjoys ideal temperatures, with highs in the 70s and 80s, October through April. The weather is hot and humid May through September with highs in the 80s and 90s. It rains nearly every day during the summer, but the showers are generally local and short with the sun reappearing quickly. There are 225 sunny days per year, on average, providing wonderful conditions for the beach and other recreational activities like spending the day enjoying one of the many parks and preserves in Flagler County.



ABOUT FLAGLER COUNTY

GOVERNANCE

Flagler County is structured to be accessible and responsive to the public. The county is governed by an elected five-member Board of County Commissioners. Residents also elect Flagler County's five Constitutional officers: Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and the Tax Collector.

Flagler County's administrative departments are operated under the purview of the County Administrator and include Building, Community Services, Economic Development, Emergency Services, Engineering, Financial Services, Fire Rescue, General Services, Growth Management, Land Management, Library, Parks and Recreation, Planning, Public Works, Social Services, Transportation, and Veterans Services.

POPULATION

Flagler County's population as of the 2010 U.S. Census was 95,696 – a 92 percent increase from the 2000 Census. The county had the distinction of being the fastest growing county in the United States by percentage of the 2000 population with growth of more than 53 percent in a five-year period. The estimated population in 2014 was 102,408, which is a 7 percent increase from the 2013 estimate of 99,950.

More than 27 percent of the population is over the age of 65, while nearly 19 percent are under the age of 18 years old. Some 11,345 veterans have made Flagler County their home.

EDUCATION

Flagler County Public Schools enroll about 13,000 students per year. There are five elementary schools, two middle schools and two public high schools in the county. In addition, Daytona State College has branch campus located in Palm Coast.

Ninety percent of the population has graduated from high school and more than 23 percent has a bachelor's degree or higher.

ECONOMY

Property values saw a 7.13 percent growth in 2014. Flagler County's unemployment rate in January 2015 was 6.9 percent, tied for 14th in the state, though it had seen the second highest unemployment in the state last year. New businesses continue to open and local tourism is on the rise. While the economy has started to improve, Flagler County Government continues to operate on a conservative budget.

Residential construction industry and agriculture-related businesses continue to be important elements of Flagler County's economy. The five largest employers in the private sector are Florida Hospital Flagler, Palm Coast Data, Sea Ray Boats, Publix Supermarkets and the Hammock Beach Resort.

The median household income is \$47,233. About 16 percent of residents are living below the poverty level.

ABOUT FLAGLER COUNTY

HISTORY

Flagler County was created from portions of Volusia and St. Johns counties in 1917, and was named after the famous railroad builder Henry Flagler. The county is rich in American history beginning with the Native Americans who migrated seasonally, collecting resources along the eastern shoreline. It is believed that the Timucuan Indians, who settled in Northeast Florida as early as 2000 B.C., were among the area's earliest inhabitants.

European settlement in Flagler County began during the time of the Spanish occupation of St. Augustine. during the subsequent British occupation, "Kings Road" was built connecting South Georgia with the Turnbull Colony at New Smyrna, which provided greater access to the area. Portions of the road remain today as Old Kings Road, and it still serves as one of Flagler County's major north-south corridors.

The City of Bunnell is the county seat of Flagler County, and is one of the oldest communities on the east coast of Florida. It officially incorporated as a town in 1913, and then as a city in 1924. It's history dates back to the 1880s. Bunnell's history is tied to the railroad industry. The area grew over time with small farms that successfully raised sugar cane, corn, sweet potatoes, cucumbers and hay.

Flagler Beach incorporated in April 1925, and has grown from a sleepy fishing village to a unique seaside community that has retained much of its original charm. The city is home to six miles of uncrowded beaches, great fishing spots – including the Flagler Beach Municipal Pier, restaurants, gift shops and recreational facilities.

Palm Coast was developed by the ITT Corporation in 1969, and is now home to 78,740 residents. The project was operated by the ITT Community Development Corporation, and targeted retirement-aged urban residents and professionals from the North and the Midwest. It offered slices of land cut from miles of forest along with the promise of a 500-mile infrastructure of roads, utilities and sewer line. As a result, Palm Coast became the largest planned unit development in Florida history.

Holden House on Moody Boulevard still stands but is now The Holden House Museum.

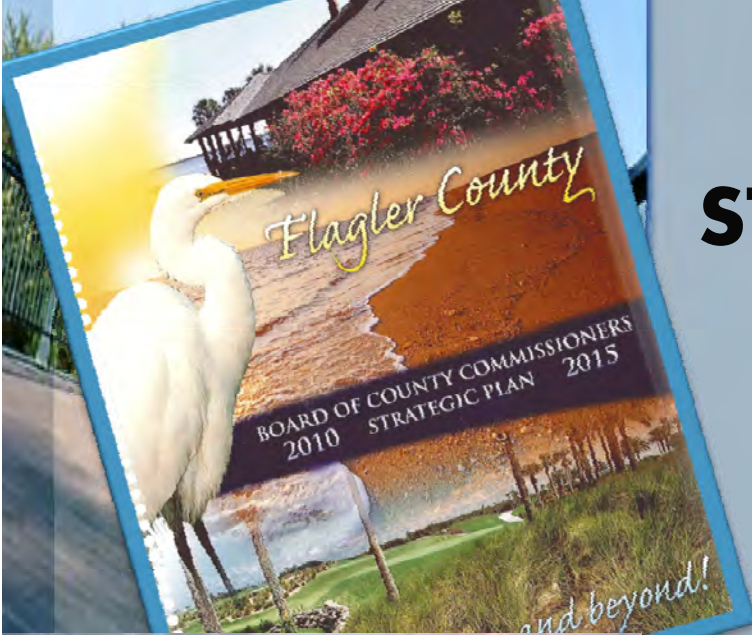


The Florida East Coast Railway travels through Bunnell, but there is no longer a train station.



The Flagler Beach Municipal Pier, pictured in the 1930s.





Flagler County Board of Commissioners

2013 STRATEGIC PLAN UPDATE

VISION vision

Looking Within - Reaching Beyond Strategic Objective

November 2013



FLAGLER COUNTY COMMISSION

2013

STRATEGIC PLAN UPDATE

2010-2015

Looking Within - Reaching Beyond
Strategic Objective



Flagler County Board of County Commissioners

From left to right:

*Vice Chair George Hanns (Dist. 5), Chair Nate McLaughlin (Dist. 4),
Commissioner Barbara Revels (Dist. 3), Commissioner Frank Meeker (Dist. 2),
Commissioner Charles Ericksen, Jr. (Dist. 1)*

This document represents the first update to the Strategic Plan that was originally prepared as part of a planning process initiated by the Flagler County Commission in the Spring of 2009. The plan provided strategic guidance and direction for Flagler County for a period of 2010 to 2015 and beyond. A thorough review kicked off the update. The review clearly demonstrated the successful achievement of the original goals. It also provided the Commissioners with an opportunity to take a wider view as to what is needed for the future by refining their approach to specific projects.

Acknowledgements

Flagler County Staff Members:

Craig Coffey, County Administrator
Albert Hadeed, County Attorney
Sally Sherman, Deputy County Administrator



CONTENTS

INTRODUCTION	4
VISION.....	7
THE COUNTY’S ROLE	7
<i>LEADERSHIP</i>	ERROR! BOOKMARK NOT DEFINED.
<i>COOPERATION WITH AND ASSISTANCE TO FLAGLER MUNICIPALITIES</i>	8
<i>IMPLEMENTATION</i>	8
ISSUES AND GOALS	9
APPENDIX A – STRATEGIC OBJECTIVES- 2013 PROJECT LEVEL	21
APPENDIX B – REPORT CARD – MARCH 2013.....	22



Introduction

The original 2010 strategic plan was developed by the Flagler County Commission in the Spring of 2009. The planning process resulted in the development of a joint vision of the future for the County, along with agreed-upon goals and implementation strategies for the period of 2010-2015 and beyond, setting the pathway for the future. The Commission maintained the original six (6) issues and modified some of the ten goals. The Issues are as follows:

- A. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community
- B. Effective Land Planning and Growth Management -- Comprehensive Plan and Land Development Regulations
- C. Protecting the Environment, Preserving Our Natural Resources
- D. Preserving Our Heritage
- E. Social Services
- F. Infrastructure and Public Services

Before embarking on the 2013 Update, a Report Card provided a snapshot of the achievements through March 2013 associated with the original six (6) issues (Appendix B).

In the 2013 Update, the Flagler County Commission advanced the plan by concentrating more on strategic, long-term, project-level direction by focusing on the areas of facilities, services, recreation and tourism.

The revised plan has been set following a series of meetings earlier this year. More specifically, the 2013 Update revised some of the original strategic goals and objectives and provided more refined objectives at a project level (Appendix A). Below, Section 1 provides for fifteen (15) projects under Public Facilities and Public Services. Section 2 provides for twenty-six (26) projects under Recreation and Tourism. As part of the update, the Commission identified the project priorities which provide direction to staff as to devoting time and efforts to accelerate the further development of the priority objectives. Additionally, the identification of priorities allows staff to further develop projects as funding or other opportunities arise. Action on any of the objectives will still be presented to the Commission for approval. The refined objectives at a project level with priorities are as follows:

Section 1 - Public Facilities and Public Services

- I. Strategic Objective: (Public Safety Services – Fire/Rescue)
- II. Strategic Objective: (Public Facilities – Library)
- III. Strategic Objective: (Public Facilities – Library)
- IV. Strategic Objective: (Public Facilities – Corrections Center/Jail)
- V. Strategic Objective: (Public Facilities – Sheriff Operations Center Consolidation)
- VI. Strategic Objective: (Public Facilities – Former County Jail)
- VII. Strategic Objective: (Public Facilities – GSB Campus)
- VIII. Strategic Objective: (Public Equipment – Fleet)
- IX. Strategic Objective: (Public Facilities - Drainage)
- X. Strategic Objective: (Public Facilities – Drainage)
- XI. Strategic Objective: (Public Facilities – County Roads)
- XII. Strategic Objective: (Public Services – All)
- XIII. Strategic Objective: (Public Service – Shoreline Stabilization/Protection)
- XIV. Strategic Objective: (Public Service – Organization Efficiencies)
- XV. Strategic Objective: (Public Service – Public Protection)

Section 2 - Recreation and Tourism

- I. Strategic Objective: (Recreation/Tourism - Ballfields)
- II. Strategic Objective: (Recreation/Tourism – Parks and Recreation Facilities)
- III. Strategic Objective: (Recreation/Tourism - Fairgrounds)
- IV. Strategic Objective: (Recreation/Tourism – Florida Agricultural Museum)

- V. Strategic Objective: (Recreation/Tourism/Transportation – In-Road Bike Lanes)
- VI. Strategic Objective: (Recreation/Tourism – Separated Multi-Purpose Trails)
- VII. Strategic Objective: (Recreation/Tourism – Nature/Recreation Trails)
- VIII. Strategic Objective: (Recreation/Tourism – Dead Lake/Bull Creek)
- IX. Strategic Objective: (Recreation/Tourism – Old Dixie Park)
- X. Strategic Objective: (Recreation/Tourism – River-to-Sea)
- XI. Strategic Objective: (Recreation/Tourism – Pellicer Flats)
- XII. Strategic Objective: (Recreation/Tourism – Bing’s Landing)
- XIII. Strategic Objective: (Recreation/Tourism – Bulow Creek Headwaters Park)
- XIV. Strategic Objective: (Recreation/Tourism – Bulow Creek Corridor)
- XV. Strategic Objective: (Recreation/Tourism – Graham Swamp Park)
- XVI. Strategic Objective: (Recreation/Tourism – Princess Place Preserve)
- XVII. Strategic Objective: (Recreation/Tourism – Old Kings Road/Pellicer Creek)
- XVIII. Strategic Objective: (Recreation/Tourism – Wadsworth Park)
- XIX. Strategic Objective: (Recreation/Tourism – Hammock Dunes Bridge Park)
- XX. Strategic Objective: (Recreation/Tourism – Lehigh Trail)
- XXI. Strategic Objective: (Recreation/Tourism – Hunter Ridge)
- XXII. Strategic Objective: (Recreation/Tourism – Historic/Archeological Resources)
- XXIII. Strategic Objective: (Recreation/Tourism – Environmental Resources)
- XXIV. Strategic Objective: (Recreation/Tourism–Unique/Niche Activities)
- XXV. Strategic Objective: (Recreation/Tourism – Enhancements)
- XXVI. Strategic Objective: (Recreation/Tourism – Multipliers)

Vision

It is the year 2020 - a decade since creation of the Flagler County Strategic Plan - and a higher quality of life in our community has surpassed expectations. The economy is diversified and provides high-wage jobs and high levels of employment that increase the median income of Flagler citizens. Natural resources, including water and environmentally important land, are protected and conserved. Arts, culture and education are cherished and nurtured, as are Flagler's ecological, architectural, and historic resources. Local governments work collectively to plan and provide enhanced services in the areas of law enforcement, transportation, social services and utilities and to plan effectively for the future. As a result, early education is supported; students stay or return after graduation for available jobs, seniors' needs are met resulting in residents expressing a high degree of satisfaction with their community and their local governments.



The County's Role

Many issues need to be addressed to move Flagler County towards this vision. The role of the County Commission and County government in doing so will vary depending on the issue, and includes the following components.



Leadership Most of the issues in the vision and the plan will be appropriately addressed only if the County clearly articulates and communicates their importance, and offers a compelling vision for the work that needs to be done.



Cooperation with and Assistance to Flagler Municipalities

Many of the issues in the vision and in this plan can only be addressed if Flagler County and Flagler municipalities work cooperatively together. At times, the County's role will be to support and assist the municipalities. The County and the Commission believe that cooperation with, and support of, Flagler's municipalities is a central and integral part of the County's own role.

TOWN OF BEVERLY BEACH, FLORIDA



Implementation

Some of the issues in the vision and the plan are ones the County can address or resolve, directly or through support and work with affiliated agencies and local governments.



Issues And Goals

The Commission identified six issues and ten goals as central to achieving its vision of the desired future. These are listed below (not prioritized). The detailed objectives that will implement these goals are listed in the Objectives section of the report.

A. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community

Goal A.1

A diversified economy that provides a range of job opportunities that raise median County income, a high level of employment, and increased tax base.



Goal A.2

Affordable (workforce) housing and infrastructure for housing that supports a diversified economy.

Goal A.3

An educational system capable of responding quickly to the needs of new businesses and industries.

B. Effective Land Planning and Growth Management -- Comprehensive Plan and Land Development Regulations

Goal B.1

Future development, whether residential, commercial or industrial in nature, that is smart-growth oriented, low impact and "environmentally friendly" (green).



Goal B.2

A sustainable agricultural community.

C. Protecting the Environment, Preserving Our Natural Resources

Goal C.1

Natural systems that are intact and functioning and that contribute to the highest possible quality of life for Flagler residents.

D. Preserving Our Heritage

Goal D.1

Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.



E. Social Services

Goal E.1

Elder care and homeless services to meet the needs of those who do not have other options, provided as economically as possible and to the extent resources permit.



Goal E.2

Reduced correctional system loads through programs that address drug, alcohol and mental health issues that lead to incarceration or recidivism.

F. Infrastructure and Public Services

Goal F.1

Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.



PRIORITIES

This section of the plan lists the highest priority for the Strategic Plan objectives and the priorities as identified by the Commission.

The priorities identified by the Commission continued to cover a broad range of topics. Among the considerations Commissioners used to identify priorities were:

- effect on future quality of life for County residents;
- numbers of people affected by the objective;
- the importance of the need addressed by the objective; and
- the ability of County government to make a difference with respect to the issue.

For the Strategic Plan Update, the priorities remained the same with priorities as follows:

Highest Priorities – Top Tier

The three highest priorities are the creation of an economic development plan, revisions to the land development code, and development of a master County conservation plan in conjunction with continuation of the Environmentally Sensitive Lands Program.

Obj. A.1.1: Continue to develop an economic development plan that:

- Works toward a target for the percentage of the tax base that should be commercial and industrial
- Periodically review and amend identified targeted businesses and industries
- Continues to revise incentives to targeted businesses and industries
- incorporates the Comprehensive Economic Development Strategy (CEDS) wherever possible

Obj. B.1.1: Revise land development code to reflect revisions to the comprehensive plan, and to support smart growth. (This will include Objectives B.1.2, B.1.5, and B.2.2, which call for the inclusion of support of conservation development, transportation options, and sustainable agriculture in the land development code.)

Obj. C.1.1: Continue the Environmentally Sensitive Lands Program and create a master County conservation plan that draws together in a single document the relevant components of the comprehensive plan, land development regulations, and Environmentally Sensitive Lands Program, including maps of existing public lands and lands targeted for acquisition. (The master conservation plan is intended as a tool to enhance integration and understanding of County environmental plans and policies, and facilitate access to information about them. It is not intended to be independent of the provisions of the comprehensive plan, land development regulations, or Environmentally Sensitive Lands Program.)

Highest Priorities -- Tier 2

Obj. E.2.3: Support the courts in establishing, supporting or expanding diversion programs (ones that provide treatment in lieu of incarceration), as resources permit.

Obj. F.T.1: Evaluate the effectiveness and cost-efficiency of current and potential County transportation services, in order to offer viable transportation system(s) to meet the needs of Flagler residents.

Obj. F.W.1: Develop, with a three-year timeframe, a new strategy for disposing of solid waste in ways that generate revenue. Include consideration of transfer stations.

Highest Priorities -- Tier 3

Obj. E.1.1: Develop short- and long-term plans for addressing elder care, homelessness, and related issues, to the extent resources permit.

Obj. F.WS.1 & 2: Take concrete steps to address the current utility issues facing the County.

Obj. A.1.3: Work with municipalities to promote the availability of development ready sites to accommodate desired economic development, appropriately zoned and provided with the necessary infrastructure.

Additional Priorities

The Commission also identified the following as additional priorities.

Obj. A.2.1: Develop a County affordable housing program that can stimulate the production of workforce housing. Include continuing measures to recapture program funds to ensure the sustainability of the program. Encourage Flagler cities to consider their workforce needs when addressing housing.

Obj. E.2.1: Support the Flagler County School Board and others in maintaining youth programs, as resources permit.

Obj. F.L.1: Expand library system to meet the needs of Flagler residents, as resources permit.

Objectives

This section contains all of the issues, goals, and objectives identified by Commissioners during the planning process.

A. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community

Goal A.1

A diversified economy that provides a range of job opportunities that raise median County income, a high level of employment, and increased tax base.



Obj. A.1.1:

Continue to develop an economic development plan that:

- Works toward a target for the percentage of the tax base that should be commercial and industrial
- Periodically review and amend identified targeted businesses and industries
- Continues to revise provides incentives to targeted businesses and industries
- incorporates the Comprehensive Economic Development Strategy (CEDS) wherever possible

Obj. A .1.2: Review current land development codes and other County regulations to identify and remove obstacles to desired economic development, without compromising growth management objectives.

Obj. A.1.3: Work with municipalities to promote the availability of development ready sites to accommodate desired economic development, appropriately zoned and provided with the necessary infrastructure.

Obj. A.1.4: Ensure that airport sites are pad-ready.

Goal A.2

Affordable (workforce) housing and infrastructure for housing which supports a diversified economy.

Obj. A.2.1: Develop a County affordable housing program that can stimulate the production of workforce housing. Include continuing measures to recapture program funds to ensure the sustainability of the program. Encourage Flagler cities to consider their workforce needs when addressing housing.

Goal A.3

An educational system capable of responding quickly to the needs of new businesses and industries.



Obj. A.3.1: In cooperation with area educational institutions, establish a task force that can encourage and coordinate the development of training programs to support desired businesses and industries as they locate in Flagler. The task force should include schools, colleges and universities, and other interested educational institutions.

B. Effective Land Planning and Growth Management -- Comprehensive Plan and Land Development Regulations

Goal B.1

Future development, whether residential commercial or industrial in nature, that is smart-growth oriented, low impact and “environmentally friendly” (green).

Obj. B.1.1: Revise land development code to reflect revisions to the comprehensive plan, and to support smart growth.

Obj. B.1.2: Include provisions in the comprehensive plan and land development code that allow conservation development. (Conservation development entails allowable units on a portion of the tract while protecting the rest, and often allows relatively small increases in density in return for permanent protection of the remainder of the tract by a conservation easement.)

Obj. B.1.3: Place greater emphasis in the Environmentally Sensitive Lands Program on acquisition of lands that support smart growth objectives, consistent with the environmental purposes of the program.

Obj. B.1.4: Require new developments to provide greenways and buffers around developed areas.

Obj. B.1.5: Ensure that new development allows, as appropriate, for a range of transportation options that support smart growth, including transit, walkability, and a greater range of options that address workforce transportation needs.

Obj. B.1.6 -- Ensure that pre-existing uses in zoning for agricultural areas are addressed in the revisions to the land development code.

Goal B.2:

A sustainable agricultural community.

Obj. B.2.1: Recognize and protect the existing rural character of the County.



Obj. B.2.2: Ensure that land use regulations allow for and support a sustainable agricultural community.

Obj. B.2.3: Allow the use of conservation development as a tool to protect agricultural land as well as natural areas.

Obj. B.2.4: Allow appropriate energy-producing facilities and agriculture-compatible revenue generating activities in rural areas as a way of maintaining the economic viability of agriculture.

C. Protecting the Environment, Preserving Our Natural Resources

Goal C.1

Natural systems that are intact functioning natural systems that contributes to the highest possible quality of life for Flagler residents.

Obj. C.1.1:
Continue the Environmentally Sensitive Lands Program and create a master County conservation plan that draws together in a single document the relevant components of the comprehensive plan, land development regulations, and Environmentally Sensitive Lands Program, including maps of existing public lands and lands



(The

targeted for acquisition. master conservation plan is intended as a tool to enhance integration and understanding of County environmental plans and policies, and facilitate access to information about them. It is not intended to be independent of the provisions of the comprehensive plan, land development regulations, or Environmentally Sensitive Lands Program.)

Obj. C.1.2: Create an incentive program for large landowners to offer conservation easements as part of land development process.

Obj. C.1.3: Develop land development regulations to protect recharge areas.

D. Preserving Our Heritage

Goal D.1

Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.



Obj. D.1.1: Develop a coordinated effort to promote the natural, historic, archaeological, and cultural resources in Flagler. Maximize our current resources by using a portion of our tourism dollars for a marketing plan to promote these assets.

Obj. D.1.2: Identify and inventory historic structures/sites and archeological resources (i.e., graveyards, Indian middens, etc.)

Obj. D.1.3: Develop county programs or regulations to protect natural, historic, archaeological, and cultural resources.

Obj. D.1.4: Develop a signage and interpretive kiosk program to recognize historic, archaeological, and cultural resources.

E. Social Services

Goal E.1

Elder care and homeless services to meet the needs of those who do not have other options, provided as economically as possible and to the extent resources permit.

Obj. E.1.1: Develop short- and long-term plans for addressing elder care, homelessness, and related issues, to the extent resources permit.

Obj. E.1.2: Review existing and proposed elder care programs to ensure that services are provided as economically as possible. Include consideration of whether a larger share of expenses can be recovered from recipients of services.

Goal E.2

Reduced correctional system loads through programs that address drug, alcohol and mental health issues that lead to incarceration or recidivism.

Obj. E.2.1: Support the Flagler County School Board and others in maintaining youth programs, as resources permit.

Obj. E.2.2: Support drug and alcohol treatment centers, as resources permit.

Obj. E.2.3: Support the courts in establishing, supporting or expanding diversion programs (ones that provide treatment in lieu of incarceration), as resources permit.



Obj. E.2.4 – Support and encourage Birth to 5 years of age with childcare and educational programs in the County through grant dollars and facilities.

F. Infrastructure and Public Services

Goal F.1

Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

Waste Management

Obj. F.W.1: Develop an integrated Solid Waste Management system.

- Assess the current waste management system and address gaps with a goal to meet the solid waste disposal needs for residents and businesses through methods that are environmentally sound and economical feasible.
- Develop an aggressive recycling program that includes, if feasible, generation of revenue from recycling to help defray the costs of the program.
- Review options for transport and disposal of Flagler waste in new and innovative ways. Include consideration of options that generate revenue, especially waste-to-energy.
- Continue to consider new methods for handling of solid waste needs in ways that minimize the handling of waste in a manner that may generate revenue. Include consideration of transfer stations for all waste classes (Class I, Class II and Class III).

Transportation

Obj. F.T.1: Evaluate the effectiveness and cost-efficiency of current and potential County transportation services, in order to offer viable transportation system(s) to meet the needs of Flagler residents.



Obj. F.T.2: Develop, in coordination with Flagler County's cities and neighboring counties, an integrated county-wide bicycle path and trail system.

Water and Sewer

Obj. F.WS.1: When and where possible, pursue various methods and opportunities to provide utilities targeted to support more urbanized areas in unincorporated Flagler County.

- Nurture partnerships (both public and private) that recognize the value of and support joint utilities initiatives beneficial to the County.
- Take concrete steps to address the current utility issues facing the County as they arise.
- Explore opportunities for state and federal funds as a means to implement and construct utilities.

Public Safety

Obj. F.P.1: Ensure that fire service and law enforcement expansion is coordinated with growth management planning.

Obj. F.P.2: Evaluate and redefine as necessary, level of service standards for fire/EMS and law enforcement.

Obj. F.P.3: Develop measurable indicators that clarify whether adopted levels of service are being achieved and how they relate to County services being provided.

Obj. F.P.4: Develop plan for jail expansion based on needs analysis. Develop alternative programs to reduce overcrowding.

Library

Obj. F.L.1: Expand library system to meet the needs of Flagler residents, as resources permit.



2013 STRATEGIC PLANNING STRATEGIC OBJECTIVES

Appendix A – Strategic Objectives- 2013 Project Level

November 2013



REPORT CARD 2013 STRATEGIC PLANNING STRATEGIC

Appendix B – Report Card – March 2013

March 2013

Contents:

I.	Strategic Objective: (Public Safety Services – Fire/Rescue)	4
II.	Strategic Objective: (Public Facilities – Library)	4
III.	Strategic Objective: (Public Facilities – Library)	4
IV.	Strategic Objective: (Public Facilities – Corrections Center/Jail)	5
V.	Strategic Objective: (Public Facilities – Sheriff Operations Center Consolidation)	5
VI.	Strategic Objective: (Public Facilities – Former County Jail)	6
VII.	Strategic Objective: (Public Facilities – GSB Campus)	6
VIII.	Strategic Objective: (Public Equipment – Fleet)	7
IX.	Strategic Objective: (Public Facilities - Drainage)	7
X.	Strategic Objective: (Public Facilities – Drainage)	8
XI.	Strategic Objective: (Public Facilities – County Roads)	8
XII.	Strategic Objective: (Public Services – All)	9
XIII.	Strategic Objective: (Public Service – Shoreline Stabilization/Protection)	9
XIV.	Strategic Objective: (Public Service – Organization Efficiencies)	9
XV.	Strategic Objective: (Public Service – Public Protection)	10
I.	Strategic Objective: (Recreation/Tourism - Ballfields)	13
II.	Strategic Objective: (Recreation/Tourism – Parks and Recreation Facilities)	13
III.	Strategic Objective: (Recreation/Tourism - Fairgrounds)	13
IV.	Strategic Objective: (Recreation/Tourism – Florida Agricultural Museum)	14
V.	Strategic Objective: (Recreation/Tourism/Transportation – In-Road Bike Lanes)	14
VI.	Strategic Objective: (Recreation/Tourism – Separated Multi-Purpose Trails)	15
VII.	Strategic Objective: (Recreation/Tourism – Nature/Recreation Trails)	16
VIII.	Strategic Objective: (Recreation/Tourism – Dead Lake/Bull Creek)	18
IX.	Strategic Objective: (Recreation/Tourism – Old Dixie Park)	18
X.	Strategic Objective: (Recreation/Tourism – River-to-Sea)	19
XI.	Strategic Objective: (Recreation/Tourism – Pellicer Flats)	19
XII.	Strategic Objective: (Recreation/Tourism – Bings Landing)	20
XIII.	Strategic Objective: (Recreation/Tourism – Bulow Creek Headwaters Park)	21
XIV.	Strategic Objective: (Recreation/Tourism – Bulow Creek Corridor)	21

XV. Strategic Objective: (Recreation/Tourism – Graham Swamp Park)	21
XVI. Strategic Objective: (Recreation/Tourism – Princess Place Preserve)	22
XVII. Strategic Objective: (Recreation/Tourism – Old Kings Rd/Pellicer Creek Corrr)	23
XVIII. Strategic Objective: (Recreation/Tourism – Wadsworth Park)	24
XIX. Strategic Objective: (Recreation/Tourism – Hammock Dunes Bridge Park)	24
XX. Strategic Objective: (Recreation/Tourism – Lehigh Trail)	25
XXI. Strategic Objective: (Recreation/Tourism – Hunter Ridge)	25
XXII. Strategic Objective: (Recreation/Tourism – Historic/Archeological Resources)	27
XXIII. Strategic Objective: (Recreation/Tourism – Environmental Resources)	27
XXIV. Strategic Objective: (Recreation/Tourism – Unique/Niche Activities)	29
XXV. Strategic Objective: (Recreation/Tourism – Enhancements)	29
XXVI. Strategic Objective: (Recreation/Tourism – Multipliers)	30

As part of the update, the Commission identified (11) eleven high priority objectives, and directed staff to devote time and effort to accelerating the further development of those objectives. Additionally, the Commission directed staff to further develop the other strategic objectives as funding or other opportunities arise. Action on any of the objectives will still be presented to the Commission for approval. The priorities associated with the refined objects at a project level are as follows:

Section 1- Public Facilities and Public Service

- I. Strategic Objective: (Public Safety Services – Fire/Rescue)
- IV. Strategic Objective: (Public Facilities – Corrections Center/Jail)
- V. Strategic Objective: (Public Facilities – Sheriff Operations Center Consolidation)
- IX. Strategic Objective: (Public Facilities - Drainage)
- XI. Strategic Objective: (Public Facilities – County Roads)

Section 2- Recreation and Tourism

- II. Strategic Objective: (Recreation/Tourism – Parks and Recreation Facilities)
- III. Strategic Objective: (Recreation/Tourism- Fairgrounds)
- IV. Strategic Objective: (Recreation/Tourism – Florida Agricultural Museum)
- VIII. Strategic Objective: (Recreation/Tourism – Dead Lake/Bull Creek)
- X. Strategic Objective: (Recreation/Tourism – River-to-Sea)
- XVI. Strategic Objective: (Recreation/Tourism – Princess Place Preserve)

I. Strategic Objective: (Public Safety Services – Fire/Rescue)

Using a cost effective approach, improve the Fire/Rescue/Medical level of service response times and coverage for the areas west of US 1.

Strategies:

1. Select a location to construct a new station on CR 305, north of CR 2006 and Daytona North.
2. Evaluate the current St. John’s Park volunteer station as a potential location.
3. To minimize the initial staffing cost, by looking at various options such as shifting existing personnel or using volunteers. The crew will provide an improved first response for either a medical or fire call by relocating the Espanola Station personnel and ambulance rig to St. John’s Park. When possible, staff will evaluate the use of volunteers.

II. Strategic Objective: (Public Facilities – Library)

Expand the Palm Coast Library in order to provide additional meeting room space, provide additional library services, and relieve other facility pressure.

Strategies:

1. Design and permit an expansion plan for the Library.
2. Seek funding to construct the expansion.

III. Strategic Objective: (Public Facilities – Library)

Prior to any expansion, address needed facility maintenance/upgrades at the Palm Coast Library.

Strategies:

1. Complete the currently budgeted safety lighting and parking lot stripping projects.
2. Install a new replacement roof in FY13/14.
3. Paint the interior and replace two rear doors in FY13/14.
4. Replace flooring throughout the facility in a phased approach.

IV. Strategic Objective: (Public Facilities – Corrections Center/Jail)

Carry out the expansion of the County jail to meet the correctional systems needs in a planned, phased, and cost effective manner.

Strategies:

1. Ensure any current expansion/upgrade of our jail/correctional facility accomplishes the following, at a minimum:
 - a. At a minimum, double the number of current cells.
 - b. Create at least eight separation pods.
 - c. Develop adequate spaces for inmate training/rehab.
 - d. Rehab the current space to create a work release program, if feasible.
 - e. Provide proper space for storage, property custody, laundry, kitchen, legal and guest visitation, medical staff and other support service needs.
2. Attempt to reduce the costs of the overall project to below \$18 million and minimize any future operational costs.
3. Continue to develop jail diversion and similar programs to minimize the current and future impact on the jail.
4. Continue to utilize the existing jail facility as necessary and, over time, retrofit the facility with smaller incremental projects, as needed to better meet specific changing correction needs.
5. Develop a long-term master plan outlining future expansions/growth that would accommodate at least a 1,000 bed campus.
6. Take the necessary steps to expedite the project as quickly as possible to alleviate any current deficiencies.

V. Strategic Objective: (Public Facilities – Sheriff Operations Center Consolidation)

Provide for a consolidated Sheriff's Operations Center to meet the law enforcement needs in a planned, phased, and cost effective manner.

Strategies:

1. Relocate the Sheriff's operations from their current public and private locations and ensure any future facility accomplishes the following, at a minimum:
 - a. Provide at least 22,000 s.f. of quality operations space in Phase I.
 - b. Ensure adequate parking is available for the initial project and future expansion.

- c. If possible, create on-site storage for special purpose Sheriff's equipment and impoundment.
 - d. Include energy efficiency technology that makes financial sense to reduce ongoing operational costs.
 - e. Attempt to reduce the overall project cost below \$5 million.
2. Develop a master plan for future growth, ensuring there is room to expand up to a minimum of 36,000 gross square feet, plus parking and other amenities.

VI. Strategic Objective: (Public Facilities – Former County Jail)

Redevelop the Former/Old County Jail Complex into additional County support facilities over time.

1. Staff shall investigate and develop a plan to rehabilitate the site to an appropriate County use.
2. Either remove the existing building and construct a new building or remodel any current buildings by bringing them up to building standards providing for adequate office/support space for County staff and any intended uses.

VII. Strategic Objective: (Public Facilities – GSB Campus)

Enhance the safety and the functionality of the GSB and other facilities on the campus for the visiting public and the employees by evaluating those components that have cost implications for possible upgrades.

Strategies:

1. Conduct a new intersection warrant study on SR 100 and add a traffic signal, if warranted.
2. Pipe the open north/south ditch for safety and, over time, add parking and landscaping.
3. Relocate the employee health clinic to the current caretaker house and, over time, expand the facility to add additional employee health services.
4. Relocate selected staff and equipment from the rear of the complex to relieve current on site congestion/overcrowding and within the office space.
5. Investigate permitting and install a drive-thru car wash for County vehicles.

VIII. Strategic Objective: (Public Equipment – Fleet)

Thoroughly explore and aggressively pursue fuel efficient and fuel alternative vehicles by systematically comparing the benefits and cost for fuel expenditures and secondarily, to reduce environmental impacts.

Strategies:

1. The County Administrator will centralize and standardize vehicle ordering/ acquisition within the Fleet Department and Purchasing Department.
2. Investigate natural gas, electric, hybrids and similar options as part of this analysis for all vehicles in the BOCC fleet.
3. Whenever possible, assist other constitutional officers in this same manner to improve fuel efficiency and standardize vehicles within the County.
4. Once a direction has been determined, install the necessary support fueling infrastructure and provide trained/certified staff to implement and maintain.

IX. Strategic Objective: (Public Facilities - Drainage)

Seek ways to improve the rural drainage system on the west side of the County.

Strategies:

1. Complete a conceptual study of the major drainage systems to identify potential projects to further the overall drainage system and improve water quality. Such conceptual study would consider canal improvements, water reservoirs, use of natural swamps/wetlands and other best management practices.
2. Develop a comprehensive maintenance program of all County maintained canals that includes scheduled cleaning and spraying.
3. As part of 2, above at a minimum evaluate and if warranted include the following specific project in the County's Short and Long-term Capital Improvement Program:
 - a. Firecracker Canal Geotech Services -- Investigate and devise a plan of action to stabilize the banks (from sliding) between Coconut Boulevard and Water Oak Road.
 - b. Explore upgrading the drainage and roadways in Daytona North that are deemed critical in providing a minimal grid/evacuation system for Daytona North residents.
4. Seek to enlist the help of major landowners in maintaining the minor systems along their property (to include spraying) and the installation of proper discharge structures from their property into the system.
5. Seek State, Federal, and Water Management District funding for water quality improvement projects to help drainage in the area.

6. Develop a digital GIS starter map of the drainage system west of US 1. Continue to hone the map over time and use it as a tool for maintenance and to document/identify drainage problems. The map should also be tied to drainage properties/easements, drainage structures, and other key features of the drainage system.
7. Seek to develop the Daytona North drainage feeder systems and other feeder systems where there is County access/right to maintain. Additionally, seek to obtain other access/rights to maintain where it is in the public interest and would otherwise benefit the drainage system.
8. Investigate long term objectives for the utilization of reservoirs for irrigation and potable water.

X. Strategic Objective: (Public Facilities – Drainage)

Continue to pursue the drainage system upgrades of the North MalaCompra Drainage Basin.

Strategies:

1. Complete the current design underway and hold public informational meetings with residents to explain the costs, benefits, timelines and other facets of such a system.
2. Pursue setting up a funding mechanism for residents to participate in the direct benefits received in the system upgrades and maintenance of the system.
3. Actively pursue State, Federal, and Water Management District Funding to minimize the effects on property owners in the area.
4. Continue to explore ways our public works staff can complete identified drainage improvement projects in house, if it is within our technical capabilities and manpower capacity, in order to move system improvements along quicker and minimize the effects on property owners in the area.
5. Develop a digital GIS map of the Basin drainage system. Continue to hone the map over time and use it as a tool for maintenance and to document/identify drainage problems. The map should also be tied to drainage properties/easements, drainage structures, and other key features of the drainage system.

XI. Strategic Objective: (Public Facilities – County Roads)

Develop plan for County Road Resurfacing/Maintenance Program.

Strategies:

1. Conduct an initial in-house qualitative evaluation of the condition of all County maintained roads. The evaluation must identify all necessary improvements and rating system that can be utilized to determine the ranking of any resurfacing needs.
2. Develop an ongoing short and long range maintenance schedule for these roads to include mowing, signage, stripping, drainage structures, resurfacing, shoulder rehabilitation and similar road maintenance items.
3. Develop an annual inspection process for bridges, intersections, stormwater structures, trails, signage, and similar assets.
4. Develop digital GIS mapping of right of way, signage, guardrails, drainage structures, sidewalks/trails, drive connections, road widths and features, and maintenance data.

XII. Strategic Objective: (Public Services – All)

Develop an approach for a GIS System for use by all departments.

XIII. Strategic Objective: (Public Service – Shoreline Stabilization/Protection)

Pursue known and proven protection methods to further beach preservation and public and private property protection.

1. Continue with the US Army Corps of Engineers Shoreline Protection and Feasibility Study until completion.
2. In conjunction with the completion of the Study above pursue the Design Phase to include having the design done privately if it makes practical and financial sense.
3. Seek Congressional funding authorizations and State funding for the design of any project and construction thereafter.
4. When the study/design is complete and the financial assistance becomes clearer, make a final decision on whether to move forward with the project.
5. Immediately study and pursue, if feasible, parking and beach access necessary to meet ACOE standards for Reach A.
6. Allow and work with, but do not fund, alternative preservation and protection methods for Reaches B and/or D, if approved by the City of Flagler Beach.

XIV. Strategic Objective: (Public Service – Organization Efficiencies)

Continue to seek ways to organizationally become more cost effective and efficient.

1. Continue to be open to reviewing the consolidation of services and/or privatization when either financial savings can be realized or substantial operational efficiencies

can be gained. Any privatization should evaluate the benefits provided by private contractors.

2. Develop succession planning for the key County positions.
3. As an evaluation tool, annually measure the progress made on the various strategies adopted. At least every two years seek to review the plan and update policies as needed.
4. Annually as part of the budget process determine if there are services the Board of County Commissioners no longer wish to provide.

XV. Strategic Objective: (Public Service – Public Protection)

Continue to invest in Public Safety for our community to provide a high level of public protection and quality response during emergency situations.

1. Expand and update the 800 MHz system to provide adequate capacity for and interoperability among users.
2. Develop a Capital Replacement Plan for obsolete radios that are no longer serviced and supplied by the manufacturer or secondary vendors.
3. Plan for the replacement and potential relocation of Station 92 to Belle Terre once the road connecting to Belle Terre is completed.
4. Continue to work with the Sheriff's task force to fix the existing CAD system problems or explore replacing the system in order to ensure that the fire and reporting system will allow for full interaction with the CAD for statistical information.
5. Seek to place a vehicle locator on every emergency vehicle and, if possible, identify a system that interactive with the CAD.

Economic Development – Not Included. The Strategic Planning Retreat items from the Economic Opportunity Advisory Council will be reviewed by the BOCC once completed. At least two Commissioners (Revels/Meeker) participated in the retreat.

Airport – Not Included. The Airport Advisory Board is currently updating the Airport Master Plan. Once the plan has been completed, it will be presented to the BOCC for consideration.



(Intentionally Left Blank)



Section II: Recreation & Tourism

I. Strategic Objective: (Recreation/Tourism - Ballfields)

Expand the County ballfield complex by adding additional multi-purpose fields and other amenities to create sufficient facilities for a variety of tournaments and practice fields to support Flagler County youth.

Strategies:

1. Review the previous master plan and update it as necessary for permitting.
2. Pursue funding and construct two new multi-purpose baseball fields and parking.
3. Develop additional fields and amenities as funding becomes available.

II. Strategic Objective: (Recreation/Tourism – Parks and Recreation Facilities)

Upgrade/Maintain the current Parks/Recreation Facilities to a higher standard to better support Flagler County’s youth and showcase the County.

Strategies:

1. Pursue turning over maintenance responsibility for the A1A trail/sidewalk to the FDOT.
2. Allocate additional maintenance personnel and equipment to maintain parks to higher standard than present.
3. Pave the main parking area and entrance road.
4. Evaluate the site landscaping and replace as necessary to upgrade appearance.
5. Develop a fertilizer/weed treatment regiment to improve grass.
6. Enhance the entrance signage.
7. Install electronic batting practice cages utilizing a private vendor, if possible.
8. Rehab the concession facilities, bathrooms and amenities.
9. Redesign the layout of additional parking to maximize spaces.

III. Strategic Objective: (Recreation/Tourism - Fairgrounds)

Fully develop the County Fairground facilities and promote its use as a tourism and rural recreational asset.

Strategies:

1. Review the existing master plan and update as necessary.
2. Seek funding and construct the remaining elements of the master plan over time to include one paved access road, signage, parking, stormwater, bleachers, etc.
3. Establish a working user/marketing team to expand, improve, and market the facility usage. The proposed team would include, but not be limited to members of the: Fair Board, Barrel Racers, Cattleman's Association, Rodeo, Ag Extension, Tourism, County, etc.

IV. Strategic Objective: (Recreation/Tourism – Florida Agricultural Museum)

Assist the Museum Board and the State with stabilizing its financial situation by creating and implementing a long range master plan for the facility to protect the County's past investments and develop the Museum as a local, regional and State tourism asset.

Strategies:

1. Work with the Museum Board and staff to develop a partnership with the University of Florida – IFAS for a variety of support to include funding, technical, labor and other in-kind support.
2. Work with the Museum Board and staff to develop a partnership with the State Department of Agriculture to provide significant operational and capital funding, in addition to other in-kind support that could be provided.
3. Investigate pledging capital dollars, if matched by the State for museum expansion/development of displays/exhibits for the museum over the next 5 years from County sales tax dollar proceeds.
4. Through the County's Museum Board Appointee, strongly encourage the Museum Board to pursue a new master development plan, capital fund raising strategies, and similar measures to reinvigorate the development of the Museum.

V. Strategic Objective: (Recreation/Tourism/Transportation – In-Road Bike Lanes)

To further develop and promote Flagler County as a bike friendly community for residents and visitors alike, continue to develop cycling infrastructure, plus public education, and other tools that will make it safer for bicyclists on public roadways.

Strategies:

1. Form an ad hoc group, working with the municipalities, FDOT, cyclist groups and similar groups to develop bicyclist related educational safety campaigns, review new infrastructure projects, and gather other bike safety ideas/suggestions.
2. Incorporate in-road bike lanes, if physically and financially possible on the following roadways:
 - a. Colbert Lane: From SR 100 to Palm Coast Parkway
 - b. Old King Road: From SR 100 to County Line
 - c. John Anderson: From SR 100 to County Line
 - d. SR A1A: From County Line to Hammock Dunes Bridge
 - e. South SR 100: From Old King Road to John Anderson
 - f. Old Dixie Highway: From I-95 to US1
 - g. CR 13: From US 1 to the County Recreational Complex Entrance
3. On the same roadways as in paragraph 2 above, seek to plan and if possible develop separated multi-purpose trails for casual riders, pedestrians and other recreation uses.
4. Encourage the cities and Volusia County (segments on Old Dixie and Old Kings/John Anderson) to take similar measures.

VI. Strategic Objective: (Recreation/Tourism – Separated Multi-Purpose Trails)

To fully interconnect a countywide trail system and further develop and promote Flagler County as a multi-modal, trail friendly community for residents and visitors alike, continue to develop multi-purpose trail infrastructure taking into consideration the compatibility of uses, public information and other tools that will connect trails, and make them more accessible and useable.

Strategies:

1. Work with the municipalities, FDOT, and similar groups to develop trail related information campaigns, plan new infrastructure projects, and better coordinate trail components.
2. Construct and encourage the construction (in conjunction with the City of Palm Coast) of multi-purpose trails if physically and financially possible for the following segments:
 - a. US 1: Belle Terre to SR 100
 - b. US 1: Royal Palms to PC Parkway
 - c. US 1: PC Parkway to North DRI Trail System
 - d. US 1: Belle Terre to Seminole Woods

- e. Seminole Woods Parkway: SR 100 to Citation Parkway (City)
 - f. Seminole Woods Parkway: Citation Parkway to US 1 (City)
 - g. Old Kings Road N: Matanzas Woods to US 1 (Designed)
 - h. Roberts Road: Colbert Lane to SR 100 (Design)
 - i. CR 13: US 1 to County Recreational Complex
 - j. Lehigh Trail: West of US 1
 - k. Colbert Lane: From SR 100 to Palm Coast Parkway
 - l. Old King Road S: From SR 100 to County Line
 - m. John Anderson S: From SR 100 to County Line (Design)
 - n. SR A1A West: Hammock Dunes Bridge Park to School Site
 - o. SR 100 South Side: Old Kings Road to John Anderson
 - p. SR 100 South Side: Select Segments/ Crossing Segments
 - q. Old Dixie Highway: From I-95 to US1
3. Develop a comprehensive trail map and integrated website information to include wayfinding points and other information. Coordinate standardized signage, QRC codes, and other trail factors to make use by the public as seamless as possible.

VII. Strategic Objective: (Recreation/Tourism – Nature/Recreation Trails)

To fully develop a multi-facet and comprehensive countywide trail system and promote Flagler County as an environmental, trail friendly community for residents and visitors alike. Continue to develop nature-based trail infrastructure, public information and other tools that will connect trails, making them more accessible and useable.

1. Seek to develop a natural/recreation trail system on the large preservation tracts of County land between Seminole Woods and Belle Terre by connecting the separated multi-purpose trails on either roadway.
2. Continue to evaluate opportunities to add natural/recreation trails on County owned property and the separated multi-purpose trails in the Hammock area to include the following areas/locations:
 - a. The area between Hammock Dunes Parkway, SR A1A, and Camino Del Mar.
 - b. The area on the west side of A1A between Hammock Dunes Bridge Park and the 20 acre Intracoastal School Experience site.

- c. The area on the east side of A1A between 16th Street (Old Salt Road) and Jungle Hut.
3. Seek to develop a smaller natural/recreation trail system on the tracts of County land west and east of Colbert Lane.
4. Evaluate the potential for trails on public areas of the Airport property together with the 56 acres south of the Airport where the National Guard is proposed to be located.
5. Develop a north-south trail system in the Graham Swamp slough that runs from the Lehigh Trail to State Road 100. The system should be developed with a future crossing of SR100 or, preferably, with a flyover in mind.
6. As new off-road trail systems are developed, consider the safety/separation when mountain bike and hikers share the same recreational areas.

VIII. Strategic Objective: (Recreation/Tourism – Dead Lake/Bull Creek)

Further develop the Dead Lake (Bull Creek) Campground and promote its use as a tourism and rural recreational asset.

Strategies:

1. Expand the park size where it makes practical and financial sense.
2. Create additional boat parking for use by residents and visitors alike.
3. Upgrade the utility system to correct deficiencies with a sanitary sewer package plant and expansion of the water to campsites.
4. Explore potential viable uses of the site.
5. Explore the feasibility of offering boat and canoe/kayak rentals.
6. Expand the Recreational Vehicle (RV) camping.
 - a. Create additional sites.
 - b. Increase occupancy stay from 3 months to 6 months.
7. Develop a Camp Host Program.
8. Install package water/sewer system at Bull Creek.

IX. Strategic Objective: (Recreation/Tourism – Old Dixie Park)

Further develop Old Dixie Park to increase usage and promote it as a destination for tourism and a recreational asset.

Strategies:

1. Due to lower usage as a local neighborhood park, investigate the potential of providing destination amenities, to include a dog park, Frisbee golf ("disc golf") course, or other similar unique activity.
2. Improve landscaping lighting, signage at the park and, specifically, for the horseshoe courts.
3. Over time and as population nears the park, develop and seek to provide a non-vehicular trail systems to access the park.

X. Strategic Objective: (Recreation/Tourism – River-to-Sea)

Further develop River to Sea with the Town of Marineland to promote it as a tourism and coastal recreational asset for residents and visitors alike.

Strategies:

1. Redevelop the bathhouse to support primitive camping.
2. Build a fishing/observation platform on the Intracoastal.
3. Increase the amount of Environmental Interpretation available.
4. Upon the relocation of the Guana Tolomato Matanzas National Estuarine Research Reserve (GTMNER), repurpose the Camp, Ranger Station, Visitor Center, Environmental Interpretative Center, etc.
5. Evolve to the development of Green/Environmental Cottages over time.
6. Further develop public parking on-site, N. Ocean Sore Blvd., to allow for closer access to the water.
7. Make fishing available in the pond.
8. Investigate the potential to develop an Intracoastal boat ramp and parking in the general area.
9. Explore partnering with a private vendor to establish a store to provide basic camping items.

XI. Strategic Objective: (Recreation/Tourism – Pellicer Flats)

Create new recreational areas within Pellicer Flats and around this Environmentally Sensitive Land (ESL) acquisition tying it into the Princess Place Preserve and the larger area so the area can be promoted as a tourism and coastal recreational asset for residents and visitors alike.

Strategies:

1. Further stabilize the Davis Grade easement into a proper vehicle access road similar to the condition of Princess Place that will serve the Florida Inland Water Navigation District (FIND) site, festival events and vehicular recreational traffic.
2. Create a new shell parking area off Davis Grade Road.
3. Work with the FIND to utilize the western side of their spoil site property to develop a permanent access/trail road that can remain after conversion of the property into a spoil site that will serve the FIND site, festival events and vehicular recreational traffic.

4. On the 187 acres of leased property from GTMNER called “Marshview” develop an overlook, boardwalk, and trails/nature trails as provided for in the agreement.
5. If physically possibly and practical, develop a canoe/kayak launch on the GTMNER property.
6. On the 18 acre Princess Place marsh frontage tract, develop an overlook, boardwalk, nature trails and other environmentally appropriate amenities.
7. Interconnect the full trail loop by constructing a trail along Old Kings Road from the Davis Grade easement to Princess Place Road.
8. Create a plan to move forward with the appropriate uses and management of the islands on the Intracoastal, opposite Bings Landing, into additional water based recreation amenities to include dockage, camping/fishing cottages, pavilions and other nature based amenities.
9. With all improvements proposed, seek to protect and preserve the environmental beauty and character of the area.

XII. Strategic Objective: (Recreation/Tourism – Bings Landing)

Further develop Bings Landing to promote it as a tourism and coastal recreational asset for residents and visitors alike.

Strategies:

1. Better organize existing vehicle parking area to maximize spaces.
2. Replace the current dilapidated bathroom with a more durable facility that represents the County better. (In process)
3. Add new nature trails as designed and permitted on the northern property. (Designed)
4. Install a canoe/kayak launch chute on the north side of the property.
5. Study converting the caretaker house into a community center facility.
6. Further develop bike rental and add public canoe/kayak rentals at the park.
7. Expand the offering of kayak tours and fishing guides through the park.
8. With the redevelopment of the basin dockage, increase the number of temporary basin boat docking spaces.

XIII. Strategic Objective: (Recreation/Tourism – Bulow Creek Headwaters Park)

Develop this Regional County Park into a fully faceted recreational and environmental jewel for the County, similar to Princess Place, and fully integrate it into the larger Bulow Corridor to be promoted as a tourism and recreational asset for residents and visitors alike.

Strategies:

1. Canoe Launch and Trail – On site storage.
2. Wetlands/Uplands Mitigation/Preservation.
3. Mountain Biking Trail.
4. Green Cottages.
5. Canopy Walk.
6. Equestrian.
7. Historic Indian Mounds Middens/Archeological.

XIV. Strategic Objective: (Recreation/Tourism – Bulow Creek Corridor)

Develop the Corridor in an east-west fashion from I-95 to the Intracoastal and from Graham Swamp to Bulow Creek Headwater Park, to Bulow Creek State Park, in a fully planned corridor to be promoted as a tourism and recreational asset for residents and visitors alike.

Strategies:

1. Work to construct a flyover over SR 100 to connect all the Bulow Parks with Graham Swamp
2. Provide shell on a nature trail from SR 100 to the Lehigh Trail.
3. Create active and compatible recreational uses for the closed landfill on Old Kings Road.
4. Create a shell nature trail from the active uses at landfill site near I-95 to County's boat launch parcel on the Intracoastal.

XV. Strategic Objective: (Recreation/Tourism – Graham Swamp Park)

Further develop Graham Swamp by working with the Water Management District and the City of Palm Coast to promote it as a tourism and recreational asset for residents and visitors alike, working with the Southern Off-Road Bicycle Association.

Strategies:

1. Completely redesign the mountain biking trails signage, obstacles, and routes to ensuring it meets the Southern Off-Road Bicycle Association (SORBA) standard and match other facilities.
2. Create new walking trails and overlooks within the Park.
3. Enhance the overall appearance of the Old Kings Road trailhead by considering additional paving, landscaping, lighting, signage and a bathroom similar to the Colbert Lane, Graham Swamp Trailhead.
4. Construct the following trails:
 - a. Old Kings Trail Head to Lehigh Trail (with support from the COPC)
 - b. Lehigh Trail to SR 100
5. Build a Pump Track (Mountain Biking Preparation /Training Track) on the Old Kings site, as a further amenity to develop the mountain biking courses.
6. Pursue removing excess debris to aid in eliminating illegal activity.
7. Further develop the land use management programs to eliminate evasive species, control wildfire threats, and improve the habitat environment for flora and fauna species.
8. Work to integrate marketing and advertising to promote this as a tourism and recreational asset for residents and visitors alike.

XVI. Strategic Objective: (Recreation/Tourism – Princess Place Preserve)

Enhance this magnificent Regional County Park with additional amenities and more fully integrate the park within the greater Old Kings Road/Pellicer Creek Corridor so it can be further utilized and promoted as a tourism and recreational asset for residents and visitors alike.

Strategies:

1. Create meeting Facilities at the Island House.
2. Add a wedding pavilion and area.
3. Construct permanent bathrooms at Equestrian Facility which is located on the west side of the park and other Amenities.
4. Replace Island House bridge.
5. Trail Loop to Pellicer Flats and along Old Kings to Princess Place Road.
6. Cottages.
7. Repair the stable roof and bathroom.

8. Relocate donation box.

XVII. Strategic Objective: (Recreation/Tourism – Old Kings Road/Pellicer Creek Corridor)

Develop the Corridor from US 1 to the Intracoastal Waterway and beyond into a fully planned corridor to be promoted as a tourism and recreational asset for residents and visitors alike.

Strategy:

1. Trail Loop to Pellicer Flats and along Old Kings to Princess Place Road.
2. Promote Hewitt Sawmill and Fort Fulton.

XVIII. Strategic Objective: (Recreation/Tourism – Wadsworth Park)

Further develop Wadsworth Park to promote it as a tourism and recreational asset for residents and visitors alike.

Strategy:

1. Parking Expansion on Roberts Road.
2. Pursue the redevelopment of the existing skate park.
3. Enhance fields and other amenities.
4. Explore enhancing the existing trail on the south side of the park to have access to Roberts Road.

XIX. Strategic Objective: (Recreation/Tourism – Hammock Dunes Bridge Park)

Create a new County park at the base of the bridge as an A1A Scenic Byways Corridor Improvement to be promoted through the National Scenic Corridor and further be improved as tourism and coastal recreational asset for residents and visitors alike.

Strategies:

1. At a minimum, construct the following amenities at the Park:
 - a. Bathrooms.
 - b. Vehicular Parking.
 - c. Entrance Sign.
 - d. Nature Trails.
 - e. Pavilions.
 - f. Fishing Platform/Overlook.
 - g. Bike Rack.
2. Provide an A1A crosswalk allowing individuals parking on the west side of the Park to safely cross the street to access the main A1A Trail.
3. Pursue working with the Dunes Community Development District to develop the property located under the bridge as an extension of the park for additional amenities.
4. Explore the possibility of acquisition of the property to the south.
5. Construct a trail/boardwalk to connect the park with the 20 acre School Board property to the north.

XX. Strategic Objective: (Recreation/Tourism – Lehigh Trail)

Further develop the Lehigh Trail to promote it as a tourism and recreational asset for residents and visitors alike.

Strategies:

1. Historical markers, to include the Lehigh Portland Cement Company.
2. Archeological.
3. Gateway arches.
4. Work to increase trail maintenance, to include specifically addressing pavement rippling that is occurring due to tree roots.

XXI. Strategic Objective: (Recreation/Tourism – Hunter Ridge)

Upon receipt of the land, and as a long-range project, develop this 1,800 acre plus Regional County Park into a fully faceted recreational and environmental asset of the County, similar to other County Regional Parks, and integrate it with the DRI, the City of Ormond Beach (park portion), Volusia County and the Water Management District's ESL properties in the area to be promoted as a tourism and recreational asset for residents and visitors alike.

Strategies:

1. At a minimum, consider constructing the following amenities at the Park over time:
 - a. Bathrooms.
 - b. Vehicular Parking.
 - c. Entrance Sign.
 - d. Nature/hiking Trails.
 - e. Pavilions.
 - f. Fishing Platform/Overlook.
 - g. Bike Rack.
 - h. Camping/Cottages/Overnight Facilities.
2. At a minimum, consider constructing the following amenities at the Park:
 - a. Equestrian Trails.
 - b. Wildlife Observation Tower.
 - c. Land Navigation Orientation Course.
 - d. Ropes/Confidence Course.



e. Environmental Center/Education.

XXII. Strategic Objective: (Recreation/Tourism – Historic/Archeological Resources)

Further develop/enhance the County’s historic and archeological resources as a tourism, cultural, and historical asset for residents and visitors alike.

Strategies:

1. Protect archeological resources of the native people to include middens, camps, burial mounds, and similar locations; so they can be fully archeologically explored and documented and ultimately used to educate individuals on these early inhabitants.
2. Work with the City of Palm Coast on researching, promoting and protecting historical/archeological assets at their Long’s Landing Park.
3. Coordinate with the Flagler County Historical Society to document, and protect County historical assets in a central, comprehensive manner.
4. Continue to work with groups such as the Historical Society, Heritage Crossroads, A1A Scenic Byways and others.
5. Request the City of Bunnell use a portion of the Historic Courthouse to publically display various historical items and ask that they consider some usage by the Flagler Historical Society.

XXIII. Strategic Objective: (Recreation/Tourism – Environmental Resources)

Further develop/enhance the County’s unique environmental resources as a recreational, tourism and educational asset for residents and visitors alike.

Strategies:

1. Identify different species of Legacy/Specimen Trees in the County such as the Moody Oaks; name and recognize them, and ultimately use them as educational/tourism assets.
2. Throughout all of our parks seek to identify, describe, and document different types of environmental communities using placards, kiosks, nature exhibits, nature centers, and other commonly used methods.
3. Identify various on-site species of flora and fauna in all parks as an education/tourism tool, to include weaving such species into brochures and scannable Quick Response Code (QRC) exhibits.
4. Develop a robust land management and maintenance program consisting of invasive species removal, timbering, plantings, restoration, and prescribed burns, at a minimum, to protect and develop these unique environmental resources.

5. Partner with other local governments, private vendors, and non-profit organizations to proactively develop/enhance our environmental resources.

XXIV. Strategic Objective: (Recreation/Tourism – Unique/Niche Activities)

Explore adding unique/niche activities within our County and specifically our parks, in order to create diverse experiences to set apart the County for residents and visitors alike. This can be accomplished by staff, partnering with other local governments, private vendors, and non-profits organizations. Insurance, risk assessments and legal liability will be considered as part of the undertaking of the higher risk activities listed below. Examples of potential unique/niche activities may include:

1. Ziplines.
2. Rope Course.
3. Frisbee Golf.
4. Fitness Courses.
5. Observation towers.
6. Paintball.
7. Rock Wall.
8. Fish Hatchery or Sea Turtle Rescue.
9. Planted ornamental gardens similar to that at Washington Oaks.
10. Butterfly Gardens.
11. Bird Aviaries.

XXV. Strategic Objective: (Recreation/Tourism – Enhancements)

Create/develop recreational/tourism enhancements to make resident and visitor experiences in County parks easier, more enjoyable, and more memorable.

Strategies:

1. Sell gifts/souvenirs highlighting our County's history, parks, species and similar attributes to be sold at parks, on the County's website, and through local stores similar to the way items are sold by the Friends of Washington Oaks State Park; funds to be used as a fundraiser for the park.
2. Increase all County collateral advertising park/recreation/tourism material about County park facilities.
3. Develop a Web-Based Reservation System similar to the State of Florida and Georgia park system. (Under development)

4. Develop a junior ranger program, camps, and tours and other passive park programming for kids and adults.
5. Develop QR codes throughout our park system, phone/tablet apps and other technology interactions for all Parks. QR codes could supply maps, video, and history narratives, creating a 24/7, 365-day dimension to all County parks.
6. Seek to develop a Global Position System (GPS) trail tracking app or other downloadable application to assist park users to further utilize as part of their experience.
7. Implement “Project Eagle Eye”/”Eyes on Navigation” which provides live video cameras feed, weather and tidal information for the mutual interests of tourism, boating, environmental study and emergency weather to encourage tourism to the County and improve information for local users as well.
8. Over time develop, if physically and financially feasible, each park into wireless hot spots.
9. Drastically expand and upgrade the County park website information and usability making a state of the art website for parks.
10. Expand advertising on external websites, more stories through local media, and more promotion on the local radio, and other media outlets. Additionally, increase recreation tourism programming on the County and Palm Coast Public Stations.

XXVI. Strategic Objective: (Recreation/Tourism – Multipliers)

Develop recreational/ tourism multipliers that build on recreational/tourism assets to create value-added experiences for residents and visitors.

Strategies:

1. Implement a Geo Caching Program that can expand over time.
2. Recruit and/or initiate with local residents a birding conference.
3. Encourage and sponsor fishing tournaments.
4. Manage and/or sponsor summer camps.
5. Develop school education engagement in County parks for younger youth.
6. Provide for older youth to volunteer and intern in County parks.
7. Seek out and engage canoe/kayak vendors, bike vendors, beach sport vendors and other eco-tourism vendors to compliment recreational amenities at the beach and County parks.

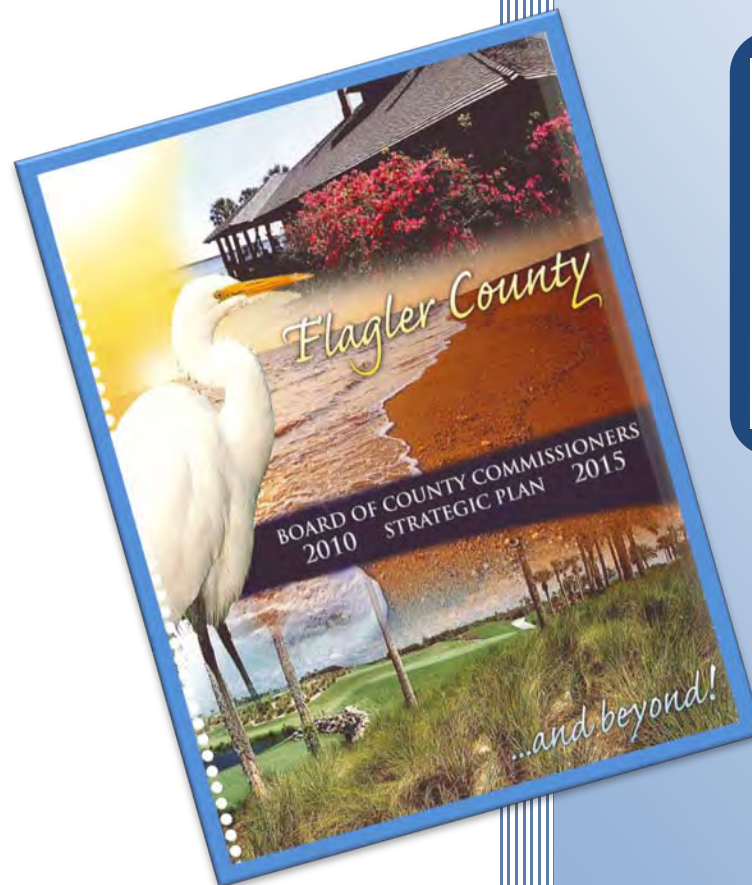
8. Pursue listing as a destination status for various recreational activities such as: mountain biking, equestrian riding, biking, fishing, etc. For example Flagler's designation as a State certified horseshoe facility or pursuing the designation as an International Mountain Biking Association (IMBA) Ride Center, which only exists 14 places in the world (one in Ocala, Florida).
9. Consider a bow only, wild hog hunt competition similar to the recent state run event held for invasive snakes in the Everglades.



Report Card

Flagler County Strategic Plan 2010 - 2015.... and Beyond!

BOARD OF COUNTY COMMISSIONERS



March 2103



VISION

It is the year 2020- a decade since creation of the Flagler County Strategic Plan – and a higher quality of life in our community has surpassed expectations. The economy is diversified and provides high-wage jobs and high levels of employment that increase the median income. Natural resources, including water and the environmentally important lands, are protected and conserved. Arts, culture and education are cherished and nurtured, as are Flagler’s ecological, architectural, and historic resources. Local governments work collectively to provide enhanced services in the areas of law enforcement, transportation, and utilities and to plan effectively for the future. As a result, in large measures, residents express a high degree of satisfaction with their community and their local governments.



Contents

INTRODUCTION	4
A. DIVERSIFIED ECONOMY, INCREASED COMMERCIAL AND INDUSTRIAL TAX BASE, SUSTAINABLE BUSINESS COMMUNITY	6
B. EFFECTIVE LAND PLANNING AND GROWTH MANAGEMENT-COMPREHENSIVE PLAN AND LAND DEVELOPMENT REGULATIONS.....	10
C. PROTECTING THE ENVIRONMENT, PRESERVING OUR NATURAL RESOURCES.....	14
D. PRESERVING OUR HERITAGE.....	16
E. SOCIAL SERVICES	19
F. INFRASTRUCTURE AND PUBLIC SERVICES	24



INTRODUCTION

The Flagler County Board of County Commissioners 2010-2015 and Beyond Strategic Plan is a pioneering initiative lead by the Commissioners which provides a vision and strategy for the County. The plan sought to move towards a more sustainable form of how Flagler County should grow as a community.

On July 6, 2009, the Flagler County Board of County Commissioners accepted into their records the 2010-2015 and beyond Strategic Plan. As a part of the Flagler County Commissioners' strategic planning efforts in 2009, the Commissioners developed a plan that is centered on two purposes: (1) to focus the Commission's efforts on key strategic priorities; and (2) to create a common understanding of the strategic goals and priorities among the Commissioners, administration and the public.

Over the course of several months, the Board of County Commissioners developed the plan through deliberative planning sessions. Commissioners identified six issues and ten goals that are central to achieving their vision of the desired future for Flagler County. The Flagler County Board of County Commissioners' Strategic Plan is intended to have a planning horizon of five years. The six issues presented include:

1. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community
2. Effective Land Planning and Growth Management – Comprehensive Plan and Land Development Regulations
3. Protecting the Environment, Preserving Our Natural Resources
4. Preserving Our Heritage
5. Social Services
6. Infrastructure and Public Services



As part of the development of the plan, the County established a matrix that identifies the implementation steps for each objective of the plan. Implementation steps are valid and reliable indicators that will help hold Flagler County staff members accountable to decision-makers, customers and citizens. The matrix also provided an indication as to what level of staff time and financial resources are required for implementation. The following scale was used to estimate the time and resources.

Staff Time	Dollars (Note: Ranges below are expressed in 2009 dollars)
L (Low)	L (Low) = Under \$100,000
M (Medium)	M (Medium) = \$100,000 -- \$500,000
H (High)	H (High) = Over \$500,000

We are now four years into the Strategic Plan, and this update is designed to overview the progress of the plan. The successful development of the Strategic Plan is a major achievement in which the Commissioners can all take pride in as we move forward as a County. We recognize that we still have much to do. The community is reliant on the County to tackle formidable challenges facing their community. The Strategic Plan is a roadmap for success; our collective challenge is to continue to build on the great efforts put forth in establishing the initial Strategic Plan for the County.



A. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community

Goal A.1: A diversified economy that provides a range of job opportunities that raise median County income, a high level of employment, and increased tax base.

<p><u>Obj. A.1.1:</u> Develop an economic development plan that sets a target for the percentage of tax base that should be commercial; identifies targeted businesses and industries; provides incentives to targeted businesses and industries; and incorporates the Comprehensive Economic Development Strategy wherever possible.</p> <p><i>On-going</i></p>	<p>By April 2010, through a Flagler economic development entity or in-house, and in conjunction with the cities, develop an economic short- and long-range plan that sets targets for increases in the amount of property in commercial and industrial land use, as well as identifies targeted businesses and industries, and increases incentives for those targeted businesses and industries.</p> <p>Actual cost of incentives.</p>	<p>M</p>	<p>L</p> <p>L</p> <p>H</p>	<p>In March 2011, an Economic Summit with 60 community leaders resulted in five goals and implementation strategies for economic development. Following the summit, in an effort to advance economic development, the County Commissioners budgeted \$400,000, appointed an advisory committee and hired an Economic Development Executive Director. The director and advisory committee held a Strategic Planning session that resulted in a plan that facilitates the expansion and diversification of the County's economic base with sustainable, environmentally sound industries that support a high quality of life.</p>
<p><u>Obj. A.1.2:</u> Review current land development codes and other County regulations to identify and remove obstacles to desired economic development, without compromising growth management objectives.</p> <p><i>Underway</i></p>	<p>By April 2011, as part of the Land Development Code rewrite beginning in April 2010, remove any identified obstacles to desired economic development that does not otherwise compromise the quality of the development.</p>	<p>H</p>	<p>M</p>	<p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>



Goal A.2: Affordable (workforce) housing and infra-structure that supports a diversified economy.

<p><u>Obj. A.2.1:</u> Develop a County affordable housing program that can stimulate the production of workforce housing when the economy recovers and development resumes. Include aggressive measure to recapture program funds to ensure the sustainability of the program.</p> <p>Completed</p>	<p>Continue the current LHAP (Local Housing Assistance Program) but update/modify the program by may 2010, to include the recapture of all LHAP funds used to provide assistance.</p>	<p>M</p>	<p>L</p>	<p>The Local Housing Assistance Plan (LHAP) was updated on July 1, 2010 to include provisions for recapture of funds. The plan now states that persons who sell or refinance their home with a SHIP mortgage within the first ten (10) years of the lien that have had down payment/closing cost assistance through Flagler County will be required to repay all of the SHIP loan. If the sale or refinance of the home is between years eleven (11) and years twenty (20), there will be a reduction of ten percent (10%) for each year between years eleven (11) and years twenty (20). For persons who sell or refinance their home with a SHIP mortgage for a replacement home between years eleven (11) and years twenty (20) there will be a reduction of five percent (5%). For persons who sell or refinance the first mortgage on their home and have a SHIP lien under the rehabilitation category, the full amount of the SHIP lien will become due immediately.</p>
<p><u>Obj. A.2.2:</u> Work with cities to promote the availability of development ready sites to accommodate desired economic development, appropriately zoned and provided with the necessary infrastructure.</p> <p>On-going</p>	<p>Through a Flagler economic development entity or in-house encourage the cities and private sector to continue to create sites properly zoned and provided with proper infrastructure.</p>	<p>L</p>	<p>L</p>	<p>A series of meetings have been held to advance economic development within the community. Efforts to date include on June 7, 2010 the establishment of Flagler Economic Enhancement District as a tool supporting development/ redevelopment of Brownfields areas. Also, in June 2010 the Board explored advancing a referendum in order for the qualified electors to determine what would the levy of an additional ad valorem tax and issuance of bonds for the "Local Economic Investment Initiative". The County and cities staff participated in the development of the Community Economic Development Strategy working with the Northeast Florida Regional Council. On June 21, 2010, the Board approved a resolution for the</p>



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

				<p>Northeast Florida Regional Council (NEFRC) supporting designating Northeast Florida as an Economic Development District. On August 12, 2012, the Commission approved a resolution authorizing the submission of an Environmental Protection Agency (EPA) Brownfields Assessment Grant Application in the Amount of \$1,000,000.00. Staff was recently notified the projects did not rank high enough for funding.</p>
<p>Obj. A.2.3: Ensure that airport sites are pad-ready.</p> <p><i>Underway</i></p>	<p>By January 2010, complete the permitting of the road and utilities along a southern entrance into the airport industrial sites of Belle Terre.</p> <p>Continue to seek funding for infrastructure construction, even if only completed in phases over time.</p>	<p>L</p> <p>M</p>	<p>L</p> <p>H</p>	<p>The South Entrance Road represents two phases. Phase One is the proposed construction of the South Entrance Road from its connection at Belle Terre Parkway to just south of the Iroquois Canal. Applications have been submitted to the City of Palm Coast and the St. Johns River Water Management District (SJRWMD). The Florida Army National Guard (FANG) is waiting for the approval of construction dollars, in the interim the County is continuing to look for grant funds.</p> <p>Phase Two of the project is described as the construction of South Entrance Road from the Iroquois Canal to the Flagler County Airport's Air Traffic Control Tower. This portion of the roadway has been completed with the necessary infrastructure. Funds used to complete this portion of the project included:</p> <p>Florida Department of Transportation \$500,000.00 Economic Development Fund \$500,000.00</p>



Goal A.3: An educational system capable of responding quickly to the needs of new businesses and industries.

Obj. A.3.1: In cooperation with area educational institutions, establish a task force that can quickly develop or coordinate educational and training programs to support desired businesses and industries as they locate in Flagler. The task force should include schools, colleges and universities, and other interested educational institutions.

Completed

By January 2010, identify those organizations and institutions that can provide the required educational training as needed and implement a coordinated approach.

L L

Daytona State College, Flagler State College and the Center for Business Excellence have been identified as institutions that can provide the necessary training to respond quickly to new business and industries. Work efforts are underway to develop a countywide economic development plan that will formalize the quick response team. In the interim, all partners are currently operating on as-needed basis.



B. Effective Land Planning and Growth Management-Comprehensive Plan and Land Development Regulations

Goal B.1: Future development that is smart-growth oriented, low impact and “environmentally friendly” (green).

Note: Revisions to comprehensive plan will incorporate low impact development, Energy Star, WaterWise, and sustainable planning concepts.

<p><u>Obj. B.1.1:</u> Revise land development code to reflect revisions to the comprehensive plan, and to support smart growth.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of a variety of creative smart growth planning techniques.</p> <p>By April 2011, complete the revisions to the Land Development Code to implement those techniques.</p>	<p>H</p> <p>H</p>	<p>M</p> <p>M</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>
<p><u>Obj. B.1.2:</u> Include provisions in the comprehensive plan and land development code that allow conservation development. (Conservation development entails allowable units on a portion of the tract while protecting the rest, and often allows relatively small increases in density in return for permanent protection of the remainder of the tract by a conservation easement.)</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p> <p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	<p>H</p> <p>H</p>	<p>M</p> <p>M</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>

GOAL/OBJECTIVE	IMPLEMENTATION	T	\$	STATUS UPDATE
----------------	----------------	---	----	---------------

<p><u>Obj. B.1.3:</u> Place greater emphasis in the Environmentally Sensitive Lands Program on acquisition of lands that support smart growth objectives, consistent with the environmental purposes of the program.</p> <p><i>Completed</i></p>	<p>By January 2010, complete the rewrite of the Environmentally Sensitive Lands Program and Acquisition Manual reflective of the objective.</p>	H	L	<p>Environmentally Sensitive Lands Program was approved by the Flagler County Commissioners on January 23, 2010. In addition, on June 21, 2010, the Flagler County Commissioners approved the Environmentally Sensitive Lands Project Ranking List for preference in purchasing.</p>
<p><u>Obj. B.1.4:</u> Require new developments to provide greenways and buffers around developed areas.</p> <p><i>Underway</i></p>	<p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	H	M	<p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>
<p><u>Obj. B.1.5:</u> Ensure that new development allows, as appropriate, for a range of transportation options that support smart growth, including transit, walkability, and a greater range of options that address workforce transportation needs.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p> <p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	H	M	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p>
		H	M	<p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>



GOAL/OBJECTIVE	IMPLEMENTATION	T	\$	STATUS	UPDATE
----------------	----------------	---	----	--------	--------

Goal B.2: A sustainable agricultural community.

<p><u>Obj. B.2.1:</u> Recognize and protect the existing rural character of the County.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p> <p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	<p>H</p> <p>H</p>	<p>M</p> <p>M</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>The Land update Development Code is currently underway to implement the 2011 adopted Comprehensive Plan amendments. In 2012, the Land Development Code Advisory Committee began work efforts to update the code. The committee is aggressively working on the code changes. It is anticipated the update will be completed this year.</p>
<p><u>Obj. B.2.2:</u> Ensure that land use regulations allow for and support a sustainable agricultural community.</p> <p><i>Underway</i></p>	<p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	<p>H</p>	<p>M</p>	<p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>
<p><u>Obj. B.2.3:</u> Allow the use of conservation development as a tool to protect agricultural land as well as natural areas.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p> <p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	<p>H</p> <p>H</p>	<p>M</p> <p>M</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>



GOAL/OBJECTIVE	IMPLEMENTATION	T	\$	STATUS	UPDATE
----------------	----------------	---	----	--------	--------

<p><u>Obj. B.2.4:</u> Allow appropriate energy-producing facilities and agriculture-compatible revenue generating activities in rural areas as a way of maintaining the economic viability of agriculture.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p>	H	M	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p>	
	<p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	H	M	<p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>	



C. Protecting the Environment, Preserving Our Natural Resources

Goal C.1: Intact functioning natural systems that contribute to the highest possible quality of life for Flagler residents.

<p><u>Obj. C.1.1:</u> Continue the Environmentally Sensitive Lands Program and create a master County conservation plan that draws together in a single document the relevant components of the comprehensive plan, land development regulations, and Environmentally Sensitive Lands Program, including maps of existing public lands and lands targeted for acquisition. (The master conservation plan is intended as a tool to enhance integration and understanding of County environmental plans and policies, and facilitate access to information about them. It is not intended to be independent of the provisions of the comprehensive plan, land development regulations, or Environmentally Sensitive Lands Program.)</p> <p><i>Completed</i></p>	<p>By January 2010, as part of the rewrite of the Environmentally Sensitive Lands Program and Acquisition Manual develop a map and/or map series (i.e., wetlands, unique ecosystems, wildlife corridors, recharge areas, water bodies) that identifies existing protected properties and strategic areas targeted for future acquisition.</p>	<p>H</p>	<p>L</p>	<p>Environmentally Sensitive Lands Program was approved by the Flagler County Commissioners on January 23, 2010. In addition, on June 21, 2010, the Flagler County Commissioners approved the Environmentally Sensitive Lands Project Ranking List for preference in purchasing.</p>
<p><u>Obj. C.1.2:</u> Place greater emphasis in the Environmentally Sensitive Lands Program on acquisition of lands that support smart growth objectives, consistent with the environmental purposes of the program.</p> <p><i>Completed</i></p>	<p>By January 2010, complete the rewrite of the Environmentally Sensitive Lands Program and Acquisition Manual reflective of the objective.</p>	<p>H</p>	<p>L</p>	<p>Environmentally Sensitive Lands Program was approved by the Flagler County Commissioners on January 23, 2010.</p>

GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

<p><u>Obj. C.1.3:</u> Create an incentive program for large landowners to offer conservation easements as part of land development process.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p> <p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	<p>H</p> <p>H</p>	<p>M</p> <p>M</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>
<p><u>Obj. C.1.4:</u> Develop land development regulations to protect recharge areas.</p> <p><i>Underway</i></p>	<p>By April 2010, complete the new Comprehensive Plan reflective of the objective.</p> <p>By April 2011, complete the revisions to the Land Development Code reflective of the objective.</p>	<p>H</p> <p>H</p>	<p>M</p> <p>M</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year. It is anticipated the update will be completed this year.</p>



D. Preserving Our Heritage

Goal D.1: Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.

Obj. D.1.1: Develop a coordinated effort to promote the natural, historic, archaeological, and cultural resources in Flagler. Maximize our current resources by using a portion of our tourism dollars for a marketing plan to promote these assets.

On-going

By October 2009 and every year thereafter, representatives of a variety of groups involved with natural, historic, archaeological, and cultural resources will be asked to work with Flagler County's tourism entity through the Tourism Development Council to discuss what is being marketed now and changes in the overall marketing program to create a more coordinated effort to promote these resources specifically. A marketing consultant may also be requested to help with the task from time-to-time and specifically to develop a program. At a minimum, groups including but not limited to the following will be asked to participate: Scenic A1A Pride Committee, Flagler Heritage Crossroads,

L L

The marketing and promotions campaign is created annually by the Tourism Division of the Flagler County Chamber of Commerce (as a part of their contract for "staff and fulfillment" with the Board of County Commissioners). The campaign is generally developed midyear. County staff provided an excerpt of the Strategic Plan to the Chamber of Commerce Tourism Director to be incorporated into their programming.



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

	<p>Florida Agricultural Museum, Flagler County Historical Societies, and City and County Staff related to these assets. (Cost-TDC)</p>			
<p><u>Obj. D.1.2:</u> Identify and inventory historic structures/sites and archeological resources (i.e., graveyards, Indian middens, etc.)</p> <p><i>On-going</i></p>	<p>By July 2012, seek grant funding to work with existing groups to conduct a comprehensive, countywide inventory of historic/archeological resources, which combines currently available scattered data and other analysis into one document. Incorporate results as optional element in County Comprehensive Plan.</p>	M	M	<p>Due to limited resources at the Federal, State and Local levels, to date no grant opportunity has been identified.</p> <p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011. Included within the plan is the following provision to address historical/archeological resources. “Objective F.1.13: There shall be no loss of historic resources on Flagler County owned property. Efforts will be made for historic resources on private property to be protected, preserved, or used in a manner that will allow their continued existence.”</p>
<p><u>Obj. D.1.3:</u> Develop a County program or regulations to protect, natural, historic, archaeological, and cultural resources.</p> <p><i>Underway</i></p>	<p>By April 2011, complete the revisions to the Land Development Code that mandates protection of the resources mentioned in the objective and encourage other jurisdictions to adopt similar measures.</p>	H	M	<p>In 2012, the Land Development Code Advisory Committee began work efforts updating the code to implement the 2011 adopted Comprehensive Plan amendments and eliminate obstacles to economic development. The committee is aggressively working on the code changes and anticipates the update will be completed this year.</p>



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

<p><u>Obj. D.1.4:</u> Develop a signage and interpretive kiosk program to recognize historic, archaeological, and cultural resources.</p> <div style="border: 1px solid black; background-color: #00A0C0; color: white; padding: 2px; display: inline-block; margin-top: 10px;">On-going</div>	<p>By August 2009, as part of this year’s budget process and every year thereafter, seek to include any currently needed signage and interpretive kiosks as part of the capital improvement budget.</p>	L	L	<p>Due to funding constraint, funds were not dedicated. Staff was able to secure grant funds through a partnership with the Friends of Washington Oaks to enhance signage within the park. Additionally, standardize signs were development for parks and trails. The standardized signs are being installed for new facility needs and replacements.</p>
	<p>Seek Tourism Development Council funds for this purpose.</p>	L	L	
	<p>Following the completion of Objective D.1.2 above, expand the program as necessary through the annual budget process, grants, and other revenue sources to fill any gaps not currently recognized with appropriate signage/interpretative kiosks.</p>	L	L	
	<p>Require developers to document and provide signage or kiosks for on-site resources.</p>	L	L	

E. Social Services

Goal E.1: Elder care and homeless services to meet the needs of those who do not have other options, provided as economically as possible and to the extent resources permit.

<p>Obj. E.1.1: Develop short- and long-term plans for addressing elder care, homelessness, and related issues, to the extent resources permit.</p> <p><i>On-going</i></p>	<p>By June 2010, develop a plan to address needs/gaps in our social service system. The plan should:</p> <ul style="list-style-type: none"> • identify needs and gaps; • describe process for prioritizing needs/gaps; • identify options for addressing needs/gaps ; • include anticipated costs, proposed partners, and potential funding sources. <p>Consider establishing a task force to develop all or part of this plan.</p> <p>Implement additional or expand existing social programs.</p>	<p>H L</p> <p>M L</p> <p>H H</p>	<p>In 2004 One Voice for Volusia Coalition and United Way of Flagler/Volusia began a quality of life initiative, called “Community Agenda” , to bring together representatives from health, human services, education, government, and community members from Volusia and Flagler counties in an effort to improve health and human services in the two county area. (Social Services director has served on the Community Agenda Steering Committee since its inception in January 2005)</p> <p>The main goal of Community Agenda is to provide an annual collection and analysis of data about both counties that could be used as a tool for understanding and evaluating trends and also, as an aid in planning, policy making, and funding decisions. The fifth annual report was just published and is available on www.agendavf.org</p> <p>The report is a massive undertaking, with data collected from many sources and reviewed by Data Task Forces that are comprised of Steering Committee members and volunteers from the community. The report provides a way to measure how we are doing in the areas of health and human services by comparing data from one year to the next.</p> <p>Staff will continue to partner on the Community Agenda Snapshot and its task force as a means to strategizing for delivery of future service delivery.</p>
---	---	----------------------------------	--

GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

<p><u>Obj. E.1.2:</u> Review existing and proposed elder care programs to ensure that services are provided as economically as possible. Include consideration of whether a larger share of expenses can be recovered from recipients of services.</p> <p><i>On-going</i></p>	<p>By August 2009, as part of this year's budget process and every year thereafter identify programs where differences lie between the costs to provide the program and revenues received. Determine whether to continue the program, whether modifications to the program are needed, or whether charges to end-users can be increased to better cover the costs of the program.</p>	<p>M L</p>	<p>In follow up to Commission direction, staff worked with the Volusia Council of Aging (COA) in 2011 and 2012 to bring forward proposals for consideration. In 2011, the Commission decided not to advance the partnership and staff made resource adjustments that resulted in cost saving. The Commission in 2012 directed staff to revisit the potential partnership with the COA. During discussions in 2012, the COA expressed they were not interested in pursuing a partnership at this time. Staff continues to evaluation efficiencies as part of the annual budget process.</p>
---	---	------------	--



Goal E.2: Reduced correctional system loads through programs that address drug, alcohol and mental health issues that lead to incarceration or recidivism.

<p><u>Obj. E.2.1:</u> Support the Flagler County School Board and others in maintaining youth programs, as resources permit.</p> <div style="border: 1px solid black; background-color: #ADD8E6; padding: 2px; width: fit-content; margin: 10px 0;"> <p><i>On-going</i></p> </div>	<p>Continue to work with programs the County currently supports.</p> <p>On an ongoing basis, work with entities throughout the County to make County facilities available for providing youth programs.</p> <p>In 2010 convene youth program providers to coordinate roles in support of programs.</p>	<p>M</p> <p>L</p> <p>M</p>	<p>M</p> <p>L</p> <p>L</p>	<p>County staff through the Parks & Recreation, Facilities and Public Transportation divisions continues to support the Flagler County School Board and others in maintaining youth programs. We have assisted financially and/or physically with the Flagler County Youth Center, Juvenile Justice Community Garden, Flagler County Students with disabilities (School to Work Partner), Flagler County Youth Soccer, Police Athletic League Sport programs, AAU Baseball, FAST Softball and the Lizards Lacrosse program.</p> <p>Additionally, County facilities are available for the Summer Food Program (3 locations), Third Eye educational tutoring program, the Boys & Girls Club and Carver Gym. Periodically throughout the year, based on the season of the activity, the County staff meets with youth program providers to coordinate the County's role in support of their programs.</p> <p>County Staff met with all providers of youth sport programs in January/February and again in September/October 2010. Also, all School Board youth program providers met with County staff throughout the year to address the County's continued support of their programs.</p>
--	--	----------------------------	----------------------------	--



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

<p><u>Obj. E.2.2:</u> Support drug and alcohol treatment centers, as resources permit.</p> <div style="border: 1px solid black; background-color: #ADD8E6; padding: 2px; width: fit-content; margin-top: 10px;"> <p><i>On-going</i></p> </div>	<p>By August 2009, as part of this year’s budget process and every year thereafter identify the level of support we can provide these programs as part of our outside agency support, making these programs a higher priority for outside agency funding. Cost depends on intent and degree of support</p>	<p>L L</p>	<p>During each year’s budget preparation, the Board’s recommendations have been taken into consideration, as well as the Board’s review of the Senior Services proposed budgets.</p> <p>In October 2010, Flagler County accepted a Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant for “Mental Health Jail Diversion” from the Florida Department of Children and Families. The 3 year grant, which expires this year, provides funding for the County’s in partnership with Stewart Marchman to advance an initiative that “increases public safety, averts increased spending on criminal justice and improves the accessibility and effectiveness of treatment services for adults who suffer from mental illness, a substance abuse disorder, or co-occurring mental health and substance abuse disorder, and who are in, or at risk of entering, the criminal justice system. The current program has been extremely successful and helpful in both the courts and jail systems.</p> <p>On March 4, 2013, the Commission approved a grant application submittal for a Justice and Mental Health Collaboration Program Grant in the amount of \$250,000. These funds will help in continuing providing services to support law enforcement response programs; mental health courts, pretrial services, and diversion/alternative prosecution and sentencing programs, etc</p> <p>A Community Forum on Prescription Drug Abuse was held on March 8, 2012. This joint effort between Flagler County and the Substance Abuse Task Force for Volusia and Flagler Counties highlighted the impacts of prescription drug abuse is having on the community. This</p>
--	---	------------	--



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

			<p>impact affects everything from law enforcement, the courts, schools, loss of guardianship of children, services, etc.</p> <p>Also, on November 15, 2010, the Flagler County Board of County Commissioners implemented a moratorium on the issuance of any new Local Business Tax Receipts for pain management clinics in Flagler County in order to analyze the effects of pain management clinics in Flagler County and to prepare recommendations for the purpose of preventing any negative impacts associated with certain pain management clinic activities. The moratorium was extended by the County Commission on November 21, 2011 and, again, June 4, 2012.</p> <p>On December 19, 2012, the Commission approved an amending Ordinance related to Pain Management Clinic Regulations and approve the resolution establishing a fee for administering pain management clinic applications and certificates of use.</p>
--	--	--	--



F. Infrastructure and Public Services					
Goal F.1: Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.					
Waste Management					
<p><u>Obj. F.W.1:</u> Develop an aggressive recycling program that includes, if feasible, generation of revenue from recycling to help defray the costs of the program.</p> <p><i>On-going</i></p>	<p>By June 2010, develop a recycling ordinance that allows and incentivizes business and condominium recycling.</p>	H	M	<p>On May 21, 2012, the Commission approved an agreement with Waste Pro, Inc. to provide the County residential solid waste collection and disposal services. This new agreement resulted in the use of natural gas trucks, mixed recyclables, incentives and a lower cost to the residents.</p>	
	<p>Continue to generate revenue from recycling to defray the cost of the program.</p>	L	L		
<p><u>Obj. F.W.2:</u> Review options for transport and disposal of Flagler waste in new and innovative ways. Include consideration of options that generate revenue, especially waste-to-energy.</p> <p><i>On Hold</i></p>	<p>By April 2012, study the long-range alternatives for solid waste disposal in the County, to include transfer stations, waste to energy, and other new methods/strategies.</p>	H	M	<p>No progress to date.</p>	
	<p>Implementation of new alternatives.</p>	H	H		
<p><u>Obj. F.W.3:</u> Develop, with a three-year timeframe, a new strategy for disposing of solid waste in ways that generate revenue. Include consideration of transfer stations.</p> <p><i>On Hold</i></p>	<p>By April 2012, study the long-range alternatives for solid waste disposal in the County, to include transfer stations, waste to energy, and other new methods/strategies.</p>	H	M	<p>No Progress to date.</p>	
	<p>Implementation of other new methods/strategies.</p>	M	H		



Transportation				
<p>Obj. F.T.1: Evaluate the effectiveness and cost-efficiency of current and potential County transportation services, in order to offer viable transportation system(s) to meet the needs of Flagler residents.</p> <p><i>On-going</i></p>	<p>By June 2009, and each year thereafter provide the Board measurable, comparative data on the County's transportation system as compared to other similar systems.</p>	L	L	<p>On April 13, 2010 a Public Transportation presentation was provided to the Board of County Commissioners and the City of Palm Coast. Staff provided measurable, comparative data on the County's transportation system as compared to other similar systems based on the County's Annual Operating Report.</p>
	<p>In 2010, if awarded the grant of \$150,000 applied for (\$150,000 match), implement the increased transportation funding to expand services to Flagler County residents for medical, work and elderly.</p>	L	M	<p>The County received notification in August 2009 that they did not receive the Job Access Reverse Commute (JARC) grant. Subsequently staff applied for a New Freedom Grant (5317) in 2010, if awarded this grant will allow for increased transportation to expand services an additional hour each weekday and to begin daily service on Saturdays.</p>
	<p>By June 2010, complete the Phase II study (public input phase) by the Center for Urban Transportation Research (CUTR) in preparation for the phase III study.</p>	L	L	<p>Phase II of the Transit Needs Assessment is underway and scheduled to be completed in the Fall of 2010. A Project Management Coordination Committee (PMCC) has been formed to determine countywide mobility needs with a specific task effort to identify the feasibility of fixed route Bus service.</p>
	<p>By June 2011, complete the Phase III study by the Center for Urban Transportation Research (CUTR) in preparation for the recognition 2010 Census. Note that Phase I, II and III studies are</p>	L	L	<p>Partial funding for Phase III of the Transit Needs Assessment Study was included in the proposed FY2011 budget and was completed in 2012. At that time, staff will continue to research funding opportunities for planning and implementation of expanded transportation services and will apply accordingly.</p>



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

	<p>needed to obtain federal funds.</p> <p>By June 2011 for the FY 2011/12, apply for a federal planning grant in anticipation of starting the steps to become a full entitlement entity in 2012/13.</p> <p>By June 2012 for the FY 2012/13, develop a plan to implement any upgrades and future changes to system based on the full completion of the study and anticipated federal funding.</p>	<p>M</p> <p>M</p>	<p>M</p> <p>H</p>	<p>A plan is currently underway to develop and implement future changes to the Public Transportation system based on full completion of the study and anticipated federal funding.</p>
<p><u>Obj. F.T.2:</u> Develop, in coordination with neighboring counties, an integrated county-wide bicycle path and trail system.</p> <p><i>On-going</i></p>	<p>By April 2010, complete new Comprehensive Plan provisions reflective of the coordination needed to achieve the objective.</p>	<p>H</p>	<p>H</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p>



Water And Sewer

Obj. F.WS.1: Take concrete steps to address the current utility issues facing the County east of US 1.

On-going

By January 2010, seek to remove the County from the Bulow Utility Service Area west of Bulow Creek subject to the provision of proper utilities and reaching a satisfactory agreement with the City of Palm Coast.

M L

Preliminary discussions have been made between Flagler County and the City of Palm Coast. The City of Palm Coast has recently expanded their service lines just north of the County Landfill on Old Kings Road, which would make a future connection easier.

By January 2010, seek to remove the County from the majority of the Bulow Utility Service Area east of Bulow Creek, subject to the provisions of proper utilities and reaching a satisfactory agreement with the City of Flagler Beach.

L L

Continue to explore discussions with City of Flagler Beach on the utility service area east of Bulow Creek.

Now, or in the future, support the acquisition of the Plantation Bay Plant by the FGUA (Florida Governmental Utilities Authority) or other governmental entity and appoint a County representative to the serve on the FGUA Board. Avoid County acquisition of this facility now or for the foreseeable immediate future.

L L

In February 2013, the Board approved staff moving forward with preparation of all documents to effect the purchase of the Plantation Bay Utility System by the City of Bunnell, in conjunction with an Interlocal Agreement with the County.



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

	<p>By January 2010, begin reconstruction of the Beverly Beach system as currently contemplated or in another environmentally sound, financially feasible manner to include the repayment of the County's General Fund expenditures to date.</p> <p>By January 2012 and every 2 years thereafter explore opportunities to turn responsibility of the Beverly Beach system over to the Town of Beverly Beach or other governmental entity to include the repayment of the County's general fund expenditures to date.</p>	<p>H</p> <p>L</p>	<p>H</p> <p>L</p>	<p>In late 2012, the County contracted for the construction of a new water treatment plant in Beverly Beach. Concurrently, new pipes are being installed along A1A to transfer the wastewater to the City of Palm Coast system. Anticipated date of connection with the City of Palm Coast is August 2013.</p> <p>No Progress to date.</p>
<p>Obj. F.WS.2: As a County, avoid undertaking any new utility ventures east of US 1, except as a provider of last resort.</p> <div data-bbox="275 1097 470 1162" style="border: 1px solid black; padding: 2px; width: fit-content; margin-top: 10px;"> <p><i>On-going</i></p> </div>	<p>By April 2010, complete the new Comprehensive Plan incorporating the intent of the objective.</p> <p>Based on Objective F.WS.1 and F.WS.2, by January 2010, reduce our Coquina Coast Cooperators membership to Ex-Officio or less to be supportive of the overall effort, yet reflect</p>	<p>H</p> <p>L</p>	<p>M</p> <p>L</p>	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p> <p>April 5, 2010, the Commissioners officially concluded not to participate financially at either the "Supplier" or "Ex Officio" levels with Coquina Coast Desalination Project.</p>



GOAL/OBJECTIVE

IMPLEMENTATION T \$

STATUS UPDATE

	the limited extent of County need for any water in the immediate future.			
<p><u>Obj. F.WS.3:</u> Ensure that before the County undertakes any new utility systems west of US1 in accordance with the 2007 Utility Settlement Agreement that such systems are environmentally sound, financially feasible (via a proper business plan), and that another municipal provider cannot properly serve the area.</p> <p><i>On-going</i></p>	<p>By April 2010, complete the new Comprehensive Plan incorporating the intent of the objective.</p> <p>By April 2010, develop a western water supply and sanitary sewer utility plan as part of the new Comprehensive Plan reflecting the County's limited role in future water and sewer utilities and in conjunction with the Cities of Bunnell or Palm Coast where applicable.</p>	H	M	<p>The Flagler County Comprehensive Plan has been revised and was approved by the State Department of Community Affairs in 2011.</p>
		H	M	



Public Safety				
<p><u>Obj. F.P.1:</u> Ensure that fire service and law enforcement expansion is coordinated with growth management planning.</p> <p><i>On-going</i></p>	<p>Review as larger developments are permitted, specifically DRIs, large PUDs and specialty uses, and annually by the Emergency Services Director, Fire Chief and Sheriff as growth occur.</p>	<p>L</p>	<p>L</p>	<p>No development activity has occurred to warrant requirement.</p>
<p><u>Obj. F.P.2:</u> Evaluate and redefine as necessary, level of service standards for fire/EMS and law enforcement.</p> <p><i>On Hold</i></p>	<p>By January 2010: Emergency Services Director and Sheriff will compile and bring to Commission for review information about current levels of service; Emergency Services Director and Sheriff will develop suggested levels of service for the public safety services they provide, based on Commission direction.</p> <p>Cost to increase levels of service.</p>	<p>L</p>	<p>L</p>	<p>To be addressed.</p>
		<p>M</p>	<p>H</p>	

GOAL/OBJECTIVE

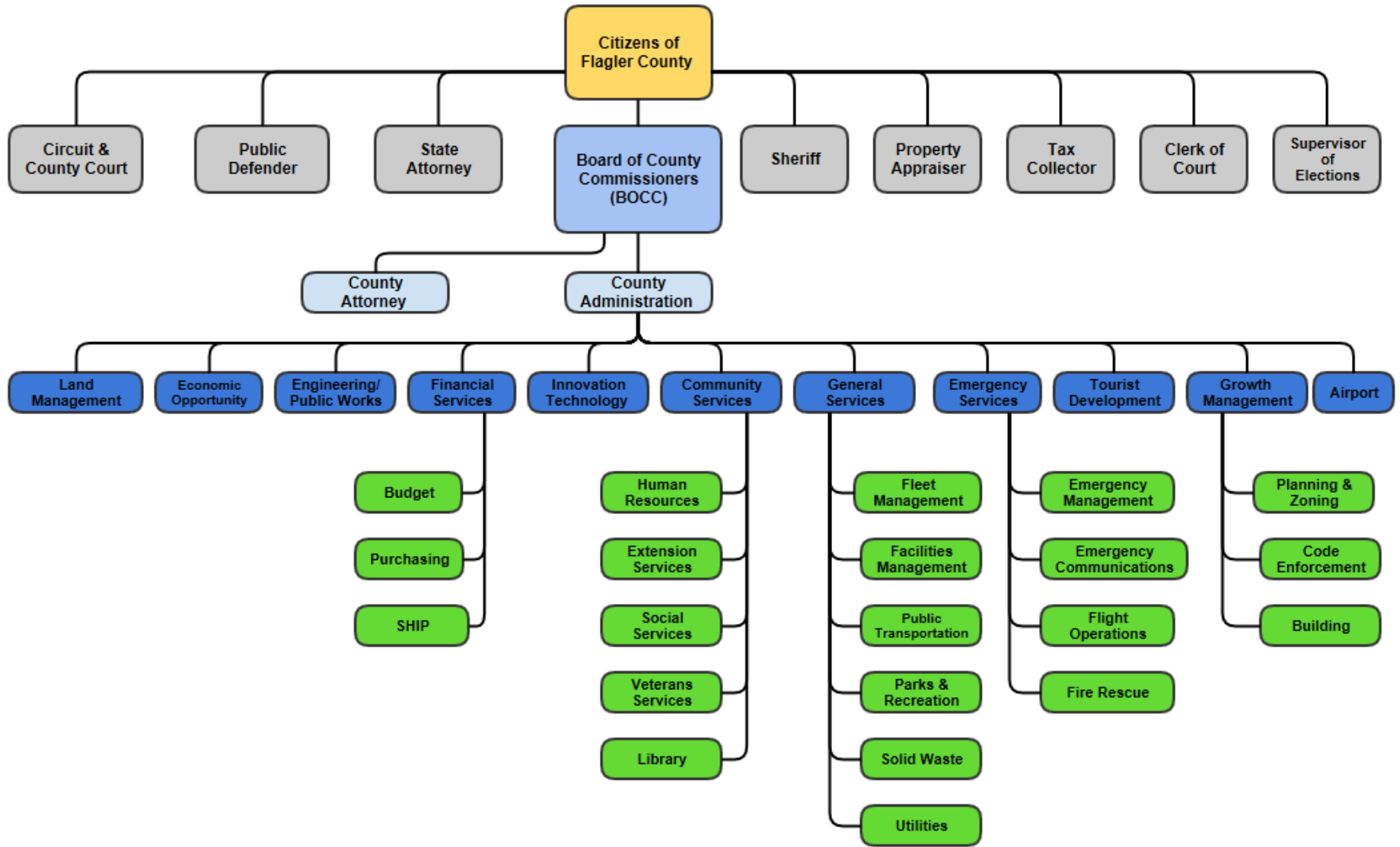
IMPLEMENTATION T \$

STATUS UPDATE

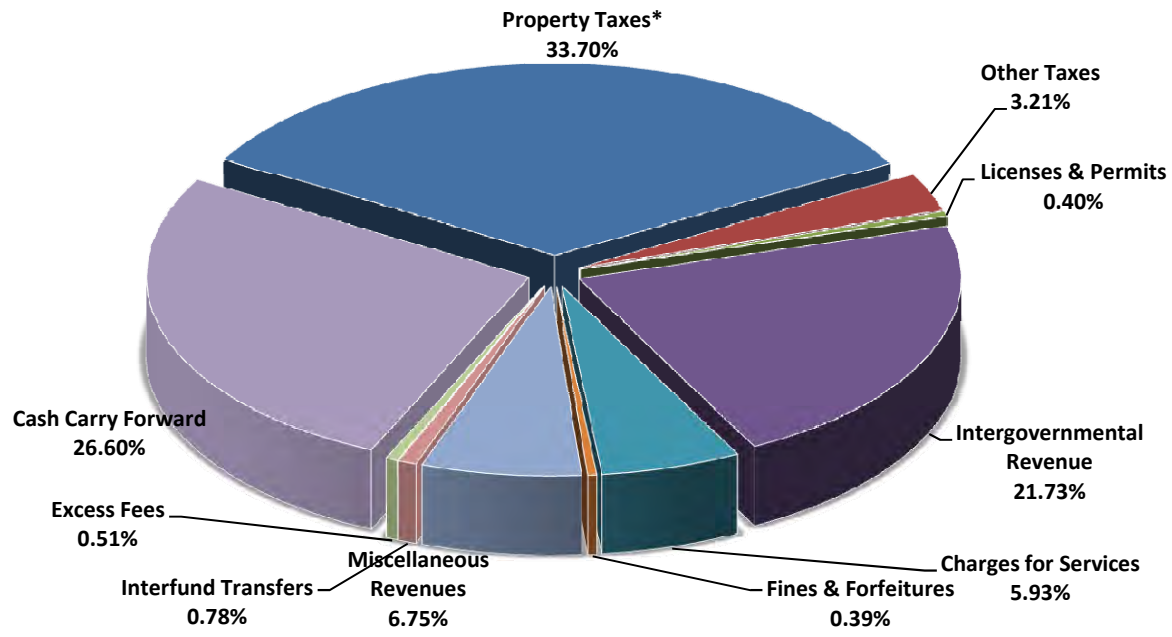
<p><u>Obj. F.P.3:</u> Develop measurable indicators that clarify whether adopted levels of service are being achieved.</p> <p><i>On-Hold</i></p>	<p>By January 2010, the Emergency Services Director and Sheriff will identify a method to track the adopted levels of service identified in Objective F.P.2 so that a quarterly report and further evaluation of public safety services can occur.</p> <p>Cost to increase levels of service.</p>	<p>L</p> <p>M</p>	<p>L</p> <p>H</p>	<p>To be addressed.</p> <p>To be addressed.</p>
<p><u>Obj. F.P.4:</u> Develop plan for jail expansion based on needs analysis.</p> <p><i>Underway</i></p>	<p>By June 2010, in cooperation with the Emergency Services Director and Sheriff, re-evaluate the completed 2006 jail study (needs analysis) and other current data and develop a potential capital improvement program to make the County jail improvements, identifying a ranked priority of improvements, potential costs, and potential funding sources.</p> <p>Implementation costs for any jail construction.</p>	<p>H</p> <p>M</p>	<p>L</p> <p>H</p>	<p>Efforts are underway to address jail improvements. A number of meetings have been dedicated to addressing this matter. Currently, staff is working with the Flagler County Sheriff's Department to finalize the needed improvements, the location and cost.</p>



Library				
<p>Obj. F.L.1: Expand library system to meet the needs of Flagler residents, as resources permit.</p> <div data-bbox="304 422 514 487" style="border: 1px solid black; padding: 2px; width: fit-content; margin: 10px 0;"> <p><i>On-going</i></p> </div>	<p>By June 2010, develop a programmatic expansion program that will allow the phasing in of additional library services over the next ten years, in order of priority, as resources permit. This program is in addition to on-going operational funding and maintenance CIP items already being planned for.</p> <p>Implementation costs for any library operations or capital construction.</p>	<p>M</p> <p>M</p>	<p>L</p> <p>H</p>	<p>A three-year Library Services Plan as required by the State was completed in 2011. This comprehensive plan incorporated the expansion services the County would like to explore. In addition, a three-year Technology Plan was completed in 2010.</p> <p>This Technology Plan allows the County to utilize the E-rate program for reimbursement of costs associated with communications, Internet Access and other Broadband needs. This plan is also very important for the expansion of additional library services. In 2011, a new automated computer system was installed. The Polaris system is more user-friendly and provides patrons easier access to library material.</p>



SOURCES OF ALL FUNDS



Revenues

Property Taxes*	\$	60,128,037
Other Taxes		5,734,718
Licenses & Permits		728,720
Intergovernmental Revenue		38,769,033
Charges for Services		10,575,247
Fines & Forfeitures		688,630
Miscellaneous Revenues		12,037,518
Interfund Transfers		1,397,471
Excess Fees		909,858
Cash Carry Forward		47,452,916

Total Revenues \$ 178,422,148

*Includes 5% Statutory Reduction of \$4,060,709

Total estimated revenues for fiscal year 2016-2017 are \$178,422,148 which is a decrease of \$10,855,150 from the adopted fiscal year 2015-16 budget. The pie chart above details the sources of funds included in the adopted fiscal year 2016-17 budget. The decrease is mainly attributable to a decrease in intergovernmental revenue (fewer grant related projects for FY16-17).

Flagler County is providing a Cash Carry Forward balance of \$47,452,916. Although the amount is 26.6% of the sources of revenues, a large percentage is restricted in nature.

Cash Carry Forward		
General Fund	\$	10,707,672
Special Revenues Funds		20,759,316
Debt Service Funds		3,458,496
Capital Project Funds		8,117,440
Enterprise Funds		3,321,573
Internal Service Funds		1,088,419
	\$	47,452,916

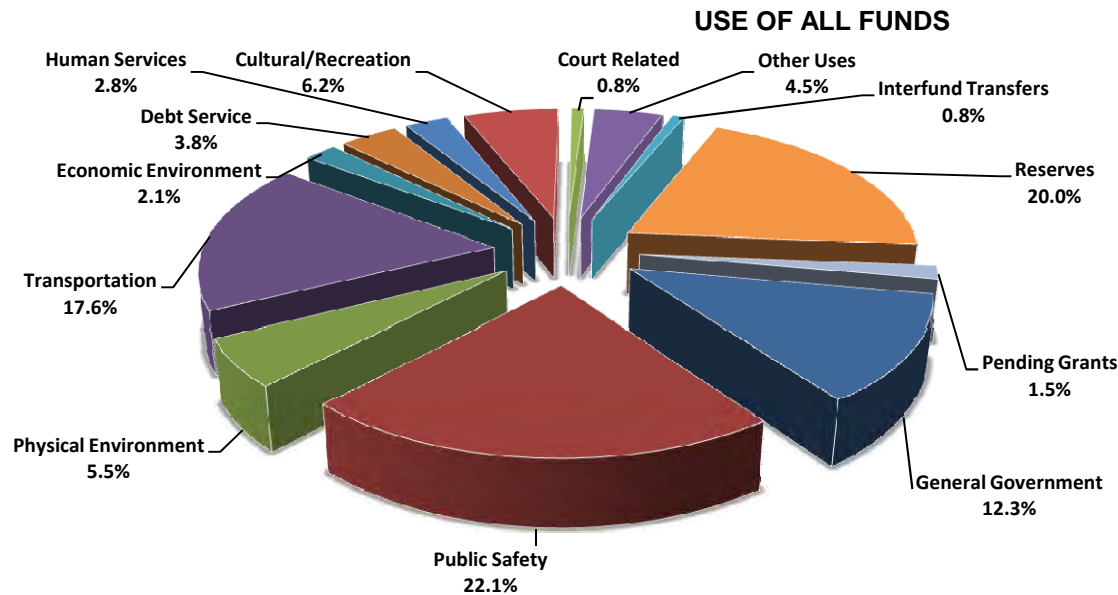
SUMMARY OF REVENUES - ALL FUNDS

FUND	ACTUAL FY 14	ACTUAL FY 15	ADOPTED FY 16	ADOPTED FY 17	% Change
General Fund	\$58,765,701	\$63,122,517	\$74,932,702	\$78,309,899	4%
Special Revenue Funds					
Cty Transportation Trust	\$1,929,023	\$2,218,160	\$2,356,926	\$2,789,846	16%
Legal Aid	\$49,836	\$50,188	\$45,428	\$48,616	7%
Law Enforcement Trust	\$180	\$61,098	\$28,456	\$51,244	44%
Law Library	\$13,784	\$16,153	\$11,875	\$13,642	13%
Court Facilities	\$285,228	\$246,286	\$1,143,881	\$1,119,211	-2%
Tourist Development Tax-Capital	\$411,237	\$444,880	\$2,339,601	\$2,108,953	-11%
Tourist Development Tax-Promotional	\$1,232,380	\$1,386,423	\$2,976,930	\$3,017,844	1%
Tourist Development Tax-Restoration	\$469,404	\$212,362	\$1,521,820	\$2,705,253	44%
Constitutional Gas Tax	\$4,888,929	\$9,608,401	\$14,329,629	\$18,360,382	22%
Environmentally Sensitive Lands	\$530	\$2,544	\$130,541	\$143,072	9%
ESL 2008 Referendum	\$37,253	\$3,997	\$1,008,098	\$940,144	-7%
Utility Regulatory	\$54	\$33	\$21,663	\$21,776	1%
800 MHZ System Escrow Account	\$722	\$3,358	\$903,267	\$911,999	1%
North Malacompra District	\$0	\$0	\$0	\$24,840	100%
Transportation Impact Fee East-Old	\$2,232	\$4,976,828	\$7,978,420	\$4,477,172	-78%
Transportation Impact Fee -West	\$181	\$289	\$130,981	\$131,091	0%
Park Impact Fees-Zone 1	\$39,838	\$462,257	\$8,818	\$22,768	61%
Park Impact Fees-Zone 2	\$35	\$10	\$8,261	\$12,031	31%
Park Impact Fees-Zone 3	\$10	\$25	\$4,760	\$9,737	51%
Park Impact Fees-Zone 4	\$115	\$72	\$48,252	\$51,837	7%
Transportation Impact Fee-Palm Coast	\$5,273,362	\$7,589,904	\$9,424,860	\$1,733,979	-444%
Transportation Impact Fee-East New	\$19,439	\$2,712	\$803,809	\$798,270	-1%
Economic Development	\$466	\$217	\$232,019	\$231,219	0%
State Housing Initiative Program	\$423,567	\$527,446	\$504,856	\$653,322	23%
Old Kings Road Landfill	\$57,684	\$50,455	\$354,646	\$424,675	16%
Construction & Demo Debris Landfill	\$2,786	\$3,116	\$944,243	\$947,459	0%

SUMMARY OF REVENUES - ALL FUNDS

FUND	ACTUAL FY 14	ACTUAL FY 15	ADOPTED FY 16	ADOPTED FY 17	% Change
Special Revenue Funds (Continued)					
Bunnell Landfill	\$763	\$853	\$236,475	\$259,103	9%
CDBG-Neighborhood Stabilization Program	\$69,623	\$867	\$22,000	\$21,445	-3%
Bimini Gardens MSTU	\$5,886	\$5,579	\$18,087	\$23,632	23%
Espanola Special Assessment	\$2,377	\$1,933	\$13,645	\$17,394	22%
Rima Ridge Special Assessment	\$3,269	\$2,997	\$30,200	\$27,200	-11%
Municipal Services	\$539,468	\$648,953	\$803,358	\$1,122,360	28%
Building Department	\$601,080	\$780,113	\$1,528,701	\$1,723,208	11%
Domestic Violence	\$5,456	\$6,246	\$2,850	\$4,949	42%
Alcohol & Drug Abuse Trust	\$2,962	\$3,290	\$18,510	\$16,374	-13%
Court Innovations/Technology	\$202,239	\$227,727	\$908,205	\$927,820	2%
Juvenile Diversion	\$13,740	\$16,134	\$17,821	\$14,559	-22%
Crime Prevention	\$21,491	\$22,773	\$61,231	\$70,694	13%
Court Innovations	\$99,800	\$146,325	\$122,415	\$136,029	10%
Teen Court	\$72,692	\$63,710	\$70,977	\$71,743	1%
Emergency Communications E-911	\$528,619	\$447,505	\$979,341	\$1,142,844	14%
Daytona North Service District	\$326,666	\$322,298	\$832,428	\$984,778	15%
Enterprise Funds					
Airport	\$3,228,346	\$6,642,989	\$13,847,357	\$8,913,464	-55%
Solid Waste	\$30,615	\$25,938	\$1,935,229	\$1,879,159	-3%
Beverly Beach Utilities	\$821,894	\$666,819	\$1,444,891	\$1,041,604	-39%
Residential Solid Waste Collection	\$1,468,213	\$1,474,308	\$1,806,263	\$1,907,959	5%
Bunnell Flagler County Utility	\$987,519	\$1,608,654	\$1,732,788	\$0	0%
Plantation Bay Utilities	\$0	\$0	\$0	\$2,589,019	100%

SUMMARY OF REVENUES - ALL FUNDS					
FUND	ACTUAL FY 14	ACTUAL FY 15	ADOPTED FY 16	ADOPTED FY 17	% Change
Internal Service					
Health Insurance	\$6,673,060	\$6,815,296	\$8,993,285	\$9,553,419	6%
Debt Service					
Colbert Lane-Special Assessment	\$1,555	\$53	\$0	\$0	0%
Environmentally Sensitive Lands II Series 2005	\$466,389	\$581,991	\$686,915	\$688,529	0%
Capital Construction Sinking Bond Series 2005	\$1,661,492	\$23,477,711	\$0	\$0	0%
Judicial Center Bond Sinking Gnrl Oblig. Series 2005	\$2,007,812	\$29,030,129	\$1,831,150	\$2,135,791	14%
Bond-Capital Imprv Refunding Revenue Bond Series 2015	\$0	\$2,655,035	\$4,562,187	\$6,001,229	24%
Limited Ad Valorem Tax Refunding Bond Series 2016	\$1,076,210	\$1,049,545	\$1,514,182	\$1,165,634	-30%
Capital Projects					
Beach Front Parks	\$1,268	\$3,961	\$403,818	\$386,573	-4%
Beach Front Park Maintenance Trust	\$678	\$3,136	\$837,042	\$804,095	-4%
CPF-1/2 Cent Discretionary Sales Tax	\$2,150,532	\$2,349,270	\$7,648,627	\$10,380,478	26%
CPF-Capital Improvement Revenue Bond 2015	\$0	\$24,370,633	\$13,551,020	\$1,255,110	-980%
Marineland Acres Drainage Basin District	\$0	\$0	\$0	\$133,545	100%
CPF-2008 Environmentally Sensitive Land Referendum New	\$673	\$2,066	\$621,558	\$2,962,127	79%
TOTAL	\$96,976,363	\$194,444,568	\$189,277,298	\$178,422,148	



Expenditures

General Government	\$	21,931,910
Public Safety		39,501,513
Physical Environment		9,833,557
Transportation		31,350,507
Economic Environment		3,772,345
Debt Service		6,790,120
Human Services		5,013,311
Cultural/Recreation		11,007,814
Court Related		1,421,212
Other Uses		7,993,050
Interfund Transfers		1,397,471
Reserves		35,714,338
Pending Grants		2,695,000
	\$	178,422,148

The pie chart above is a summary of the uses of funds (as included in the approved fiscal year 2016-2017 budget) by major functional category. Detail of expenditures by department or fund is included within the budget document.

Funding a broad range of services, General Government services account for 12.29% of total expenditures. General Government includes: Administrative Services, Growth Management Services, Facilities, Fleet and various special revenue fund activities. Transportation includes Public Works activities, capital construction funds related to roadway improvements, and Public Transportation. Public Safety services include Emergency Services and support provided to Sheriff's operation classified as Constitutional within the budget.

Reserves includes reserves for contingencies, reserves for cash carried forward, reserve for debt service and reserve for capital outlay. There are also grant funds pending approval of the grant that are held in a reserve account. Funds in special purpose funds such as impact fee funds are frequently budgeted in a reserve for future capital outlay until specific purposes for their use are determined. A total of \$4,732,156 is included in the general fund reserve account in support of the Board's adopted fund balance policy.

Reserves	
General Fund	\$ 6,382,116
Special Revenues Funds	25,043,475
Debt Service Funds	3,644,915
Capital Project Funds	4,068,233
Enterprise Funds	3,136,291
Internal Service Funds	1,544,833
	\$ 43,819,863

SUMMARY OF EXPENDITURES/EXPENSES - ALL FUNDS

FUND	ACTUAL FY 14	ACTUAL FY 15	ADOPTED FY 16	ADOPTED FY 17	% Change
General Fund	\$57,529,729	\$60,421,776	\$74,932,702	\$78,309,899	4%
Special Revenue Funds					
Cty Transportation Trust	\$1,950,073	\$1,839,798	\$2,356,926	\$2,789,846	16%
Legal Aid	\$45,297	\$45,178	\$45,428	\$48,616	7%
Law Enforcement Trust	\$56,763	\$40,314	\$28,456	\$51,244	44%
Law Library	\$18,993	\$27,771	\$11,875	\$13,642	13%
Court Facilities	\$246,897	\$434,938	\$1,143,881	\$1,119,211	-2%
Tourist Development Tax-Capital	\$360,693	\$332,684	\$2,339,601	\$2,108,953	-11%
Tourist Development Tax-Promotional	\$911,833	\$1,202,511	\$2,976,930	\$3,017,844	1%
Tourist Development Tax-Restoration	\$635	\$774	\$1,521,820	\$2,705,253	44%
Constitutional Gas Tax	\$4,948,392	\$9,170,516	\$14,329,629	\$18,360,382	22%
Environmentally Sensitive Lands	\$6,162	\$488,113	\$130,541	\$143,072	9%
ESL 2008 Referendum	\$12,239	\$58,951	\$1,008,098	\$940,144	-7%
Utility Regulatory	\$0	\$0	\$21,663	\$21,776	1%
800 MHZ System Escrow Account	\$624	\$619	\$903,267	\$911,999	1%
North Malacompra District	\$0	\$0	\$0	\$24,840	100%
Transportation Impact Fee East-Old	\$2,081	\$4,947,783	\$7,978,420	\$4,477,172	-78%
Transportation Impact Fee -West	\$303	\$204	\$130,981	\$131,091	0%
Park Impact Fees-Zone 1	\$48,640	\$501,044	\$8,818	\$22,768	61%
Park Impact Fees-Zone 2	\$0	\$0	\$8,261	\$12,031	31%
Park Impact Fees-Zone 3	\$0	\$0	\$4,760	\$9,737	51%
Park Impact Fees-Zone 4	\$0	\$0	\$48,252	\$51,837	7%
Transportation Impact Fee-Palm Coast	\$5,417,811	\$7,603,177	\$9,424,860	\$1,733,979	-444%
Transportation Impact Fee-East New	\$754	\$658	\$803,809	\$798,270	-1%
Economic Development	\$961	\$961	\$232,019	\$231,219	0%
State Housing Initiative Program	\$406,936	\$556,671	\$504,856	\$653,322	23%
Old Kings Road Landfill	\$56,478	\$49,116	\$354,646	\$424,675	16%
Construction & Demo Debris Landfill	\$0	\$0	\$944,243	\$947,459	0%

SUMMARY OF EXPENDITURES/EXPENSES - ALL FUNDS					
FUND	ACTUAL FY 14	ACTUAL FY 15	ADOPTED FY 16	ADOPTED FY 17	% Change
Special Revenue Funds (Continued)					
Bunnell Landfill	\$64	\$0	\$236,475	\$259,103	9%
CDBG-Neighborhood Stabilization Program	\$69,623	\$867	\$22,000	\$21,445	-3%
Bimini Gardens MSTU	\$6,192	\$2,471	\$18,087	\$23,632	23%
Espanola Special Assessment	\$1,418	\$916	\$13,645	\$17,394	22%
Rima Ridge Special Assessment	\$1,197	\$886	\$30,200	\$27,200	-11%
Municipal Services	\$504,797	\$497,395	\$803,358	\$1,122,360	28%
Building Department	\$476,501	\$604,934	\$1,528,701	\$1,723,208	11%
Domestic Violence	\$6,892	\$5,812	\$2,850	\$4,949	42%
Alcohol & Drug Abuse Trust	\$0	\$0	\$18,510	\$16,374	-13%
Court Innovations/Technology	\$111,148	\$154,556	\$908,205	\$927,820	2%
Juvenile Diversion	\$10,000	\$24,126	\$17,821	\$14,559	-22%
Crime Prevention	\$33,416	\$33,931	\$61,231	\$70,694	13%
Court Innovations	\$114,189	\$116,680	\$122,415	\$136,029	10%
Teen Court	\$63,263	\$64,110	\$70,977	\$71,743	1%
Emergency Communications E-911	\$648,918	\$357,342	\$979,341	\$1,142,844	14%
Daytona North Service District	\$292,475	\$253,029	\$832,428	\$984,778	15%
Enterprise Funds					
Airport	\$2,718,393	\$6,436,173	\$13,847,357	\$8,913,464	-55%
Solid Waste	\$65,222	\$202,483	\$1,935,229	\$1,879,159	-3%
Beverly Beach Utilities	\$675,084	\$1,220,094	\$1,444,891	\$1,041,604	-39%
Residential Solid Waste Collection	\$1,354,837	\$1,904,115	\$1,806,263	\$1,907,959	5%
Bunnell Flagler County Utility	\$1,082,014	\$1,186,642	\$1,732,788	\$0	0%
Plantation Bay Utilities	\$0	\$0	\$0	\$2,589,019	100%
Internal Service					
Health Insurance	\$6,430,954	\$7,873,338	\$8,993,285	\$9,553,419	6%

SUMMARY OF EXPENDITURES/EXPENSES - ALL FUNDS

FUND	ACTUAL FY 14	ACTUAL FY 15	ADOPTED FY 16	ADOPTED FY 17	% Change
Debt Service					
Colbert Lane-Special Assessment	\$322,380	\$12,521	\$0	\$0	0%
Environmentally Sensitive Lands II Series 2005	\$708,235	\$671,858	\$686,915	\$688,529	0%
Capital Construction Sinking Bond Series 2005	\$1,811,185	\$3,973,899	\$0	\$0	0%
Judicial Center Bond Sinking Gnrl Oblig. Series 2005	\$1,981,248	\$28,855,101	\$1,831,150	\$2,135,791	14%
Bond-Capital Imprv Refunding Revenue Bond Series 2015	\$0	\$100	\$4,562,187	\$6,001,229	24%
Limited Ad Valorem Tax Refunding Bond Series 2016	\$1,036,224	\$1,041,676	\$1,514,182	\$1,165,634	-30%
Capital Projects					
Beach Front Parks	\$155,623	\$581,046	\$403,818	\$386,573	-4%
Beach Front Park Maintenance Trust	\$2,212	\$19,094	\$837,042	\$804,095	-4%
CPF-1/2 Cent Discretionary Sales Tax	\$1,116,511	\$1,300,295	\$7,648,627	\$10,380,478	26%
CPF-Capital Improvement Revenue Bond 2015	\$0	\$11,909,032	\$13,551,020	\$1,255,110	-980%
Marineland Acres Drainage Basin District	\$0	\$0	\$0	\$133,545	100%
CPF-2008 Environmentally Sensitive Land Referendum New	\$1,050	\$1,933	\$621,558	\$2,962,127	79%
TOTAL	\$93,823,559	\$157,030,012	\$189,277,298	\$178,422,148	

GENERAL FUND SUMMARY OF REVENUES AND EXPENDITURES

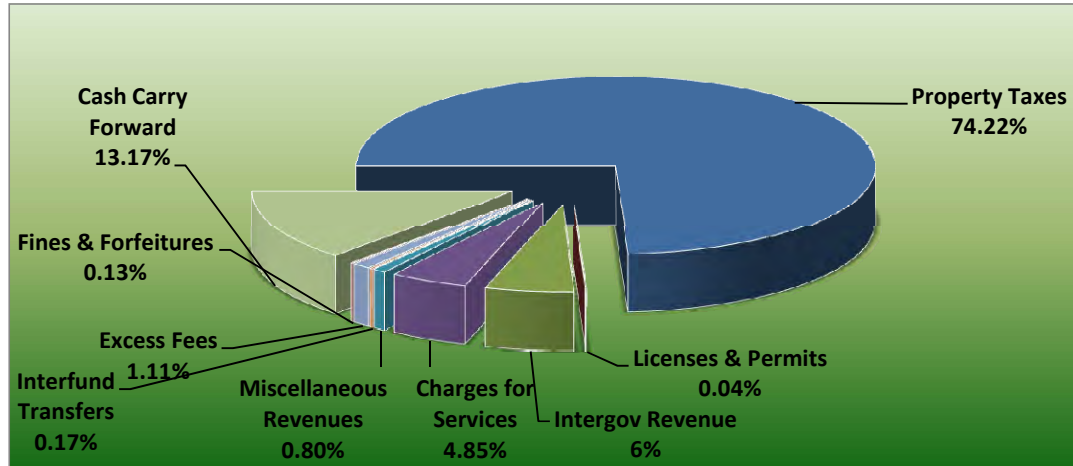
DEPARTMENT/DIVISION			REVENUES		
	FY16 BUDGET	FY17 BUDGET	GENERAL FUND	OTHER SOURCES	SOURCE DESCRIPTIONS
Board of County Commissioners Administration	525,042 684,225	543,811 825,434	543,811 763,434	0 62,000	Agricultural Museum contribution to Director's salary Timber Sales, Tortoise Reloc, Easements, Passive Pk Fds,
Land Management	1,537,086	1,266,441	200,900	1,065,541	Developer Contributions/Donations
County Attorney	637,065	718,725	718,725	0	
Economic Opportunity	1,423,802	992,479	994,979	(2,500)	Brownsfield Grant complete FY16
Engineering	762,307	775,834	596,334	179,500	Staff time
Budget Office	450,385	468,474	428,474	40,000	Staff time
Purchasing	235,553	241,808	241,808	0	
Innovation Technology	981,652	1,355,802	1,301,312	54,490	Interlocal Agreement w/City of Flagler Beach for IT Svcs
Human Resources	218,670	235,347	235,347	0	
County Extension Service	249,641	293,195	293,195	0	
Social Services Administration	170,001	178,604	178,604	0	
Human Services	2,348,664	2,438,342	2,422,342	16,000	Palm Coast Interlocal-Utility Assistance
Senior Services	765,332	799,717	492,075	307,642	Grants, donations, co-pays, medwaiver
Adult Day Care	212,744	269,191	70,240	198,951	Grants, contributions, co-pays
Congregate Home Delivered Meals	274,387	293,171	11,702	281,469	Grants, donations
Social Services Grants	650,000	553,641	3,391	550,250	Grants
Veterans Services	129,892	140,248	140,248	0	
Library	1,044,043	1,062,118	1,007,276	54,842	Fines, state aid, fees
Bunnell Library	72,516	111,148	95,074	16,074	
General Services Administration	378,129	399,789	399,789	0	
Fleet Management	763,411	820,195	628,795	191,400	Vehicle repair hourly billings, admin. fuel fee
Facilities Management	2,363,507	2,623,391	2,462,891	160,500	Staff time GSB, Airport maint, Court Facilities, Safe Haven
Historic Courthouse	30,450	72,000	0	72,000	Rent/CAM Charges
Government Services Building	660,440	691,950	461,950	230,000	School Board contribution
Public Transportation	1,955,013	2,078,237	818,876	1,259,361	Grants, medicaid, med waiver, bus fares, advertising
Recreation Facilities	1,588,916	1,616,132	1,547,732	68,400	Staff Time, facility fees, Bait Shop rent
Vessel Registration	193,686	42,285	0	42,285	Vessel Reg Collections & Carry Fwd
Recreation Services/Carver Gym	90,800	88,750	53,750	35,000	Donations/Crime Prevention/Bunnell/School Board
Bull Creek	85,951	87,847	16,286	71,561	Camping, boat slips, restaurant rent, facility usage
Princess Place Preserve	176,547	188,065	168,565	19,500	Camping fees, Creekside Festival user fees
Recreational Activities	59,600	0	0	0	Baseball registration, donations & sponsorships
EM General	725,113	892,872	635,853	257,019	EMPG/EMPA Grants
Emergency Communications 800 MHz	1,299,135	1,306,508	1,246,508	60,000	Automation fees

GENERAL FUND SUMMARY OF REVENUES AND EXPENDITURES

DEPARTMENT/DIVISION			REVENUES		
	FY16 BUDGET	FY17 BUDGET	GENERAL FUND	OTHER SOURCES	SOURCE DESCRIPTIONS
Emergency Flight Operations	603,869	631,711	551,711	80,000	Helicopter transport fees
Fire/Rescue	8,853,742	9,883,400	7,138,514	2,744,886	Ambulance fees, fire inspection fees, other HazMat, EMS, Homeland Sec, CERT, PDM, RCMP, FMA, Citizens Corp.
Emerg. Serv. Other Grants Awarded	660,780	546,259	13,491	532,768	Filing fees
Value Adjustment Board	5,175	4,000	2,500	1,500	
Medical Examiner	327,542	355,061	355,061	0	
Pooled Expenditures	2,391,454	2,588,175	2,098,175	490,000	Fuel and driver education fees
Interfund Transfers	1,246,256	1,242,421	1,242,421	0	
Tax Increment Financing	1,092,257	1,252,806	1,252,806	0	
Special Events	0	46,000	25,000	21,000	Contributions-Native American Festival
Reserves	6,559,050	6,382,116	6,128,441	253,675	Passport Revenue
Capital Projects	1,495,588	1,473,085	833,820	639,265	Vessel Reg, FI Rec Trail Prog, Contributions, Interfd Trx
Gen'l Liability Insurance	734,500	793,200	793,200	0	
Subtotal BCC Divisions	\$ 47,713,918	\$ 49,669,785	\$ 39,615,406	\$ 10,054,379	
Sheriff	20,369,739	21,340,960	21,215,960	125,000	
Property Appraiser	2,160,328	2,308,666	2,308,666	0	
Tax Collector	2,228,371	2,401,140	2,401,140	0	Excess Fees
Clerk of the Circuit Court	1,386,175	1,586,662	1,586,662	0	
Supervisor of Elections	848,497	841,776	841,776	0	
Guardian Ad Litem	42,311	44,377	44,377	0	
Pretrial Services	66,249	67,733	67,733	0	Sheriff contribution
Court Services	21,000	21,000	21,000	0	
State Attorney	26,600	24,600	24,600	0	
Public Defender	3,200	3,200	3,200	0	
Subtotal Judicial/Constitutional	\$ 27,152,470	\$ 28,640,114	\$ 28,515,114	\$ 125,000	
Total General Fund	\$ 74,866,388	\$ 78,309,899	\$ 68,130,520	\$ 10,179,379	

GENERAL FUND

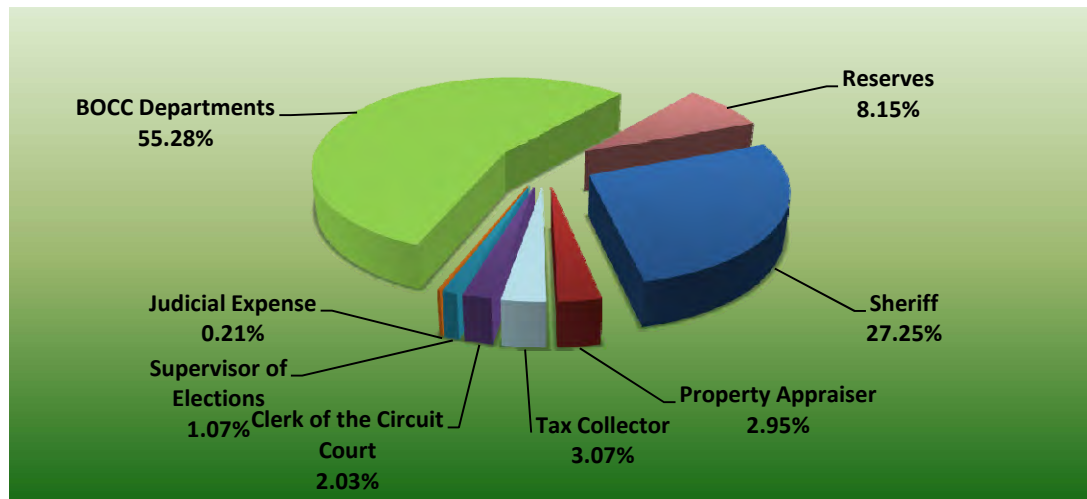
The General Fund contains the operating expenditures for services which are Countywide in nature, as well as the budgets of the Constitutional Offices. The projected revenues by category for the General Fund are as follows:



Revenues

Property Taxes	\$ 60,359,003
Licenses & Permits	32,000
Intergovernmental Revenue	4,496,526
Charges for Services	3,940,484
Miscellaneous Revenues	647,115
Interfund Transfers	138,049
Excess Fees	900,000
Fines & Forfeitures	107,000
Cash Carry Forward	10,707,672
5% Statutory Reduction	(3,017,950)
Total Revenues	\$ 78,309,899

The General Fund services in the budget include: Administration, County Attorney, Economic Opportunity, Land Management, Innovation Technology, Financial Services, Community Services, General Services, and Emergency Services. In addition, the General Fund supports the budget of the Constitutional Offices: Sheriff, Property Appraiser, Tax Collector, Clerk of the Circuit Court, Supervisor of Elections and court related expenses. The operations of these Elected Officials are funded, but not controlled, by the Board of County Commissioners.

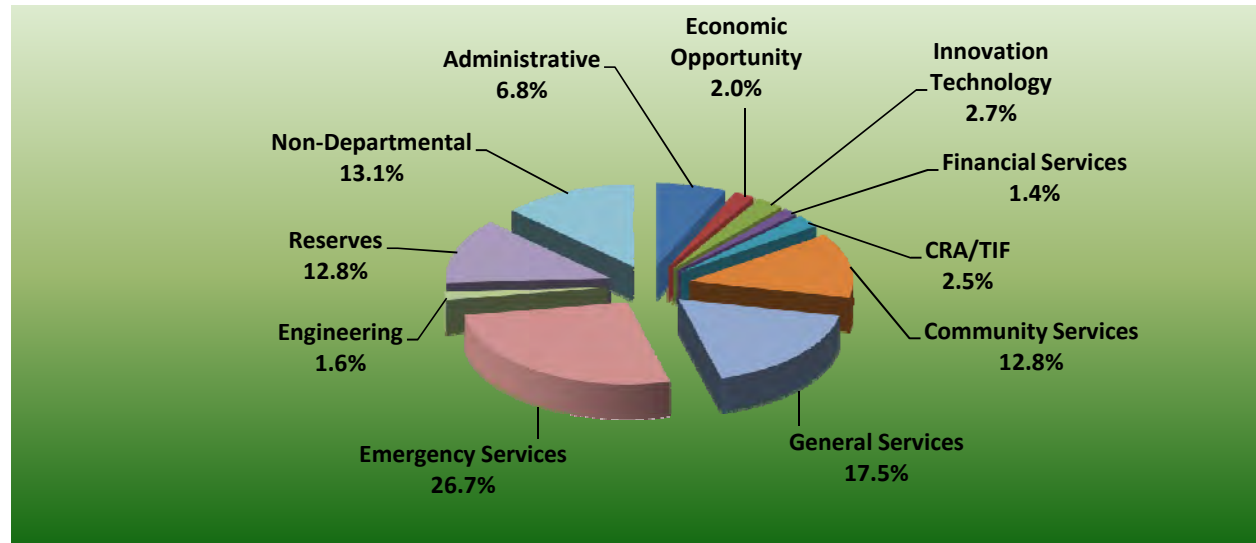


Expenditures

Sheriff	\$ 21,340,960
Property Appraiser	2,308,666
Tax Collector	2,401,140
Clerk of the Circuit Court	1,586,662
Supervisor of Elections	841,776
Judicial Expense	160,910
	<hr/>
	28,640,114
BOCC Departments	43,287,669
Reserves	6,382,116
Total Expenses	\$ 78,309,899

BOCC Expenditures of the General Fund

The graph and chart below display the details of expenditures for the BOCC controlled Departments. The categories include: **Administrative**-Board of County Commissioners, Administration, Land Management, County Attorney, Economic Opportunity and Innovation Technology **CRA** - Flagler Beach Community Redevelopment Agency, Palm Coast Community Redevelopment Agency, City of Bunnell and Town of Marineland Community Redevelopment Agency, **Financial Services**-Budget, Purchasing, and SHIP, **Community Services**-Human Resources, County Extension Services, Social Services Administration, Human Services, Adult Day Care, Congregate/Home Delivered Meals, Veterans Services, Library Services, and Bunnell Library, **General Services**- Fleet Management, Facilities Management, Historic Courthouse, Government Services Building, Public Transportation, Recreation Activities and Parks and Recreation, **Emergency Services**-Emergency Management, Emergency Communications, Flight Operations, and Fire/Rescue, and **Non-Departmental**-Pooled Expenditures, Interfund Transfers, General Fund Capital Projects, Medical Examiner, Value Adjustment Board, and Property Insurance.



Expenses

Administrative	3,354,411
Economic Opportunity	992,479
Innovation Technology	1,355,802
Financial Services	710,282
CRA/TIF	1,252,806
Community Services	6,374,722
General Services	8,708,641
Emergency Services	13,260,750
Engineering	775,834
Reserves	6,382,116
Non-Departmental	6,501,942
	<u>\$ 49,669,785</u>

An overall increase in General Fund expenditures for this fiscal year from the prior fiscal year of \$3,377,197

	Fiscal Year 2015-16	Fiscal Year 2016-17	Difference
Constitutional Officers	\$ 26,993,110	\$ 28,479,204	\$ 1,486,094
Judicial Expenses	159,360	160,910	\$ 1,550
BOCC Departments	38,705,123	41,042,384	\$ 2,337,261
CRA's	1,092,257	1,252,806	\$ 160,549
Economic Opportunity	1,423,802	992,479	\$ (431,323)
Reserves	6,559,050	6,382,116	\$ (176,934)
	<u>\$ 74,932,702</u>	<u>\$ 78,309,899</u>	<u>\$ 3,377,197</u>

APPROPRIATION SUMMARY BY CATEGORY BOCC ONLY- GENERAL FUND

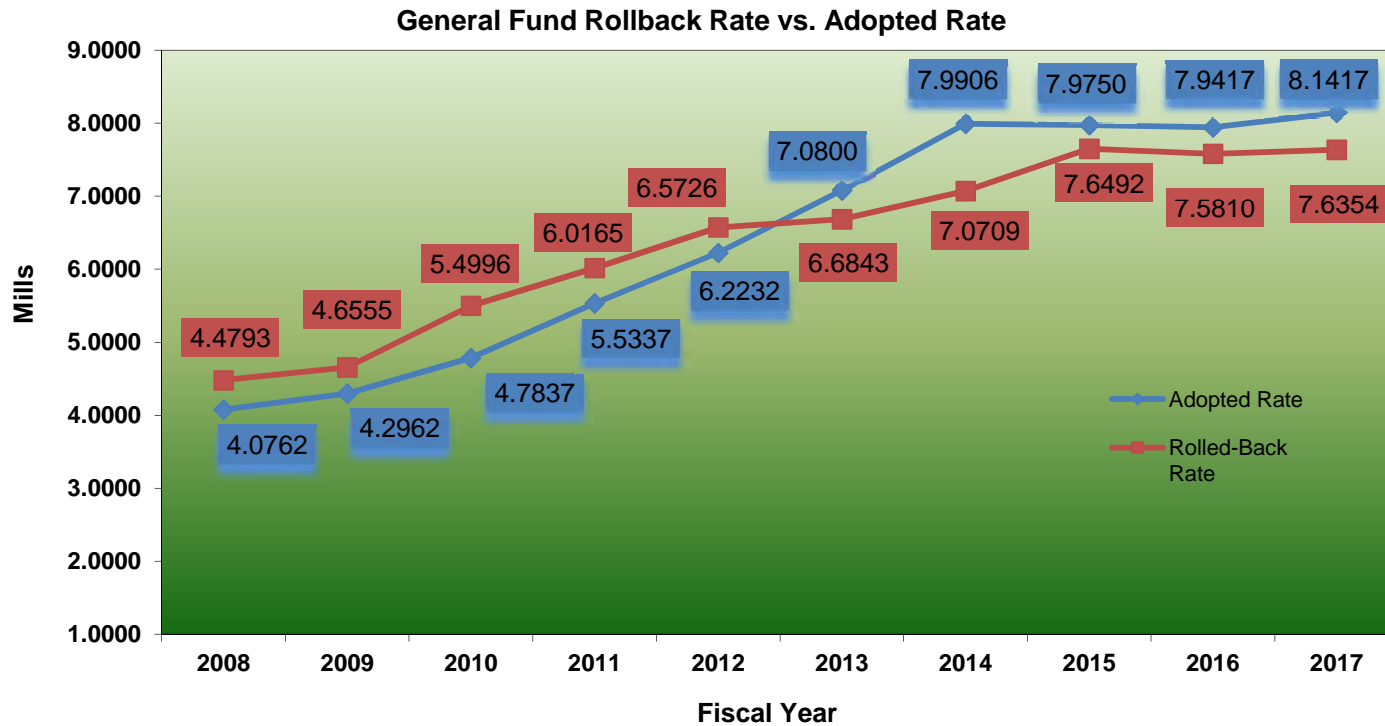
DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	CAPITAL OUTLAY	DEBT SERVICE	OTHER	TOTAL
Administrative:						
Board of County Commissioners	420,684	123,127	0	0	0	543,811
County Administrator:						
Administration	762,992	62,442	0	0	0	825,434
Financial Services						
Budget	455,289	13,185	0	0	0	468,474
Purchasing	231,193	10,615	0	0	0	241,808
Innovation Technology	717,513	207,089	431,200	0	0	1,355,802
Economic Opportunity	277,266	175,213	0	0	540,000	992,479
Land Management	152,951	304,506	808,984	0	0	1,266,441
Total County Administrator	2,597,204	773,050	1,240,184	0	540,000	5,150,438
County Attorney	576,675	142,050	0	0	0	718,725
Engineering	741,298	34,536	0	0	0	775,834
Community Services:						
Human Resources	210,097	25,250	0	0	0	235,347
County Extension Services	218,430	49,765	25,000	0	0	293,195
Social Services Admin	163,694	14,910	0	0	0	178,604
Human Services	230,497	12,370	0	0	2,195,475	2,438,342
Senior Services	254,139	512,198	20,000	0	13,380	799,717
Adult Day Care	240,341	28,850	0	0	0	269,191
Congregate Meals	46,709	246,462	0	0	0	293,171
Social Services Grants	0	553,641	0	0	0	553,641
Veterans Services	126,648	6,350	0	0	7,250	140,248
Library	749,359	126,984	185,775	0	0	1,062,118
Bunnell Library	79,849	8,574	22,725	0	0	111,148
Total Community Services	2,319,763	1,585,354	253,500	0	2,216,105	6,374,722

APPROPRIATION SUMMARY BY CATEGORY BOCC ONLY- GENERAL FUND

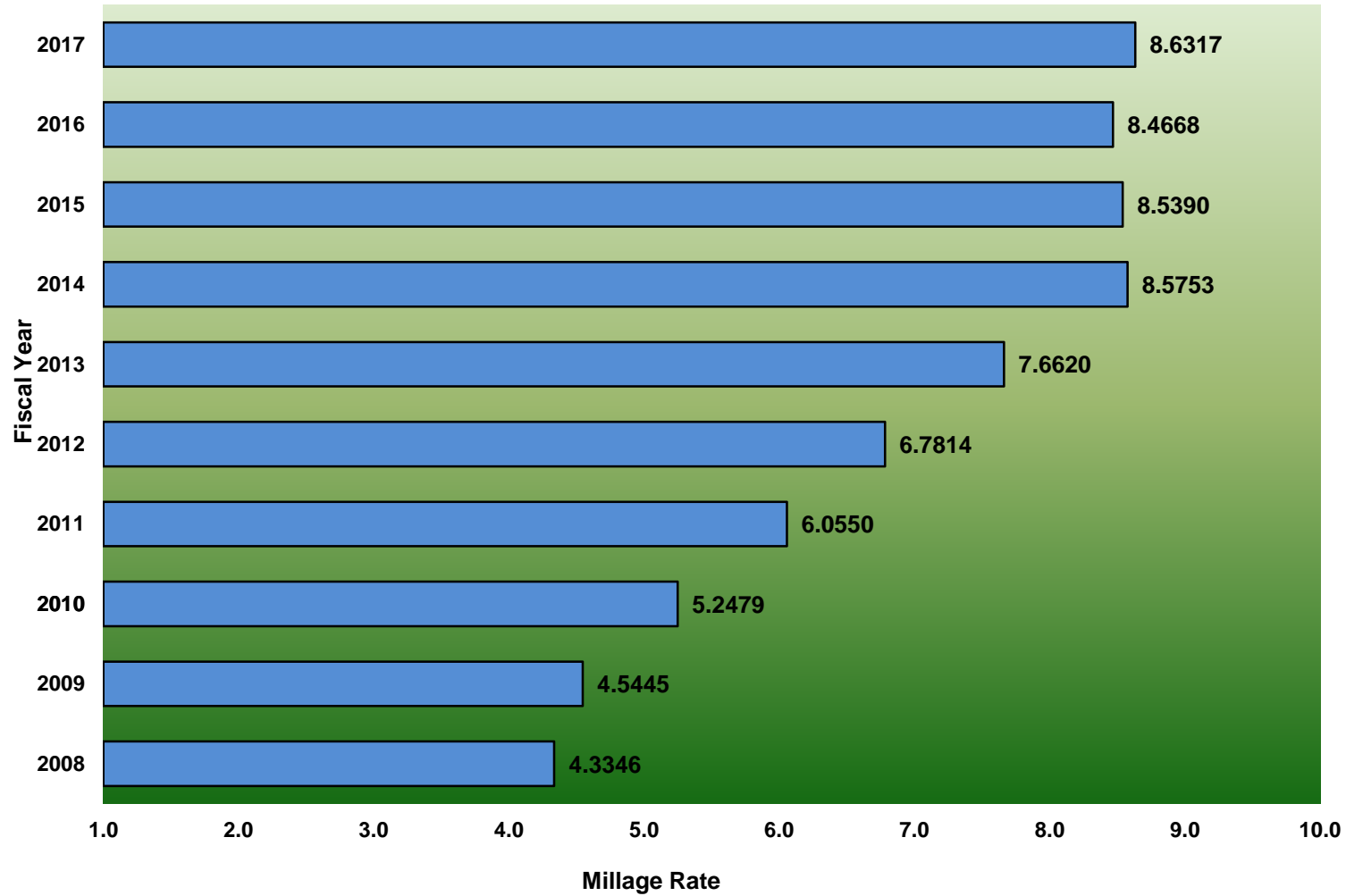
DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	CAPITAL OUTLAY	DEBT SERVICE	OTHER	TOTAL
General Services:						
General Services-Administration	388,444	11,345	0	0	0	399,789
Fleet Management	538,845	243,350	38,000	0	0	820,195
Facilities Management	1,687,665	783,226	190,000	0	0	2,660,891
Historic Courthouse	0	34,500	0	0	0	34,500
Government Services Building	0	691,950	0	0	0	691,950
Public Transportation	1,181,111	474,370	0	0	422,756	2,078,237
Recreation Facilities	841,523	572,109	82,500	0	120,000	1,616,132
Recreation Facilities - Vessel Reg	0	20,000	22,285	0	0	42,285
Recreation - Carver Center	0	28,750	0	0	60,000	88,750
Bull Creek	38,727	49,120	0	0	0	87,847
Princess Place Preserve	138,850	49,215	0	0	0	188,065
Total General Services	4,815,165	2,957,935	332,785	0	602,756	8,708,641
Emergency Services:						
Emerg Mgmt Admin /EMPA & EMPG	313,048	408,098	0	0	0	721,146
Emergency Communications/800 MHz	2,831	463,196	0	840,481	0	1,306,508
Emergency Flight Operations	235,990	395,721	0	0	0	631,711
Fire/Rescue	7,892,772	855,315	1,031,526	103,787	0	9,883,400
Emergency Services Grants	84,268	624,717	9,000	0	0	717,985
Total Emergency Services	8,528,909	2,747,047	1,040,526	944,268	0	13,260,750
Subtotal BOCC Departments	19,999,698	8,363,099	2,866,995	944,268	3,358,861	35,532,921
% of Allocation	56%	24%	8%	3%	9%	100%
Non-Departmental:						
Value Adjustment Board	0	4,000	0	0	0	4,000
Medical Examiner	0	329,950	0	0	25,111	355,061
Interfund Transfers	0	0	0	0	1,242,421	1,242,421
Pooled Expenditures	25,000	1,288,623	0	443,852	830,700	2,588,175
Tax Increment Financing	0	0	0	0	1,252,806	1,252,806
Special Events	0	46,000	0	0	0	46,000
Reserves	0	0	0	0	6,382,116	6,382,116
General Fund Capital Projects	0	160,000	0	0	1,313,085	1,473,085
Insurance	0	793,200	0	0	0	793,200
Subtotal Non-Department	25,000	2,621,773	0	443,852	11,046,239	14,136,864
Total BOCC Funding	20,024,698	10,984,872	2,866,995	1,388,120	14,405,100	49,669,785
% of Allocation	40%	22%	6%	3%	29%	100%

FLAGLER COUNTY HISTORY OF ASSESSED PROPERTY VALUATION AND MILLAGE RATES

Fiscal Year	Assessed Value Nonexempt	General Fund Millage Rate	ESL Millage Rate	Debt Service Millage Rate	Combined Millage Rate
2008	12,223,349,867	4.0762	-	0.2584	4.3346
2009	11,200,626,942	4.2962	-	0.2483	4.5445
2010	9,452,067,430	4.7837	0.1057	0.3585	5.2479
2011	7,667,193,838	5.5337	0.0568	0.4645	6.0550
2012	6,563,932,871	6.2232	0.2500	0.3082	6.7814
2013	6,153,800,977	7.0800	0.2500	0.3320	7.6620
2014	6,206,923,927	7.9906	0.2500	0.3347	8.5753
2015	6,542,982,200	7.9750	0.2500	0.3140	8.5390
2016	7,004,726,021	7.9417	0.2500	0.2751	8.4668
2017	7,436,396,945	8.1167	0.2500	0.2650	8.6317



History of Combined Millage Rate



Per capita taxable value compared to statewide value
as of March 2016

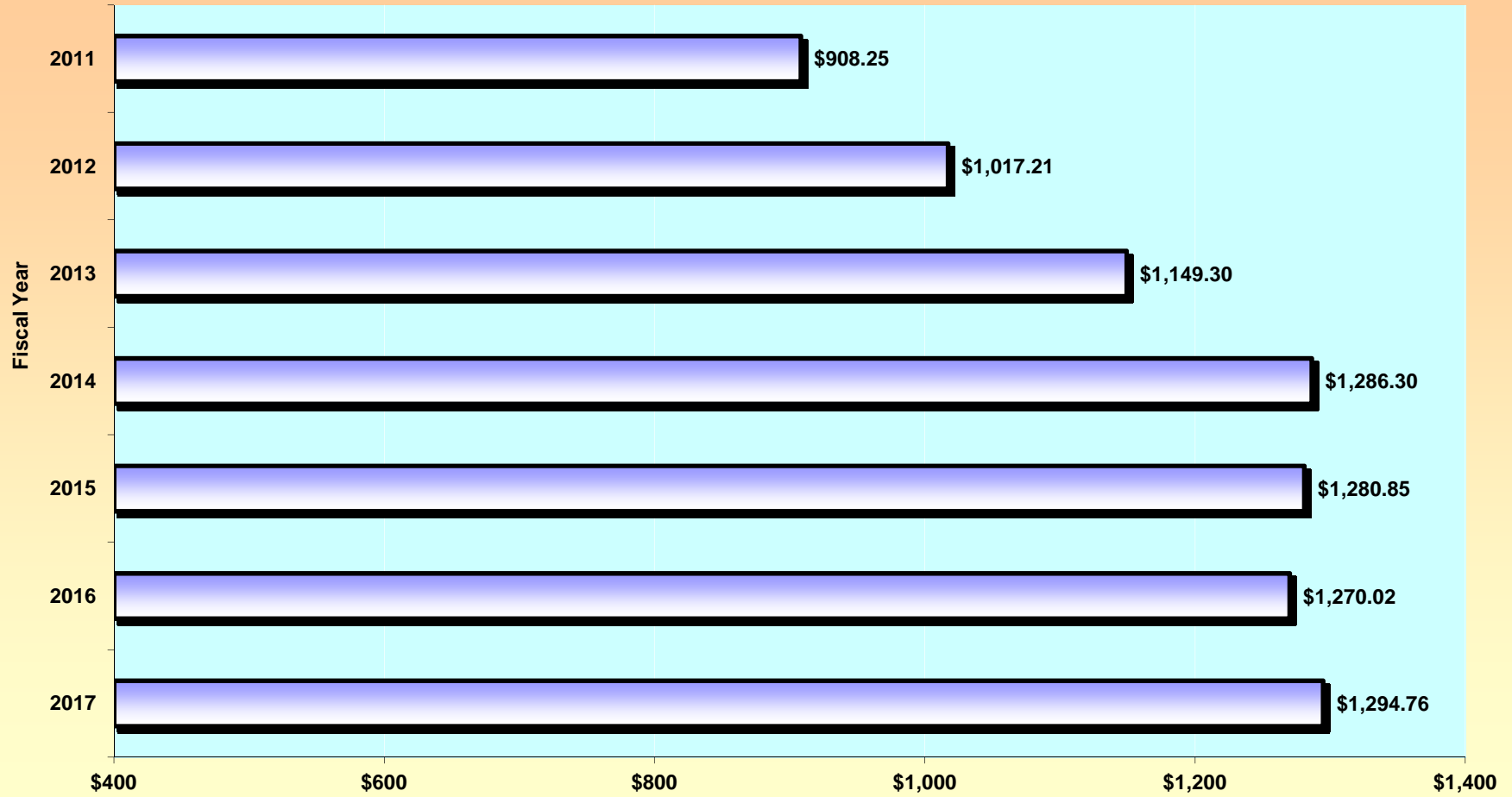
	Flagler County	Florida
Total Just Value	\$10,615,189,321	\$2,249,560,039,706
Total Assessed Value	\$9,450,286,228	\$1,932,797,508,590
Taxable Value	\$6,987,545,919	\$1,495,400,306,053
Exempt Amount	\$2,462,740,309	\$437,397,202,537
Population	101,353	19,691,538
Per Capita Taxable Value Average	\$68,943	\$75,941
Exempt Percentage of Assessed Value	26.06%	22.63%
Millage Rate	7.9417	
Sources: "Ad Valorem Data Book 2015" (DOR) and "Florida Estimates of Populations 2015" (BEBR).		

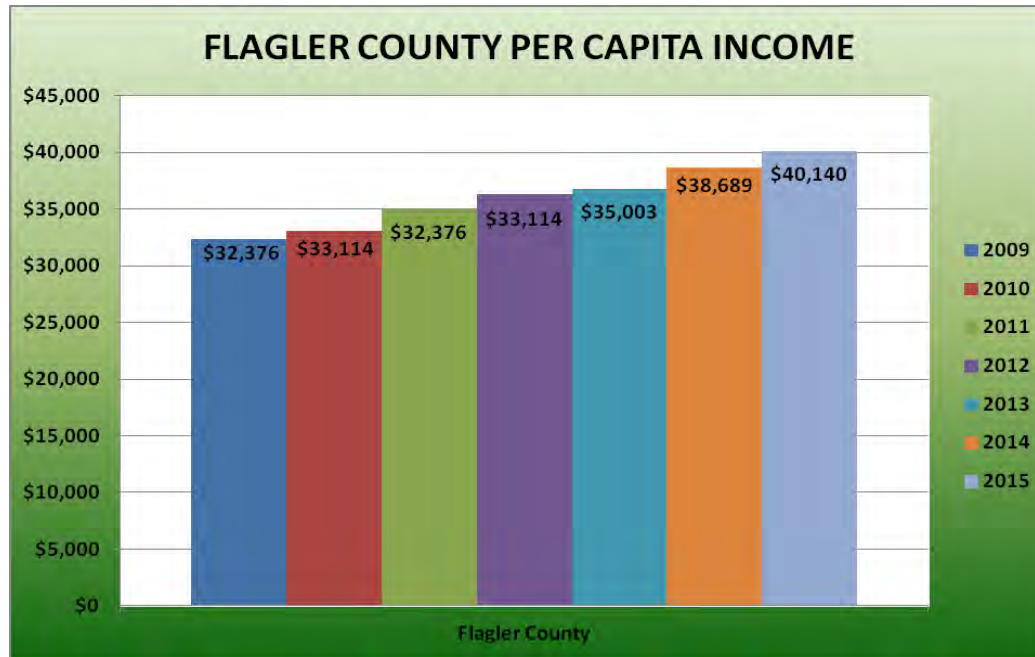
Prepared for Flagler County by: Florida Department of Revenue

PTO Research & Analysis

<http://dor.myflorida.com/dor>

**Property Taxes for a home valued at \$200,000 (less \$50,000 homestead exemption)
County Only - Combined Millage Rates**



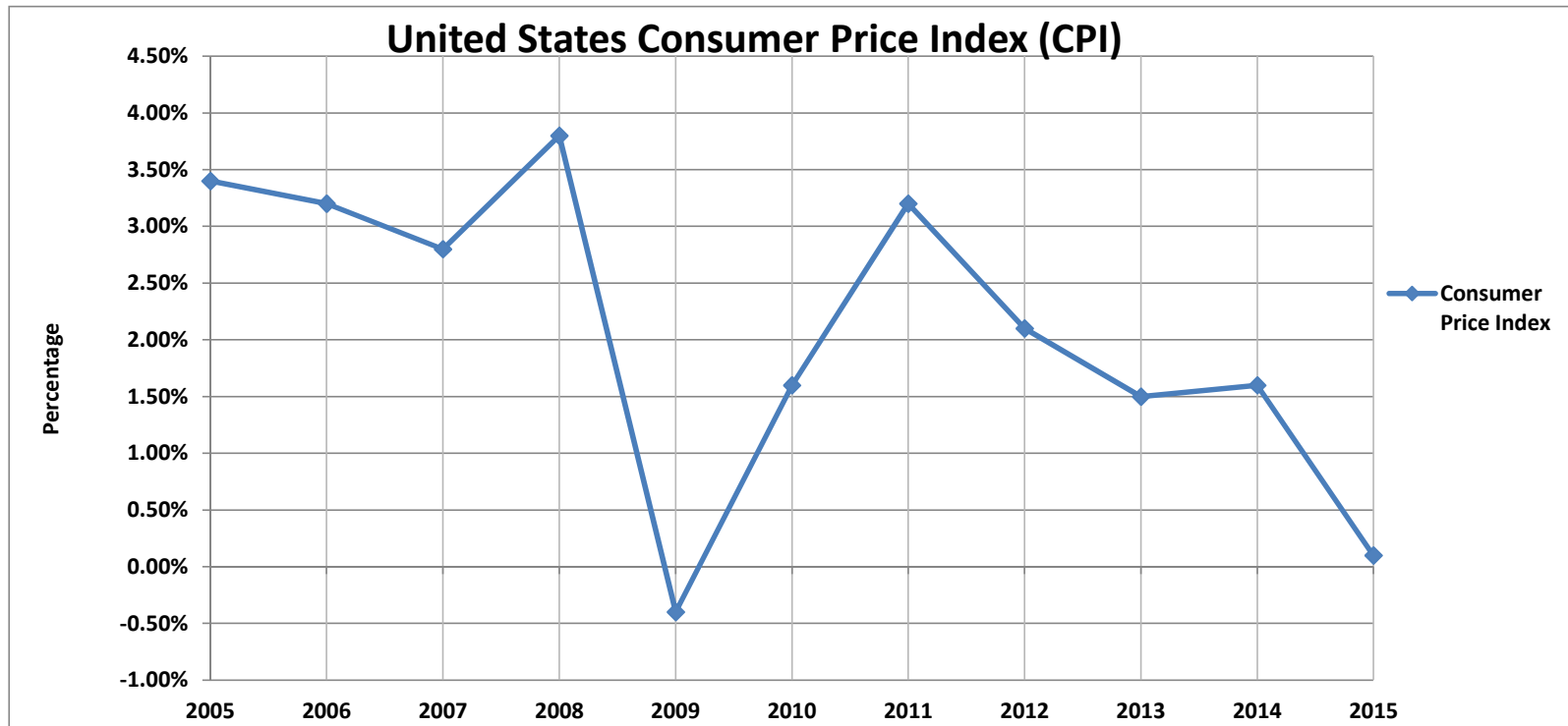


MAJOR PRIVATE SECTOR EMPLOYERS

<u>EMPLOYER</u>	<u>EMPLOYEES</u>
Florida Hospital Flagler	1,057
Palm Coast Data	721
Publix Supermarkets	690
Sea Ray Boats	700
Hammock Beach Resort	467
Walmart	461
Grand Oaks Rehabilitation	180
Flagler Pines	150
Coastal Cloud	100
Sandvik Palm Coast	90
Yellowstone	70
AM RAD Engineering	50

Numbers Provided by Career Source, Verified with each company's Department of Personnel

Per U. S. Dept. of Commerce
Bureau of Economic Analysis



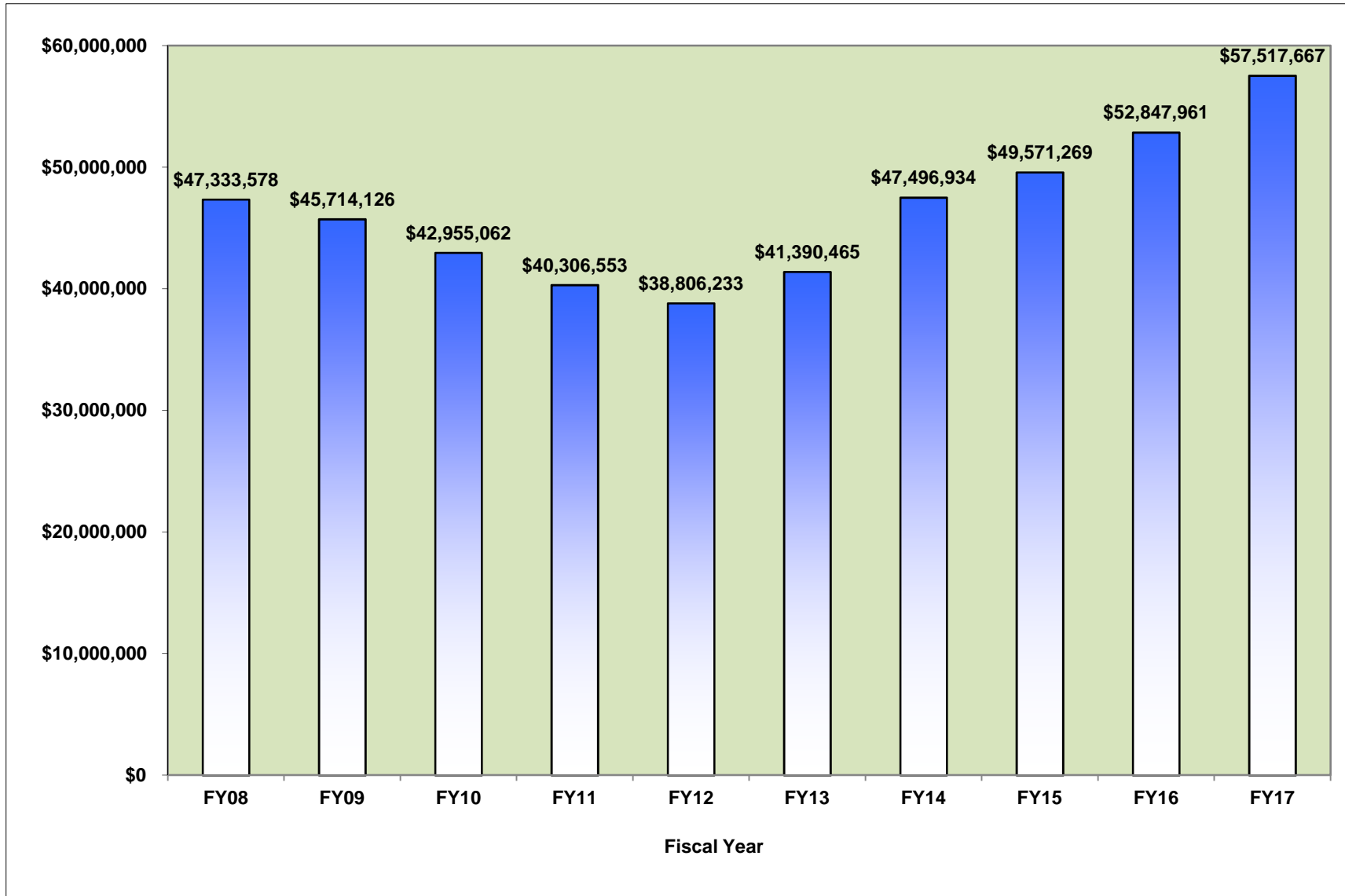
Consumer Price Index		
Year	Consumer Price Index	Inflation rate
2005	195.3	3.40%
2006	201.6	3.20%
2007	207.3	2.80%
2008	215.3	3.80%
2009	214.5	-0.40%
2010	218.1	1.60%
2011	224.9	3.20%
2012	229.6	2.10%
2013	233	1.50%
2014	236.7	1.60%
2015	237	0.10%

Base Year is chained; 1982-1984 = 100. This Table of CPI data is based upon a 1982 base of 100.

What does this mean? A CPI of 195.3, as an example from 2005, indicates 95.3% inflation since 1982.

Source: U.S. Department of Labor, Bureau of Labor Statistics

**PROPERTY TAX LEVIED FOR THE GENERAL FUND
(LESS 5% STATUTORY REDUCTION)**



COUNTYWIDE GENERAL FUND TAXABLE PROPERTY VALUE

A major factor in calculating a millage rate is the total value of the properties being taxed. This value is determined by the Property Appraiser's Office and reported to the County in various formats on a schedule established by Florida Statutes. The Financial Services Department uses these estimates to determine millage rates.

FY16 Final Prior Year Gross Taxable Value	This is the final official taxable value for FY16 and reflects countywide values as of January 1, 2015.	6,987,545,919									
FY16 June 1 Estimated Taxable Value	This is the first estimate of the taxable value for FY17. It reflects an estimate of the countywide value on January 1, 2016 and is used for preliminary revenue estimates.	7,350,000,000									
FY16 July 1 Certified Taxable Value	This is a certified report of the January 1, 2016 taxable value. It is used to update revenue estimates made from the earlier June 1 estimated value.	7,436,396,945									
<p>Following is a breakout of the increase (decrease) over the FY16 Final Prior Year Gross Taxable Value:</p> <table border="0"> <tr> <td>Existing Properties</td> <td>290,334,925</td> <td></td> </tr> <tr> <td>New Construction</td> <td>158,516,101</td> <td></td> </tr> <tr> <td>Total</td> <td>448,851,026</td> <td>6.42%</td> </tr> </table>			Existing Properties	290,334,925		New Construction	158,516,101		Total	448,851,026	6.42%
Existing Properties	290,334,925										
New Construction	158,516,101										
Total	448,851,026	6.42%									

2016 COUNTYWIDE TAXABLE VALUES

Description	2016 Taxable Value	*Adopted Flagler County BOCC Millage Rate (Mills)	Property Tax Revenue @ 100%	Property Tax Revenue @ 95%	Percent of Countywide Total
City of Palm Coast	\$ 4,346,135,923	8.6317	\$ 37,514,541	\$ 35,638,814	58.44%
City of Flagler Beach	\$ 571,117,807	8.6317	\$ 4,929,718	\$ 4,683,232	7.68%
City of Bunnell	\$ 156,275,722	8.6317	\$ 1,348,925	\$ 1,281,479	2.10%
Town of Beverly Beach	\$ 60,325,321	8.6317	\$ 520,710	\$ 494,675	0.81%
Town of Marineland	\$ 4,952,325	8.6317	\$ 42,747	\$ 40,610	0.07%
Subtotal: Incorporated Areas	\$ 5,138,807,098	8.6317	\$ 44,356,641	\$ 42,138,809	69.10%
Plus: Unincorporated Areas	\$ 2,297,589,847	8.6317	\$ 19,832,106	\$ 18,840,501	30.90%
Totals: Countywide	\$ 7,436,396,945	8.6317	\$ 64,188,748	\$ 60,979,310	100.00%

* **Adopted Millage Rate** is the cumulative total of the General Fund (8.1167) plus the voted ESL (0.25) and Debt Service (0.2650) millage rates.

BREAKDOWN OF A HOMEOWNER'S TAX BILL
2016 MILLAGE RATES

EXAMPLE FOR RESIDENTIAL TAXPAYER IN EACH MUNICIPALITY WITHIN FLAGLER COUNTY						
	Unincorporated	Beverly Beach	Bunnell	Flagler Beach	Marineland	Palm Coast
TOTAL - MUNICIPALITY		2.3000	7.4500	5.5007	10.0000	4.2450
% of Total Tax Bill		12.47%	31.58%	25.41%	38.25%	20.82%
TOTAL - COUNTY-WIDE	8.6317	8.6317	8.6317	8.6317	8.6317	8.6317
% of Total Tax Bill	53.47%	46.80%	36.58%	39.88%	33.02%	42.34%
TOTAL - SCHOOL DISTRICT	6.9520	6.9520	6.9520	6.9520	6.9520	6.9520
% of Total Tax Bill	43.06%	37.69%	29.47%	32.12%	26.59%	34.10%
ST. JOHN'S RIVER WATER MGT. DISTRICT	0.2885	0.2885	0.2885	0.2885	0.2885	0.2885
% of Total Tax Bill	1.79%	1.56%	1.22%	1.33%	1.10%	1.41%
FLORIDA INLAND NAVIGATION DISTRICT	0.0320	0.0320	0.0320	0.0320	0.0320	0.0320
% of Total Tax Bill	0.20%	0.17%	0.14%	0.15%	0.12%	0.16%
MOSQUITO CONTROL	0.2395	0.2395	0.2395	0.2395	0.2395	0.2395
% of Total Tax Bill	1.48%	1.30%	1.02%	1.11%	0.92%	1.17%
TOTAL TAX BILL	16.1437	18.4437	23.5937	21.6444	26.1437	20.3887

Budget Proformas

The following information is provided for projection purposes only.

Five-year revenue proforma statements for the following major funding categories:

- Tourist Development Funds (Fund 109, 110 and 111)
- Transportation Funds (Fund 102, 112 and 702)
- General Fund (001)
- Municipal Services Fund (180)

Proforma Assumptions

Revenues:

- Tourist Development Taxes – FY16-17 revenues are budgeted at \$2,000,000 and an annualized increase of 2% thereafter
- Fuel Taxes – FY16-17 revenues are budgeted using revenue estimates prepared by the Florida Department of Revenue Office of Tax Research in the Local Government Financial Information Handbook for 2016 which is a 3% increase from FY15-16 Budget and annualized increase of 3% thereafter.
- State Shared Revenue – FY16-17 revenues are budgeted using the Local Government Financial Information Handbook for 2016 and FY 15-16 estimates resulting in a 2.7% decrease from FY15-16 Budget and an annualized increase of 3% thereafter based on three years average actuals.
- Sales Taxes consist of the Local Government ½ Cent Sales Tax and the Local Discretionary Sales Surtax (50% of total) – FY16-17 revenues are budgeted using the Local Government Financial Information Handbook for 2016 for a 1% increase for FY16-17 Budget from FY15-16 Budget and an annualized increase of 2% thereafter, due to revitalized retail opportunities within the County.

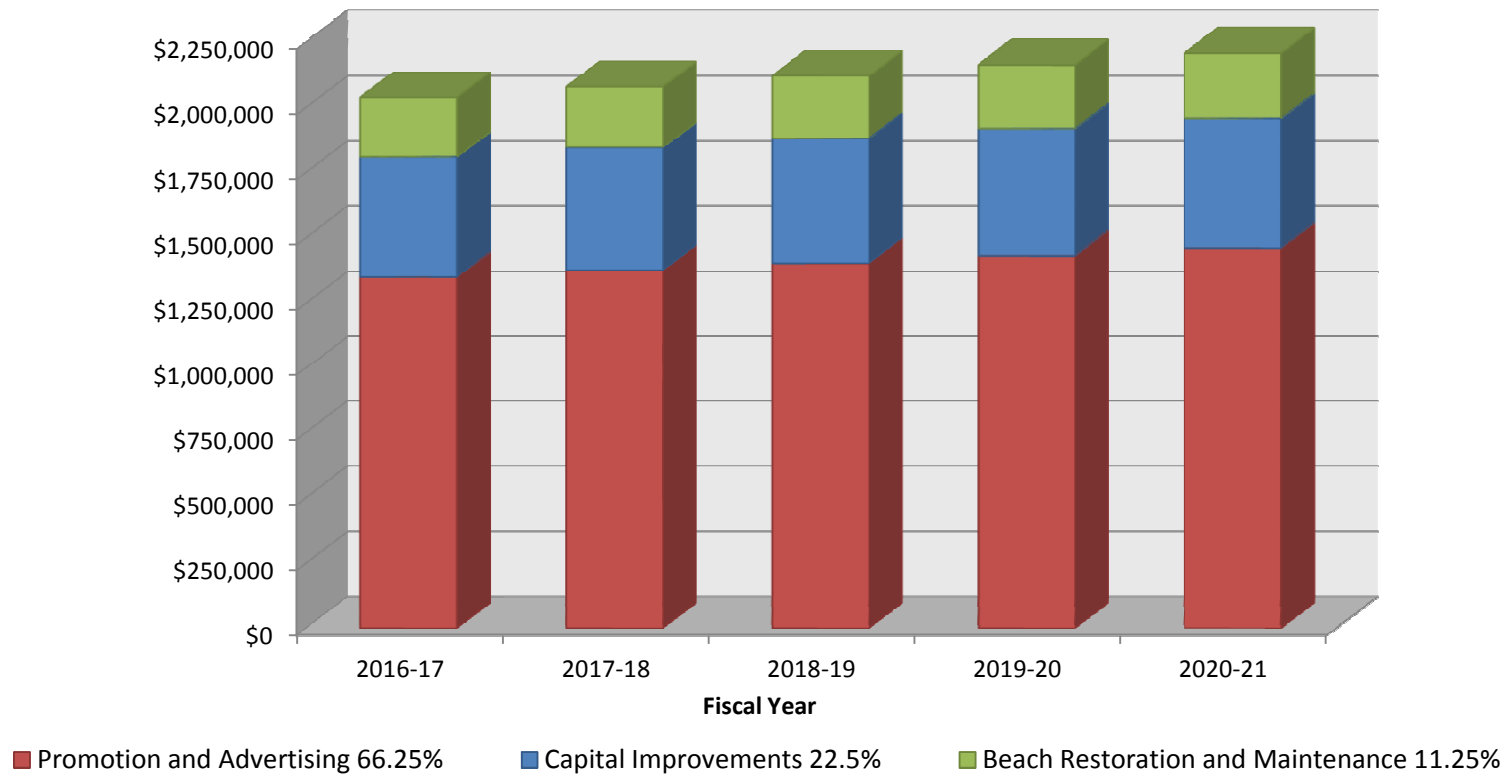
General Assumptions:

- Debt service will be paid from the pledged revenue source
- Required amount of pledged revenues will be deposited directly into the debt service funds

RESORT TAXES

The Resort tax, also known as the Tourist Development Tax, is provided by the levy of a 4% tax on overnight stays in hotels, motels, RV parks, and any other location where the length of stay is six months or less. A budget of \$2M is included in the FY2016-17 Approved Budget. A five year projection of future revenues with increases of 2% per year. Tourist Development Revenues are allocated to three funds: Fund 109 Capital Projects 22.5%, Fund 110 Promotional Activities 66.25% and Fund 111 Beach Restoration and Maintenance 11.25%. See Section 5-Special Revenue Funds for details regarding these funds.

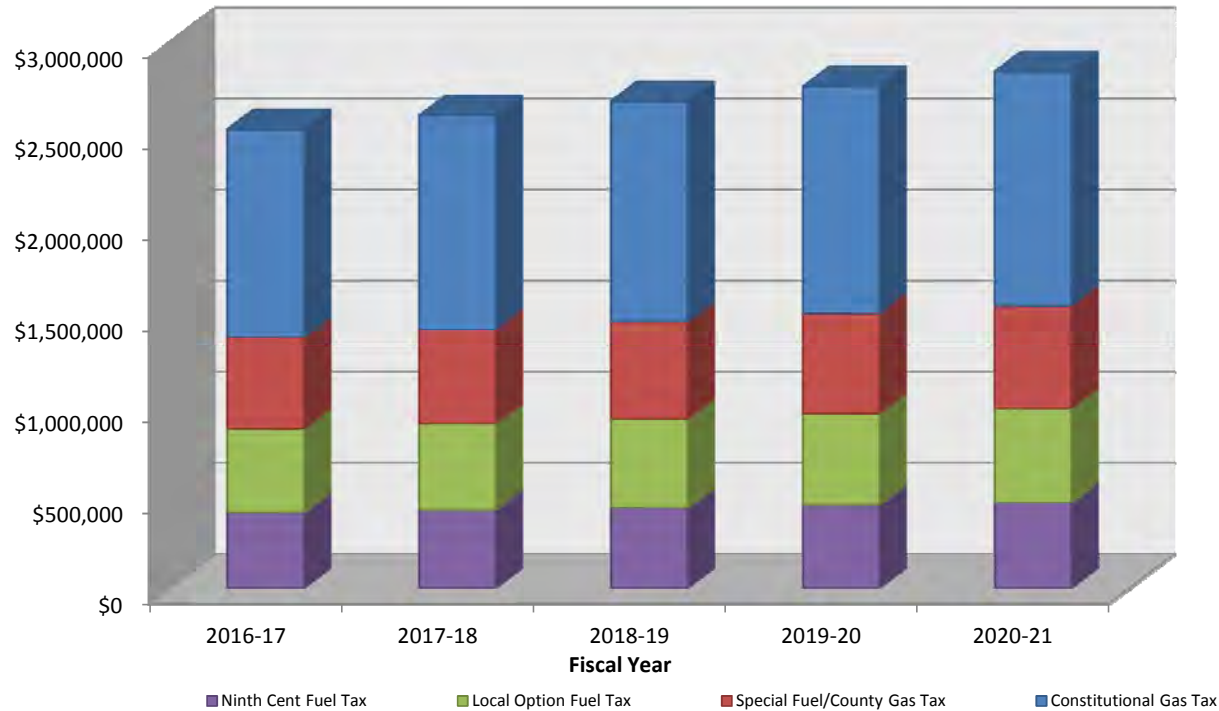
Five Year Projection of Tourist Development Revenues



FUEL TAXES

Flagler County levies 10-cents in fuel tax on each gallon of gasoline purchased. The State of Florida distributes the revenue generated from the fuel tax and strictly regulates its use for transportation related expenditures such as construction or maintenance of roads and bridges, and the purchase of rights-of-way. Annual revenues averaged \$2.4M over the last three fiscal years. A five year projection of future revenues with 3% increases each year increases revenues from approximately \$2.4M to \$2.8M over five years. The 3% is based upon the last three year's average. The FY 16-17 budget estimates were provided by the Office of Economic and Demographic Research. For further details regarding the specific taxes and their use, please refer to Section 4 of this document-Other Operating Funds.

Five Year Projection of Fuel Tax Revenue

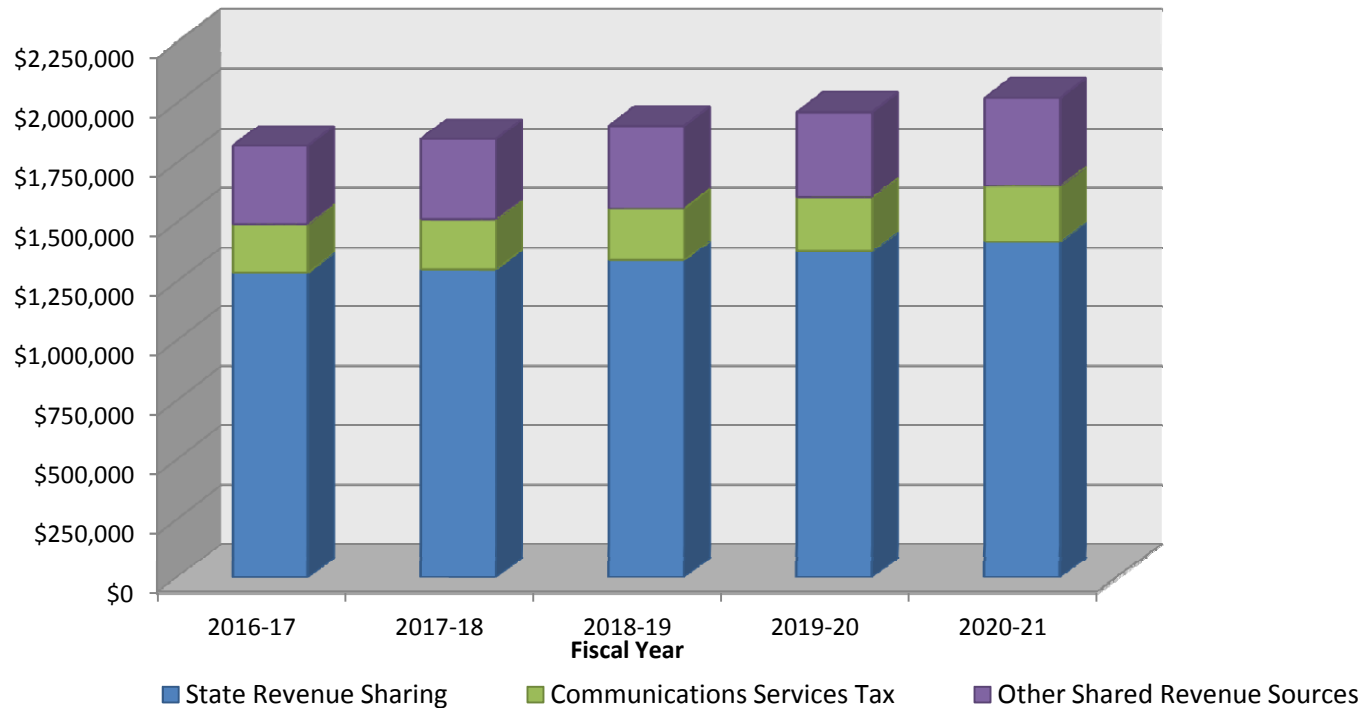


SHARED REVENUES

Shared revenues are revenues that are collected at the state level and distributed by the state to counties or municipalities or collected by other local entities and shared with counties or municipalities per agreement. Shared revenues that are distributed by the state include State Shared Revenue, the Communications Service Tax, Mobile Home License Tax, Alcoholic Beverage License Tax, Racing Tax, and Public Safety program revenues to offset county fire/rescue expenses. Five year projections of future revenues result in a 3% projected increase each year following FY 2016-17. The County has seen an average increase of 5% for the last three fiscal years for these Shared Revenues but will remain conservative.

The State's revenue sharing program was designed to help maintain a relative equality of revenue receipts across units of local government. Distribution to eligible counties is based on an allocation formula using county population, unincorporated county population, and county sales tax collection factors. With the exception of public safety revenues, these funds can be used for any purpose, however, limitations are placed on funds used as a pledge for indebtedness.

Five Year Projection of Shared Revenue Sources



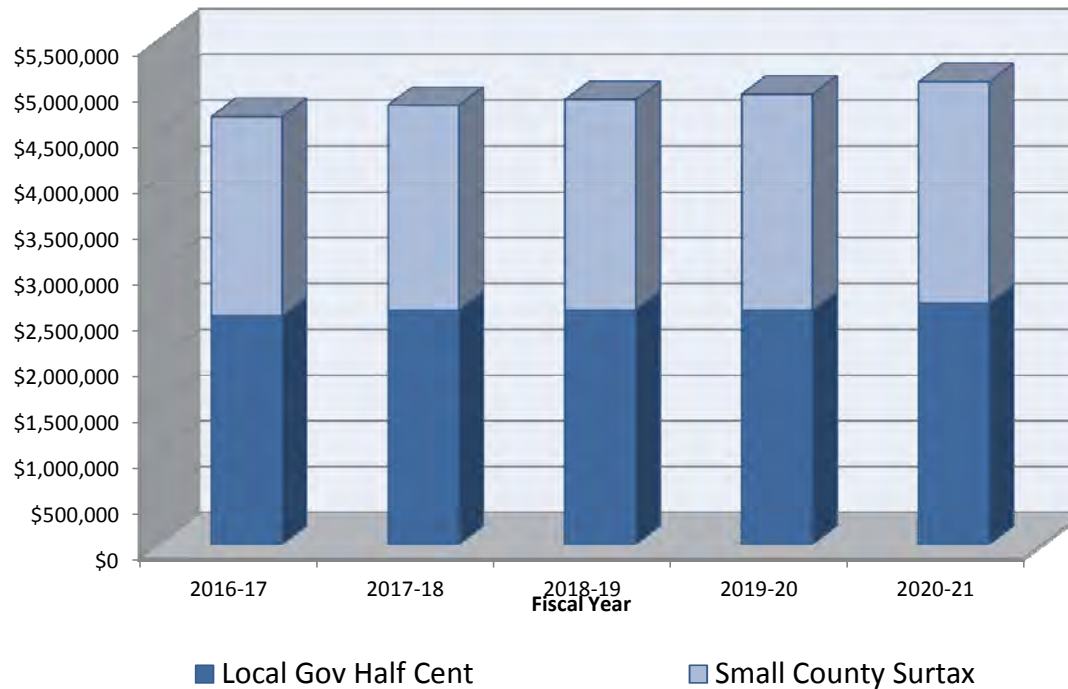
SALES TAXES

A sales tax of 7% is charged in Flagler County on all applicable goods and services. Of the 7%, the State retains 5 1/2% and distributes 1/2% to the County for distribution of the Local Government Half-Cent Sales Tax and 1% for distribution of the Local Discretionary Sales Surtax (.5% for County and .5% for School Board).

A five year projection of future revenues is based on the Local Government Infrastructure Surtax levy expiration on 12/31/2012. This tax was levied for debt service on the construction of the General Services Building and the payments were structured to reduce at the expiration of the levy. At the first board meeting of FY13, the Board of Commissioners passed an ordinance imposing a half-cent Small County Surtax for twenty years.

The Local Government Half-Cent Sales Tax Program was created to provide the counties and municipalities with revenues for local programs to relieve the burden on ad valorem and utility taxes. The tax is collected by the State and returned to the County based on a distribution factor and projected revenues are based on state estimates and historical trend analysis. A substantial portion of the Local Government Half-Cent Sales Tax is appropriated for the repayment of bond indebtedness for the Capital Improvement and Refunding Revenue Bond (Fund 212) and the Municipal Service Fund (Fund 180) activities. The FY17 Budget is 1% greater than the FY16 Budget for Half-Cent Sales Tax. In projecting the future revenues, an annualized increase of 2% is expected over the next four years due to revitalized retail opportunities within the County.

Five Year Projection of Sales Tax Revenue



POSITION AUTHORIZATION SUMMARY BY DEPARTMENT

DEPARTMENT/DIVISION	BUDGETED FY14-15	BUDGETED FY15-16	APPROVED FY16-17	Change	Description of change
<u>GENERAL FUND</u>					
BOARD OF COUNTY COMMISSIONERS	5.00	5.00	5.00	0.00	
COUNTY ADMINISTRATION	6.00	7.00	8.00	1.00	Ag Museum Executive Director
LAND MANAGEMENT	2.00	2.00	2.00	0.00	
COUNTY ATTORNEY	4.00	4.00	4.00	0.00	
ECONOMIC OPPORTUNITY	3.00	3.00	3.00	0.00	
ENGINEERING	6.00	8.00	8.00	0.00	
FINANCIAL SERVICES:					
Budget	6.00	6.00	6.00	0.00	
Purchasing	4.00	4.00	4.00	0.00	
Total Financial Services	10.00	10.00	10.00	0.00	
INNOVATION TECHNOLOGY	9.00	9.00	10.00	1.00	IT Specialist - Flagler Beach contract
COMMUNITY SERVICES:					
Human Resources	2.30	2.30	2.30	0.00	
County Extension Services	5.30	5.50	5.53	0.03	Add .03 FTE for vacation coverage
Social Services	14.75	16.50	17.50	1.00	Add 1 FTE for Adult Day Care C.N.A.
Social Services-Safe Haven Grant	0.60	0.00	0.00	0.00	
Veteran's Services	2.00	2.00	2.00	0.00	
Library Services	17.10	17.70	18.10	0.40	Add .40 FTE to Bunnell Library
Total Community Services	42.05	44.00	45.43	1.43	
GENERAL SERVICES:					
General Services Administration	5.00	5.00	5.00	0.00	
Fleet Management	9.00	9.00	9.00	0.00	
Facilities Management	28.00	34.00	34.50	0.50	Add .5 TWIII budgeted in Airport in FY16
Public Transportation	28.30	30.30	29.83	(0.47)	Staffing changes
Recreation Facilities	16.50	17.50	17.50	0.00	
Princess Place Preserve	3.00	3.00	3.00	0.00	
Bull Creek	1.00	1.00	1.00	0.00	
Total General Services	90.80	99.80	99.83	0.03	

POSITION AUTHORIZATION SUMMARY BY DEPARTMENT

DEPARTMENT/DIVISION	BUDGETED FY14-15	BUDGETED FY15-16	APPROVED FY16-17	Change	Description of change
EMERGENCY SERVICES:					
Emergency Services Administration	0.25	0.00	0.00	0.00	
Emergency Management General	4.70	4.55	4.55	0.00	
Emergency Services Grants	0.15	1.45	1.45	0.00	
Emergency Flight Operations	2.00	2.00	2.00	0.00	
800 MHZ Radio Systems Manager	0.00	0.00	0.13	0.13	Add .13 FTE for Radio Repairs
Fire/Rescue	86.00	89.00	92.00	3.00	Add 3 FTE's New FF/Paramedic Positions
Total Emergency Services	93.10	97.00	100.13	3.13	
TOTAL GENERAL FUND	270.95	288.80	295.39	6.59	
<u>CONSTITUTIONAL & JUDICIAL</u>					
Clerk of the Court	30.00	30.00	31.00	1.00	
Property Appraiser	27.00	27.00	28.00	1.00	
Tax Collector	31.00	31.00	31.00	0.00	
Sheriff's Office - full time	249.00	255.00	258.00	3.00	
- part time (full time equivalent)	29.00	30.00	21.00	(9.00)	
Supervisor of Elections	6.00	7.00	7.00	0.00	
Guardian Ad Litem	1.00	1.00	1.00	0.00	
PreTrial Services	1.00	1.00	1.00	0.00	
TOTAL CONSTITUTIONAL & JUDICIAL	374.00	382.00	378.00	(4.00)	
<u>SPECIAL REVENUE FUNDS</u>					
Court Innovations (Drug Court)	1.00	1.00	1.00	0.00	
Teen Court	1.00	1.00	1.00	0.00	
TOTAL SPECIAL REVENUE FUNDS	2.00	2.00	2.00	0.00	

Flagler County Board of County Commissioners
FY 2016-2017

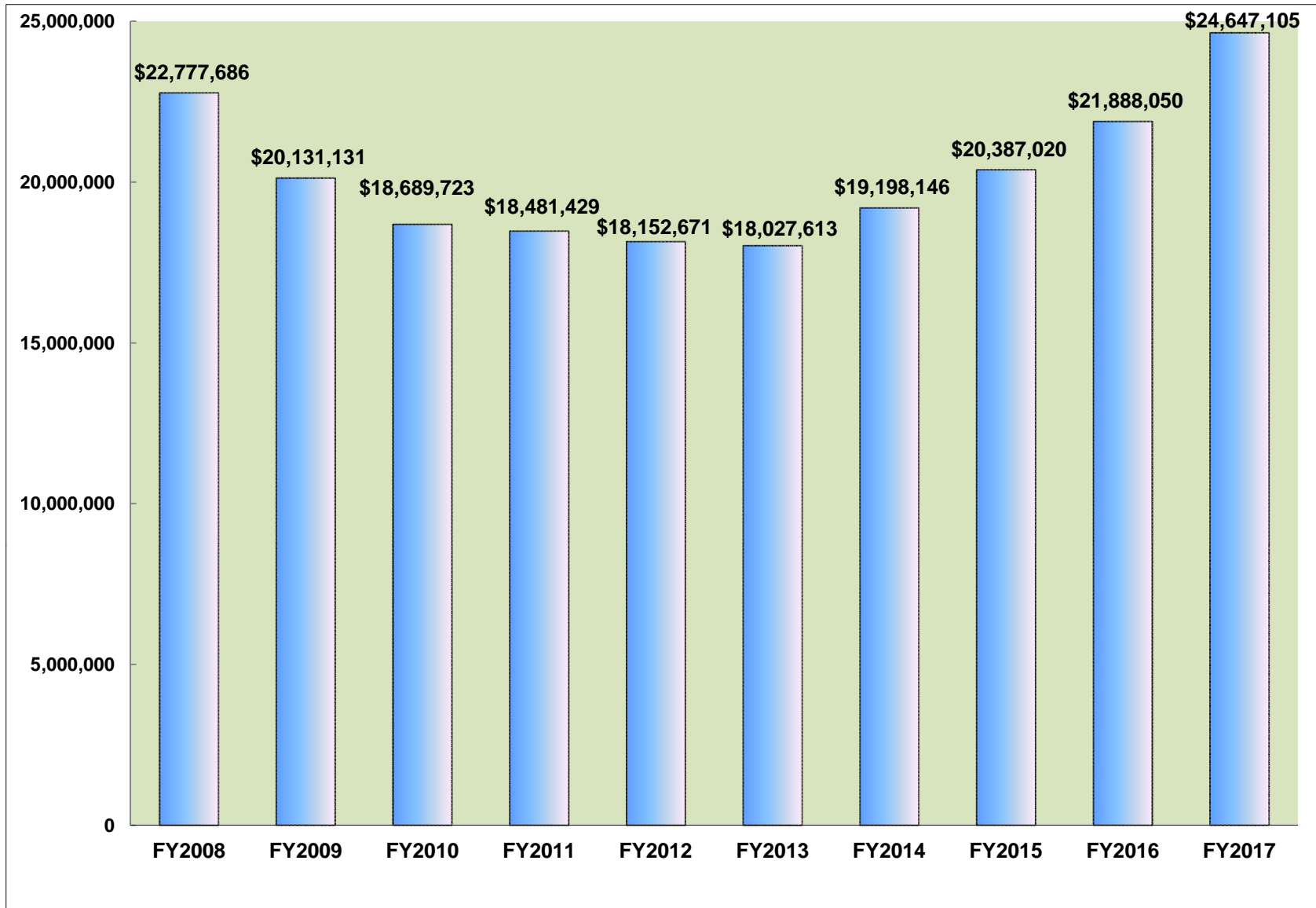
POSITION AUTHORIZATION SUMMARY BY DEPARTMENT

DEPARTMENT/DIVISION	BUDGETED FY14-15	BUDGETED FY15-16	APPROVED FY16-17	Change	Description of change
<u>ENTERPRISE AND OTHER OPERATING FUNDS</u>					
Airport	6.00	6.50	6.00	(0.50)	.5 FTE - TWIII moved to Gen Fd (Facilities)
Utilities	2.50	2.50	2.50	0.00	
Flagler County Utilities at Plantation Bay	0.00	0.00	10.00	10.00	
Solid Waste - Landfill	2.50	2.50	2.50	0.00	
Residential Solid Waste Collection	1.50	2.00	2.00	0.00	
Health Insurance Fund	0.70	0.70	0.70	0.00	
County Transportation Trust - Public Works: Road & Bridge Dept.	21.00	25.00	25.00	0.00	
Tourist Development Office	0.00	0.00	5.40	5.40	
Municipal Services Fund:					
Planning & Zoning - Growth Management	4.90	4.90	5.40	0.50	Add .50 FTE Cust.Serv. Enhancement Permit Tech
Code Enforcement	1.90	1.90	2.28	0.38	Add .38 FTE Short Term Vac.Rntl Code Compl.Off
Building Fund	7.20	7.20	7.82	0.62	Add .12 Shrt Term Vac. & .50 Cust. Serv. Enhanc
Emergency Communications - E911	2.90	2.00	2.00	0.00	
TOTAL ENTERPRISE AND OTHER OPERATING FUNDS	51.10	55.20	71.60	16.40	
GRAND TOTAL	698.05	728.00	746.99	18.99	

Position Count Summary for BOCC ONLY

	BUDGETED FY 14-15	BUDGETED FY15-16	APPROVED FY16-17	Change
General Fund	270.95	288.80	295.39	6.59
Special Revenue Funds	39.90	43.00	49.90	6.90
Enterprise and Internal Service Funds	13.20	14.20	23.70	9.50
Total BOCC Position Count	324.05	346.00	368.99	22.99
Constitutionals	374.00	382.00	378.00	(4.00)
	698.05	728.00	746.99	18.99

SUMMARY OF PERSONNEL SERVICES BOCC ONLY - ALL FUNDS



PERSONNEL SERVICES CATEGORY ALL FUNDS - BOCC ONLY

FUND DESCRIPTION	SALARY	OTHER WAGES	OVER TIME	FICA	RETIRE- MENT	HEALTH INSURANCE	WORKERS COMP	UNEMPL	TOTAL
GENERAL (Fund 001)	12,676,065	28,125	906,802	1,039,378	2,016,275	3,051,293	370,225	25,000	20,113,163
COUNTY TRANSP TRUST (Fund 102)	947,293	0	4,500	72,812	73,809	262,500	68,669		1,429,583
TOURIST DEVELOPMENT (FUND 110)	262,219	0	0	19,448	15,844	52,500	584		350,595
MUNICIPAL SERVICES (Fund 180)	413,194	0	0	31,609	31,072	80,588	2,919		559,382
BUILDING (FUND 181)	413,938	0	0	31,666	31,128	82,163	7,142		566,037
COURT INNOVATIONS (Fund 197)	43,515	0	0	3,330	3,122	9,750	92		59,809
TEEN COURT (Fund 198)	47,036	0	0	3,598	6,110	9,750	99		66,593
EMERGENCY COMMUNICATIONS E911 (Fund 302)	95,662	0	0	7,318	7,194	21,000	201		131,375
AIRPORT (Fund 401)	260,654	0	5,000	20,323	35,796	63,000	11,768		396,541
SOLID WASTE (Fund 402)	95,621	0	0	7,315	7,191	26,250	4,753		141,130
FC UTILITIES BEVERLY BEACH (Fund 404)	116,618	0	2,000	9,074	8,920	26,250	3,742		166,604
RESIDENTIAL SOLID WASTE COLLECT (Fund 405)	58,430	0	0	4,470	4,394	21,000	123		88,417
FC UTILITIES PLANTATION BAY (FUND 407)	364,390	0	0	27,877	27,402	105,000	11,971		536,640
HEALTH INSURANCE (Fund 603)	29,369	0	0	2,247	2,209	7,350	61		41,236
	15,824,004	28,125	918,302	1,280,465	2,270,466	3,818,394	482,349	25,000	24,647,105

Personnel Services dollars allocated to Health Insurance

15.49%

POPULATION AND AUTHORIZED POSITION COUNTS

	Budget FY 08-09	Budget FY 09-10	Budget FY 10-11	Budget FY 11-12	Budget FY 12-13	Budget FY 13-14	Budget FY 14-15	Budget FY 15-16	Budget FY16-17
*Population	95,512	94,901	95,512	95,696	97,160	99,121	101,904		
Number of BOCC Only Employees	303.7	285.75	297.75	302.13	300.15	308.95	324.05	346.00	368.99
Employees per capita	Ratio - 1:314	Ratio - 1:332	Ratio - 1:321	Ratio - 1:317	Ratio - 1:324	Ratio - 1:321	Ratio - 1:314		
Population Change	2.08%	-0.64%	0.64%	0.19%	1.53%	2.02%	6.69%		
Employee Change	-12.35%	-5.91%	4.20%	1.47%	-0.66%	2.93%	8.83%	6.77%	6.64%

The employee count above represents only the authorized positions that fall under the Board of County Commissioners. The positions that report to the Judicial branch and Constitutional Offices are not displayed.

*Population counts obtained from the Bureau of Economic and Business Research. The population estimates for FY 15-16 and FY 16-17 were not available at the time of publication.

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
General Fund (001)				
Revenues				
Ad Valorem Taxes	47,946,943	50,428,477	55,629,433	60,359,003
Other Taxes	5,815	4,719	0	0
Licenses & Permits	32,531	34,218	32,000	32,000
Intergovernmental Revenue	4,426,738	4,370,903	5,075,343	4,496,526
Charges for Services	4,589,553	5,273,500	4,171,851	3,940,484
Fines & Forfeitures	133,396	128,832	108,000	107,000
Miscellaneous Revenue	485,618	960,219	575,880	647,115
Interfund Transfers	29,052	520,812	64,320	138,049
Excess Fees	1,116,055	1,400,837	860,000	900,000
Less 5%	0	0	(2,781,472)	(3,017,950)
Cash Carry Forward	0	0	11,197,347	10,707,672
Total Revenues	58,765,701	63,122,517	74,932,702	78,309,899
Expenditures				
General Government	12,245,408	12,792,789	14,962,089	20,822,132
Public Safety	12,086,720	12,514,195	12,828,654	35,335,494
Physical Environment	306,594	476,280	794,966	439,853
Transportation	2,134,183	2,361,049	2,717,320	2,854,071
Debt Service	216,063	205,568	218,952	443,852
Economic Environment	533,055	545,364	1,112,428	1,133,727
Human Services	4,015,917	4,217,403	4,668,315	4,818,103
Culture/Recreation	3,003,781	3,103,729	4,626,461	4,427,930
Other Uses	25,940	18,267	30,000	30,000
Court Related	260,577	326,196	450,312	380,200
Interfund Transfers	22,701,491	23,860,936	25,964,155	1,242,421
Reserves/Contingency	0	0	6,559,050	6,382,116
Total Expenditures	57,529,729	60,421,776	74,932,702	78,309,899

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Public Works (Fund 102)</u>				
Revenues				
Other Taxes	781,142	808,486	788,331	805,651
Intergovernmental Revenue	752,275	781,488	767,314	823,137
Charges for Services	373,301	600,140	520,000	478,400
Miscellaneous Revenue	22,305	28,046	600	5,900
Less 5%	0	0	(93,318)	(105,654)
Cash Carry Forward	0	0	373,999	782,412
Total Revenues	<u>1,929,023</u>	<u>2,218,160</u>	<u>2,356,926</u>	<u>2,789,846</u>
Expenditures				
Transportation	1,950,073	1,820,494	2,027,564	2,275,988
Interfund Transfers	0	19,304	10,500	10,500
Reserves/Contingency	0	0	318,862	503,358
Total Expenditures	<u>1,950,073</u>	<u>1,839,798</u>	<u>2,356,926</u>	<u>2,789,846</u>
<u>Legal Aid Fund (Fund 105)</u>				
Revenues				
Fines & Forfeitures	13,802	16,151	13,802	15,000
Miscellaneous Revenue	34	37	0	35
Interfund Transfers	36,000	34,000	29,800	27,500
Less 5%	0	0	(690)	(751)
Cash Carry Forward	0	0	2,516	6,832
Total Revenues	<u>49,836</u>	<u>50,188</u>	<u>45,428</u>	<u>48,616</u>
Expenditures				
Human Services	45,297	45,178	45,354	45,304
Reserves/Contingency	0	0	74	3,312
Total Expenditures	<u>45,297</u>	<u>45,178</u>	<u>45,428</u>	<u>48,616</u>
<u>Law Enforcement Trust (Fund 106)</u>				
Revenues				
Fines & Forfeitures	0	60,984	20,000	20,000
Miscellaneous Revenue	180	114	100	100
Less 5%	0	0	(1,005)	(1,005)
Cash Carry Forward	0	0	9,361	32,149
Total Revenues	<u>180</u>	<u>61,098</u>	<u>28,456</u>	<u>51,244</u>
Expenditures				
Public Safety	56,763	40,314	28,456	51,244
Total Expenditures	<u>56,763</u>	<u>40,314</u>	<u>28,456</u>	<u>51,244</u>

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Law Library (Fund 107)</u>				
Revenues				
Fines & Forfeitures	13,749	16,128	12,500	13,680
Miscellaneous Revenue	35	25	0	20
Less 5%	0	0	(625)	(685)
Cash Carry Forward	0	0	0	627
Total Revenues	13,784	16,153	11,875	13,642
Expenditures				
Court Related	18,993	10,195	10,795	11,100
Interfund Transfers	0	17,576	1,080	2,542
Total Expenditures	18,993	27,771	11,875	13,642
<u>Court Facilities (Fund 108)</u>				
Revenues				
Fines & Forfeitures	284,154	241,712	250,000	250,000
Miscellaneous Revenue	1,074	4,574	4,000	4,000
Less 5%	0	0	(12,700)	(12,700)
Cash Carry Forward	0	0	902,581	877,911
Total Revenues	285,228	246,286	1,143,881	1,119,211
Expenditures				
Court Related	246,897	434,938	465,445	544,210
Reserves/Contingency	0	0	678,436	575,001
Total Expenditures	246,897	434,938	1,143,881	1,119,211
<u>Tourist Development Capital Projects (Fund 109)</u>				
Revenues				
Other Taxes	410,179	438,365	450,000	450,000
Miscellaneous Revenue	1,058	6,515	3,000	3,000
Less 5%	0	0	(22,900)	(22,900)
Cash Carry Forward	0	0	1,909,501	1,678,853
Total Revenues	411,237	444,880	2,339,601	2,108,953
Expenditures				
Culture/Recreation	360,693	332,684	505,308	190,368
Interfund Transfers	0	0	178,370	0
Reserves	0	0	1,655,923	1,918,585
Total Expenditures	360,693	332,684	2,339,601	2,108,953

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
Tourist Development Promotions & Advertising (Fund 110)				
Revenues				
Other Taxes	1,230,536	1,383,584	1,325,000	1,325,000
Miscellaneous Revenue	1,844	2,839	2,000	2,000
Less 5%	0	0	(66,350)	(66,350)
Cash Carry Forward	0	0	1,716,280	1,757,194
Total Revenues	1,232,380	1,386,423	2,976,930	3,017,844
Expenditures				
Economic Environment	911,833	1,202,511	1,487,000	1,732,632
Reserves	0	0	1,489,930	1,285,212
Total Expenditures	911,833	1,202,511	2,976,930	3,017,844
Tourist Development Beach Restoration (Fund 111)				
Revenues				
Other Taxes	218,663	210,342	225,000	225,000
Intergovernmental Revenue	250,000	0	0	1,000,000
Miscellaneous Revenue	741	2,020	1,000	2,000
Less 5%	0	0	(12,550)	(12,550)
Cash Carry Forward	0	0	1,308,370	1,490,803
Total Revenues	469,404	212,362	1,521,820	2,705,253
Expenditures				
Physical Environment	635	774	1,001,050	1,001,050
Culture/Recreation	0	0	0	10,000
Reserves	0	0	520,770	1,694,203
Total Expenditures	635	774	1,521,820	2,705,253
Constitutional Gas Tax (Fund 112)				
Revenues				
Intergovernmental Revenue	4,884,708	9,544,928	12,665,983	16,503,798
Miscellaneous Revenue	4,221	51,106	5,000	5,000
Interfund Transfers	0	12,367	0	0
Less 5%	0	0	(44,595)	(45,300)
Cash Carry Forward	0	0	1,703,241	1,896,884
Total Revenues	4,888,929	9,608,401	14,329,629	18,360,382
Expenditures				
Transportation	4,948,392	9,170,516	6,390,604	14,496,697
Reserves/Contingency	0	0	7,939,025	3,863,685
Total Expenditures	4,948,392	9,170,516	14,329,629	18,360,382

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Environmentally Sensitive Lands (Fund 117)</u>				
Revenues				
Miscellaneous Revenue	530	2,544	1,000	1,000
Cash Carry Forward	0	0	129,541	142,072
Total Revenues	530	2,544	130,541	143,072
Expenditures				
Physical Environment	6,162	488,113	130,541	143,072
Total Expenditures	6,162	488,113	130,541	143,072
<u>Environmentally Sensitive Lands 2008 (Fund 119)</u>				
Revenues				
Ad Valorem Taxes	1,461	162	0	0
Intergovernmental Revenue	34,864	0	0	0
Miscellaneous Revenue	928	3,835	4,000	2,500
Cash Carry Forward	0	0	1,004,098	937,644
Total Revenues	37,253	3,997	1,008,098	940,144
Expenditures				
Physical Environment	6,449	8,951	943,098	940,144
Culture/Recreation	5,790	0	0	0
Interfund Transfers	0	50,000	65,000	0
Total Expenditures	12,239	58,951	1,008,098	940,144
<u>Utility Regulatory Authority (Fund 120)</u>				
Revenues				
Miscellaneous Revenue	54	33	16	50
Less 5%	0	0	(1)	0
Cash Carry Forward	0	0	21,648	21,726
Total Revenues	54	33	21,663	21,776
Expenditures				
Reserves/Contingency	0	0	21,663	21,776
Total Expenditures	0	0	21,663	21,776
<u>800 MHz System Escrow Account (Fund 126)</u>				
Revenues				
Miscellaneous Revenue	722	3,358	800	2,500
Cash Carry Forward	0	0	902,467	909,499
Total Revenues	722	3,358	903,267	911,999
Expenditures				
Public Safety	624	619	1,000	1,000
Reserves/Contingency	0	0	902,267	910,999
Total Expenditures	624	619	903,267	911,999
<u>North Malacompria Drainage Basin District (Fund 127)</u>				
Revenues				
Miscellaneous Revenue	0	0	0	24,840
Total Revenues	0	0	0	24,840
Expenditures				
Reserves/Contingency	0	0	0	24,840
Total Expenditures	0	0	0	24,840

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
Transportation Impact Fee East- Old (Fund 130)				
Revenues				
Intergovernmental Revenue	0	4,945,999	4,962,582	1,510,289
Miscellaneous Revenue	2,232	11,525	3,000	3,000
Interfund Transfers	0	19,304	0	0
Less 5%	0	0	(150)	(150)
Cash Carry Forward	0	0	3,012,988	2,964,033
Total Revenues	2,232	4,976,828	7,978,420	4,477,172
Expenditures				
Transportation	2,081	4,947,783	5,385,105	1,527,539
Reserves/Contingency	0	0	2,593,315	2,949,633
Total Expenditures	2,081	4,947,783	7,978,420	4,477,172
Transportation Impact Fee West (Fund 131)				
Revenues				
Miscellaneous Revenue	181	289	300	300
Less 5%	0	0	(15)	(15)
Cash Carry Forward	0	0	130,696	130,806
Total Revenues	181	289	130,981	131,091
Expenditures				
Transportation	303	204	400	400
Reserves/Contingency	0	0	130,581	130,691
Total Expenditures	303	204	130,981	131,091
Parks Impact Fee Zone 1 (Fund 132)				
Revenues				
Intergovernmental Revenue	39,732	404,678	0	0
Miscellaneous Revenue	106	441	5,100	7,600
Interfund Transfers	0	57,138	0	0
Less 5%	0	0	(255)	(380)
Cash Carry Forward	0	0	3,973	15,548
Total Revenues	39,838	462,257	8,818	22,768
Expenditures				
Culture/Recreation	48,640	501,044	200	200
Reserves/Contingency	0	0	8,618	22,568
Total Expenditures	48,640	501,044	8,818	22,768

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
Parks Impact Fee Zone 2 (Fund 133)				
Revenues				
Miscellaneous Revenue	35	10	520	1,520
Less 5%	0	0	(26)	(76)
Cash Carry Forward	0	0	7,767	10,587
Total Revenues	35	10	8,261	12,031
Expenditures				
Culture/Recreation	0	0	0	150
Interfund Transfers	0	0	7,600	7,600
Reserves/Contingency	0	0	661	4,281
Total Expenditures	0	0	8,261	12,031
Parks Impact Fee Zone 3 (Fund 134)				
Revenues				
Miscellaneous Revenue	10	25	1,010	1,010
Less 5%	0	0	(50)	(50)
Cash Carry Forward	0	0	3,800	8,777
Total Revenues	10	25	4,760	9,737
Expenditures				
Culture/Recreation	0	0	250	250
Reserves/Contingency	0	0	4,510	9,487
Total Expenditures	0	0	4,760	9,737
Parks Impact Fee Zone 4 (Fund 135)				
Revenues				
Miscellaneous Revenue	115	72	1,075	2,115
Less 5%	0	0	(54)	(106)
Cash Carry Forward	0	0	47,231	49,828
Total Revenues	115	72	48,252	51,837
Expenditures				
Culture/Recreation	0	0	0	25,250
Reserves/Contingency	0	0	48,252	26,587
Total Expenditures	0	0	48,252	51,837

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
Transportation Impact Fee Palm Coast (Fund 136)				
Revenues				
Intergovernmental Revenue	5,267,600	7,583,940	7,489,496	1,258,497
Miscellaneous Revenue	5,762	5,964	7,000	5,000
Less 5%	0	0	(350)	(250)
Cash Carry Forward	0	0	1,928,714	470,732
Total Revenues	5,273,362	7,589,904	9,424,860	1,733,979
Expenditures				
Transportation	5,417,811	7,603,177	9,424,860	1,733,979
Total Expenditures	5,417,811	7,603,177	9,424,860	1,733,979
Transportation Impact Fee New East (Fund 137)				
Revenues				
Miscellaneous Revenue	19,439	2,712	700	700
Less 5%	0	0	(35)	(35)
Cash Carry Forward	0	0	803,144	797,605
Total Revenues	19,439	2,712	803,809	798,270
Expenditures				
Transportation	754	658	850	850
Reserves/Contingency	0	0	802,959	797,420
Total Expenditures	754	658	803,809	798,270
Economic Development (Fund 141)				
Revenues				
Miscellaneous Revenue	466	217	250	210
Less 5%	0	0	(13)	(11)
Cash Carry Forward	0	0	231,782	231,020
Total Revenues	466	217	232,019	231,219
Expenditures				
Economic Environment	961	961	232,019	231,219
Total Expenditures	961	961	232,019	231,219
SHIP Program (Fund 143)				
Revenues				
Intergovernmental Revenue	351,046	506,960	504,456	650,000
Miscellaneous Revenue	72,409	20,486	400	3,322
Charges for Services	112	0	0	0
Total Revenues	423,567	527,446	504,856	653,322
Expenditures				
Economic Environment	406,936	556,671	504,856	653,322
Total Expenditures	406,936	556,671	504,856	653,322

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Old Kings Road Landfill (Fund 145)</u>				
Revenues				
Intergovernmental Revenue	56,350	49,050	0	0
Miscellaneous Revenue	1,334	1,405	1,500	1,500
Less 5%	0	0	(75)	(75)
Cash Carry Forward	0	0	353,221	423,250
Total Revenues	57,684	50,455	354,646	424,675
Expenditures				
Physical Environment	56,478	49,116	61,800	61,800
Reserves/Contingency	0	0	292,846	362,875
Total Expenditures	56,478	49,116	354,646	424,675
<u>Construction & Demolition Debris Landfill (Fund 146)</u>				
Revenues				
Miscellaneous Revenue	2,786	3,116	2,500	2,500
Less 5%	0	0	(125)	(125)
Cash Carry Forward	0	0	941,868	945,084
Total Revenues	2,786	3,116	944,243	947,459
Expenditures				
Physical Environment	0	0	36,600	36,600
Reserves/Contingency	0	0	907,643	910,859
Total Expenditures	0	0	944,243	947,459
<u>Bunnell Landfill (Fund 148)</u>				
Revenues				
Miscellaneous Revenue	763	853	400	600
Less 5%	0	0	(20)	(30)
Cash Carry Forward	0	0	236,095	258,533
Total Revenues	763	853	236,475	259,103
Expenditures				
Physical Environment	64	0	200	0
Reserves/Contingency	0	0	236,275	259,103
Total Expenditures	64	0	236,475	259,103
<u>CDBG-Neighborhood Stabilization Program (Fund 152)</u>				
Revenues				
Intergovernmental Revenue	69,623	867	22,000	21,445
Total Revenues	69,623	867	22,000	21,445
Expenditures				
Economic Environment	69,623	867	22,000	21,445
Total Expenditures	69,623	867	22,000	21,445

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Bimini Gardens MSTU (Fund 175)</u>				
Revenues				
Miscellaneous Revenue	5,851	5,545	5,720	5,720
Excess Fees	35	34	30	35
Less 5%	0	0	(288)	(288)
Cash Carry Forward	0	0	12,625	18,165
Total Revenues	5,886	5,579	18,087	23,632
Expenditures				
General Government	176	170	250	200
Transportation	6,016	2,301	17,837	23,432
Total Expenditures	6,192	2,471	18,087	23,632
<u>Espanola Special Assessment (Fund 177)</u>				
Revenues				
Intergovernmental Revenue	993	561	0	600
Miscellaneous Revenue	1,376	1,364	1,200	1,325
Excess Fees	8	8	0	8
Less 5%	0	0	(60)	(97)
Cash Carry Forward	0	0	12,505	15,558
Total Revenues	2,377	1,933	13,645	17,394
Expenditures				
Human Services	1,418	916	13,645	17,394
Total Expenditures	1,418	916	13,645	17,394
<u>Rima Ridge Special Assessment (Fund 178)</u>				
Revenues				
Intergovernmental Revenue	738	497	0	450
Miscellaneous Revenue	2,516	2,485	2,400	2,490
Excess Fees	15	15	0	15
Less 5%	0	0	(120)	(148)
Cash Carry Forward	0	0	27,920	24,393
Total Revenues	3,269	2,997	30,200	27,200
Expenditures				
Human Services	1,197	886	7,700	7,510
Reserves/Contingency	0	0	22,500	19,690
Total Expenditures	1,197	886	30,200	27,200

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Municipal Services (Fund 180)</u>				
Revenues				
Licenses & Permits	18,674	18,060	13,000	13,130
Intergovernmental Revenue	289,478	291,380	267,000	270,000
Charges for Services	225,126	331,478	235,600	273,545
Fines & Forfeitures	45	40	0	50
Miscellaneous Revenue	6,145	7,995	6,100	6,161
Less 5%	0	0	(26,085)	(28,145)
Cash Carry Forward	0	0	307,743	587,619
Total Revenues	539,468	648,953	803,358	1,122,360
Expenditures				
General Government	383,015	383,437	398,391	588,142
Public Safety	121,782	113,958	133,343	148,544
Reserves/Contingency	0	0	271,624	385,674
Total Expenditures	504,797	497,395	803,358	1,122,360
<u>Building Department (Fund 181)</u>				
Revenues				
Licenses & Permits	592,215	768,197	724,000	682,590
Charges for Services	2,896	3,275	2,000	2,020
Fines & Forfeitures	4,222	3,990	1,000	3,200
Miscellaneous Revenue	1,747	4,651	1,500	3,600
Less 5%	0	0	(36,425)	(34,570)
Cash Carry Forward	0	0	836,626	1,066,368
Total Revenues	601,080	780,113	1,528,701	1,723,208
Expenditures				
Public Safety	476,501	604,934	617,874	806,186
Reserves/Contingency	0	0	910,827	917,022
Total Expenditures	476,501	604,934	1,528,701	1,723,208
<u>Domestic Violence (Fund 192)</u>				
Revenues				
Fines & Forfeitures	5,440	6,236	3,000	5,200
Miscellaneous Revenue	16	10	0	10
Less 5%	0	0	(150)	(261)
Cash Carry Forward	0	0	0	0
Total Revenues	5,456	6,246	2,850	4,949
Expenditures				
Interfund Transfers	6,892	5,812	2,850	4,949
Total Expenditures	6,892	5,812	2,850	4,949

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Alcohol & Drug Abuse Trust Fund (Fund 193)</u>				
Revenues				
Fines & Forfeitures	2,929	3,264	2,000	3,000
Miscellaneous Revenue	33	26	0	25
Less 5%	0	0	(100)	(151)
Cash Carry Forward	0	0	16,610	13,500
Total Revenues	2,962	3,290	18,510	16,374
Expenditures				
Court Related	0	0	18,510	10,125
Reserves/Contingency	0	0	0	6,249
Total Expenditures	0	0	18,510	16,374
<u>Court Innovations /Technology (Fund 194)</u>				
Revenues				
Fines & Forfeitures	201,510	215,430	200,000	200,000
Miscellaneous Revenue	729	2,505	700	700
Interfund Transfer	0	9,792	0	0
Less 5%	0	0	(10,000)	(10,000)
Cash Carry Forward	0	0	717,505	737,120
Total Revenues	202,239	227,727	908,205	927,820
Expenditures				
Court Related	111,148	154,556	234,369	277,705
Reserves/Contingency	0	0	673,836	650,115
Total Expenditures	111,148	154,556	908,205	927,820
<u>Juvenile Diversion (Fund 195)</u>				
Revenues				
Fines & Forfeitures	13,714	16,111	13,200	15,300
Miscellaneous Revenue	26	23	0	25
Less 5%	0	0	(660)	(766)
Cash Carry Forward	0	0	5,281	0
Total Revenues	13,740	16,134	17,821	14,559
Expenditures				
Interfund Transfers	10,000	24,126	17,571	14,459
Court Related	0	0	250	100
Total Expenditures	10,000	24,126	17,821	14,559

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Crime Prevention Fund (Fund 196)</u>				
Revenues				
Fines & Forfeitures	21,361	22,588	20,000	20,000
Miscellaneous Revenue	130	185	250	200
Less 5%	0	0	(1,013)	(1,010)
Cash Carry Forward	0	0	41,994	51,504
Total Revenues	21,491	22,773	61,231	70,694
Expenditures				
Public Safety	11,256	18,931	5,300	5,400
Interfund Transfers	22,160	15,000	15,000	15,000
Reserves/Contingency	0	0	40,931	50,294
Total Expenditures	33,416	33,931	61,231	70,694
<u>Court Innovations (Fund 197)</u>				
Revenues				
Fines & Forfeitures	13,824	16,080	13,000	13,200
Miscellaneous Revenue	72	39	50	45
Interfund Transfers	85,904	130,206	109,814	99,239
Less 5%	0	0	(653)	(662)
Cash Carry Forward	0	0	204	24,207
Total Revenues	99,800	146,325	122,415	136,029
Expenditures				
Court Related	114,189	116,680	122,415	126,029
Reserves/Contingency	0	0	0	10,000
Total Expenditures	114,189	116,680	122,415	136,029
<u>Teen Court (Fund 198)</u>				
Revenues				
Fines & Forfeitures	28,518	24,661	23,000	23,000
Miscellaneous Revenue	54	42	0	40
Interfund Transfers	44,120	39,007	40,293	47,683
Less 5%	0	0	(1,150)	(1,152)
Cash Carry Forward	0	0	8,834	2,172
Total Revenues	72,692	63,710	70,977	71,743
Expenditures				
Court Related	63,263	64,110	70,977	71,743
Total Expenditures	63,263	64,110	70,977	71,743

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
Colbert Lane Special Assessment (Fund 207)				
Revenues				
Miscellaneous Revenue	1,555	53	0	0
Total Revenues	1,555	53	0	0
Expenditures				
Debt Service	322,380	154	0	0
Interfund Transfers	0	12,367	0	0
Reserves/Contingency	0	0	0	0
Total Expenditures	322,380	12,521	0	0
(ESL) II Series 2005 (Fund 209)				
Revenues				
Ad Valorem Taxes	464,023	531,907	643,734	720,586
Miscellaneous Revenue	2,366	84	1,500	500
Interfund Transfers	0	50,000	65,000	0
Less 5%	0	0	(32,187)	(36,029)
Cash Carry Forward	0	0	8,868	3,472
Total Revenues	466,389	581,991	686,915	688,529
Expenditures				
Debt Service	673,235	671,858	672,006	670,107
Interfund Transfers	35,000	0	0	0
Reserves/Contingency	0	0	14,909	18,422
Total Expenditures	708,235	671,858	686,915	688,529
Capital Construction Sinking, \$34,105,000 Bond, Series 2005 (Fund 210)				
Revenues				
Other Taxes	210,534	119,797	0	0
Intergovernmental Revenue	1,443,424	271,402	0	0
Miscellaneous Revenue	7,534	23,086,512	0	0
Total Revenues	1,661,492	23,477,711	0	0
Expenditures				
General Government	1,811,185	3,973,899	0	0
Total Expenditures	1,811,185	3,973,899	0	0
Judicial Center #32,990,000 General Obligation Bonds, Series 2005 (Fund 211)				
Revenues				
Ad Valorem Taxes	2,004,771	1,985,990	1,927,000	1,970,645
Miscellaneous Revenue	3,041	27,044,139	500	2,000
Less 5%	0	0	(96,350)	(98,532)
Cash Carry Forward	0	0	0	261,678
Total Revenues	2,007,812	29,030,129	1,831,150	2,135,791
Expenditures				
Debt Service	1,981,248	28,855,101	1,795,976	1,790,763
Reserves/Contingency	0	0	35,174	345,028
Total Expenditures	1,981,248	28,855,101	1,831,150	2,135,791

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Bond-Capital Improvement Referendum (Fund 212)</u>				
Revenues				
Other Taxes	0	87,599	200,000	200,000
Intergovernmental Revenue	0	2,308,170	2,935,681	2,840,981
Miscellaneous Revenue	0	951	0	2,000
Interfund Transfer	0	258,315	0	0
Less 5%	0	0	(156,784)	(152,050)
Cash Carry Forward	0	0	1,583,290	3,110,298
Total Revenues	0	2,655,035	4,562,187	6,001,229
Expenditures				
Debt Service	0	100	2,617,232	2,967,101
Reserves/Contingency	0	0	1,944,955	3,034,128
Total Expenditures	0	100	4,562,187	6,001,229
<u>Environmentally Sensitive Lands 2008 (Fund 219)</u>				
Revenues				
Ad Valorem Taxes	1,039,059	1,049,046	1,107,447	1,138,512
Miscellaneous Revenue	2,151	499	1,500	1,000
Interfund Transfers	35,000	0	0	0
Less 5%	0	0	(55,372)	(56,926)
Cash Carry Forward	0	0	460,607	83,048
Total Revenues	1,076,210	1,049,545	1,514,182	1,165,634
Expenditures				
Debt Service	1,036,224	1,041,676	1,040,800	918,297
Reserves/Contingency	0	0	473,382	247,337
Total Expenditures	1,036,224	1,041,676	1,514,182	1,165,634
<u>Emergency Communications E911 (Fund 302)</u>				
Revenues				
Intergovernmental Revenue	527,927	441,450	355,200	459,217
Charges for services	55	197	50	50
Miscellaneous Revenue	637	5,858	1,200	1,200
Less 5%	0	0	(22,263)	(23,023)
Cash Carry Forward	0	0	645,154	705,400
Total Revenues	528,619	447,505	979,341	1,142,844
Expenditures				
Public Safety	648,918	357,342	444,021	551,416
Reserves/Contingency	0	0	535,320	591,428
Total Expenditures	648,918	357,342	979,341	1,142,844

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
Beachfront Parks Capital (Fund 307)				
Revenues				
Miscellaneous Revenue	1,268	3,961	1,500	500
Less 5%	0	0	(75)	(25)
Cash Carry Forward	0	0	402,393	386,098
Total Revenues	1,268	3,961	403,818	386,573
Expenditures				
Culture/Recreation	155,623	581,046	1,800	1,500
Reserves/Contingency	0	0	402,018	385,073
Total Expenditures	155,623	581,046	403,818	386,573
Beachfront Park Maintenance (Fund 308)				
Revenues				
Miscellaneous Revenue	678	3,136	1,500	500
Less 5%	0	0	(75)	(25)
Cash Carry Forward	0	0	835,617	803,620
Total Revenues	678	3,136	837,042	804,095
Expenditures				
General Government	0	0	600	0
Culture/Recreation	2,212	19,094	53,000	53,400
Reserves/Contingency	0	0	783,442	750,695
Total Expenditures	2,212	19,094	837,042	804,095
1/2 Center Discretionary Sales Tax (Fund 311)				
Revenues				
Other Taxes	2,147,641	2,317,690	2,171,598	2,496,115
Miscellaneous Revenue	2,891	31,580	103,000	1,863,000
Interfund Transfers	0	0	1,235,000	1,085,000
Less 5%	0	0	(108,730)	(124,956)
Cash Carry Forward	0	0	4,247,759	5,061,319
Total Revenues	2,150,532	2,349,270	7,648,627	10,380,478
Expenditures				
General Government	0	435,990	0	395,300
Public Safety	1,038,111	431,494	571,184	399,619
Physical Environment	0	103,700	0	2,200,000
Transportation	0	0	0	50,000
Human Services	0	0	0	125,000
Culture/Recreation	78,400	329,111	2,823,600	3,411,639
Interfund Transfers	0	0	0	1,000,000
Reserves/Contingency	0	0	4,253,843	2,798,920
Total Expenditures	1,116,511	1,300,295	7,648,627	10,380,478

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>2015 Capital Improvements Bond Fund 312</u>				
Revenues				
Miscellaneous Revenue	0	24,370,633	7,500	7,500
Cash Carry Forward	0	0	13,543,520	1,247,610
Total Revenues	0	24,370,633	13,551,020	1,255,110
Expenditures				
General Government	0	339,124	1,000	52,500
Public Safety	0	11,569,908	13,550,020	1,202,610
Total Expenditures	0	11,909,032	13,551,020	1,255,110
<u>Marineland Acres Drainage Basin District (Fund 318)</u>				
Revenues				
Miscellaneous Revenue	0	0	0	133,545
Total Revenues	0	0	0	133,545
Expenditures				
Reserves	0	0	0	133,545
Total Expenditures	0	0	0	133,545
<u>2008 ESL Referendum (Fund 319)</u>				
Revenues				
Intergovernmental Revenue	0	0	0	2,342,334
Miscellaneous Revenue	673	2,066	1,000	1,000
Cash Carry Forward	0	0	620,558	618,793
Total Revenues	673	2,066	621,558	2,962,127
Expenditures				
Physical Environment	432	1,409	75,000	75,000
Culture/Recreation	618	524	546,558	2,887,127
Total Expenditures	1,050	1,933	621,558	2,962,127

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Airport (Fund 401)</u>				
Revenues				
Licenses & Permits	500	0	500	1,000
Intergovernmental Revenue	1,463,629	4,717,838	11,256,271	6,500,850
Charges for Services	1,514,487	1,731,694	2,162,628	2,078,502
Miscellaneous Revenue	209,730	193,457	36,981	38,551
Interfund Transfers	40,000	0	0	0
Less 5%	0	0	(108,348)	(74,480)
Cash Carry Forward	0	0	499,325	369,041
Total Revenues	3,228,346	6,642,989	13,847,357	8,913,464
Expenses				
Transportation	2,718,393	6,436,173	13,298,552	8,158,876
Reserves/Contingency	0	0	548,805	754,588
Total Expenses	2,718,393	6,436,173	13,847,357	8,913,464
<u>Sanitary Landfill (Fund 402)</u>				
Revenues				
Intergovernmental Revenue	26,850	15,900	90,909	90,909
Charges for Services	1,802	2,563	2,000	3,000
Miscellaneous Revenue	1,963	7,475	6,000	6,000
Less 5%	0	0	(4,945)	(4,995)
Cash Carry Forward	0	0	1,841,265	1,784,245
Total Revenues	30,615	25,938	1,935,229	1,879,159
Expenses				
Physical Environment	65,222	202,483	738,291	750,256
Reserves/Contingency	0	0	1,196,938	1,128,903
Total Expenses	65,222	202,483	1,935,229	1,879,159

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Utility (Fund 404)</u>				
Revenues				
Intergovernmental Revenue	225,815	0	0	0
Charges for Services	566,101	573,038	558,059	603,544
Miscellaneous Revenue	29,978	4,301	9,139	39,360
Other Sources	0	89,480	10,000	0
Less 5%	0	0	(28,860)	(30,297)
Cash Carry Forward	0	0	896,553	428,997
Total Revenues	821,894	666,819	1,444,891	1,041,604
Expenses				
Physical Environment	675,084	1,220,094	692,374	864,625
Reserves/Contingency	0	0	752,517	176,979
Total Expenses	675,084	1,220,094	1,444,891	1,041,604
<u>Residential Solid Waste Collection (Fund 405)</u>				
Revenues				
Other Taxes	128,720	129,303	164,933	167,660
Licenses & Permits	2,755	0	0	0
Charges for Services	1,325,746	1,334,618	1,366,320	1,392,502
Miscellaneous Revenue	3,141	2,382	3,270	2,704
Excess Fees	7,851	8,005	10,000	8,300
Less 5%	0	0	(77,226)	(78,558)
Cash Carry Forward	0	0	338,966	415,351
Total Revenues	1,468,213	1,474,308	1,806,263	1,907,959
Expenses				
Physical Environment	1,354,837	1,404,115	1,473,160	1,498,983
Interfund Transfers	0	500,000	0	100,000
Reserves/Contingency	0	0	333,103	308,976
Total Expenses	1,354,837	1,904,115	1,806,263	1,907,959
<u>Bunell/Flagler County Utility Fund (406)</u>				
Revenues				
Charges for Services	861,292	1,589,428	1,717,788	0
Miscellaneous Revenue	21,677	916	15,000	0
Other Sources	104,550	18,310	0	0
Total Revenues	987,519	1,608,654	1,732,788	0
Expenses				
Physical Environment	1,082,014	1,186,642	1,732,788	0
Total Expenses	1,082,014	1,186,642	1,732,788	0

Flagler County Board of County Commissioners
FY 2016-2017

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGET FY 15-16	ADOPTED FY 16-17
<u>Flagler County Utility at Plantation Bay Fund (407)</u>				
Revenues				
Charges for Services	0	0	0	1,803,200
Miscellaneous Revenue	0	0	0	461,880
Cash Carry Forward	0	0	0	323,939
Total Revenues	0	0	0	2,589,019
Expenses				
Physical Environment	0	0	0	1,822,174
Reserves/Contingency	0	0	0	766,845
Total Expenses	0	0	0	2,589,019
<u>Health Insurance Fund (Fund 603)</u>				
Revenues				
Miscellaneous Revenue	6,673,060	6,815,296	6,571,000	8,465,000
Cash Carry Forward	0	0	2,422,285	1,088,419
Total Revenues	6,673,060	6,815,296	8,993,285	9,553,419
Expenditures				
General Government	(24,622)	48,909	42,973	45,536
Other Uses	6,455,576	7,824,429	7,280,081	7,963,050
Reserves/Contingency	0	0	1,670,231	1,544,833
Total Expenditures	6,430,954	7,873,338	8,993,285	9,553,419
<u>Daytona North Service District (Fund 702)</u>				
Revenues				
Other Taxes	63,670	64,702	63,976	65,292
Miscellaneous Revenue	261,419	256,036	260,450	261,500
Excess Fees	1,577	1,560	1,500	1,500
Less 5%	0	0	(16,296)	(16,415)
Cash Carry Forward	0	0	522,798	672,901
Total Revenues	326,666	322,298	832,428	984,778
Expenditures				
General Government	21,325	25,473	29,700	28,100
Transportation	271,150	227,556	355,675	228,675
Reserves/Contingency	0	0	447,053	728,003
Total Expenditures	292,475	253,029	832,428	984,778

RESERVES SUMMARY BY FUND

GENERAL FUND (001)		6,382,116
Reserve for Contingency	250,000	
Reserve for Future Use - Fund Balance Policy	4,732,156	
Reserve for Fuel	100,000	
Reserve for Storm Damage/Emergency Disaster Response	200,000	
Personal Services Reserves	200,000	
Reserve for Vehicle Repair	116,347	
Reserve- Library Passport Reserve	174,256	
Reserve - Restricted for Future Capital Outlay	321,857	
Fire Rescue Facility - Palm Coast Plantation	240,902	
Harbor View	24,265	
River Club 1st Amendment	16,959	
Fire Rescue - Flagler Polo	12,320	
Plantation Bay Amendment	9,661	
Bulow Plantation DRI	8,075	
Matanzas Shores	5,709	
Matanzas Shores DRI Amendment	2,694	
Grand Haven DRI Amendment	677	
River Club 2nd Amendment	595	
Reserve - Future Capital O/L Bldg	37,500	
Historic Courthouse Future HVAC Replacement	9,000	
Historic Courthouse Future Roof Replacement	9,000	
Historic Courthouse Maintenance Requirements	19,500	
Reserve for Helicopter Replacement	250,000	
COUNTY TRANSPORTATION TRUST FUND (102)		503,358
Personal Services Reserves	25,000	
Reserve - Designated for Future Use	478,358	
LEGAL AID (105)		3,312
COURT FACILITIES FUND (108)		575,001
TOURIST DEVELOPMENT TAX- CAPITAL (109)		1,918,585
TOURIST DEVELOPMENT TAX- PROMOTION (110)		1,285,212
TOURIST DEVELOPMENT TAX- BEACH RESTORATION (111)		1,694,203
CONSTITUTIONAL GAS TAX (112)		1,558,685
UTILITY REGULATORY AUTHORITY FUND (120)		21,776
800 MHZ SYSTEM ESCROW ACCT (126)		910,999

RESERVES SUMMARY BY FUND

NORTH MALACOMPRA DISTRICT (127)		24,840
TRANSPORTATION IMPACT FEE EAST- Old (130)		2,949,633
TRANSPORTATION IMPACT FEE WEST (131)		130,691
PARK IMPACT FEE ZONE 1 (132)		22,568
PARK IMPACT FEE ZONE 2 (133)		4,281
PARK IMPACT FEE ZONE 3 (134)		9,487
PARK IMPACT FEE ZONE 4 (135)		26,587
TRANSPORTATION IMPACT FEES-NEW EAST (137)		797,420
RIMA RIDGE SPECIAL ASSESSMENT (178)		19,690
MUNICIPAL SERVICE FUND (180)		385,674
Personal Services Reserves	15,000	
Reserve for Future Use	370,674	
BUILDING DEPARTMENT FUND (181)		917,022
Reserve for Contingency	893,022	
Reserve for Future Use	4,000	
Personal Services Reserves	20,000	
ALCOHOL & DRUG ABUSE TRUST (193)		6,249
COURT INNOVATIONS/ TECHNOLOGY FUND (194)		650,115
CRIME PREVENTION FUND (196)		50,294
COURT INNOVATIONS FUND (197)		10,000
ESL II SERIES 2005 (209)		18,422
JUDICIAL CENTER BOND - SINKING FUND (211)		345,028

RESERVES SUMMARY BY FUND

BOND - CAPITAL IMPROCEMENT REF REC 2015 (212)		3,034,128
ESL SERIES 2009 AND 2010 (219)		247,337
EMERGENCY COMMUNICATIONS E911 (302)		591,428
BEACH FRONT PARK FUND (307)		385,073
BEACHFRONT PARK MAINTENANCE (308)		750,695
1/2 CENT DISCRETIONARY SALES TAX (311)		2,798,920
MARINELAND ACRES DISTRICT (318)		133,545
AIRPORT FUND (401)		364,588
Insurance Reserves	7,500	
Personal Reserves	5,000	
Reserves for Future Use	352,088	
LANDFILL FUNDS RESTRICTED FOR POST CLOSURE CARE		1,532,837
OLD KINGS ROAD LANDFILL(145)	362,875	
CONSTRUCTION & DEMOLITION DEBRIS LANDFILL (146)	910,859	
BUNNELL LANDFILL(148)	259,103	
SOLID WASTE FUND (402)		1,128,903
Personal Services Reserves	2,000	
Reserve for Contingency	1,126,903	
UTILITY (404)		176,979
Special Bond Reserve-Annual Loan Pymt + \$6,600 addl annually	164,402	
Personal Services Reserves	1,513	
Reserves Future Capital Outlay	11,064	
WASTE MANAGEMENT UTILITY FUND (405)		308,976
FLAGLER COUNTY UTILITIES - PLANTATION BAY (407)		766,845
Personal Services Reserves	5,000	
Reserve for Contingency	761,845	
HEALTH INSURANCE (603)		1,544,833
DAYTONA NORTH SERVICE DISTRICT FUND (702)		728,003
TOTAL RESERVES - ALL FUNDS		35,714,338

INTERFUND TRANSFERS SUMMARY

	TRANSFERS TO			
	GENERAL FUND	SPECIAL SPECIAL REVENUE FUNDS	OTHER FUNDS	TOTAL
TRANSFERS FROM: GENERAL FUND				
Transfer to Legal Aid Fund (105)		27,500		27,500
Transfer to Court Innovations Fund (197)		82,238		82,238
Transfer to Teen Court Fund (198)		47,683		47,683
Transfer to 1/2 Discretionary Sales Tax (311)			1,085,000	1,085,000
Total from General Fund		157,421	1,085,000	1,242,421
TRANSFERS FROM: SPECIAL REVENUE FUNDS				
Transfer to General Fund from County Transportation Fund (102)	10,500			10,500
Transfer to Court Innovations Fund (197) from Law Library (107)		2,542		2,542
Transfer to General Fund from Park Impact Fees-Zone 2 Fund (133)	7,600			7,600
Transfer to General Fund from Domestic Violence Fund (192)	4,949			4,949
Transfer to General Fund from Crime Prevention Fund (196)	15,000			15,000
Transfer to Court Innovations Fund (197) from Juvenile Diversion Fund (195)		14,459		14,459
Total to/from Special Revenue Funds	38,049	17,001	0	55,050
TRANSFERS FROM: OTHER FUNDS				
Transfer to General Fund from Residential Solid Waste Collection Fund (405)	100,000			100,000
Total to/from Other Funds	100,000	0	0	100,000
Total to/from All Funds	138,049	174,422	1,085,000	1,397,471

FUND BALANCE HISTORY BY FUND

FUND	DESCRIPTION	Fund Balance 09/30/12	Fund Balance 09/30/13	Fund Balance 09/30/14	Fund Balance 09/30/15	Budget	% CHANGE
						Cash Carry Forward 10/01/16	
001	GENERAL FUND	8,257,504	9,089,233	9,281,773	11,197,347	10,707,672	-4.37%
SPECIAL REVENUE FUNDS							
102	County Transportation Trust (Public Works)	586,346	640,947	357,410	373,999	782,412	109.20%
105	Legal Aid	5,573	-2,119	527	2,516	6,832	171.54%
106	Law Enforcement Trust	130,222	110,348	30,048	9,361	32,149	243.44%
107	Law Library	19,110	16,829	2,999	0	627	100.00%
108	Court Facilities	1,107,800	1,124,525	763,825	902,581	877,911	-2.73%
109	Tourist Development Tax - Capital	1,388,091	1,744,390	1,761,490	1,909,501	1,678,853	-12.08%
110	Tourist Development Tax - Promotion	1,145,455	1,363,736	1,200,000	1,716,280	1,757,194	2.38%
111	Tourist Development Tax - Restoration	472,379	608,801	789,501	1,308,370	1,490,803	13.94%
112	Constitutional Gas Tax	2,796,525	2,652,866	2,266,680	1,703,241	1,896,884	11.37%
117	Environmentally Sensitive Lands	647,424	637,922	628,422	129,541	142,072	9.67%
119	Environmentally Sensitive Lands 2008	1,104,723	1,030,834	938,334	1,004,098	937,644	-6.62%
120	Utility Regulatory	21,507	21,578	21,648	21,648	21,726	0.36%
126	800 MHz System Escrow Account	2,645	3,369	4,569	2,467	9,499	285.04%
130	Transportation Impact Fees East-Old	2,685,960	2,688,814	2,694,914	3,012,988	2,964,033	-1.62%
131	Transportation Impact Fees West	130,791	130,842	130,842	130,696	130,806	0.08%
132	Park Impact Fees-Zone 1	47,255	48,076	48,041	3,973	15,548	291.34%
133	Park Impact Fees-Zone 2	6,240	6,522	6,402	7,767	10,587	36.31%
134	Park Impact Fees-Zone 3	4,110	3,982	3,692	3,800	8,777	130.97%
135	Park Impact Fees-Zone 4	45,917	46,066	46,016	47,231	49,828	5.50%
136	Transportation Impact Fees Palm Coast	4,077,824	2,146,829	1,988,427	1,928,714	470,732	-75.59%
137	Transportation Impact Fees East-New	767,641	773,907	793,617	803,144	797,605	-0.69%
141	Economic Development	233,486	233,020	232,420	231,782	231,020	-0.33%
143	State Housing Initiatives Partnership	85,800	49,662	527,566	0	0	0.00%
145	Old Kings Road Landfill	499,758	469,405	415,855	353,221	423,250	19.83%
146	Construction & Demolition Debris Landfill	933,871	936,682	937,682	941,868	945,084	0.34%
148	Bunnell Landfill	288,044	256,603	223,353	236,095	258,533	9.50%

FUND BALANCE HISTORY BY FUND

FUND	DESCRIPTION	Fund Balance 09/30/12	Fund Balance 09/30/13	Fund Balance 09/30/14	Fund Balance 09/30/15	Budget Cash Carry Forward 10/01/16	% CHANGE
SPECIAL REVENUE FUNDS (continued)							
175	Bimini Gardens MSTU	9,656	13,877	11,242	12,625	18,165	43.88%
177	Espanola Special Assessment	10,740	11,824	8,046	12,505	15,558	24.41%
178	Rima Ridge Special Assessment	22,628	24,765	22,165	27,920	24,393	-12.63%
180	Municipal Services	222,956	366,021	314,541	307,743	587,619	90.94%
181	Building Department	596,009	699,060	633,349	836,626	1,066,368	27.46%
192	Domestic Violence	889	4,398	506	0	0	0.00%
193	Alcohol & Drug Abuse Trust	9,480	11,873	13,768	16,610	13,500	-18.72%
194	Court Innovations/Technology	741,942	683,526	654,454	717,505	737,120	2.73%
195	Juvenile Diversion	201	4,251	8,001	5,281	0	-100.00%
196	Crime Prevention	100,251	74,983	46,822	41,994	51,504	22.65%
197	Court Innovations	85,654	8,458	2,362	204	24,207	11766.18%
198	Teen Court	15,076	6,152	6,747	8,834	2,172	-75.41%
302	Emergency Communications E911	613,587	739,032	720,548	645,154	705,400	9.34%
702	Daytona North Service District	454,942	544,576	473,201	522,798	672,901	28.71%
	Total Special Revenue Funds	22,118,508	20,937,232	19,730,032	19,940,681	19,859,316	-0.41%
DEBT SERVICE FUNDS							
207	Colbert Lane-Special Assessment	664,235	332,370	7,997	0	0	0.00%
208	Reserve Colbert Lane	877	0	0	0	0	0.00%
209	Environmentally Sensitive Lands II	513,293	352,999	106,281	8,868	3,472	-60.85%
210	Capital Construction Sinking	4,630,582	3,051,788	3,067,657	0	0	0.00%
211	Judicial Center Bond Sinking	45,279	45,441	40,530	0	261,678	0.00%
212	Cap Imp Ref Rev Bond 2015	0	0	0	1,583,290	3,110,298	96.45%
219	ESL III Series 2008	476,868	429,791	465,782	460,607	83,048	-81.97%
	Total Debt Service Funds	6,331,134	4,212,389	3,688,247	2,052,765	3,458,496	68.48%

Flagler County Board of County Commissioners
FY 2016-2017

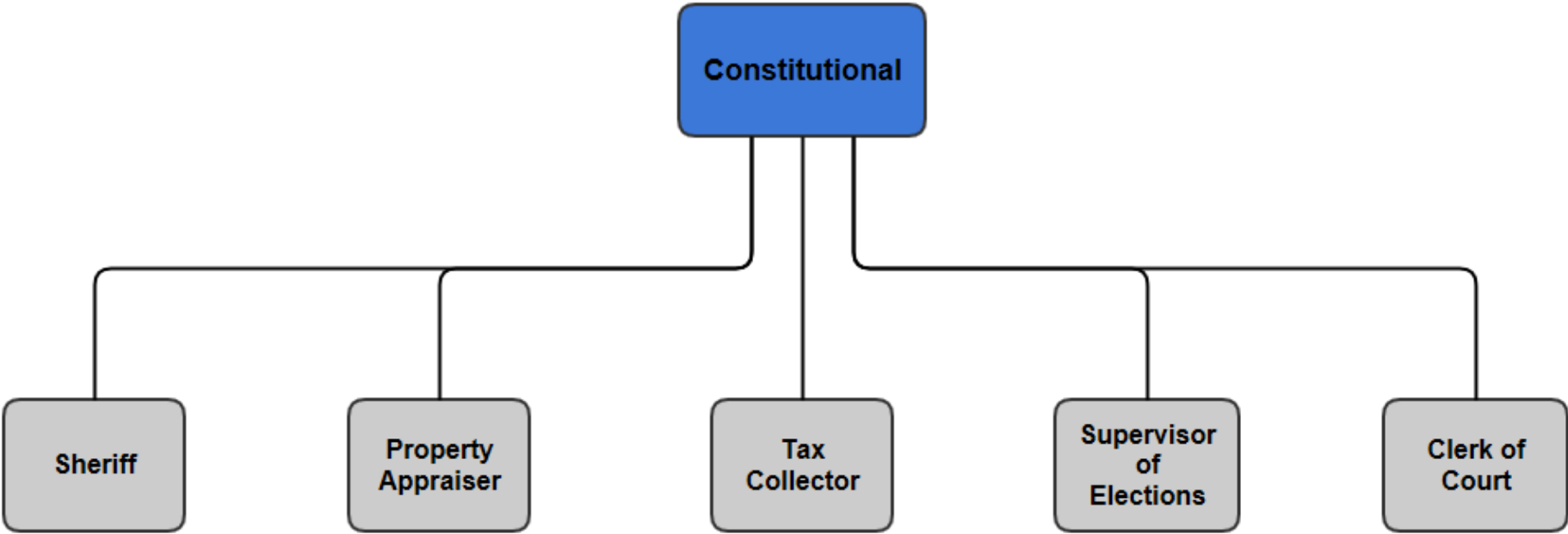
FUND BALANCE HISTORY BY FUND

FUND	DESCRIPTION	Fund Balance 09/30/12	Fund Balance 09/30/13	Fund Balance 09/30/14	Fund Balance 09/30/15	Budget Cash Carry Forward 10/01/16	% CHANGE
CAPITAL PROJECT FUNDS							
307	Beachfront Park	1,119,630	1,120,506	842,047	402,393	386,098	-4.05%
308	Beachfront Park Maintenance	836,426	836,112	811,162	835,617	803,620	-3.83%
309	Major Capital Project-Old	0	0	0	0	0	0.00%
310	Major Capital Projects-New	0	0	0	0	0	0.00%
311	1/2 Cent Discretionary Tax	0	2,487,731	3,958,278	4,247,759	5,061,319	19.15%
312	Cap Impr Rev Bond 2015	0	0	0	13,543,520	1,247,610	-90.79%
319	Environmentally Sensitive Lands-New	646,288	619,537	615,096	620,558	618,793	-0.28%
	Total Capital Project Funds	2,602,344	5,063,886	6,226,583	19,649,847	8,117,440	-58.69%
ENTERPRISE FUNDS *							
401	Airport	1,141,067	883,071	501,422	499,325	369,041	-26.09%
402	Solid Waste	2,021,561	2,009,635	1,924,020	1,841,265	1,784,245	-3.10%
404	Flagler County Utilities - Beverly Beach	1,221,162	2,405,729	762,475	896,553	428,997	-52.15%
405	Residential Solid Waste Collection	1,017,433	668,005	723,926	338,966	415,351	22.53%
407	Flagler County Utilities - Plantation Bay	0	0	0	0	323,939	100.00%
	Total Enterprise Funds	5,401,223	5,966,440	3,911,843	3,576,109	3,321,573	-7.12%
INTERNAL SERVICE FUND*							
603	Health Insurance	3,222,174	2,518,894	2,624,699	2,422,285	1,088,419	-55.07%
	Total Internal Service Fund	3,222,174	2,518,894	2,624,699	2,422,285	1,088,419	-55.07%
	TOTAL	47,932,887	47,788,074	45,463,177	58,839,034	46,552,916	-20.88%

* Enterprise Funds and the Internal Service Fund report Net Assets instead of Fund Balance as they are Proprietary Funds. Shown here are unrestricted net assets except for Solid Waste which includes funds restricted for future capital outlay and they are budgeted in a reserve account.

APPROPRIATION SUMMARY-CONSTITUTIONAL AND JUDICIAL

DEPARTMENT	BUDGET		\$ CHANGE	% CHANGE	POSITIONS		
	FY 15-16	FY 16-17			FY 15-16	FY 16-17	
Constitutional							
Sheriff	\$ 21,369,739	\$ 22,340,960	\$ 971,221	4.5%	255.00	256.00 Full	
					30.00	21.00 Part	
Property Appraiser	\$ 2,160,328	\$ 2,308,666	\$ 148,338	6.9%	27.00	28.00	
Tax Collector	\$ 2,228,371	\$ 2,401,140	\$ 172,769	7.8%	31.00	31.00	
Clerk of the Circuit Court	\$ 1,386,175	\$ 1,586,662	\$ 200,487	14.5%	30.00	31.00	
Supervisor of Elections	\$ 848,497	\$ 841,776	\$ (6,721)	-0.8%	7.00	7.00	
Judicial							
Court Services	\$ 21,000	\$ 21,000	\$ 0	0.0%	0.00	0.00	
Guardian Ad Litem	\$ 42,311	\$ 44,377	\$ 2,066	4.9%	1.00	1.00	
Pretrial Services	\$ 66,249	\$ 67,733	\$ 1,484	2.2%	1.00	1.00	
State Attorney	\$ 26,600	\$ 24,600	\$ (2,000)	-7.5%	0.00	0.00	
Public Defender	\$ 3,200	\$ 3,200	\$ 0	0.0%	0.00	0.00	
Total	28,152,470	29,640,114	\$ 1,487,644	5.3%	382.00	376.00	



CONSTITUTIONAL - SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
General Fund - BOCC	23,339,475	23,799,075	26,115,615	27,579,204	1,463,589	
Excess Fees	976,970	953,201	860,000	900,000	40,000	
HAVA Grant - Supervisor of Elections	0	0	17,495	0	(17,495)	
1/2 Cent Discretionary Sales Tax Fd 311	0	0	1,000,000	1,000,000	0	Added to Sheriff for Jail Operations
Total Revenues	24,316,445	24,752,276	27,993,110	29,479,204	1,486,094	Overall Revenue Increase/Decrease: 5.31%
Expenditures						
Sheriff	18,371,712	18,640,565	21,369,739	22,340,960	971,221	
Property Appraiser	2,089,843	2,077,256	2,160,328	2,308,666	148,338	
Tax Collector	2,066,558	2,181,321	2,228,371	2,401,140	172,769	
Clerk of the Circuit Court and Comptroller	1,091,259	1,134,445	1,386,175	1,586,662	200,487	
Supervisor of Elections	697,073	718,689	848,497	841,776	(6,721)	
Total Expenditures	24,316,445	24,752,276	27,993,110	29,479,204	1,486,094	Overall Expenditure Incr/Decr: 5.31%

Revenues vs. Expenditures

0	0	0	0	0
----------	----------	----------	----------	----------

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)
Personnel Summary- Positions					
Sheriff					
Full-time	239.00	242.00	255.00	258.00	3.00
Part-time	25.00	29.00	30.00	21.00	(9.00)
Property Appraiser	27.00	27.00	27.00	28.00	1.00
Tax Collector	30.00	30.00	31.00	31.00	0.00
Clerk of the Courts	29.00	0.00	30.00	31.00	1.00
Supervisor of Elections	6.00	0.00	7.00	7.00	0.00
Total Positions	356.00	328.00	380.00	376.00	(4.00)



Sheriff

For more information please visit <http://www.myfcsso.us/>

The Flagler County Sheriff's Office has the solemn duty of serving and protecting the citizens of Flagler County. The Sheriff's Office provides dedicated and professional service to all of Flagler County, whether through law enforcement, corrections services, court security, neighborhood and community policing, or in a support staff role.

The Sheriff's mission is to protect our county and its residents and visitors at a reasonable cost, to make sure that gangs and illegal drug use are eliminated, to constantly work at lowering the crime rate, to protect our schools and children, and to maintain community-oriented policing.

Primary Functions

- ❖ Respond to emergency calls and actively patrol the neighborhoods and rural communities of Flagler County
- ❖ Address quality of life issues and small crime, deters more serious crimes from occurring within the community
- ❖ Increase communication and build a relationship of trust and understanding between the Sheriff's Department and the residents of the community
- ❖ Develop partnerships between the Flagler County Sheriff's Office and the community
- ❖ Maintain all applicable statistical data and continually conduct analysis of information in an effort to identify trends; make recommendations for appropriate corrective actions
- ❖ Conduct investigations on homicides, sexual assault/battery, child abuse, armed robbery, missing persons, and crimes against the elderly
- ❖ Investigate all drug related complaints including organized crime, drug trafficking organizations, money laundering, pharmaceutical drug diversion and prostitution
- ❖ Care, custody, and control of all incarcerated persons within the facility and the admission and release of inmates



James L. Manfre

Bailiff

The bailiff is an officer of the Court. He is required to perform numerous functions by law and as requested by the Judge. The bailiff is an assistant to the Sheriff. The Sheriff designates the number of bailiffs required by the circumstances and must assign this duty to as many of his deputies as the Court may request. The bailiff, generally, looks after the jury and the witnesses.

Dispatch

The Flagler County Sheriff's Office telecommunications handle three areas of communication (law enforcement, fire service, & emergency medical) and receive specialized training in each area. The operators are responsible to provide medical instructions via the telephone referred to as pre-arrival instructions. These operators are multifunctional having the ability instantaneously switch from field to field of communications.

Inmate Facility

The Flagler County Sheriff's Office operates the only inmate facility within Flagler County on behalf of the Board of County Commissioners. It houses all un-sentenced inmates and those inmates that have been sentenced to 364 days or less in jail. The purpose of the inmate facility is to provide supervision, care, custody, treatment, housing and general handling of inmates in accordance with the Florida Model Jail Standards.

Law Enforcement

Law Enforcement services are the largest function of the Sheriff's Office to include but not limited to patrol, administration, investigations, school resources, police athletic league, citizen's observer patrol, judicial process, and training.

Flagler County Board of County Commissioners
FY 2016-2017

SHERIFF

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept. 0310		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
	Revenues						
	General Fund - BOCC	18,619,280	19,267,960	20,369,739	21,340,960	971,221	
	1/2 Cent Discretionary Sales Tax Fd 311	0	0	1,000,000	1,000,000	0	Jail Operations
386.40-10	Excess Fees	21,285	241,779	0	0	0	
	Total BOCC Revenues	18,640,565	19,509,739	21,369,739	22,340,960	971,221	
	Grant and Aids/Other Uses	826,758	1,356,372	555,000	555,000	0	<i>Note: These revenues are not adopted</i>
	Contracts	3,042,997	2,951,625	3,073,741	3,073,741	0	<i>as part of the Countywide BOCC Budget.</i>
	TOTAL REVENUES	22,510,320	23,817,736	24,998,480	25,969,701	971,221	Overall Revenue Increase/Decrease:
							3.89%
	Expenditure Summary						
	Sheriff Law Department - BOCC	11,587,483	13,297,675	13,173,811	13,776,534	602,723	
	Sheriff Law - Contracts/Outside Revenue	3,042,997	2,951,625	3,073,741	3,323,741	250,000	
	Total Sheriff Law Department	14,630,480	16,249,300	16,247,552	17,100,275	852,723	
	Inmate Facility	5,120,756	5,325,206	5,865,346	6,124,759	259,413	
	Bailiff	602,669	613,834	717,256	835,564	118,308	
	Dispatch	1,329,657	1,411,329	1,613,326	1,604,103	(9,223)	
	Grants and Aids	826,758	218,067	555,000	305,000	(250,000)	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	22,510,320	23,817,736	24,998,480	25,969,701	971,221	3.89%
	Expenditures						
581.91-23	Sheriff Law Department						
	Regular Salaries	7,417,618	7,734,224	8,254,356	8,549,800	295,444	
	Overtime	444,467	490,078	487,520	494,714	7,194	
	Benefits	3,921,330	4,016,771	4,641,459	5,091,009	449,550	
	Professional Services	258,706	258,595	192,600	235,250	42,650	
	Contractual Services	3,600	0	0	0	0	
	SHR Investigative Fund	5,067	14,000	20,000	20,000	0	
	Travel and Per Diem	25,021	34,955	26,209	30,925	4,716	
	Communications Services	179,641	188,521	213,964	190,300	(23,664)	
	Transportation, Freight and Postage	13,572	2,832	18,350	14,700	(3,650)	
	Utility Services	59,894	62,576	62,500	44,500	(18,000)	
	Rentals and Leases	220,019	187,070	181,680	173,600	(8,080)	
	Insurance	171,471	278,528	263,974	330,836	66,862	
	Repair and Maintenance Services	289,082	293,545	207,200	322,369	115,169	
	Printing and Binding	6,707	5,017	9,750	8,250	(1,500)	
	College Tuition	96,178	77,036	60,000	70,000	10,000	
	Other Charges and Obligations	78,389	285,817	83,150	59,625	(23,525)	
	Office Supplies	18,610	0	22,525	26,200	3,675	
	Operating Supplies	965,772	562,395	887,700	871,767	(15,933)	
	Books, Publications, Subscriptions	24,930	43,888	34,615	27,655	(6,960)	
	Machinery and Equipment	157,090	1,355,076	180,000	170,131	(9,869)	
	Computer Equipment	20,960	0	35,000	100,000	65,000	
	Debt Principal/Interest	250,430	256,877	365,000	268,644	(96,356)	
	Reversion	1,926	101,499	0	0	0	Overall Expenditure Increase/Decrease:
	Total Sheriff Law Department	14,630,480	16,249,300	16,247,552	17,100,275	852,723	5.25%

Flagler County Board of County Commissioners
FY 2016-2017

SHERIFF

GENERAL FUND

Fund 001

Dept. 0320

DESCRIPTION

COMMENTS

581.91-23	Sheriff Inmate Facility						
	Regular Salaries	2,483,607	2,539,729	2,837,697	3,011,609	173,912	
	Overtime	245,448	278,413	195,200	195,000	(200)	
	Benefits	1,364,484	1,379,421	1,636,185	1,803,674	167,489	
	Professional Services	463,956	428,729	528,500	513,500	(15,000)	
	Travel and Per Diem	47,967	32,432	39,500	42,500	3,000	
	Communications Services	4,252	3,359	6,000	5,500	(500)	
	Transportation, Freight and Postage	4,088	2,093	4,000	3,000	(1,000)	
	Utility Services	150,864	141,351	257,144	255,000	(2,144)	
	Rentals and Leases	6,585	7,405	8,976	8,976	0	
	Insurance	51,810	51,810	52,000	52,000	0	
	Repair and Maintenance Services	27,678	16,514	59,000	46,000	(13,000)	
	Printing & Binding	97	0	0	0	0	
	College Tuition	9,534	0	15,000	15,000	0	
	Other Charges and Obligations	5,535	0	7,000	4,500	(2,500)	
	Office Supplies	22,952	0	25,000	20,000	(5,000)	
	Operating Supplies	113,051	125,400	144,144	118,500	(25,644)	
	Books, Subscriptions, Memberships	2,571	1,011	0	0	0	
	Equipment	116,012	178,997	50,000	30,000	(20,000)	
	Reversion	265	138,542	0	0	0	
	Total Sheriff Inmate Facility	5,120,756	5,325,206	5,865,346	6,124,759	259,413	4.42%
581.91-23	Sheriff Bailiff Department						
	Regular Salaries	367,355	383,863	426,542	544,518	117,976	2 additional Bailiff's (salary + benefits)
	Overtime	22,719	25,950	33,936	26,936	(7,000)	
	Benefits	197,472	190,017	237,333	245,225	7,892	
	Professional Services	1,000	250	1,000	0	(1,000)	
	Travel and Per Diem	73	0	500	900	400	
	Communications Services	1,354	1,064	1,500	1,500	0	
	Transportation, Freight and Postage	25	0	0	0	0	
	Insurance	11,645	11,645	11,645	11,645	0	
	College Tuition	0	0	0	0	0	
	Other Charges and Obligations	602	710	0	0	0	
	Office Supplies	0	0	600	0	(600)	
	Operating Supplies	0	0	4,200	4,840	640	
	Reversion	424	335	0	0	0	
	Total Sheriff Bailiff Department	602,669	613,834	717,256	835,564	118,308	16.49%

Flagler County Board of County Commissioners
FY 2016-2017

SHERIFF		GENERAL FUND				
Fund 001		COMMENTS				
Dept. 0340	DESCRIPTION					
Sheriff Dispatch Department						
	Regular Salaries	771,655	753,723	977,305	966,703	(10,602)
	Overtime	154,568	250,833	150,000	150,000	0
	Benefits	317,262	317,358	408,292	427,538	19,246
	Professional Services	2,957	3,220	1,250	0	(1,250)
	Travel and Per Diem	216	354	600	700	100
	Communications Services	18,816	15,275	18,561	13,700	(4,861)
	Transportation, Freight and Postage	172	163	200	200	0
	Rentals and Leases	9,271	10,183	10,000	11,000	1,000
	Insurance	7,197	5,039	5,457	5,457	0
	Repair and Maintenance Services	5,385	406	12,000	12,000	0
	College Tuition	5,863	0	0	0	0
	Other Charges and Obligations	579	9,726	8,175	7,949	(226)
	Office Supplies	804	1,383	2,000	1,000	(1,000)
	Operating Supplies	8,375	2,740	11,730	4,500	(7,230)
	Books, Publications, Subscriptions	1,867	1,123	7,756	3,356	(4,400)
	Equipment	6,000	38,400	0	0	0
	Reversion	18,670	1,403	0	0	0
	Total Sheriff Dispatch Department	1,329,657	1,411,329	1,613,326	1,604,103	(9,223)
						Overall Expenditure Increase/Decrease: -0.57%
Sheriff Grants/Other						
	Personnel Services	413,461	138,232	340,000	190,000	(150,000)
	Operating	113,048	79,835	215,000	115,000	(100,000)
	Capital	300,249	0	0	0	0
	Total Sheriff Grants/Other	826,758	218,067	555,000	305,000	(250,000)
						Overall Expenditure Increase/Decrease: 3.89%
	TOTAL SHERIFF EXPENDITURES	22,510,320	23,817,736	24,998,480	25,969,701	971,221



Property Appraiser

For more information please visit <http://www.flaglerpa.com/>

The Property Appraiser and staff are statutorily charged with placing fair market values on each property in Flagler County. These values are used by the taxing authorities (including the County Commission, School Board, St. Johns River Water Management district, local municipalities and others) as a base for setting the millage rate. The millage rates provide for the total taxes needed by all authorities. Subsequently, taxes go up or down as a result of millage rates set by the taxing authorities.

Setting just values requires a thorough knowledge of the marketplace. Real estate values fluctuate due to many factors. Property use and size and condition of improvements to the site are other examples of factors affecting value. All of the factors are reflected by selling prices throughout the county. It is important to remember that the Property Appraiser does not create the market, but places values in response to market changes.

The Property Appraiser is also responsible for administering property tax exemptions. Every person who has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it his or her permanent home is eligible to receive a homestead exemption of up to \$50,000. The first \$25,000 applies to all property taxes. The additional \$25,000 applies to any assessed value over \$50,000 and only to nonschool taxes. Persons 65 and older who meet specific circumstances are eligible to receive an additional \$50,000 homestead exemption.



James E. Gardner, Jr.

Primary Functions

- ❖ Place fair market value on each property in Flagler County
- ❖ Value tangible personal property of businesses located in Flagler County
- ❖ Administer exemptions

PROPERTY APPRAISER

GENERAL FUND

Fund 001 Dept. 0400	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	2,010,292	2,034,304	2,160,328	2,308,666	148,338	
386.60-00	Excess Fees	79,551	42,952	0	0	0	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	2,089,843	2,077,256	2,160,328	2,308,666	148,338	6.87%
	Expenditures						
581.91-21	Property Appraiser Expense	2,044,519	2,032,182	2,113,488	2,262,326	148,838	
513.34-10	Other Contracted Services	14,790	14,659	15,840	15,840	0	Fee from Prop. Appraiser for APPROVED tax notices
513.41-10	Communications Recurring	857	0	3,500	0	(3,500)	
513.42-01	Postage Expense	29,677	30,415	27,500	30,500	3,000	TRIM compliance mailings
	TOTAL EXPENDITURES	2,089,843	2,077,256	2,160,328	2,308,666	148,338	Overall Expenditure Increase/Decrease: 6.87%

DEPARTMENT SUMMARY: The responsibilities of the Property Appraiser include preparation of a real property assessment tax roll and the administration of all exemptions permitted under law. The Property Appraiser, under Florida Statutes 192, is permitted to charge commissions to taxable entities for services provided. The County is billed quarterly for these services, with any necessary adjustments made during the fourth and final billing and excess fees are returned to the County. The Department of Revenue is charged by the Property Appraiser an amount equal to 1/4 of 4/5 of the total amount of commissions received by the Property Appraiser from the State for the previous fiscal year.



Tax Collector

For more information please visit <http://www.flaglertax.com/>

The Office of the Tax Collector is a separate and independent government entity to ensure freedom from influence by local or state agencies that have the power to levy taxes. This means that the Tax Collector can and does operate independently of the Flagler County Board of County Commissioners and other Constitutional Offices. The Tax Collector's budget is approved by the Florida Department of Revenue.

The Tax Collector's Office is a fee-based office meaning operations are not funded by tax dollars. The Fees collected for the services provided are used to fund the operating budget, which is approved by the Florida Department of Revenue. Cost-effective operations result in unused revenue, which is then returned to the local government agencies and the County in proportion to the amount paid.

The Tax Collector is committed to providing the highest level of customer services at a low cost, so our residents are better served.



Suzanne Johnston

Primary Functions

- ❖ Collects property taxes for every local government agency that has the power to levy taxes
- ❖ Acts as Flagler County's agent for the administration of Business Tax Receipts
- ❖ Serves as the State of Florida's agent for The Department of Highway Safety and Motor vehicles (driver license, vehicle registrations and titles, mobile homes, vessels, disabled parking placards), The Florida Fish & Wildlife Conservation Commission (hunting and fishing licenses) and the Florida Department of Revenue (property taxes, special assessments and sales tax on vehicle/mobile home/vessel transfers). The Flagler County Tax Collector's office also began taking applications for Concealed Weapons Permits in June 2016, allowing for an applicant to complete the entire application process, including photo, fingerprinting and electronic filing of the application itself.
- ❖ Provides information and educational resources about our services to the public

TAX COLLECTOR

GENERAL FUND

Fund 001 Dept. 0500	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund	1,153,102	1,229,798	1,368,371	1,501,140	132,769	
386.70-00	Excess Fees	913,456	951,523	860,000	900,000	40,000	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	2,066,558	2,181,321	2,228,371	2,401,140	172,769	7.75%
	Expenditures						
513.34-16	Tax Collector Expense	1,137,487	1,214,333	1,360,971	1,485,140	124,169	
	Remit to BOCC	913,456	951,523	860,000	900,000	40,000	
513.41-10	Communication Recurring	1,740	1,141	3,420	1,500	(1,920)	
513.41-20	Communication Inst/Repair	1	0	480	0	(480)	
513.42-01	Postage	13,874	14,324	3,500	14,500	11,000	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	2,066,558	2,181,321	2,228,371	2,401,140	172,769	7.75%

DEPARTMENT SUMMARY: The Tax Collector's budget is submitted on or before August 1 of each fiscal year to the Florida Department of Revenue, with a copy submitted to the Board of County Commissioners. The maximum revenue for the Tax Collector's budget is based on a formula outlined in Florida Statutes, Chapter 192, relating to charges to taxable entities for services provided by the Tax Collector's Office. The County is charged 1/12 of the previous fiscal year's commissions levied on the County tax roll and 1/12 of the previous fiscal year's commissions on the County occupational and beverage licenses. Any necessary adjustments are made at the end of each fiscal year and excess fees are returned to the County. The Department of Revenue pays the Tax Collector an amount equal to 1/4 of 4/5 of the total commissions received from the State during the previous year.



Clerk of the Circuit Court and Comptroller

For more information please visit <https://flaglerclerk.com/>

As one of the five constitutional officers established in Article VIII, Section 1 of the Florida Constitution; the Clerk of the Circuit Court serves as both the clerk of court and as the ex officio clerk of the board of county commissioners, auditor, recorder and custodian of all county funds.

Primary Functions

The Clerk's office functions, statutorily defined, can be further broken down into three financial components:

(1) Court related function responsible for, and not limited to; maintaining custody and control of all court records, supporting and attending each court session, child support depository, conducting judicial sales, assisting victims of domestic violence, processing jury summons and disbursing payments, preparing appellate records, assisting parties filing small claims, civil traffic citation processing and all other court related processes.

(2) Non court clerk function responsible for, and not limited to; official records custodian, processing marriage licenses, performing marriage ceremonies, clerk related financial processes to include court and non court vendor payment, payroll, financial and statistical data reporting, annual financial report for the clerk as well as record management. This functions' budget is supported by revenues generated by clerk functions such as the recording of official records.

(3) Non court BoCC function responsible for, and not limited to; BoCC minutes and records to include records management of BoCC financial and other original records, BoCC financial processes to include vendor payment, payroll, annual financial report for Flagler County and investment of public funds. This functions' budget is supported by contributions from the BoCC general fund (ad valorem taxes) and may be supported by revenues generated by clerk functions such as recording of official records.



Gail Wadsworth

County Government

- Accountant and auditor for the board of county commissioners
- Chief financial officer for the county
- Collector, maintainer and distributor of all county funds
- Collector and distributor of statutory assessment
- Guardian of public records and public funds

State Government

- Collects and disburses documentary stamps and intangible taxes for the Department of Revenue
- Collects and disburses numerous fees and assessments for the benefit of State Trust Funds
- Provides informational, financial and statistical data to the State Legislature, the Supreme Court, Florida Department of Law Enforcement, Auditor General, Department of Revenue and other agencies

Courts

- Ensure that the court's orders, judgments or directives are carried out within the parameters allowed by law
- Maintains the courts' records
- Collects and disburses court fines, fees and assessments
- Collects and disburses court-ordered child support and alimony payments

Citizen's Protection

- As custodian of county funds, the clerk ensures that the taxpayers' money is managed according to law
- Provides access to public records
- Provides assistance to citizens in accessing the courts
- Processes and maintains court documents to ensure that litigants' court cases are handled in a timely manner

CLERK OF THE CIRCUIT COURT AND COMPTROLLER

General Fund

Fund 001 Dept. 0900	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
REVENUES							
	General Fund - BOCC	1,163,310	1,226,175	1,386,175	1,586,662	200,487	
386.20-00	Clerk Excess Fees	(72,051)	(91,730)	0	0	0	
	Total General Fund Revenue	1,091,259	1,134,445	1,386,175	1,586,662	200,487	
	Clerk Earned Revenues	642,755	692,347	650,378	673,800	23,422	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,734,014	1,826,792	2,036,553	2,260,462	223,909	10.99%
Expenditures							
581.91-22	Personnel Services	1,887,241	2,029,815	2,163,974	2,550,103	386,129	
	Professional Services	920	535	5,500	5,000	(500)	
	Contracted Services	46,003	25,252	53,431	10,082	(43,349)	
	Travel Expense	11,045	25,193	32,200	32,200	0	
	Communications Expense	28,826	30,365	25,720	23,460	(2,260)	
	Postage Expense	2,120	577	2,240	1,100	(1,140)	
	Rental of Equipment	28,269	30,437	27,960	30,820	2,860	
	Maintenance Agreements	32,000	40,190	46,946	88,109	41,163	
	Printing and Binding	934	728	1,400	2,400	1,000	
	Other Current Charges	5,735	8,540	5,000	4,000	(1,000)	
	Office Supplies	11,752	5,650	7,250	7,250	0	
	Office Equipment Under \$750	5,770	5,787	2,600	0	(2,600)	
	Other Operating Supplies	24,554	49,576	19,303	13,830	(5,473)	
	Books, Publications & Memberships	3,343	5,147	2,287	4,660	2,373	
	Education/Conference	3,260	5,523	13,905	4,655	(9,250)	
	Capital Outlay Equipment	40,180	53,869	0	35,000	35,000	
	Transfer to Court Personnel	21,982	0	129,751	0	(129,751)	
	Court Related Communications	12,568	0	13,700	0	(13,700)	Required by FS 29.008(2)(f)
	Court Related Expense	(432,488)	(490,392)	(516,614)	(552,207)	(35,593)	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	1,734,014	1,826,792	2,036,553	2,260,462	223,909	10.99%



Supervisor of Elections

For more information please visit <http://www.flaglerelections.com/>

The Supervisor of Elections Office has five main functions within its purview. They include:

Maintaining Flagler County Voter Registration Rolls

- ❖ Registration of citizens to the Florida Voter Registration System
- ❖ Processing of address changes, party changes, name changes
- ❖ Processing of felony records
- ❖ Processing of deceased records
- ❖ List maintenance statutory requirements
- ❖ Printing and mailing of voter information cards, both for new registrations and changes

Administration of Elections – Federal, State, County, Special District, and Municipal

- ❖ Develop training manuals
- ❖ Train poll workers, clerks, deputies, inspectors, specialized technicians
- ❖ Establish polling locations
- ❖ Establish early voting sites, setup/train workers for sites
- ❖ Ballot layout, audio preparation, ordering requirements, printing, inventory
- ❖ Preparation of memory cards and testing of optical scan and touch screen units
- ❖ Preparation of precinct registers, master lists, street indexes
- ❖ Precinct phone lines and modem verification for election results
- ❖ Testing of official ballots/public logic and accuracy
- ❖ Mail (absentee) ballot processing
- ❖ Distribution of voting equipment/inventory/chain of custody
- ❖ Certification of Results
- ❖ Poll worker payroll

Process of Candidates, Political Committees, Appointed Boards and Officers

- ❖ Qualify candidates for public office
- ❖ Prepare handbooks, qualifying paperwork
- ❖ Political committee filing
- ❖ Financial disclosures

Mapping of Precincts and Districts

- ❖ Maintain current mapping system
- ❖ Precinct maps, District maps for Congressional, Senate, House, County Commission, School Board and Special Districts, and Municipal maps
- ❖ Redistricting and Reapportioning

Voter Education

- ❖ Web site maintenance & Voter's Guides
- ❖ Sample ballots
- ❖ Election Guides
- ❖ Other materials/forms/legal advertisements
- ❖ Voter Registration Outreach



Kaiti Lenhart

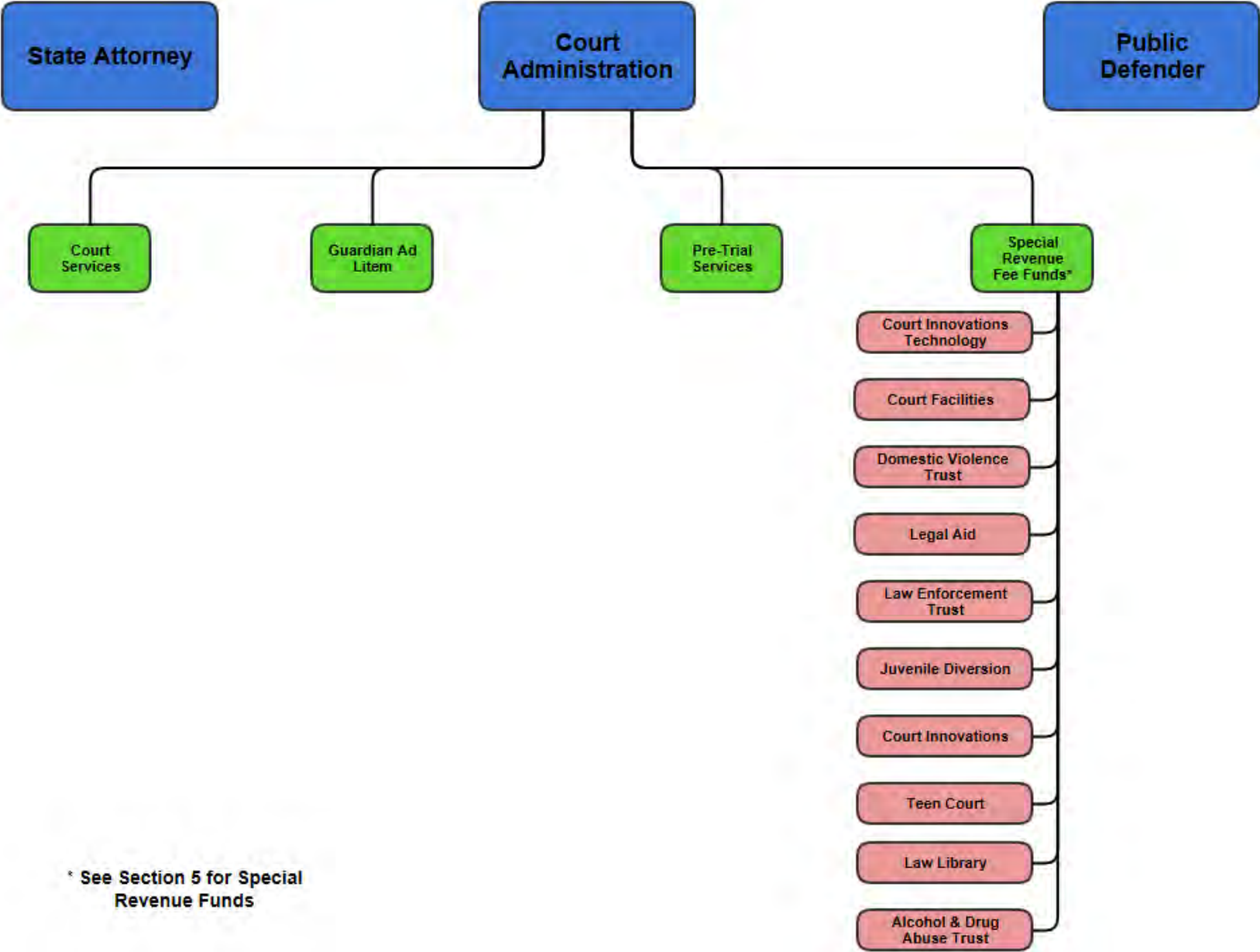
Flagler County Board of County Commissioners
FY 2016-2017

SUPERVISOR OF ELECTIONS							GENERAL FUND
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept. 1500/1510		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Revenues						
	General Fund - BOCC	687,933	668,233	831,002	841,776	10,774	
	HAVA Grant	0	0	17,495	0	(17,495)	
386.80-00	Excess Fees	9,140	50,456	0	0	0	
	TOTAL REVENUES	697,073	718,689	848,497	841,776	(6,721)	Overall Revenue Increase/Decrease: -0.79%
	Expenditures						
581.91-24	Administration/Voter Registration						
	Salary/Executive	95,190	97,980	97,980	117,561	19,581	per State guidelines
	Regular Salary	191,720	196,720	205,520	211,520	6,000	
	Overtime	9,182	9,182	12,418	8,465	(3,953)	
	Benefits	125,825	138,093	144,008	166,509	22,501	Insurance Increase
	Certification	2,000	2,000	0	0	0	
	Other Contractual	4,680	3,620	5,325	6,984	1,659	
	Travel	10,100	9,300	9,600	1,000	(8,600)	
	Communications	1,960	1,990	2,750	6,272	3,522	
	Postage	12,904	10,932	8,000	9,500	1,500	
	List Maintenance	0	0	0	5,000	5,000	per Florida Statute 98.065
	Equipment Rental	6,648	6,648	6,648	4,687	(1,961)	
	Notary Insurance	455	355	400	117	(283)	
	Maint/Equipment	39,993	42,266	48,566	55,335	6,769	
	Other Current	625	625	625	720	95	
	Office Supplies	10,000	8,800	9,000	8,800	(200)	
	Gas, Oil	1,547	1,545	1,672	1,260	(412)	
	Sub/Memberships	2,144	2,144	2,500	2,351	(149)	
	Training - Admin	0	0	0	8,570	8,570	FCEP Training/Certifications, FSASE Conf, ICW
	Voter Education	0	0	0	650	650	Voter Outreach Event Fees
	Contingency	2,500	2,500	2,144	2,500	356	
	Total Admin Voter Registration	517,473	534,700	557,156	617,801	60,645	
581.91-24	Elections						
	Other Salary	65,552	65,552	105,000	60,176	(44,824)	
	Benefits	3,126	3,126	5,010	5,213	203	
	Other Contractual	2,000	2,000	2,400	2,400	0	
	Travel	2,334	2,334	2,334	1,167	(1,167)	
	Communications	1,230	2,220	2,200	2,664	464	
	Poll Worker Training (HAVA match eligible)	7,696	7,696	17,850	4,462	(13,388)	
	Postage	22,000	20,500	35,000	20,000	(15,000)	
	Building Rentals	2,664	2,740	2,740	2,100	(640)	
	Maint/Equipment	23,691	22,854	40,342	46,777	6,435	
	Voter Education (HAVA match eligible)	5,000	5,000	7,625	5,000	(2,625)	
	Other Current	1,600	1,585	3,200	2,620	(580)	
	Office Supplies	14,500	13,200	16,500	9,500	(7,000)	
	Advertising	0	0	0	2,500	2,500	Radio Ads and Production Fees for Election Info
	Elections Ballots	25,000	31,975	47,965	56,396	8,431	Absentee and Election Day Ballots
	Gas, Oil	707	707	675	500	(175)	
	Contingency	2,500	2,500	2,500	2,500	0	
	Total Elections	179,600	183,989	291,341	223,975	(67,366)	Overall Expenditures Increase/Decrease: -0.79%
	TOTAL EXPENDITURES	697,073	718,689	848,497	841,776	(6,721)	



APPROVED BUDGET FY 2016-2017

Judicial



* See Section 5 for Special Revenue Funds

JUDICIAL SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	APPROVED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
General Fund - BOCC	91,957	79,339	124,360	125,910	1,550	
F.C. Sheriff Inmate Fees	0	35,000	35,000	35,000	0	Overall Revenue Increase/Decrease:
Total Revenues	91,957	114,339	159,360	160,910	1,550	0.97%
Expenditures						
Court Services	4,747	2,530	21,000	21,000	0	Department consolidation in FY16
Guardian Ad Litem	40,452	39,916	42,311	44,377	2,066	
State Attorney	20,184	20,545	26,600	24,600	(2,000)	
Public Defender	291	0	3,200	3,200	0	
Pretrial Services	26,283	51,348	66,249	67,733	1,484	Overall Expenditures Incr/Decr:
Total Expenditures	91,957	114,339	159,360	160,910	1,550	0.97%

Revenues vs. Expenditures	0	0	0	0	0
----------------------------------	----------	----------	----------	----------	----------

	ACTUAL FY 13-14	ACTUAL FY 14-15	APPROVED FY 15-16	APPROVED FY 16-17	CHANGES +/-
Personnel Summary- Positions					
Guardian Ad Litem	0.50	0.00	1.00	1.00	0.00
Pretrial Services	1.00	0.00	1.00	1.00	0.00
Total Positions	1.50	0.00	2.00	2.00	0.00

COURT SERVICES

GENERAL FUND

New Department created in FY16 for the consolidation of 001-1000 (Circuit Court), 001-1010 (Court Expenses), 001-1040 (Court Reporter), & 001-1100 (County Court)

Fund 001	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Dept. 1600	Revenues						
	General Fund - BOCC	4,747	2,530	21,000	21,000	0	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	4,747	2,530	21,000	21,000	0	0%
	Expenditures						
615.31-10	Professional Services	1,050	150	5,000	5,000	0	Costs Assoc w/ ADA accommodations
41-10, 41-20	Communications	3,495	2,380	14,500	14,500	0	
601.51-10	Office Supplies	202	0	500	500	0	
601.51-11	Office Equipment under \$1,000	0	0	500	500	0	
601.52-12	Other Operating Expenses	0	0	500	500	0	
	TOTAL EXPENDITURES	4,747	2,530	21,000	21,000	0	Consolidation of 001-1000, 001-1010, 001-1040, & 001-1100 into this newly created Dept for FY16 (includes history from all previous divisions)

The Guardian ad Litem program is central to fulfilling society's most fundamental obligation by making sure a qualified, compassionate adult will fight for and protect a child's right to be safe, to be treated with dignity and respect, and to learn and grow in the security of a loving family. Flagler County GAL has 30 volunteers who make a direct impact on children's lives through their advocacy. The program is in a direct position to help ensure that the children in the dependency system have a voice and that it is heard.



SUMMARY

Revenues

General Fund - BOCC

Expenditures

Personnel

Operating

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund - BOCC	40,452	39,916	42,311	44,377
	40,452	39,916	42,311	44,377
Personnel	36,653	34,692	36,291	39,757
Operating	3,799	5,224	6,020	4,620
	40,452	39,916	42,311	44,377

Personnel Summary- Positions

Case Coordinator

Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Case Coordinator	0.50	1.00	1.00	1.00
Total Positions	0.50	1.00	1.00	1.00

GUARDIAN AD LITEM – General Fund – FY 2016-2017

GUARDIAN AD LITEM

GENERAL FUND

Fund 001 Dept. 1020	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund - BOCC	40,452	39,916	42,311	44,377	2,066	Overall Revenue Increase/Decrease: 4.88%
	TOTAL REVENUES	40,452	39,916	42,311	44,377	2,066	
	Expenditures						
685.10-12	Regular Salaries	24,523	23,992	24,157	25,357	1,200	Wage adjustment \$1,000/employee
685.xx-xx	Employee Benefits	12,130	10,700	12,134	14,400	2,266	Insurance Increase
	Total Personnel Services	36,653	34,692	36,291	39,757	3,466	
685.34-10	Other Contracted Services	100	224	300	300	0	
685.41-10	Communications Recurring	1,911	1,742	2,020	1,720	(300)	
685.42-01	Postage	80	96	200	100	(100)	
685.47-10	Printing & Binding	0	0	200	0	(200)	
685.48-10	Promotional Activities	0	616	0	0	0	
685.51-10	Office Supplies	1,481	1,699	2,200	2,000	(200)	
685.51-11	Office Equipment	199	790	700	500	(200)	
685.52-12	Other Operating Expenditures	28	57	0	0	0	
685.54-10	Publications/Memberships	0	0	400	0	(400)	
	Total Operating Expenditures	3,799	5,224	6,020	4,620	(1,400)	
	TOTAL EXPENDITURES	40,452	39,916	42,311	44,377	2,066	Overall Expenditure Increase/Decrease: 4.88%

STATE ATTORNEY

GENERAL FUND

Fund 001 Dept. 1200	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	20,184	20,545	26,600	24,600	(2,000)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	20,184	20,545	26,600	24,600	(2,000)	-7.52%
	Expenditures						
602.34-10	Other Contracted Services	2,358	1,711	2,100	2,100	0	
41-10, 41-20	Communications	14,618	15,678	19,000	17,000	(2,000)	
602.46-30	Maintenance Agreements	2,976	3,156	4,500	4,500	0	
602.51-10	Office Supplies	0	0	500	500	0	
602.51-11	Office Equipment under \$1,000	232	0	500	500	0	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	20,184	20,545	26,600	24,600	(2,000)	-7.52%

PUBLIC DEFENDER/CRIMINAL CONFLICT

GENERAL FUND

Fund 001 Dept. 1300	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +!(-)	COMMENTS
	Revenues						
	General Fund - BOCC	291	0	3,200	3,200	0	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	291	0	3,200	3,200	0	0.00%
	Expenditures						
603.34-10	Other Contracted Services	0	0	200	200	0	
41-10, 41-20	Communications	291	0	3,000	3,000	0	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	291	0	3,200	3,200	0	0.00%

Pre-trial Services is a community-based program that monitors and provides direction to defendants that are released pre-trial. As Pre-trial supervision is a form of non-monetary release, defendants are required to report to the pretrial office on a weekly basis to ensure compliance with court ordered conditions. Conditions of release should be tailored to the defendant and related to the alleged offense. A significant benefit of a supervision program is that monitoring the defendant in the community is a cost avoidance alternative to jail or prison. A defendant under supervision is also less likely to commit new offenses. Pretrial Supervision has the potential to make the community safer while allowing defendants to live with their families and support themselves by maintaining employment.



SUMMARY	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
General Fund - BOCC	26,283	51,348	66,249	67,733
	26,283	51,348	66,249	67,733
Expenditures				
Personnel	25,233	44,926	45,149	48,708
Operating	1,050	6,422	21,100	19,025
	26,283	51,348	66,249	67,733

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary- Positions				
Case Coordinator	1.00	1.00	1.00	1.00
Total Positions	1.00	1.00	1.00	1.00



PRE-TRIAL SERVICES – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

PRETRIAL SERVICES SUPERVISION

GENERAL FUND

Fund 001 Dept. 4806	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
	General Fund - BOCC	26,283	16,348	31,249	32,733	1,484	
341.52-02	F.C. Sheriff Inmate Fees	0	35,000	35,000	35,000	0	
TOTAL REVENUES		26,283	51,348	66,249	67,733	1,484	Overall Revenue Increase/Decrease: 2.24%
Expenditures							
719.10-12	Regular Salaries	18,287	31,677	31,857	33,115	1,258	Wage adjustment \$1,000/employee
719.xx-xx	Employee Benefits	6,946	13,249	13,292	15,593	2,301	Insurance Increase
Total Personnel Services		25,233	44,926	45,149	48,708	3,559	
719.34-10	Other Contracted Expenses	525	4,875	18,000	13,000	(5,000)	Florida Drug Testing
40-10, 55-01	Travel and Training Expenses	0	0	1,000	2,000	1,000	
41-10,41-20	Communications	0	0	200	200	0	
719.42-01	Postage	0	0	100	100	0	
719.47-10	Printing & Binding	0	20	0	100	100	
719.51-10	Office Supplies	0	126	250	500	250	
719.51-11	Office Equipment less than \$1000	0	21	0	0	0	
719.52-12	Other Operating Expenses	525	1,355	1,500	3,000	1,500	Drug Testing Supplies
719.54-10	Publications/Memberships	0	25	50	125	75	
Total Operating Expenditures		1,050	6,422	21,100	19,025	(2,075)	
TOTAL EXPENDITURES		26,283	51,348	66,249	67,733	1,484	Overall Expenditure Increase/Decrease: 2.24%

DEPARTMENT SUMMARY

Pursuant to Rule 3.131, Florida Rules of Criminal Procedure, most individuals charged with a crime or ordinance violation are entitled to be released from jail on reasonable conditions pending resolution of the case. The Rule further creates a presumption in favor of non-monetary release and allows for "placement of the defendant in the custody of a designated person or organization agreeing to supervise the defendant." Judges may impose other conditions or restrictions designed to assure the defendant's appearance at court proceedings and reasonably protect the community from risk of physical harm. See also Section 907.041 & Section 907.043, Florida Statutes.

APPROPRIATION SUMMARY-GENERAL FUND- BOCC

DEPARTMENT	BUDGET FY15-16	APPROVED FY16-17	% CHANGE	POSITIONS FY15-16 FY16-17		DEPARTMENT	BUDGET FY15-16	APPROVED FY16-17	% CHANGE	POSITIONS FY15-16 FY16-17	
County Administration						Emergency Services:					
Board of County Commissioners	525,042	543,811	3.6%	5.00	5.00	Emergency Services-Admin/General	554,348	721,146	30.1%	2.80	2.80
Administration	684,225	825,434	20.6%	7.00	8.00	Emergency Mgmt/EMPA & EMPG	170,765	171,726	0.6%	1.75	1.75
Land Management	1,537,086	1,266,441	-17.6%	2.00	2.00	Emergency Communication 800 MHz	1,299,135	1,306,508	0.6%	0.00	0.13
County Attorney	637,065	718,725	12.8%	4.00	4.00	Emergency Flight Operations	603,869	631,711	4.6%	2.00	2.00
Economic Opportunity	1,423,802	992,479	-30.3%	3.00	3.00	Fire/Rescue	8,853,742	9,883,400	11.6%	89.00	92.00
	<u>\$ 4,807,220</u>	<u>\$ 4,346,890</u>	<u>-9.6%</u>	<u>21.00</u>	<u>22.00</u>	Emergency Services Other Grants	660,780	546,259	-17.3%	1.45	1.45
							<u>\$ 12,142,639</u>	<u>\$ 13,260,750</u>	<u>9.2%</u>	<u>97.00</u>	<u>100.13</u>
Engineering	\$ 762,307	\$ 775,834	1.8%	8.00	8.00	Non Departmental:					
Financial Services						Value Adjustment Board	5,175	4,000	-22.7%	0.00	0.00
Budget	450,385	468,474	4.0%	6.00	6.00	Medical Examiner	327,542	355,061	8.4%	0.00	0.00
Purchasing	235,553	241,808	2.7%	0.00	0.00	Interfund Transfers	1,246,256	1,242,421	-0.3%	0.00	0.00
	<u>\$ 685,938</u>	<u>\$ 710,282</u>	<u>3.5%</u>	<u>6.00</u>	<u>6.00</u>	Pooled Expenditures	2,391,454	2,588,175	8.2%	0.00	0.00
						Special Events	0	46,000	100.0%	0.00	0.00
Innovation Technology	981,652	\$ 1,355,802	38.1%	9.00	10.00	Tax Increment Financing	1,092,257	1,252,806	14.7%	0.00	0.00
Community Services:						Reserves	6,559,050	6,382,116	-2.7%	0.00	0.00
Human Resources	218,670	235,347	7.6%	2.30	2.30	Gen'l Fund Capital Projects	1,755,588	1,473,085	-16.1%	0.00	0.00
Extension Service	249,641	293,195	17.4%	5.50	5.53	General Liability Insurance	734,500	793,200	8.0%	0.00	0.00
Social Services/Grants	4,421,128	4,532,666	2.5%	16.50	17.50		<u>\$ 14,111,822</u>	<u>\$ 14,136,864</u>	<u>0.2%</u>	<u>0.00</u>	<u>0.00</u>
Veterans Services	129,892	140,248	8.0%	2.00	2.00	Total BOCC General Fund					
Library Services - Main & Bunnell	1,116,559	1,173,266	5.1%	17.70	18.30		<u>\$ 47,780,232</u>	<u>\$ 49,669,785</u>	<u>3.95%</u>	<u>284.80</u>	<u>291.59</u>
	<u>\$ 6,135,890</u>	<u>\$ 6,374,722</u>	<u>3.9%</u>	<u>44.00</u>	<u>45.63</u>						
General Services:											
General Services-Administration	378,129	399,789	5.7%	5.00	5.00						
Fleet Management	763,411	820,195	7.4%	9.00	9.00						
Facilities Management	2,363,507	2,660,891	12.6%	34.00	34.50						
Facilities Mang.-Historic Courthouse	30,450	34,500	13.3%	0.00	0.00						
Government Services Building	660,440	691,950	4.8%	0.00	0.00						
Public Transportation	1,955,013	2,078,237	6.3%	30.30	29.83						
Recreation Facilities	1,588,916	1,658,417	4.4%	17.50	17.50						
Princess Place Preserve	176,547	188,065	6.5%	3.00	3.00						
Bull Creek	85,951	87,847	2.2%	1.00	1.00						
Recreation Services/Carver Center	90,800	88,750	-2.3%	0.00	0.00						
Recreational Activities	59,600	0	-100.0%	0.00	0.00						
	<u>\$ 8,152,764</u>	<u>\$ 8,708,641</u>	<u>6.8%</u>	<u>99.80</u>	<u>99.83</u>						



APPROVED BUDGET FY 2016-2017

ADMINISTRATIVE-SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-
Revenues					
General Fund	2,031,523	2,099,834	2,438,527	2,626,870	188,343
Contribution	0	250,000	145,000	82,000	(63,000)
Rent	0	0	33,480	33,480	0
Economic Opportunity Grant	62,403	245,460	441,266	0	(441,266)
Cash Carry Forward	47,633	3,658	1,748,947	1,607,040	(141,907)
Total Revenues	2,141,559	2,598,952	4,807,220	4,349,390	(457,830)

Expenditures					
Board of County Commissioners	491,940	513,356	525,042	543,811	18,769
Administration	645,202	670,000	684,225	825,434	141,209
Land Management	208,895	187,710	1,537,086	1,266,441	(270,645)
County Attorney	478,058	594,577	637,065	718,725	81,660
Economic Opportunity	317,464	633,309	1,423,802	994,979	(428,823)
Total Expenditures	2,141,559	2,598,952	4,807,220	4,349,390	(457,830)

Revenues vs. Expenditures	0	0	0	0	0
----------------------------------	----------	----------	----------	----------	----------

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-
Personnel Summary -Positions					
Board of County Commissioners	5.00	5.00	5.00	5.00	0.00
Administration	6.20	6.00	7.00	8.00	1.00
Land Management	2.00	2.00	2.00	2.00	0.00
County Attorney	4.00	4.00	4.00	4.00	0.00
Economic Development	2.50	3.00	3.00	3.00	0.00
Total Positions	19.70	20.00	21.00	22.00	1.00

The Board of County Commissioners is the legislative and policy-making body of Flagler County government. The board establishes policy and makes the budgeting decisions about the appropriation of funds to county departments and to some of the constitutional officers. Flagler County is served by a five-member board to represent all five districts within it. Commissioners are elected at-large and serve four-year staggered terms.



Revenues

General Fund

ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
491,940	513,356	525,042	543,811
491,940	513,356	525,042	543,811

Expenditures

Personnel

Operating

389,017	406,240	412,218	420,684
102,923	107,116	112,824	123,127
491,940	513,356	525,042	543,811

Personnel Summary - Positions

County Commissioners

Total Positions

ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
5.00	5.00	5.00	5.00
5.00	5.00	5.00	5.00

BOARD OF COUNTY COMMISSIONERS –
General Fund – FY 2016-2017

BOARD OF COUNTY COMMISSIONERS

GENERAL FUND

Fund 001 Dept 0100	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	491,940	513,356	525,042	543,811	18,769	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	491,940	513,356	525,042	543,811	18,769	3.57%
	Expenditures						
511.10-11	Salaries	251,735	253,265	258,318	259,684	1,366	FS 145.031
511.xx-xx	Employee Benefits	137,282	152,975	153,900	161,000	7,100	Insurance increase
	Total Personnel Services	389,017	406,240	412,218	420,684	8,466	
511.31-10	Professional Services	55,000	60,000	60,000	65,000	5,000	Lobbyist
511.34-10	Other Contracted Services	5,000	0	50	50	0	
40-10,55-03	Travel/Conference	17,966	17,820	15,850	25,000	9,150	Additional travel needs
511-41-10	Communications	3,043	2,566	3,100	2,520	(580)	
511.42-01	Postage Expense	2,559	2,780	2,860	3,000	140	
511-46-30	Maintenance Agreements	0	565	0	0	0	
511.47-10	Printing & Binding	94	237	165	200	35	
511.49-10	Other Current Charges	841	707	1,000	1,000	0	
511.49-13	Service Awards/Recognition	0	61	100	100	0	
511.49-15	Advertising	370	1,635	1,000	1,000	0	
511.51-10	Office Supplies	572	726	1,000	1,000	0	
511.51-11	Office Equipment under \$1,000	119	100	300	300	0	
511.52-12	Other Operating Expenses	849	681	1,000	1,000	0	
511.52-30	Data Processing Software	45	0	0	0	0	
511.54-10	Publications/Memberships	16,340	19,238	26,399	22,957	(3,442)	
511.55-01	Training/Education	125	0	0	0	0	
	Total Operating Expenditures	102,923	107,116	112,824	123,127	10,303	
	TOTAL EXPENDITURES	491,940	513,356	525,042	543,811	18,769	Overall Expenditure Increase/Decrease: 3.57%



Flagler County's Administration Department directs county operations and acts as a liaison between county staff and Flagler County Board of County Commissioners. Administrator Craig Coffey develops and recommends alternative solutions to county issues for board consideration. He plans and develops programs to meet health, safety, welfare and needs of the county while managing the day-to-day affairs of county government.



*Administrator
Craig Coffey*

SUMMARY

Revenues

General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	645,202	670,000	684,225	825,434
	645,202	670,000	684,225	825,434

Expenditures

Personnel

Operating

Personnel	622,998	646,971	656,120	762,992
Operating	22,204	23,029	28,105	62,442
	645,202	670,000	684,225	825,434

Personnel Summary - Positions

County Administrator
 Deputy County Administrator
 Ag Museum Executive Director
 Executive Assistant
 Executive Assistant to CA
 Special Projects/Grants Coordinator
 Senior Spec Projects/Grants Coord.
 Communications Manager
 Public Information Officer
 Public Relations/Marketing Specialist

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
County Administrator	1.00	1.00	1.00	1.00
Deputy County Administrator	1.00	1.00	1.00	1.00
Ag Museum Executive Director	0.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Executive Assistant to CA	1.00	1.00	1.00	1.00
Special Projects/Grants Coordinator	1.00	1.00	1.00	1.00
Senior Spec Projects/Grants Coord.	0.20	0.00	0.00	0.00
Communications Manager	1.00	1.00	1.00	0.00
Public Information Officer	0.00	0.00	0.00	1.00
Public Relations/Marketing Specialist	0.00	0.00	1.00	1.00
Total Positions	6.20	6.00	7.00	8.00



ADMINISTRATION – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

ADMINISTRATION

GENERAL FUND

Fund 001 Dept 0200	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/-	COMMENTS
	Revenues						
366.01-06	Contribution-Ag Museum Director's Salary	0	0	0	62,000	62,000	
	General Fund	645,202	670,000	684,225	763,434	79,209	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	645,202	670,000	684,225	825,434	141,209	20.64%
	Expenditures						
512.10-11	Salaries	476,278	496,336	493,976	563,624	69,648	Wage Adj \$1,000/empl; add Ag Museum Exec Dir
512.xx-xx	Employee Benefits	146,720	150,635	162,144	199,368	37,224	Insurance increase
	Total Personnel Services	622,998	646,971	656,120	762,992	106,872	
512.34-10	Other Contracted Services	27	20	50	50	0	
40-10 &11, 55-03	Travel/Training	5,901	7,712	9,836	12,015	2,179	Add training for Spec Proj Coord & PR Staff
41-10,41-20	Communications	3,156	2,757	3,409	2,759	(650)	
512.42-01	Postage Expense	265	252	300	300	0	
512.44-10	Rentals & Leases	4,048	2,676	2,676	2,676	0	
512.46-30	Maintenance Agreements	3,029	3,072	4,900	5,000	100	
512.47-10	Printing & Binding	34	289	15	5,000	4,985	PR Brochure
512.48-10	Promotional Activities	0	0	0	20,000	20,000	Social Media Marketing-moved from Pooled (001-4900)
512.48-20	Advertising	0	0	0	7,152	7,152	24 Radio Spots 30 minutes ea
512.51-10	Office Supplies	1,899	873	1,000	1,000	0	
512.51-11	Office Equipment under \$1,000	87	1,309	1,540	500	(1,040)	
512.52-10	Gas Oil & Lubricants	40	27	0	100	100	
512.52-12	Other Operating Expenses	103	33	450	0	(450)	
512.52-30	Data Processing Software	0	280	0	1,694	1,694	Adobe Creative Cloud - 2 licenses
512.54-10	Publications/Memberships	3,615	3,729	3,929	4,196	267	
	Total Operating Expenditures	22,204	23,029	28,105	62,442	34,337	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	645,202	670,000	684,225	825,434	141,209	20.64%

The Land Management Department provides an environmental review of proposed plans for both residential and commercial development plans to address environmental concerns including: surface and groundwater protection, wetlands, upland buffers, conservation easements, special environmental protection areas, shorelines, boat docks and ramps, soil contamination, and habitat protection. Compliance with Flagler County environmental codes is the guiding principle.



Land Management conducts prescribed fires on county-owned public lands to reduce the potential for destructive fires that result from fuel overloads while restoring Longleaf Pines.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	157,800	171,846	192,195	200,900
Developer Contribution-Carry Forward	0	0	22,809	17,908
FI Inland Navigation District-C/F	0	0	28,000	28,000
Haw Creek Carry Forward	0	57	34,879	28,211
Bulow Carry Forward	3,714	3,601	25,723	25,397
Malacompra Carry Forward	951	0	96,016	98,561
Bulow Mitigation Carry Forward	42,968	0	893,984	893,984
Hunter's Ridge Carry Forward	0	0	850,000	800,000
Graham Swamp Capital Contribution	0	0	20,000	20,000
Graham Swamp Rental Income	0	0	33,480	33,480
HammockDunes DeveloperDonation-C/F	0	0	250,000	0
Hammock Dunes Developer Donation	0	250,000	125,000	0
	205,433	425,504	2,572,086	2,146,441

Expenditures

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel	138,086	141,862	141,767	152,951
Operating	20,577	42,260	536,335	304,506
Capital	53,354	7,202	858,984	803,984
Interfund Transfers	0	0	1,035,000	885,000
	212,017	191,324	2,572,086	2,146,441

Personnel Summary -Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Environmental Planner III	1.00	0.00	0.00	0.00
Land Manager I	1.00	0.00	0.00	0.00
Public Lands & Nat Resource Mgr	0.00	1.00	1.00	1.00
Land Manager Coordinator	0.00	1.00	1.00	1.00
Total Positions	2.00	2.00	2.00	2.00

LAND MANAGEMENT – General Fund – FY 2016-2017



Primary Functions

- ❖ Act as county liaison for the Environmentally Sensitive Land (ESL) Referendum and the Land Acquisition Committee (LAC)
- ❖ Prepare and submit to the LAC Committee all requests from the public for county purchase of lands within the guidance of the ESL Program
- ❖ Coordinate all Commission-approved ESL purchases and all aspects of property appraisals, closing, etc
- ❖ Provide land management expertise and activities to include natural resource monitoring, project planning, and implementation over the County’s natural areas
- ❖ Assist other departments in the provision of wetland mitigation necessary to complete projects
- ❖ Prepare, maintain, and implement the County’s land management plans
- ❖ Provide general environmental support to other County departments
- ❖ Serve as the County’s liaison with environmental organizations and regulatory bodies
- ❖ Administers the Flagler County Manatee Protection Plan

Goals FY 2016-17

- Lead on various County real estate transactions
- Provide technical support to the Growth Management Department by assisting with application review
- Continue to develop the County prescribed fire program for wildlife mitigation hazards and ecosystem restoration needs are accomplished
- Provide stewardship of public lands to include timber assessments for future harvest planning, invasive plant removal, natural community maintenance and restoration, and monitoring with law enforcement for poachers, trespassing and vandalism
- Increase coordination and communication with various government agencies (FDEP, SJRWMD, GTMNERR) for natural resource protection and management
- Coordinate with law enforcement task force (FFWCC and Sheriff’s Office) for manatee speed zone enforcement
- Continue to utilize mechanical and chemical means to reduce hardwoods in pyrogenic natural communities that have been without fire for extended periods

Strategic Objectives

- ✓ Treat 10 acres of invasive plants on Flagler County natural areas
- ✓ Increase citizen work days in County parks by 50%
- ✓ Map and describe 75% of management units in Flagler County natural areas
- ✓ Increase acres of hardwood reduction treatment within pyrogenic communities
- ✓ Increase acres of planned fire (control burns) by 50%

<u>Performance Measures</u>	<u>UNIT OF MEASURE</u>	<u>ACTUAL FY 13-14</u>	<u>ACTUAL FY 14-15</u>	<u>EXPECTED FY 15-16</u>	<u>PROJECTED FY16-17</u>
1. Invasive Plant Treatment	Acres	6	6	10	10
2. Citizen Work Days	Days	2	6	9	12
3. Management Units Documented/Updated	%	40%	75%/8	90%/6	95%/3
4. Personnel hours spent on fire mitigation	hours	8	8	19	25
5. Hardwoods treated	acres	n/a	10	20	35



The Land Management Department is responsible for numerous activities associated with natural resource stewardship of internal and external projects.

Internal stewardship projects include the coordination with local, state, and federal agencies regarding county environmental issues, long range park planning, and natural resource maintenance, restoration, or enhancement projects.

Internal collateral duties include general project management, technical support for Flagler County natural resource issues, participation in County projects managed by other departments and revenue projects on County lands. Serves as Staff representative to the Land Acquisition Committee (LAC) and oversees the County's Environmentally Sensitive Lands Acquisition program.

External stewardship projects include the review of development proposals for compliance with natural resource portions of the land development code and general public outreach.



Major Initiatives / Highlights

- Completed adoption of the Flagler County Manatee Protection Plan
- Acquired grant and coordinated MOU with FDEP for Princess Place cottages.
- Acquired \$2.3M grant for Bay Drive Park
- Lead on various County real estate transactions
- Lead on coordinating with Flagler County Fire Department in indentifying and planning controlled burns for wildlife mitigation hazards and ecosystem restoration needs
- Stewardship of public lands to include natural community management, removal of 80+ feral hogs, and invasive plant removal workdays with volunteer groups, and timber harvesting

Flagler County Board of County Commissioners
FY 2016-2017

LAND MANAGEMENT

GENERAL FUND

Fund 001 Dept 0206	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/-	COMMENTS
	Revenues						
	General Fund	157,800	171,846	192,195	200,900	8,705	Overall Expenditure Increase/Decrease:
	TOTAL REVENUES	157,800	171,846	192,195	200,900	8,705	4.53%
	Expenditures						
515.10-12	Regular Salaries	102,437	108,709	108,455	114,362	5,907	Wage Adjustment \$1,000/empl
515.xx-xx	Employee Benefits	35,649	33,153	33,312	38,589	5,277	Insurance Increase
	Total Personnel Services	138,086	141,862	141,767	152,951	11,184	
515.31-10	Professional Services	600	15,400	0	0	0	
515.34-10	Other Contracted Services	750	0	1,525	25	(1,500)	
515.34-20	Governmental Service	1,607	7,575	36,000	36,000	0	Public Works Understory Mowing-Fire Blocks \$600/day
515.40-10	Travel Expenses	1,203	701	1,796	1,796	0	
515.41-10	Communication Recurring	313	228	360	612	252	
515.42-01	Postage	50	18	60	60	0	
515.45-20	Vehicle Insurance	233	239	240	250	10	
515.46-20	Vehicle Repair	169	239	1,000	1,000	0	
515.46-30	Maintenance Agreements	0	0	0	300	300	GIS Software License renewal-prev in E911
515.46-40	Small Tools & Equipment	1,426	266	2,646	2,600	(46)	
515-47-10	Printing & Binding	11	0	0	0	0	
515.49-14	Landfill Tipping Fees	0	2,318	0	0	0	
515-49-15	Advertising	0	5	186	186	0	
515.51-10	Office Supplies	28	0	50	50	0	
515-51-11	Office Equipment	64	1	65	50	(15)	
515.52-10	Gas, Oil & Lubricants	938	591	900	600	(300)	
515.52-12	Other Operating Expenses	419	1,738	3,700	2,480	(1,220)	Signs, herbicide
515.52-20	Clothing & Wearing Apparel	417	150	300	340	40	
515.54-10	Publications/Memberships	0	0	100	100	0	Herbicide applicators license renewal
515-55-01	Training/Educational Cost	350	0	0	0	0	
515.55-03	Conference/Training	750	515	1,500	1,500	0	
	Total Operating Expenditures	9,328	29,984	50,428	47,949	(2,479)	
63-10,64-10	Equipment	10,386	0	0	0	0	FY15 Capital purchases shown on Forestry page
	Total Capital Expenditures	10,386	0	0	0	0	
	TOTAL EXPENDITURES	157,800	171,846	192,195	200,900	8,705	Overall Expenditure Increase/Decrease: 4.53%
	Personnel Summary -Positions						
	Environmental Planner III	1.00	0.00	0.00	0.00	0.00	
	Land Manager I	1.00	0.00	0.00	0.00	0.00	
	Public Lands & Nat Resource Mgr	0.00	1.00	1.00	1.00	0.00	
	Land Manager Coordinator	0.00	1.00	1.00	1.00	0.00	
	Total Positions	2.00	2.00	2.00	2.00	0.00	

LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Tortoise Relocation

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
Developer Contribution-Carry Forward	0	0	22,809	17,908	(4,901)	
Fl Inland Navigation District-Carry Forward	0	0	28,000	28,000	0	Overall Revenue Inc/Dec:
TOTAL REVENUES	0	0	50,809	45,908	(4,901)	-9.65%
Expenditures						
537-34-24 Bulow Recipient Site	0	0	1,163	1,163	0	
537-34-24 Tortoise Relocation-Future Use	2,000	3,738	49,646	44,745	(4,901)	Overall Expenditure Inc/Dec:
TOTAL EXPENDITURES	2,000	3,738	50,809	45,908	(4,901)	-9.65%



In 2006 Flagler County was provided funding to start a gopher tortoise relocation from the Harborview project to start a gopher tortoise recipient site. Flagler County has permitted a recipient site within the Bulow Park site with these funds. As a condition of the permit Flagler County is required to budget funds annually for financial assurance that the Bulow Creek Gopher Tortoise management plan activities will continue to take place. This financial assurance amount is specifically \$1,163 and will be shown in the budget every year. In 2015 Flagler County received \$28,000 for the relocation of tortoises to this site from the Florida Inland Navigation District DMMA site FL-3.

LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Haw Creek Management of Natural Resources

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Haw Creek Project# 220553						
Revenues						Overall Revenue Inc/Dec:
Carry Forward	0	57	34,879	28,211	(6,668)	-19.12%
Expenditures						
515.34-10 Other Contracted Services	0	0	20,000	10,000	(10,000)	Prescribed burn services
515.34-20 Governmental Service	0	0	1,400	1,400	0	PW Burn
515.46-40 Small Tools & Equipment	0	10	0	0	0	
515.52-12 Other Operating Expenses	0	47	0	15,000	15,000	Fence project
515-31-10 Future use	0	0	13,479	1,811	(11,668)	Overall Expend. Inc/Dec:
TOTAL EXPENDITURES	0	57	34,879	28,211	(6,668)	-19.12%

By assessing timber resources, planning timber management activities, and implementing properly-timed timber harvests Flagler County Land Management is able to balance the revenue potential of many of our public “timber lands” with the maintenance of intact, healthy forest systems. Healthy forests maintain clean water, diverse wildlife, clean air, and provide recreation and enjoyment for Flagler County’s citizens. Revenue received for timber sales in designated areas is set aside and tracked via project number to ensure that the funds are utilized for their intended purpose in the appropriate geographic area.

In January 2013, \$78,027.65 was received as proceeds from timber sales in this area. As part of the Haw Creek Management Plan, 50% of any revenue generated shall be used to maintain and improve recreational uses of the Preserve and 50% to the management of the Preserve’s natural resources, including reforestation, prescribed burning and wildlife management.

The funds allocated in the budget as shown above are for the management of the natural resources. These funds are used annually for prescribed burns and wildlife management. The other 50% of the revenue that was collected is held for recreational use. At this time, no projects have been identified, so the balance available (\$28,211) is not allocated in the FY16-17 budget.



LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Bulow Land Management Plan

	ACTUAL PRIOR YRS	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Bulow Project # 875553							
Revenues							Overall Revenue. Increase/Decrease:
Carry Forward	<u>8,298</u>	<u>3,714</u>	<u>3,601</u>	<u>25,723</u>	<u>25,397</u>	<u>(326)</u>	-1.27%
Expenditures							
537-34-10 Other Contracted Services	0	0	0	20,000	20,000	0	Prescribed burn svcs
537-34-20 Governmental Service	6,448	0	0	1,400	0	(1,400)	PW Burn
515.46-40 Small Tools & Equipment	0	3,714	0	0	0	0	
515-64-10 Equipment	0	0	3,601	0	0	0	Animal Trap
515-31-10 Future Use	0	0	0	4,323	5,397	1,074	Overall Expenditure Increase/Decrease:
TOTAL EXPENDITURES	<u>8,298</u>	<u>3,714</u>	<u>3,601</u>	<u>25,723</u>	<u>25,397</u>	<u>(326)</u>	-1.27%

By assessing timber resources, planning timber management activities, and implementing properly-timed timber harvests Flagler County Land Management is able to balance the revenue potential of many of our public "timber lands" with the maintenance of intact, healthy forest systems. Healthy forests maintain clean water, diverse wildlife, clean air, and provide recreation and enjoyment for Flagler County's citizens. Revenue received for timber sales in designated areas is set aside and tracked via project number to ensure that the funds are utilized for their intended purpose in the appropriate geographic area. Bulow timber funds were received in March 2011 in the amount of \$46,477.00. The estimated balance available for land management in this area is \$25,397.



LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Malacompra Easement (Project# 280553)

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						Overall Revenue Inc/Dec:
Cash Carry Forward	951	0	96,016	98,561	2,545	2.65%
Expenditures						
515.34-10 Other Contracted Services	0	0	20,000	0	(20,000)	
515.34-20 Governmental Service	951	0	0	0	0	
515.46-40 Small Tools & Equipment	0	10	0	5,000	5,000	
515.52-12 Other Operating Expenses	0	47	0	0	0	
515-64-10 Equipment	0	3,601	0	0	0	Animal Trap
515-31-10 Future use	0	0	76,016	93,561	17,545	
TOTAL EXPENDITURES	951	3,658	96,016	98,561	2,545	Overall Expenditure Inc/Dec: 2.65%

In November 2012, the BOCC approved a park management program to be funded from the sale of Dune Walkover Easements for North Malacompra Oceanfront Park. Three easements were sold at \$35,000 each, providing a total of \$105,000 for this endeavor. These funds are accounted for in an account set aside specifically for natural resource management activities at the 23 acre North Malacompra Oceanfront Park and the 5 acre South Malacompra Oceanfront Park. The use of these funds is restricted to the management of these properties, including providing a cash match should a grant become available in the future. A reconciliation of funds spent to date and estimated to be spent through 9/30/16 shows a balance to be carried forward to FY16-17 in the amount of \$98,561.

LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Passive Park Funds

		ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Conservation Easement Revenues							
	Bulow Mitigation Carry Forward	42,968	0	893,984	893,984	-	
	Hunter's Ridge Carry Forward	0	0	850,000	800,000	(50,000)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	42,968	0	1,743,984	1,693,984	(50,000)	-2.87%
Expenditures							
Interfd Tr	Princess Place	0	0	60,000	60,000	0	Eco Cottages
Interfd Tr	River to Sea	0	0	300,000	300,000	0	Eco Cottages
Interfd Tr	Hunter's Ridge	0	0	225,000	225,000	0	Island House Bridge Replacement
Interfd Tr	Bulow	0	0	300,000	300,000	0	Island House Conference Center
515.31-10	Bulow Mitigation	0	4,710	0	5,000	5,000	Piezometer install., wetland monitoring -Airport
515.63-10	Passive Park Reserves	42,968	0	858,984	803,984	(55,000)	Equip storage reloc & future projects
	TOTAL EXPENDITURES	42,968	4,710	1,743,984	1,693,984	(50,000)	Overall Expenditure Increase/Decrease:
							-2.87%



A total of \$800,000.00 was received in 2009 in accordance with the Hunter Ridge Golf Course Settlement Agreement (Exhibit 3 to Exhibit A of Section III of Resolution 2010-61) and was designated to be used for "passive recreational purposes and/or nature tourism and development of facilities for such purposes". These funds comprise the initial payment of a \$4.505M settlement which allowed the Hunters Ridge Developer to opt out of the DRI requirement to construct a golf course and convey it to Flagler County. Of this \$800,000, \$300,000 are subject to Section III - 6 paragraphs (b) & (c). Section III - 6 paragraphs (b) & (c) set aside these monies to fund a hydrological restoration project within the Hunters Ridge Conservation/Regional Park Area. Section III - 6 paragraphs (b) & (c) set a timeframe for the contemplated hydrological restoration of three years, at the termination of these three years the hydrological restoration will have been met and the funds may be moved out of escrow and the County shall, at its sole discretion, use these funds for other purposes within the Conservation/Regional Park Area.

In June 2013 Flagler County provided a conservation easement over approximately 269 acres of property within Bulow Park as mitigation for wetland impacts associated with the Flagler County Airport Runway Safety Areas project (SJRWMD permit no. 4-035-76127-24). As compensation for this conservation easement Flagler County received \$999,552.

LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Graham Swamp- Wireless Communications

		ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
366-03-00	Capital Contribution	0	0	20,000	20,000	0	
362-01-07	Rent	0	0	33,480	33,480	0	Overall Rev. Inc/Dec:
TOTAL REVENUES		0	0	53,480	53,480	0	0.00%
Expenditures							
515-31-10	Future use	0	0	53,480	53,480	0	Overall Expend. Inc/Dec:
TOTAL EXPENDITURES		0	0	53,480	53,480	0	0.00%



The Graham Swamp property was acquired from St Johns River Water Management District in June 2014 with a perpetual conservation agreement. (Instrument No. 2014019001 6/24/14 Bk 2010 Pg 696). Section 2 (5) restricts the use of revenue produced from this property to be dedicated to the program for management or restoration of the property.

A firm was awarded the contract to construct, support and operate a wireless communications facility including a communication tower, antennas, cables, and related structures and improvements to be constructed on approximately 2,500 square feet of space on a parcel of real property located at the Flagler County Graham Swamp, to be leased from the BOCC for the purpose of providing improved wireless voice and data services to the general public and public safety employees in Flagler County. The terms of the lease include an initial capital contribution to the county of \$20,000, an initial monthly rent of \$3,000.00 with an annual rent increase of 3%. The terms also include a per tenant capital contribution of \$7,500 and an associated 30% revenue share for each additional tenant. This project was delayed in FY2016- carrying forward as anticipated for FY17.

LAND MANAGEMENT

GENERAL FUND

Fund 001
Dept 0206

Hammock Dunes Development

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)
Revenues					
399.00-00 Developer Donation-Carry Forward	0	0	250,000	0	(250,000)
366.11-03 Developer Donation	0	250,000	125,000	0	(125,000)
TOTAL REVENUES	0	250,000	375,000	0	(375,000)
Expenditures					
Capital Projects (Parks)	0	0	150,000	0	(150,000)
Future use	0	0	225,000	0	(225,000)
TOTAL EXPENDITURES	0	0	375,000	0	(375,000)

**These funds will be included in 001-6010 with
Bay Drive Pk project in FY17-not in Land Mgmt**



The Board of County Commissioners approved Ordinance No. 2015-01 to amend the Hammock Dunes Planned Unit Development, the Ocean Hammock Golf Course Plat Planned Unit Development, and Northeast Plat Five Planned Unit Development to allow for the redevelopment of approximately 6.5 acres of land located within the Hammock Beach Resort, to include the conversion of the facility known as the Lodge into a 198 unit hotel. One of the conditions of approval was for the developer to donate a total of \$500,000, \$250,000 upon execution of the agreement (FY15) and \$125,000 per year (FY16 and FY17) for the next two subsequent years with the funding for acquisition or development of a new beach access to mitigate for the impacts on Old Salt Park.

The County Attorney's Office is proactive in all legal issues presented for consideration by the Board of County Commissioners, such as ordinances, resolutions, contracts, bidding, and interlocal agreements to ensure county compliance with all federal and state regulations. It also provides the fullest legal protection for Flagler County through representation of the county in court proceedings, both as plaintiff and defendant, to ensure aggressive prosecution or defense of the county's legal rights. The County Attorney's Office offers legal advice and representation to the Board of County Commissioners, appointed boards, councils and committees, and is available to all Constitutional Officers for assistance when requested.



Summary	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
General Fund	478,058	594,577	637,065	718,725
	478,058	594,577	637,065	718,725
Expenditures				
Personnel	442,191	388,460	545,965	576,675
Operating	35,867	200,276	91,100	142,050
Capital	0	5,841	0	0
	478,058	594,577	637,065	718,725

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary -Positions				
County Attorney	1.00	1.00	1.00	1.00
Deputy County Attorney	1.00	1.00	1.00	1.00
Senior Legal Assistant	0.00	0.00	1.00	1.00
Paralegal	0.00	0.00	1.00	1.00
Legal Assistant	2.00	2.00	0.00	0.00
Total Positions	4.00	4.00	4.00	4.00



COUNTY ATTORNEY – General Fund – FY 2016-2017

COUNTY ATTORNEY

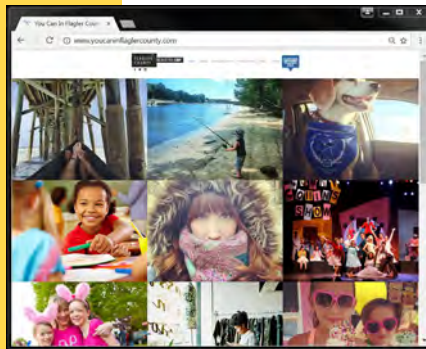
GENERAL FUND

Fund 001 Dept 0700	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/(-)	COMMENTS
Revenues							
	General Fund	478,058	594,577	637,065	718,725	81,660	Overall Revenue Increase/Decrease: 13%
	TOTAL REVENUES	478,058	594,577	637,065	718,725	81,660	
Expenditures							
514.10-12	Regular Salaries	339,164	296,666	409,505	426,887	17,382	Wage Adjustment \$1,000/employee
514.xx-xx	Employee Benefits	103,027	91,794	136,460	149,788	13,328	Insurance Increase
	Total Personnel Services	442,191	388,460	545,965	576,675	30,710	
514.31-10	Professional Services	23,851	188,839	75,000	125,000	50,000	Anticipated litigation expenses
514.33-10	Court Reporting Services	0	2,339	1,000	1,000	0	
40-10,55-01	Travel/Training	5,333	2,610	4,000	4,500	500	
41-10,41-20	Communications	1,437	1,108	2,000	2,000	0	
514.42-01	Postage Expense	65	113	250	250	0	
514.46-30	Maintenance Agreements	602	696	1,200	1,200	0	
514.47-10	Printing & Binding	11	16	100	100	0	
514.49-10	Other Current Charges	0	468	500	500	0	
514.49-15	Advertising	0	198	300	300	0	
514.49-17	Costs & Settlements	0	0	0	1,000	1,000	
514.51-10	Office Supplies	371	84	500	500	0	
514.51-11	Office Equipment under \$1,000	1,254	233	1,000	1,000	0	
514.52-12	Other Operating Expenses	0	0	500	500	0	
514.52-30	Data Processing Software	727	0	750	200	(550)	
514.54-10	Publications/Memberships	2,216	3,572	4,000	4,000	0	FL BAR dues & FAC dues
	Total Operating Expenditures	35,867	200,276	91,100	142,050	50,950	
514.64-10	Equipment	0	5,841	0	0	0	
	Total Capital Expenditures	0	5,841	0	0	0	
	TOTAL EXPENDITURES	478,058	594,577	637,065	718,725	81,660	Overall Expenditure Increase/Decrease: 13%



APPROVED BUDGET FY 2016-2017

The mission of the Department of Economic Opportunity is to facilitate the expansion and diversification of Flagler County's economic base with targeted businesses that provide sustainable employment opportunities for residents. It partners with local governments and municipalities to create a network of resources to assist businesses in all their needs. Flagler County's professional team is trained to assist company executives and site consultants in every aspect of the site-selection process.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	317,464	388,136	982,536	994,979
Grant	62,403	245,460	441,266	0
	379,867	633,596	1,423,802	994,979

Expenditures

Personnel	193,624	251,950	266,723	277,266
Operating	120,801	136,186	175,813	177,713
Start Up Assistance	0	0	540,000	540,000
Grant	60,497	245,173	441,266	0
Capital	3,039	0	0	0
	377,961	633,309	1,423,802	994,979

Personnel Summary-Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Economic Development Director	1.00	1.00	0.00	0.00
Executive Director of Econ Opportunity	0.00	0.00	1.00	1.00
Economic Dev. Administrative Coord.	1.00	0.00	0.00	0.00
Economic Opportunity Admin. Coord.	0.00	1.00	0.00	0.00
Economic Opportunity Project Manager	0.00	0.00	1.00	1.00
Economic Dev. Administrative Asst.	0.00	1.00	0.00	0.00
Business Development Associate	0.00	0.00	1.00	1.00
Economic Development Intern	0.50	0.00	0.00	0.00
Total Positions	2.50	3.00	3.00	3.00



ECONOMIC OPPORTUNITY – General Fund – FY 2016-2017



Primary Functions

- ❖ The Department of Economic Opportunity works towards the expansion and retention of business and manufacturing that create quality jobs and diversify our community tax base
- ❖ Develops policies and programs designed to attract new businesses and facilitate the expansion/retention of existing businesses
- ❖ Represents Flagler County with the State of Florida and other economic development organizations
- ❖ Coordinates with all private and public community partners related to economic development
- ❖ Prepares quality marketing materials and messages and conducts marketing to potential community prospects
- ❖ Maintains a property database for businesses interested in relocating in the County
- ❖ Informs the public regarding economic development initiatives
- ❖ Meets regularly with the members of the Economic Advisory Council in addition to state, regional, and local government
- ❖ Coordinates and cooperates with local property owners to market their property to potential investors
- ❖ Prepares annual budget, works plans and strategic plans

Goals FY 2016-17

- Increase the quantity and quality of employers relocating to the county through economic incentives and the presentation of benefits to prospective businesses

Strategic Objectives

- ✓ Increase the amount of working business partners with the county by 3%
- ✓ Bring an additional 100 jobs to the County with new business relocation and expansion efforts

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 12-13	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	PROJECTED FY 16-17
Number of businesses new and expanded	EA	3	5	3	3	3
Decrease unemployment rate in Flagler County	%	8.7%	7.9%	6.3%	6.0%	5.1%
Increased employment for Flagler County residents	Employed	32,776	39,859	40,072	44,063	44,431



Created by County Resolution 2011-62 in November 2011, the Department of Economic Opportunity provides the leadership to strengthen the local economy. Its charge is to seek out opportunities that will build a strong economic platform, thus creating primary jobs and securing capital investment in the community. Through the administration of policies, programs and projects, the Department attracts, retains and/or expands businesses.

The Department is headed by the Executive Director who is advised by the creativity, guidance and oversight of the Economic Advisory Council.

The Department staff provides support to the Council as well as engages new and existing businesses in the community. The staff duties include agenda preparation, special project administration, public communications, and coordination and scheduling of all Council workshops and meetings.

The Department is the primary contact for businesses considering relocating or expanding within the County; it also represents the County as a liaison with Federal, State, Regional and local government economic development entities.



Major Initiatives / Highlights

- Relocation and expansion of Designs for Health
- Continued assistance with Sea Ray expansion
- Development of an online property database
- Organized and implemented annual job fair
- Development of regional partnerships
- Development of new website based on site selector recommendations and industry standards
- Expand marketing initiatives

Flagler County Board of County Commissioners
FY 2016-2017

ECONOMIC OPPORTUNITY - ADMINISTRATION

GENERAL FUND

Fund 001 Dept 0205	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/(-)	COMMENTS
	Revenues						
	General Fund	317,464	388,136	400,000	400,000	0	
	Carry Forward	0	0	42,536	54,979	12,443	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	317,464	388,136	442,536	454,979	12,443	2.81%
	Expenditures						
559.10-12	Salaries	154,003	190,465	195,332	198,375	3,043	Wage Adjustment \$1,000/empl
559.xx-xx	Employee Benefits	39,621	61,485	71,391	78,891	7,500	Insurance Increase
	Total Personnel Services	193,624	251,950	266,723	277,266	10,543	
559.31-10	Professional Services	0	7,527	7,000	7,000	0	
559.34-10	Other Contracted Services	30,521	21,658	50,348	50,348	0	Various Economic studies (SR100, US 1 Corridors)
40-10,55-03	Travel/Training	8,015	12,554	16,000	17,000	1,000	
559.41-10	Communications	1,403	1,101	1,500	1,500	0	
559.42-01	Postage	565	415	1,000	1,000	0	
559.44-10	Rentals & Leases	0	0	3,200	0	(3,200)	
559.45-20	Vehicle Insurance	233	239	1,000	1,000	0	
559.46-10	Bldg/Equit Repairs	9,688	0	0	0	0	
559.46-20	Vehicle Repair & Maintenance	226	99	500	500	0	
559.46-30	Maintenance Agreements	1,883	665	1,000	1,000	0	
559.46-40	Small Tools & Equipment	0	37	1,225	1,125	(100)	
559.47-10	Printing & Binding	2,745	2,568	6,340	6,040	(300)	
559.48-10	Promotional Activities	11,476	8,738	20,000	20,000	0	Site Selector Familiarization/Marketing
559.49-10	Other Current Chgs/Oblig	0	2,335	1,000	1,000	0	
559.49-15	Advertising	7,503	12,947	15,000	15,000	0	
559.51-10	Office Supplies	1,558	1,025	1,500	1,500	0	
559.51-11	Office Equipment	5,395	5,056	3,000	1,000	(2,000)	
559.52-10	Gas, Oil & Lubricants	1,101	627	1,200	500	(700)	
559.52-12	Other Operating Expenses	2,550	3,479	10,500	10,500	0	
559.52-30	Data Processing Software	2,500	5,001	3,000	6,000	3,000	Zoom Prospector software \$5k
559.54-10	Publications/Memberships	28,094	47,065	24,000	28,200	4,200	JAX Regional Membership
559.55-01	Training/Education	2,845	50	5,000	5,000	0	
559.82-40	Aid to Private Organizations	2,500	3,000	2,500	2,500	0	SCORE
	Total Operating Expenditures	120,801	136,186	175,813	177,713	1,900	
559.64-10	Equipment	3,039	0	0	0	0	
	Total Capital Expenditures	3,039	0	0	0	0	
	TOTAL EXPENDITURES	317,464	388,136	442,536	454,979	12,443	Overall Expenditure Increase/Decrease: 2.81%

ECONOMIC OPPORTUNITY

GENERAL FUND

Fund 001 Dept 0205	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/(-)	COMMENTS
	Revenues						
	Cash Carry Forward - Econ. Opp.	0	0	540,000	540,000	0	
864869751	TOTAL REVENUES	0	0	540,000	540,000	0	
	Expenditures						
	Startup Assistance to						
	Economic Opportunity	0	0	0	0	0	
559-82-40	Future Economic Opportunities	0	0	40,000	40,000	0	
559-82-40	Aid to Organizations	0	0	500,000	500,000	0	
	TOTAL EXPENDITURES	0	0	540,000	540,000	0	
	Revenues						
331.39-12	Brownfields Grant	62,403	245,460	441,266	0	(441,266)	3 year Grant expired FY16
	TOTAL REVENUES	62,403	245,460	441,266	0	(441,266)	
	Expenditures						
8404-537	EPA - Brownfields Cleanup	60,497	245,173	441,266	0	(441,266)	
	TOTAL EXPENDITURES	60,497	245,173	441,266	0	(441,266)	

Coastal Cloud was offered an incentive by the BoCC 2/13/13 in the amount of \$50,000. The company determined that incentives were not necessary to move the project forward.

Project Green Dream was offered an incentive by the BoCC 6/17/13 in the amount of \$150,000. The company determined that incentives were not necessary to move the project forward.

Current Incentives: (Funded in 141 Economic Development Fund)

Project Protein - Designs for Health Annual Incentive (\$125/job for a period of 4 years = \$500/job)

Annual Jobs	2016	2017	2018	2019	2020 - 2023	Total
10	\$1,250	\$1,250	\$1,250	\$1,250	\$0	\$5,000
10	\$0	\$1,250	\$1,250	\$1,250	\$1,250	\$5,000
10	\$0	\$0	\$1,250	\$1,250	\$2,500	\$5,000
10	\$0	\$0	\$0	\$1,250	\$3,750	\$5,000
10	\$0	\$0	\$0	\$0	\$5,000	\$5,000
50	\$1,250	\$2,500	\$3,750	\$5,000	\$12,500	\$25,000

The County Engineer provides overall administration of the department, in addition to professional and technical assistance to other county offices. The Engineering Department develops and recommends improvements to the county highway system, as well as plans for long range projects and other capital improvements needed for the safety and welfare of the citizens of Flagler County. The department is responsible for capital improvement projects such as: roadway and intersection improvements; structural bridge improvements; drainage and stormwater management facilities; and, building and structural improvements for public lands and parks.



SUMMARY	ACTUAL	ACTUAL	BUDGETED	APPROVED
Revenues	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Staff Time	172,999	149,171	310,000	169,000
Interfund Transfe	0	10,500	10,500	10,500
General Fund	381,322	416,349	441,807	596,334
	554,321	576,020	762,307	775,834
Expenditures				
Personnel	505,763	548,336	704,645	741,298
Operating	17,789	23,622	31,212	34,536
Capital	30,769	4,062	26,450	0
	554,321	576,020	762,307	775,834



	ACTUAL	ACTUAL	BUDGETED	APPROVED
	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel Summary-Positions				
Public Works Dir./County Engineer	1.00	1.00	1.00	1.00
Asst. Public Wks Dir./Asst. Cnty Eng.	1.00	1.00	1.00	1.00
Project Manager	0.00	1.00	2.00	2.00
Project Administrator	0.00	1.00	1.00	1.00
Drafter/CAD Technician	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	1.00	1.00
Construction Inspector	0.00	0.00	1.00	1.00
Staff Assistant III	1.00	1.00	0.00	0.00
Project Engineer	1.00	0.00	0.00	0.00
Total Positions	5.00	6.00	8.00	8.00



ENGINEERING DEPARTMENT – General Fund – FY 2016-2017



Primary Functions

- ❖ Supervises capital projects from inception to completion including conceptual planning, design, permitting with state and federal agencies, and construction
- ❖ Monitors safety and functional operation of the County’s transportation infrastructure and public resources such as parks and community facilities
- ❖ Develops bid specifications and performs contract administration to make certain that projects are completed within budget and on time
- ❖ Work with FDOT in coordinating funding opportunities for the County’s 5-year work program
- ❖ Provides technical support to other County departments

Goals FY 2016-17

- Maximize life expectancy of County’s transportation infrastructure and public resources by ensuring all projects are built and maintained to an acceptable industry standard within the set schedule and budget

Strategic Objectives

- ✓ To invest resources effectively and maximize the use of revenue to maintain public services

Performance Measures	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	PROJECTED FY 16-17
1. Total Amount of Grants Awarded for all projects*	\$	7,810,539.00	20,354,709.00	7,303,003.00	6,092,669.00
2. Total Amount of Grants Awarded for Resurfacing*	\$	1,850,000.00	4,097,895.00	6,005,709.00	2,262,500.00
3. Number of Projects with Grant Funding*	#	6	5	5	6
4. Number of construction projects completed or near completion with grant funding**	#	4	11	11	15

* Annual data based on contract execution date.

** Annual data based on final reimbursement submittal date.



The Public Works Department is comprised of two divisions: Engineering Department and Road and Bridge Department. Through the combined efforts of these divisions, it enables us to contribute significantly to the safety of the County's road and drainage systems for the benefit of Flagler County residents and visitors.

Flagler County's Engineering Department provides professional and technical assistance on capital projects initiated by the Board of County Commissioners. The department also develops and recommends improvements to the County highway system as well as plans for long range projects and other capital improvements needed for the safety and welfare of the citizens of Flagler County. The Engineers share the design and completion duties for capital projects and activities concerned with capital projects as well as other work performed within county rights-of-way associated with commercial developments and subdivisions.

Engineering also administers Florida Department of Environmental Protection (F.D.E.P.), Florida Inland Navigation District (F.I.N.D.), St. Johns River Water Management District (S.J.R.W.M.D.) Florida Department of Transportation (F.D.O.T.) and Department of Community Affairs (DCA) grant funds for projects such as road and drainage improvements, artificial reef, park development and beautification programs. Some projects require collaboration with municipalities (Beverly Beach, Bunnell, Flagler Beach, Marineland and Palm Coast) and local citizen groups such as Scenic A1A PRIDE, the organization that steers the efforts of Flagler County's celebrated National Scenic Byway and Florida Scenic Highway.

Although grants help fund some capital improvement and transportation infrastructure projects, the Engineering Department plays an active role in negotiating and securing the best value for Flagler County citizens. The department's expertise is essential in developing bid specifications and contracts. After a contract has been executed, the Engineering Department is responsible for guaranteeing the terms of the contracts are fulfilled. The Engineering Department's role is critical to the safety and welfare of citizens in Flagler County. In fact, the Florida Statutes (Section 336.03) require that County Engineer be licensed as a Professional Engineer. This standard ensures that the necessary infrastructure is provided at a quality level that conforms to the industry's most stringent standards.

Major Initiatives / Highlights

- **Varn Park – Project Completed** – The project involved the expansion of the vehicle parking area, landscaping, beach walkover, utility work, driveway connection, restrooms, and miscellaneous site improvements at Varn Park located adjacent to State Road A1A in Flagler County
- **Roberts Road Pedestrian/ Bicycle Path - Project Completed**- This project is part of the County's effort to create an interconnecting trail system throughout the county. This is an eight foot wide sidewalk from Sea Ray Drive to south on Roberts Road, connecting to the sidewalk on SR 100
- **John Anderson SR 100 to Flagler/ Volusia County Line – Project Completed** - This is a portion of the overall plan to upgrade the safety of county roads. The roadway will consist of two lanes with 5' bike lanes / shoulders. This is a total of 3.95 miles of resurfacing
- **CR 305 Box Culverts Replacement – Project Completed** - This project involved design, permitting and construction for the replacement of three (3) large box culverts along County Road 305. The box culverts were originally constructed in the early 1950s and were in need of replacement
- **Bunnell Elementary Trails – Project Completed** - This project is part of the County's effort to create an interconnecting trail system throughout the county. Includes sidewalks, a multipurpose path-walking, jogging, bike riding, exercise and nature trails
- **CR 305 Bridge Replacement Bridge No. 734086 – Project Completed** - This project included the replacement of the existing CR 305 bridge over Middle Haw Creek. Included with the bridge demolition and construction was the installation of sheet pile wall, gravity walls, drainage systems, guardrail, earthwork, roadway base and asphalt paving and signage and pavement markings. This is the largest of seven (7) bridges completed between 2009 and 2015
- **SR 100 Landscaping Belle Terre parkway to US 1 – Project Completed** - This project consisted of design and installation of plant material and irrigation system along SR 100 from Belle Terre to US 1.
- **Flagler County Jail – Project Completed.** Improvement provides 270 additional beds in a New Housing Pod with expansion of support services.
- **Old Kings Road Extension – Project Completed.** The project is a new facility to connect two (2) existing roads to serve as a major I-95 parallel facility and regional arterial.
- **Sheriff's Operation Center- Project Completed.** The expansion will allow Operations staff to be located within a single facility, reduce needed rental space and provide for future growth
- **Matanzas Woods Interchange at Interstate 95 – Project Completed** - Construction of Flagler County's ever increasing need for an additional centrally located, I-95 interchange connection was started last fiscal year. The new interchange is planned to be completed by mid-2016

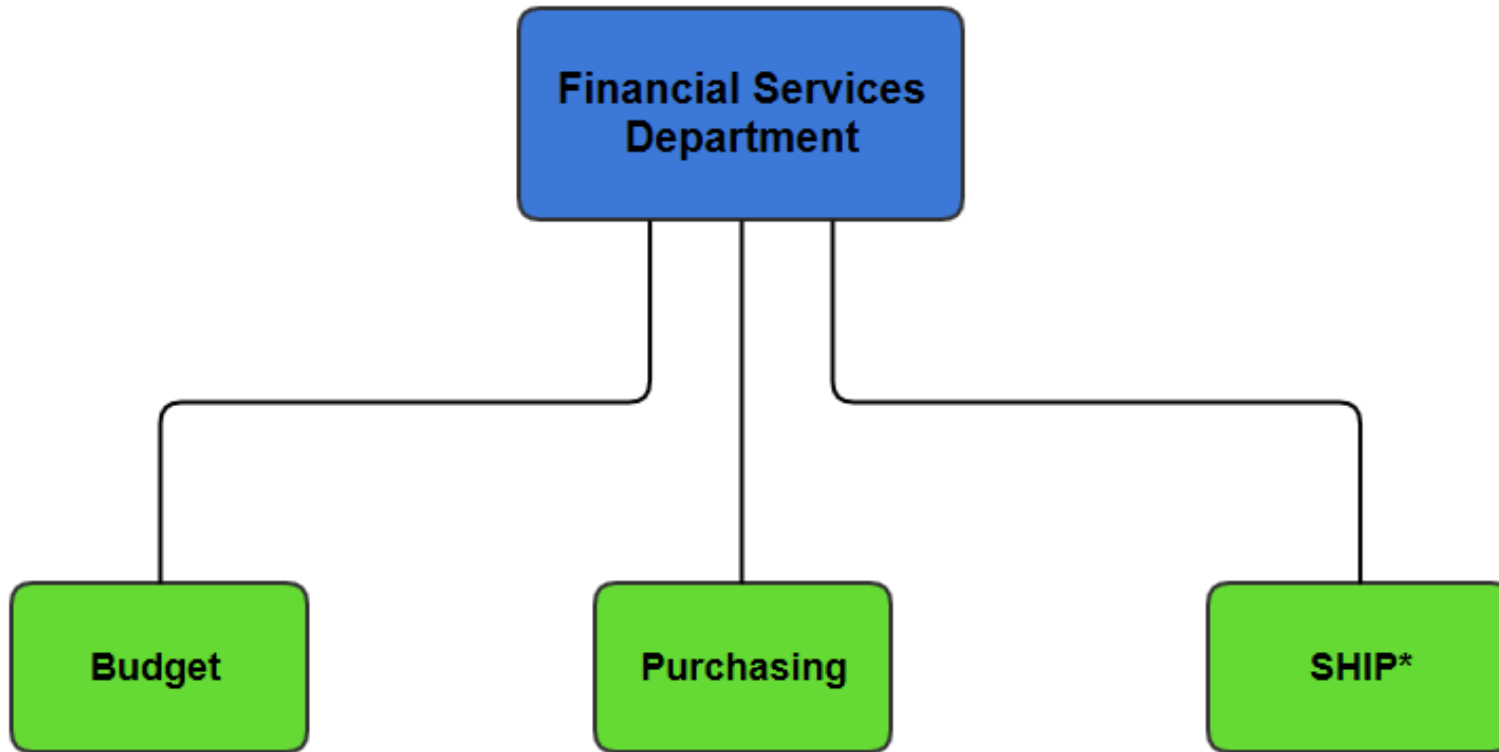
ENGINEERING

GENERAL FUND

Fund 001 Dept 0800	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/(-)	COMMENTS
Revenues							
341.92-05	Staff Time from various funds	172,999	149,171	310,000	169,000	(141,000)	
381.00-00	Interfund Transfer from Fund 102	0	10,500	10,500	10,500	0	Supervision of Road & Bridge Department
311.10-00	General Fund - Ad Valorem Taxes	381,322	416,349	441,807	596,334	154,527	Overall Revenue Increase/Decrease:
TOTAL REVENUES		554,321	576,020	762,307	775,834	13,527	1.77%
Expenditures							
541.10-12	Regular Salaries	389,843	424,042	537,750	553,211	15,461	Wage adjustment \$1,000/employee
541.xx-xx	Employee Benefits	115,920	124,294	166,895	188,087	21,192	Insurance Increase
Total Personnel Services		505,763	548,336	704,645	741,298	36,653	
541.34-10	Other Contracted Expense	62	30	0	0	0	
40-10,55-03	Travel Expenses/Training	2,380	2,849	5,000	5,000	0	
541.41-10	Communications	1,501	895	1,756	1,300	(456)	
541.42-01	Postage Expense	402	381	700	700	0	
541.45-20	Vehicle Insurance	699	957	960	964	4	
541.45-60	Other Insurance & Bonds	149	0	0	0	0	
541.46-10	Building/Equipment Repairs	619	212	400	400	0	
541.46-20	Vehicle Repair	457	214	700	700	0	
541.46-30	Maintenance Agreements	5,298	7,815	4,796	7,494	2,698	Bentley CivilStorm and Toshiba Copier
541.46-40	Small Tools & Equipment	26	164	400	400	0	
541.47-10	Printing & Binding	34	32	200	200	0	
541.49-10	Other Current Charges	0	100	0	0	0	
541.49-15	Advertising	887	902	1,400	1,400	0	
541.51-10	Office Supplies	1,521	2,130	2,200	2,200	0	
541.51-11	Office Equipment under \$1,000	810	210	1,600	1,600	0	
541.49-13	Service Awards/ recognition	0	135	0	0	0	
541.52-10	Gas, Oil & Lubricants	1,516	1,011	2,500	2,500	0	
541.52-20	Clothing & Wearing Apparel	0	51	0	0	0	
541.52-12	Other Operating Expenses	166	100	200	200	0	
541.52-30	Data Processing Software	386	4,561	0	1,000	1,000	Public Safety- ESRI Software
541.54-10	Publications/Memberships	581	675	1,400	1,478	78	
541.55-01	Employee Education/Training	295	198	7,000	7,000	0	
Total Operating Expenditures		17,789	23,622	31,212	34,536	3,324	
541.64-10	Equipment	30,769	4,062	26,450	0	(26,450)	
Total Capital Expenditures		30,769	4,062	26,450	0	(26,450)	
TOTAL EXPENDITURES		554,321	576,020	762,307	775,834	13,527	Overall Expenditure Increase/Decrease: 1.77%



APPROVED BUDGET FY 2016-2017



*SHIP (State Housing Initiative Program) funding is shown within Section 5 (Special Revenue) of the document

Director: Mrs. Lorie Bailey-Brown
1769 E Moody Blvd
Bunnell, FL 32110
(386) 313-4036

FINANCIAL SERVICES-SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
Staff Time - SHIP & NSP	21,356	43,887	25,000	25,000	0	
Staff Time-TDC Reimb General Fund	0	0	15,000	15,000	0	
General Fund	635,565	633,222	645,938	670,282	24,344	Overall Revenue Increase/Decrease:
Total Revenues	656,921	677,109	685,938	710,282	24,344	3.55%
Expenditures						
Budget	423,476	440,946	450,385	468,474	18,089	
Purchasing	233,445	236,163	235,553	241,808	6,255	Overall Expend. Increase/Decrease:
Total Expenditures	656,921	677,109	685,938	710,282	24,344	3.55%
Revenues vs. Expenditures	0	0	0	0	0	
Personnel Summary - Positions						
Budget	5.00	6.00	6.00	6.00	0.00	
Purchasing	4.00	4.00	4.00	4.00	0.00	
Total Positions	9.00	10.00	10.00	10.00	0.00	

Note: Information Technology was reorganized to include additional staffing and duties including providing services for the Sheriff. The new Innovation Technology department is not included with Financial Services as of FY14-15 and is presented separately following.

Flagler County's Services Departments has three divisions: Purchasing, State Housing Initiatives Partnership (SHIP), as well as the Budget Office which develops, prepares, executes and monitors the county's annual budget and capital improvements program in accordance with applicable laws, statutes and policies of the Board of County Commissioners. Grants coordination services are provided to assist departments in the financial aspects of grant-related activities according to established grant requirements.



The Government Finance Officers Association presented the Financial Services Award with the Distinguished Budget Award in June.

SUMMARY

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
General Fund	402,120	397,059	410,385	428,474
Staff Time-Reimb.	21,356	43,887	40,000	40,000
	423,476	440,946	450,385	468,474
Expenditures				
Personnel	411,411	430,086	438,200	455,289
Operating	9,879	10,860	12,185	13,185
	421,290	440,946	450,385	468,474



	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary -Positions				
Financial Serv. Director	1.00	1.00	1.00	1.00
Senior Budget Analyst	1.00	0.00	0.00	0.00
Budget Analyst	0.00	2.00	2.00	2.00
Staff Assistant IV	1.00	1.00	1.00	1.00
Budget Manager	1.00	1.00	1.00	1.00
SHIP Administrator	1.00	1.00	1.00	1.00
Total Positions	5.00	6.00	6.00	6.00



FINANCIAL SERVICES - BUDGET – General Fund – FY 2016-2017



Primary Functions

- ❖ Annually develop a complete comprehensive and financially responsible budget in accordance with statutory requirements for Truth in Millage and budgetary compliance as established by Florida Statutes, local laws and County Policy
- ❖ Facilitate annual development of a comprehensive Capital Improvement Program, which includes specific project information and related operating requirements while providing flexibility in project funding with available resources
- ❖ Augment the dissemination of financial information with period reports summarizing budget to actual data
- ❖ Analyze various legislative initiatives to determine impacts to the County’s budget
- ❖ Assist the County Administrator with strategies to reduce the budget
- ❖ Successfully implement the budget that was adopted by the Board of County Commissioners to fund the services provided to the citizens of Flagler County
- ❖ Process various budget transfers as needed

Goals FY 2016-17

- To continue a fiscally sound approach to County finances to ensure that expenditures do not exceed the resources available and a balanced budget is maintained

Strategic Objectives

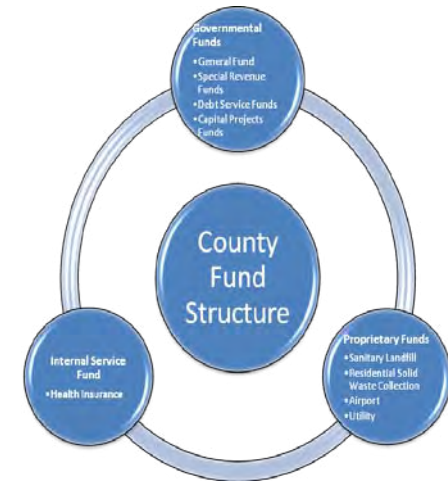
- ✓ Develop a General Fund budget that strives to reduce the millage rate without compromising levels of service
- ✓ Publish a budget document that meets Government Finance Officers Association (GFOA) standards as a policy document, financial plan, an operations guide, and a communications device

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	EXPECTED FY 2016-17
1. Adopted General Fund Millage Rate	\$	7.9906	7.9750	7.9417	8.1167
2. Number of consecutive years receiving the GFOA Distinguished Budget Presentation Award	#	4	5	6	7



The Budget Office is responsible for developing, preparing, executing and monitoring Flagler County’s annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the Board of County Commissioners. In addition, the division provides analysis assistance on special projects as requested and assists departments in the development and revision of fees for service. Grants coordination services are provided to assist departments in the financial aspects of grant related activities according to established grant requirements.

The Budget Office also provides financial services in coordination with Constitutional Officers, County departments, Municipal Service Benefit Units and non-profit agencies by providing information needed for policy, program, and service level decisions. Currently, the County has several Municipal Service Benefit Units, organized for the specific purpose of providing municipal services in accordance with Chapter 125 of the Florida Statutes. The existing Municipal Service Benefit Units were created for the purpose of providing road maintenance and improvements, mosquito control services, and residential garbage collection services, all in the unincorporated area of Flagler County.



Major Initiatives / Highlights

- Continued distribution of periodic expenditure reports countywide
- Updated Performance Measures, Goals and Objectives to reflect efficiencies and effectiveness

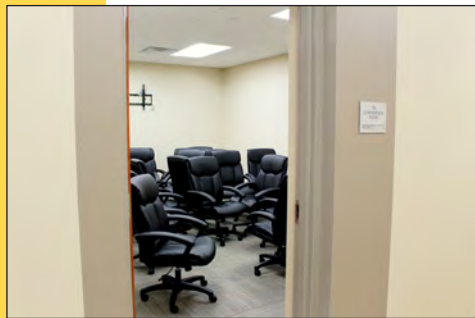
BUDGET-FINANCIAL SERVICES

GENERAL FUND

Fund 001 Dept 0201	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/(-)	COMMENTS
	Revenues						
	General Fund	402,120	397,059	410,385	428,474	18,089	
341.92-00	Staff Time - SHIP & NSP	21,356	43,887	25,000	25,000	0	
341.92-00	Staff Time-TDC Reimbursement	0	0	15,000	15,000	0	
	TOTAL REVENUES	423,476	440,946	450,385	468,474	18,089	Overall Revenue Increase/Decrease: 4.02%
	Expenditures						
513.10-12	Regular Salaries	312,024	321,332	325,554	328,733	3,179	Wage Adjustment \$1,000/empl
513.xx-xx	Employee Benefits	99,387	108,754	112,646	126,556	13,910	Insurance Increase
	Total Personnel Services	411,411	430,086	438,200	455,289	17,089	
513.34-10	Other Contracted Services	21	12	0	0	0	
40-10,55-03	Travel/Training	2,459	1,896	4,600	4,600	0	
41-10,41-20	Communications	326	0	0	0	0	
513.42-01	Postage Expense	57	11	50	50	0	
513.46-30	Maintenance Agreements	3,139	5,304	3,000	4,000	1,000	Copier maint fee
513.47-10	Printing & Binding	17	58	50	50	0	
513.49-10	Other Current Charges & Oblig.	550	550	550	550	0	GFOA award application
513.49-15	Advertising	501	470	700	700	0	Budget hearing advertisements
513.51-10	Office Supplies	1,055	1,475	2,000	2,000	0	
513.51-11	Office Equipment under \$1,000	815	521	500	500	0	
513.52-12	Other Operating Expenses	11	41	50	50	0	
513.52-30	Data Processing Software	283	0	0	0	0	
513.54-10	Publications/Memberships	645	522	685	685	0	Volusia/Flagler FGFOA (all staff)
	Total Operating Expenditures	9,879	10,860	12,185	13,185	1,000	
513.64-10	Equipment	2,186	0	0	0	0	
	Total Capital Expenditures	2,186	0	0	0	0	
	TOTAL EXPENDITURES	423,476	440,946	450,385	468,474	18,089	Overall Expenditure Increase/Decrease: 4.02%



The Purchasing Department provides for the establishment of organizational operating processes and support systems to meet the needs of the county. It does this by procuring materials, supplies, equipment, services, and construction at the lowest possible cost consistent with the quality needed to provide the very best service to the public, while maintaining fair and open competition.



SUMMARY

Revenues

General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	233,445	236,163	235,553	241,808
	233,445	236,163	235,553	241,808
Personal Services	223,434	221,636	225,898	231,193
Operating	7,399	13,078	9,655	10,615
Capital	2,612	1,449	0	0
	233,445	236,163	235,553	241,808

Personal Services

Operating

Capital

Personnel Summary - Positions

Purchasing Manager

Senior Procurement Analyst

Procurement Analyst

Property Control Agent

Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Purchasing Manager	1.00	1.00	1.00	1.00
Senior Procurement Analyst	1.00	1.00	1.00	1.00
Procurement Analyst	1.00	1.00	1.00	1.00
Property Control Agent	1.00	1.00	1.00	1.00
Total Positions	4.00	4.00	4.00	4.00



PURCHASING – General Fund – FY 2016-2017

PURCHASING-FINANCIAL SERVICES

GENERAL FUND

Fund 001 Dept 0202	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGE +/(-)	COMMENTS
	Revenues						
	General Fund	233,445	236,163	235,553	241,808	6,255	Overall Revenue Incr/Decr:
	TOTAL REVENUES	233,445	236,163	235,553	241,808	6,255	2.66%
	Expenditures						
513.10-12	Regular Salaries	167,590	163,518	166,310	163,474	(2,836)	Wage adjustment \$1,000/empl
513.10-14	Overtime	304	100	500	500	0	
513.xx-xx	Employee Benefits	55,540	58,018	59,088	67,219	8,131	Insurance Increase
	Total Personnel Services	223,434	221,636	225,898	231,193	5,295	
513.34-10	Other Contracted Services	24	0	0	0	0	
, 55-01, 55-03	Conference/Training/Travel Exp.	1,746	5,591	6,325	6,855	530	NIGP courses, FAPPO Conf, Prof Dev
513.41-10	Communications	324	5	0	0	0	
513.41-30	Postage Expense	40	144	100	100	0	
513.44-10	Rentals and Leases	122	258	250	250	0	Uniform Rental
513.46-20	Vehicle Repair	0	2	0	0	0	
513.46-30	Maintenance Agreements	131	190	250	550	300	Shared cost of Copier Maint
513.46-40	Small Tools & Equipt	0	671	0	0	0	
513.47-10	Printing and Binding	50	11	160	160	0	
513.49-15	Advertising	59	5	0	0	0	
513.51-10	Office Supplies	543	517	500	500	0	
513.51-11	Office Equipment under \$1,000	525	2,403	1,000	1,000	0	Equipment for Central Stores
513.52-12	Other Operating Expenses	2,708	1,903	0	0	0	
513.54-10	Publications/Memberships	1,127	1,378	1,070	1,200	130	
	Total Operating Expenditures	7,399	13,078	9,655	10,615	960	
513.64-10	Equipment	2,612	1,449	0	0	0	
	Total Capital Expenditures	2,612	1,449	0	0	0	
	TOTAL EXPENDITURES	233,445	236,163	235,553	241,808	6,255	Overall Expenditure Incr/Decr: 2.66%

INFORMATION TECHNOLOGY

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGE	COMMENTS
Dept 0203		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	REVENUES						
	General Fund	644,286	0	0	0	0	
341.92-08	Tax Collector	0	0	0	0	0	Overall Expenditure Increase/Decrease:
	TOTAL REVENUES	644,286	0	0	0	0	0.00%
	EXPENDITURES						
519.10-12	Regular Salaries	386,236	0	0	0	0	
519.10-14	Overtime	57	0	0	0	0	
519.xx-xx	Employee Benefits	111,497	0	0	0	0	
	Total Personnel Services	497,790	0	0	0	0	
519.31-10	Professional Services	50	0	0	0	0	
519.34-10	Other Contracted Services	1,551	0	0	0	0	
40-10,55-01	Travel/Training	8,993	0	0	0	0	
41-10,41-20	Communications	3,696	0	0	0	0	
519.42-01	Postage Expense	46	0	0	0	0	
519.45-20	Vehicle Insurance	233	0	0	0	0	
519.46-20	Vehicle Repair	402	0	0	0	0	
519.46-30	Maintenance Agreements	107,908	0	0	0	0	
519.46-40	Small Tools & Equipment	3	0	0	0	0	
519.47-10	Printing & Binding	115	0	0	0	0	
519.49-15	Advertising	92	0	0	0	0	
519.51-10	Office Supplies	43	0	0	0	0	
519.51-11	Office Equipment under \$1,000	1,619	0	0	0	0	
519.52-10	Gas, Oil & Lubricants	391	0	0	0	0	
519.52-12	Other Operating Expenses	385	0	0	0	0	
519.52-30	Data Processing Software	12,190	0	0	0	0	
519.54-10	Publications/Memberships	245	0	0	0	0	
	Total Operating Expenditures	137,962	0	0	0	0	
519.64-10	Equipment	8,534	0	0	0	0	
	Total Capital Expenditures	8,534	0	0	0	0	
	TOTAL EXPENDITURES	644,286	0	0	0	0	Overall Expenditure Increase/Decrease: 0.00%



APPROVED BUDGET FY 2016-2017

The Innovation Technology Department (IT) delivers new and cutting edge technologies and a state-of-the-art network server infrastructure for use by county staff and the Board of County Commissioners. IT maintains Flagler County's data and telecommunications network. The division provides hardware and software support to county employees, develops and maintains county websites, and works with the public information officer to produce a variety of television programming for the county's government channel.



SUMMARY	ACTUAL	ACTUAL	BUDGETED	APPROVED
	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Revenues				
General Fund	0	960,873	981,652	1,355,802
	0	960,873	981,652	1,355,802

Expenditures	ACTUAL	ACTUAL	BUDGETED	APPROVED
	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel	0	564,917	629,548	717,513
Operating	0	224,296	197,104	207,089
Capital	0	171,640	155,000	431,200
	0	960,853	981,652	1,355,802

Personnel Summary - Positions	ACTUAL	ACTUAL	BUDGETED	APPROVED
	FY 13-14	FY 14-15	FY 15-16	FY 16-17
IT Director	0.00	1.00	1.00	1.00
IT Applications Mgr	0.00	0.00	0.00	1.00
IT Applications Admin	0.00	0.00	0.00	1.00
IT Infrastructure Mgr	0.00	0.00	0.00	1.00
IT Infrastructure Admin	0.00	0.00	0.00	1.00
I.T. Specialist	0.00	2.00	2.00	3.00
Video Production	0.00	1.00	1.00	1.00
IT Support Manager	0.00	0.00	0.00	1.00
IT Operations Chief	0.00	2.00	3.00	0.00
I.T. Coordinator	0.00	2.00	2.00	0.00
CAD	0.00	1.00	0.00	0.00
Total Positions	0.00	9.00	9.00	10.00



INNOVATION TECHNOLOGY – General Fund – FY 2016-2017



Primary Functions

- ❖ Provide computer hardware, software and audio/visual support
- ❖ Maintain, secure and ensure the integrity of Flagler County’s data, telecommunications and audio/visual networks, including Flagler County Board of County Commissioners, Flagler County Sheriff’s Office, and the City of Flagler Beach
- ❖ Campus wide IP and analog telephone support
- ❖ Maintain data backups for campus and remote sites
- ❖ Maintain virtual and physical server infrastructure
- ❖ Liaison to vendors and departments to determine effective business solutions
- ❖ Inventory management of all essential and non-essential equipment
- ❖ Produce a variety of audio/visual and digital media programming for the County’s government channel and streaming media sources

Goals FY 2016-17

- Provide timely systems management while strategically focusing efforts to upgrade existing software and hardware

Strategic Objectives

- ✓ Provide top notch customer support, while keeping server and network downtime to an absolute minimum.
- ✓ Balance and align department growth and resources with support expectations and work order requests.
- ✓ Monitor end user help desk request trends to optimize efficiencies within the supported entities.

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Help Desk requests	#	2353	2204	4200	4500
2. Work orders complete in 1 hour or less	%	12.20%	17.29%	26%	28%
3. Average completed work orders monthly	#	196	185.5	317	375
4. Average work orders opened per week	#	42.78	41.06	75	87
5. Enterprise Network downtime	%	1%	1%	1%	1%
6. Enterprise Server downtime	%	1%	1%	1%	1%



The Innovation Technology Department manages Flagler County Board of County Commissioners', Flagler County Sheriff's Office's, and the City of Flagler Beach's central information technology infrastructure and provides numerous services and applications for use in administrative and business activities. As part of the continual forward-thinking that is necessary to maintain and improve enterprise IT services within the budgetary framework of the County, IT adheres to a central Strategic Plan.

Innovation Technology provides solutions that are reliable, secure, keep pace with technological advances, and enable high-quality client support services. IT's solutions are structured to help reduce the technology overhead needed within departments. IT's solutions enable Flagler County to meet its regulatory compliance, institutional policy, emergency management, and risk management objectives in the most cost effective manner possible.

Innovation Technology also provides infrastructure and services for audio/visual and digital media content production, recording and broadcasting. These services are extensively utilized to broadcast Board of County Commissioners meetings on local cable government access channels (Bright House Network Channel 492) as well as providing an audio/visual stream via the internet. In addition, these services are utilized to produce, record and broadcast training videos, public service announcements, promotional materials and other locally originated programming highlighting Flagler County.



Major Initiatives/ Highlights

- **Complete Sheriff's Office campus Network Upgrade**
 - ✓ Replaced aging Nortel equipment with Dell at all Sheriff's locations.
- **Complete Server replacement and migration to Virtualization**
 - ✓ Replaced approx. 29 physical servers with 7 new converged servers.
 - ✓ Migrated additional servers from physical to virtualized.
- **Replaced aging firewalls**
 - ✓ Replaced x Nortel firewalls with Sonicwall devices at both the County and Sheriff's locations.
- **Design and Implement new networks**
 - ✓ Opened the Sheriff's Operations Center in October 2015
 - ✓ Opened the Sheriff's Detention Administration offices, Support Services Building, and New Detention Center in June 2016.
- **Upgrade Public Safety Software to latest version**
 - ✓ Upgraded Public Safety Software from version 10 to version 11.4.
 - ✓ Train all staff on new version.
 - ✓ Install new version on new servers, and upgrade client software.

Flagler County Board of County Commissioners
FY 2016-2017

INNOVATION TECHNOLOGY		GENERAL FUND					
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGE	COMMENTS
Dept 0203		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	REVENUES						
	General Fund	0	960,873	981,652	1,305,802	324,150	
337.10-05	City of Flagler Bch IL Agreement-IT Svcs	0	0	0	50,000	50,000	ILA Sept 2015
	TOTAL REVENUES	0	960,873	981,652	1,355,802	374,150	Overall Revenue Increase/Decrease: 38.1%
	EXPENDITURES						
519.10-12	Regular Salaries	0	436,096	481,837	532,122	50,285	Add IT Spec-ILA Flg Bch + Wage Adj \$1,000
519.10-14	Overtime	0	334	550	550	0	
519.10-xx	Employee Benefits	0	128,487	147,161	184,841	37,680	Insurance Increase
	Total Personnel Services	0	564,917	629,548	717,513	87,965	
519.34-10	Other Contracted Services	0	18,139	1,800	1,800	0	
40-10; 55-01	Travel/Training	0	2,986	44,180	4,820	(39,360)	CAD Training moved to EM General
519.41-10	Communications	0	4,571	7,000	8,000	1,000	Wireless service for 9 employees
519.42-01	Postage Expense	0	12	400	400	0	
519.45-20	Vehicle Insurance	0	239	300	600	300	
519.46-10	Equipment Repairs	0	0	1,000	1,000	0	
519.46-20	Vehicle Repair	0	615	500	500	0	
519.46-30	Maintenance Agreements	0	103,320	133,124	174,119	40,995	
519.46-40	Small Tools & Equipment	0	32,778	150	1,000	850	
519.47-10	Printing & Binding	0	25	150	150	0	
519.49-15	Advertising	0	80	200	200	0	
519.51-10	Office Supplies	0	699	700	1,000	300	
519.51-11	Office Equipment under \$1,000	0	9,235	3,000	5,000	2,000	
519.52-10	Gas, Oil & Lubricants	0	454	400	800	400	
519.52-12	Other Operating Expenses	0	662	1,000	1,000	0	
519.52-20	Clothing & Wearing Apparel	0	0	0	1,000	1,000	
519.52-30	Data Processing Software	0	46,420	0	0	0	
519.54-10	Publications/Memberships	0	676	200	200	0	
55-03; 54-21	Conf/Seminar Reg & Empl Training	0	3,385	3,000	5,500	2,500	
	Total Operating Expenditures	0	224,296	197,104	207,089	9,985	
519.64-10	Equipment	0	171,640	155,000	431,200	276,200	See IT Plan plus Transit Van
	Total Capital Expenditures	0	171,640	155,000	431,200	276,200	
	TOTAL EXPENDITURES	0	960,853	981,652	1,355,802	374,150	Overall Expenditure Increase/Decrease: 38.1%

During Fiscal Year 2013-14 the County entered into an agreement with the Sheriff's Office to absorb their Information Technology staff and form the newly created Innovation Technology Department. All of the positions will be Flagler County Employees with four positions assigned full time to the Sheriff's Office. The funds previously allocated to the Sheriff in support of these positions were retained by the County to continue to fund the positions. This combined effort has enabled both the County and the Sheriff to pursue innovative and creative IT solutions with shared staff at shared cost.

Flagler County Board of County Commissioners
FY 2016-2017

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	10 YR Total	
Infrastructure Upgrade	500,000	0	0	0	0	0	0	0	0	0	\$ 500,000	
Wireless Network	20,000	0	0	0	0	0	75,000	0	0	0	\$ 95,000	8 yr replacement
Webcam Update	0	0	20,000	20,000	20,000	0	0	0	20,000	20,000	\$ 100,000	
Computer Replacement	35,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$ 935,000	6 yr replacement
Server Software Replacement	0	0	0	150,000	0	0	0	150,000	0	0	\$ 300,000	4 yr replacement
Server Hardware Replacement	0	0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	\$ 240,000	5 yr replacement
SAN Replacement	0	0	0	100,000	150,000	0	0	150,000	0	0	\$ 400,000	3 yr replacement
Switch / Firewall Replacement	0	0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	\$ 240,000	8 yr replacement
Phone Hardware Repl-***financing in 001-4900**	75,000	107,200**	107,200**	107,200**	107,200**	107,200**	0	0	0	500,000	\$ 575,000	8 yr replacement
Office and Exchange Upgrade - CNTY	0	132,000	0	0	0	0	0	132,000	0	0	\$ 264,000	6 yr replacement
Office and Exchange Upgrade - Sheriff	0	132,000	0	0	0	0	0	132,000	0	0	\$ 264,000	6 yr replacement
Sheriff's Office Security System Upgrade	0	15,000	0	0	0	0	0	0	0	0	\$ 15,000	
Security System Upgrade - SO/JC/CNTY	0	0	0	0	0	0	150,000	0	0	0	\$ 150,000	7 yr replacement
Business Software Replacement	0	0	300,000	300,000	0	0	0	0	0	0	\$ 600,000	8 yr replacement
EOC - AV Replacement	0	0	0	0	0	0	0	0	250,000	0	\$ 250,000	8 yr replacement
Chambers AV Replacement	0	0	0	0	0	0	250,000	0	0	0	\$ 250,000	8 yr replacement
CAD / Mobile Upgrade	0	0	0	0	350,000	500,000	0	0	350,000	0	\$ 1,200,000	5 yr replacement
CAD Redundant Message Switch	0	0	0	20,000	0	0	0	0	0	0	\$ 20,000	
Copier Replacement	25,000	0	20,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	\$ 220,000	
Video Streaming Device	0	27,500	27,500	0	0	0	0	0	0	0	\$ 55,000	
TV Channel upgrades	0	0	10,000	0	10,000	0	10,000	0	10,000	0	\$ 40,000	
	\$ 655,000	\$ 406,500	\$ 537,500	\$ 775,000	\$ 715,000	\$ 685,000	\$ 670,000	\$ 749,000	\$ 815,000	\$ 705,000	\$ 6,713,000	

Computer Replacement: Today's business applications requires computers with adequate system specifications. Also, in order to keep machines from aging in big clusters, we need to replace on a schedule of 6 years. Having a replacement plan negates large, one time purchases, stabilizes technology budgets and keeps the technology up to date.

Server Replacement: Today's business applications requires servers with adequate system specifications. We need to replace on a schedule of 5 years. Having a replacement plan negates large, one time purchases, stabilizes technology budgets and keeps the technology up to date.

Switch/Firewall Replacement: Today's business applications requires systems with adequate system specifications. We need to replace on a schedule of 8 years. Having a replacement plan negates large, one time purchases, stabilizes technology budgets and keeps the technology up to date.

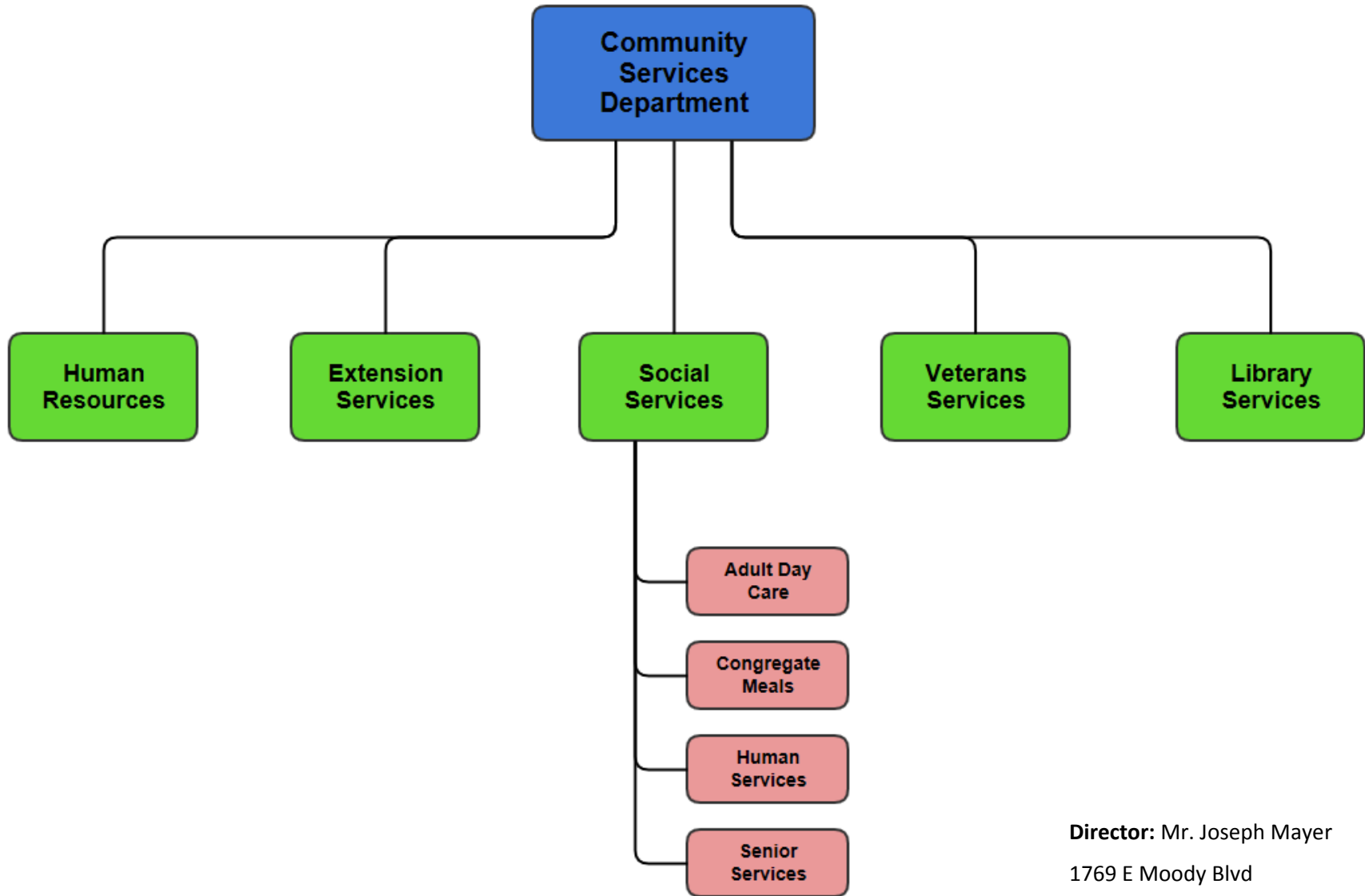
Phone System Replacement: We have an aging system that utilizes Windows Server 2003, and old technology to interface with newer technology. We replace approx. 250 phones per year with older refurbished phones. This proposal will replace all of the constitutional office (including the Sheriff's office) and remote sites with a modern phone system, capable of 4 digit dialing and conference calling. This will be financed-debt service shown in the Pooled Budget (001-4900)

Office and Exchange Upgrades: We use Exchange 2007 on the County side and Exchange 2010 on the Sheriff's side. Microsoft has released new versions in 2010 and 2016. New versions are released every 3 years and a version can only be skipped 1 time to directly upgrade. Therefore, Microsoft Office and Exchange need to be upgraded at least every 6 years.

Security System Upgrade: Last year the County replaced the security system that operates at the Justice Center and the Main Campus (GSB, EOC, Clinic). The same system was installed at the Sheriff's Office, but the 2 systems were never interfaced. This proposal is meant to tie the 2 systems together.

EOC AV Replacement: The EOC Ops and Training rooms are running on 9+ year technology. The audio/video switcher is currently pushing analog signals where today all equipment has moved digital. Digital overhead projectors have been purchased to start the upgrade process. However, the projectors are rendered useless without equipment to send the proper signals. Included in this refresh are the television displays, projector screens and a microphone system. The Video Input and Switching equipment will be purchased ; 4 projectors, 5 flat panel televisions and 4 fixed screens will be replaced as well as the amplifiers, speakers and microphones, control processors and equipment racks.

Copier Replacement: Just like the computers, some of our current copiers have had long service lives. As copiers age they start breaking down on a regular basis which can impact business continuity. Implementing a replacement plan for the copiers negates big one time purchases, stabilizes technology budgets and keeps the technology up to date.



Director: Mr. Joseph Mayer
1769 E Moody Blvd
Bunnell, FL 32110
(386) 313-4033

COMMUNITY SERVICES DEPARTMENT SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
General Fund	3,919,113	3,975,118	4,632,110	4,945,973	313,863	
Grants	400,703	538,247	650,000	553,391	(96,609)	
Med Waiver/Long Term Care Reimbursement	66,275	106,440	96,840	83,725	(13,115)	
Senior Services Grants	559,513	705,731	609,221	657,094	47,873	
Co-Pays	65,780	48,339	41,300	35,846	(5,454)	
Donations	39,153	34,822	25,300	11,647	(13,653)	
Library Fees	45,461	47,551	42,200	47,100	4,900	
Library Grants	28,523	35,515	28,919	29,946	1,027	
Passport Revenue	12,951	7,566	0	0	0	
Interfund Transfer	8,160	0	0	0	0	
Veteran's Direct Case Management	1,958	146	0	0	0	
City of Palm Coast Interlocal-Utility Assistance	12,493	11,087	10,000	10,000	0	
Total Revenues	5,160,083	5,510,561	6,135,890	6,374,722	238,832	Overall Revenue Increase/Decrease: 3.89%
Expenditures						
Human Resources	216,539	217,270	218,670	235,347	16,677	
Extension Services	244,097	227,370	249,641	293,195	43,554	
Social Services	3,610,563	3,886,783	4,421,128	4,532,666	111,538	
Veterans Services	111,910	114,379	129,892	140,248	10,356	
Library Services	976,998	1,064,759	1,116,559	1,173,266	56,707	
Total Expenditures	5,160,107	5,510,561	6,135,890	6,374,722	238,832	Overall Expenditure Increase/Decrease: 3.89%
Revenues vs. Expenditures	(24)	0	0	0	0	

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-
Personnel Summary-Positions					
Human Resources	2.30	2.30	2.30	2.30	0.00
Extension Services	5.30	5.30	5.50	5.53	0.03
Social Services	15.35	15.35	16.50	17.50	1.00
Veterans Services	2.00	2.00	2.00	2.00	0.00
Library	16.25	16.25	17.70	18.10	0.40
Total Positions	41.20	41.20	44.00	45.43	1.43

The Human Resources Department provides administrative and technical support services to assist in the management of the Board of County Commissioners workforce of about 375 employees. The Human Resources Department is responsible for the following: recruitment, selection and processing new employees; pay and classification; personnel records; administration of group medical and wellness programs; labor relations and collective bargaining; training; safety training and educational programs; risk management; workers' compensation; property and liability insurance; and, compliance with federal, state and local laws pursuant to employment issues.



Employee Health Fair



Staff Holiday Breakfast

SUMMARY

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
General Fund	216,539	217,270	218,670	235,347
	216,539	217,270	218,670	235,347
Expenditures				
Personnel	196,286	202,238	196,000	210,097
Operating	15,982	15,032	22,670	25,250
Capital	4,271	0	0	0
	216,539	217,270	218,670	235,347

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary - Positions				
Community Services Director	1.00	1.00	1.00	1.00
Employee Benefits & Wellness Mgr.	0.30	0.30	0.30	0.30
Administrative Assistant	1.00	1.00	1.00	1.00
Total Positions	2.30	2.30	2.30	2.30

Employee Benefits & Wellness Manager is 70% funded by the Health Insurance Fund (603)



HUMAN RESOURCES – General Fund – FY 2016-2017



Primary Functions

- ❖ Maintain employee pay and classification system in an effort to remain competitive with area employers
- ❖ Assist supervisors with recruitment and selection of new employees and upon employment, provide a new employee orientation
- ❖ Administer the County’s group medical and benefits programs
- ❖ Design employee and supervisory training programs that will promote positive personal and professional growth
- ❖ Negotiate collective bargaining agreements with the County’s bargaining unit
- ❖ Operate wellness programs and activities in collaboration with the County’s Wellness Committee to inspire personal health and mental well-being
- ❖ Oversee the County’s Safety Program to minimize risk and keep accidents and injuries to citizens and employees to a minimum
- ❖ Coordinate the filing and resolution of all insurance claims related to property and casualty insurance, professional liability and workers’ compensation
- ❖ Coordinate the Flagler County Citizens Academy to assist our citizens in understanding the County’s operational and organizational needs
- ❖ Administer County’s Tuition Reimbursement Program
- ❖ Oversee the Employee Health and Wellness Center to ensure that our employees receive quality care

Goals FY 2016-17

- Administer HR policy and programs effectively and efficiently, while maintaining internal customer satisfaction and meeting budget constraints
- Introduce a new performance evaluation process
- Explore the possibility of an Employee training Academy
- Senior Management Training expanded to include Succession Planning

Strategic Objectives

- ✓ Human resources staff members formulate labor policies and interpret state and federal employment and labor laws and ensures the County complies with regulations regarding equal opportunity employment and fair labor standards. The HR department’s staff members help workers understand their rights while also protecting employer interests
- ✓ The HR department will screen potential candidates and assist departments making hiring decisions to fill open positions
- ✓ HR department will provide information regarding county-sponsored programs; manage health & wellness benefits, and employee assistance programs
- ✓ Train employees on safety, employment law, and leadership for managers

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Workers compensation claims	#	42	38	40	40
2. Safety / supervisor training	#	28	27	36	38
3. Turnover Ratio	%	16.2	22	26	25
4. Citizens Academy	Weeks	14	16	18	18
5. Health Risk Assessments	#	622	675	690	700



Our mission in Human Resources is to provide innovative leadership, support, and guidance to our Flagler County officials in the planning and delivery of Human Resources Systems, processes, and services in a professional, sensitive, efficient and cooperative manner. It is our belief that Human Resources is not only about policies and procedures, it is about people and relationships. Therefore, the knowledge of the principles and practices of public human resources management including selection practices, collective bargaining, affirmative action, equal employment opportunity, public and employee relations, unemployment compensation, risk management and current trends and issues in the field is important in maintaining these relationships.

The Human Resources Department provides administrative and technical support services to employees and supervisors to assist in the management of the County's workforce of over 370 employees. While policies and procedures play a major role in daily operations, Human Resources also strives to help employees reach their potential and grow both personally and professionally. By taking an interest in the well-being of employees, Human Resources is able to help shape Flagler County's organizational culture, one that promotes leadership and delivery of the best customer service possible.

Other technical expertise in areas such as defining and classifying rates of pay, recruitment, maintenance of personnel records, administration of employee benefits, and negotiating collective bargaining agreements, fall under the scope of responsibilities of the Human Resources Department.

Another major function of the Human Resources Department is monitoring and compliance with the County's adopted Safety Program. Initial education and periodic training on pertinent safety issues assist in keeping Worker's Compensation injuries low. The Safety Committee, comprised of a representative from every department, evaluates potential risks and makes recommendations for corrective action to eliminate or reduce potential injuries.

Just like other government organizations or businesses, the County retains liability insurance covering property and inland marine coverage, general liability coverage, public official's liability and automobile coverage. The Human Resources department coordinates the filing and resolution of all claims that may occur against the County relating to property and casualty insurance, professional liability and workers' compensation.

Major Initiatives / Highlights

- Established new contract with CanaRx for employee prescription medication at a cost-savings to employees and health plan
- Hosted a Employee County Health & Wellness Fair with over 300 attendees
- Over 1000 participants involved in a health assessment hosted by the department

HUMAN RESOURCES - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 0210	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund	216,539	217,270	218,670	235,347	16,677	Overall Revenue Increase/Decrease: 7.63%
	TOTAL REVENUES	216,539	217,270	218,670	235,347	16,677	
	Expenditures						
513.10-12	Regular Salaries	144,367	147,020	141,693	149,225	7,532	Wage Adjustment \$1,000/employee
513.10-xx	Employee Benefits	51,919	55,218	54,307	60,872	6,565	Insurance Increase
	Total Personnel Services	196,286	202,238	196,000	210,097	14,097	
513.31-10	Professional Services	4,494	4,954	6,000	6,000	0	
513.34-10	Other Contracted Services	3,590	4,450	4,000	5,100	1,100	Background checks
513.40-10	Travel Expenses	943	910	1,100	1,500	400	Misc Travel & Lodging
513.41-10	Communications	232	0	720	0	(720)	
513.42-01	Postage Expense	74	51	250	200	(50)	
513.46-30	Maintenance Agreements	1,187	191	1,400	1,400	0	
513.47-10	Printing & Binding	26	14	100	500	400	
513.49-15	Advertising	0	27	250	970	720	
513.51-10	Office Supplies	570	1,077	1,500	1,500	0	Informational material for new hires
513.51-11	Office Equipment under \$1,000	199	96	500	550	50	
513.52-12	Other Operating Expenses	1,491	552	2,650	2,530	(120)	
513.52-30	Data Processing Software	297	0	0	0	0	
513.54-10	Publications/Memberships	496	425	1,100	1,000	(100)	
513.55-01	Training/Educational Cost	2,383	2,285	3,100	2,500	(600)	Educational Cost & Conference/Seminar Regist.
513.55-03	Conference Seminar Registration	0	0	0	1,500	1,500	
	Total Operating Expenditures	15,982	15,032	22,670	25,250	2,580	
513.64-10	Equipment	4,271	0	0	0	0	
	Total Capital Expenditures	4,271	0	0	0	0	
	TOTAL EXPENDITURES	216,539	217,270	218,670	235,347	16,677	Overall Expenditure Increase/Decrease: 7.63%

The Flagler County Extension Service is a partnership among the University of Florida, the Flagler County Board of County Commissioners, and the Federal Government. The Extension Service has a horticulture section, a family and consumer sciences section, a 4-H youth development section, agriculture, and a marine science section. It is a service branch of the University of Florida Institute of Food and Agricultural Sciences (IFAS) which helps apply the latest research and university expertise to solve problems. The Extension Service also provides information to residents about a variety of topics including: lawn care; money management; and, safe food preparation.



SUMMARY	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
General Fund	244,097	227,370	249,641	293,195
	244,097	227,370	249,641	293,195
Expenditures				
Personnel	203,517	187,864	200,528	218,430
Operating	40,580	38,025	49,113	49,765
Capital	0	1,481	0	25,000
	244,097	227,370	249,641	293,195
Personnel Summary-Positions				
	FY 13-14 ACTUAL	FY 14-15 ACTUAL	FY 15-16 BUDGETED	FY 16-17 APPROVED
County Extension Director	1.00	1.00	1.00	1.00
4H Youth Agent I	1.00	1.00	1.00	1.00
Horticulture Agent I	1.00	1.00	1.00	1.00
Agricultural Agent II	0.00	0.00	1.00	1.00
Staff Assistant II	0.00	0.00	0.50	0.53
Staff Assistant IV	1.00	1.00	1.00	1.00
WEP Coordinator	0.30	0.30	0.00	0.00
Total Positions	4.30	4.30	5.50	5.53



EXTENSION SERVICES – *General Fund – FY 2016-2017*



Primary Functions

- ❖ Provide agriculture information and support to growers of vegetable crops, sod production, livestock and forage, and silvaculture
- ❖ Provide education of Florida Friendly Landscaping, water conservation, preservation of natural resources, plant and insect identification and soil and water testing
- ❖ Train and develop Master Gardener volunteers, who educate others and give back to the local community, in the area of horticulture
- ❖ Teach nutrition and wellness, food safety and family economic stability through educational programs
- ❖ Assist youth to develop life skills through the 4-H program, specifically 4-H clubs and projects
- ❖ Educate individuals on the importance of protecting Flagler County’s marine ecology system, including estuaries, watersheds and beaches and promote positive marine practices

Goals FY 2016-17

- The goal of the Extension Service division is to provide research based educational programs and information related to the University of Florida Institute of Food and Agricultural Sciences (UF/IFAS) statewide initiatives as outlined in the Extension Roadmap 2013-2023. This educational information will empower citizens of Flagler County to make decisions and behavior changes that foster healthy people, a healthy environment, and a healthy economy

Strategic Objectives

- ✓ Agricultural producers will adopt best management practices that will improve their product yield while reducing the risk to the environment
- ✓ Agricultural and horticulture pesticide applicators will receive training for licensure and renewal of state regulated pesticide applicator licenses
- ✓ Master Gardener Volunteers will be trained to implement Florida Friendly Landscape principles in the demonstration gardens at the Flagler County Extension office and other community sites
- ✓ Youth will gain basic knowledge and develop competencies in science, technology, engineering and math (ISTEM) citizenship, leadership and workforce readiness skills as a result of participating in the 4-H Youth Development program
- ✓ Youth and adults will increase their knowledge about the coastal environment and human impacts on coastal areas
- ✓ Youth and adults participating in the Family Nutrition Program will increase their knowledge and report healthy lifestyle behavior changes

<u>Performance Measures</u>	<u>UNIT OF MEASURE</u>	<u>ACTUAL FY 13-14</u>	<u>ACTUAL FY 14-15</u>	<u>EXPECTED FY 15-16</u>	<u>PROJECTED FY 16-17</u>
1. Participants at Group Learning Events	#	20,038	19,533	15,000	20,500
2. Field and Office Consultations	#	2,238	2,488	2,600	2,750
3. Phone and Email Consultations	#	7,320	8,401	8,525	8,578
4. Soil and Water Diagnostic Tests	#	440	472	485	490
5. Number of Volunteer Hours	#	8,614	6,560	6,800	6,850
6. Value of Volunteer Hours	\$	194,246	141,771	146,948	148,028
7. Value of Grants Received	\$	54,730	95,620	113,619	98,000



The County Extension Service is a federal-state-county partnership created in 1914 by the Smith-Lever Act. The Smith-Lever Act provided federal support for land-grant institutions to offer educational programs to enhance the application of useful and practical information beyond their campuses through cooperative extension efforts with states and local communities. The State of Florida has solidified the partnership in Section 1004.37 of the Florida Statutes.

The Flagler County Extension Service provides research-based information and educational programs on topics related to agriculture, horticulture, the environment, marine ecology, consumer sciences, nutrition, food safety and youth development. As a branch of the University of Florida Institute of Food and Agricultural Sciences (UF/IFAS), this expertise is available to all Flagler County residents to help them solve problems and make practical decisions.

By partnering with local government, advisory committees, concerned citizens, commodity groups and the youth of Florida, UF/IFAS Extension creates an important link between the public and research conducted on campus and at 13 research and education centers.

Major Initiatives / Highlights

- Increase the sustainability, profitability and competitiveness of agricultural and horticultural enterprises
- Enhance and protect water quality, quantity and supply
- Enhance and conserve Florida's natural resources and environmental quality
- Educate individuals and families to build healthy lives and achieve social and economic success
- Strengthen urban and rural community resources and economic development
- Prepare youth to be responsible citizens and productive members of the workforce

COUNTY EXTENSION SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 2400	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund	244,097	227,370	249,641	293,195	43,554	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	244,097	227,370	249,641	293,195	43,554	17.45%
	Expenditures						
537.10-12	Regular Salaries	168,871	159,338	159,347	166,857	7,510	Wage Adjustment \$1,000/employee
537.10-xx	Employee Benefits	34,646	28,526	41,181	51,573	10,392	Director added to FRS FY17; Insurance Increase
	Total Personnel Services	203,517	187,864	200,528	218,430	17,902	
537.34-10	Other Contracted Services	447	362	955	1,215	260	
537.40-10	Travel/Training	2,077	1,119	3,024	4,562	1,538	AG Expo, Moultrie GA
41-10, 41-20	Communications	2,789	3,215	3,712	3,752	40	
537.42-01	Postage Expense	115	0	25	25	0	
537.43-10	Utilities Expense	14,923	15,115	15,960	16,080	120	
537.45-20	Vehicle Insurance	466	479	478	478	0	
537.46-10	Building/Equipment Repairs	187	422	2,350	2,350	0	
537.46-20	Vehicle Repair	500	268	1,360	1,510	150	
537.46-30	Maintenance Agreements	3,104	4,280	2,000	2,000	0	
537.46-40	Small Tools & Equipment	1,738	1,565	1,650	1,100	(550)	
537.47-10	Printing & Binding	590	41	300	300	0	
537.49-13	Service Awards/recognition	42	0	0	25	25	
537.51-10	Office Supplies	824	1,658	2,400	2,400	0	
537.51-11	Office Equipment under \$1,000	5,702	2,641	1,921	1,775	(146)	
537.52-10	Gas, Oil & Lube	4,144	2,091	4,320	2,880	(1,440)	
537.52-12	Other Operating Expens;Other Current Chrgs	1,607	2,445	5,160	5,460	300	Soil Test Supls, Plants, Potting Mix, Trays, etc
537.52-30	Data Processing Software	0	0	200	200	0	
537.54-10	Publications/Memberships	725	1,024	943	923	(20)	
537.55-01	Training/Educational Cost	0	15	150	150	0	
537.55-03	Conference/Seminar Registration	600	1,285	2,205	2,580	375	
	Total Operating Expenditures	40,580	38,025	49,113	49,765	652	
537.64-10	Equipment	0	1,481	0	25,000	25,000	Rolling Stock repl p/u truck-Ford F150 1/2 ton 4x4
	Total Capital Expenditures	0	1,481	0	25,000	25,000	
	TOTAL EXPENDITURES	244,097	227,370	249,641	293,195	43,554	Overall Expenditure Increase/Decrease: 17.45%

SOCIAL SERVICES SUMMARY - COMMUNITY SERVICES

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
Alzheimer's Disease Initiative Respite (ADI)	40,364	107,027	81,383	92,127	10,744	
Title III E Older American	21,014	29,818	37,056	36,389	(667)	
Home Care for Elderly (HCE)	1,962	2,108	960	960	0	
Emergency Home Energy Assistance (EHEAP)	20,219	10,807	15,500	13,380	(2,120)	
Comm Care for the Elderly	143,027	175,537	167,032	172,788	5,756	
LSP Local Services Program	0	0	0	23,905	23,905	
Title III B Support Services	105,689	187,648	127,603	140,819	13,216	
Med Waiver Reimbursement	66,275	106,440	96,840	83,725	(13,115)	
Veteran's Directed Case Mgmt	1,958	146	0	0	0	
Donations-Transportation-S.S.	958	866	1,000	470	(530)	
Title III C1 Congregate Meals	66,552	45,824	43,452	41,926	(1,526)	
Title III C2 Home Del Meals	132,450	123,402	111,622	109,797	(1,825)	
ADI Co-pays	2,714	8,570	3,500	6,070	2,570	
Comm Care-Elderly Co-pay	18,414	17,736	18,000	12,896	(5,104)	
Adult Day Care Co-Pay	44,652	22,033	19,800	16,880	(2,920)	
Nutrition Services	25,736	21,060	22,113	22,503	390	
Donations-Meal Sites	2,480	1,601	2,500	988	(1,512)	
Donations-Meals On Wheels-C2	8,257	9,609	9,000	7,352	(1,648)	
Donations to WL	4,613	1,381	2,000	1,387	(613)	
Banfield Trust Grant	2,500	2,500	2,500	2,500	0	
Title IIIB Homemaking Donation	2,195	1,365	1,800	1,200	(600)	
City of Palm Coast Interlocal-Utility Assistance	12,493	11,087	10,000	10,000	0	
DCF CJ Mental Health/Substance Abuse	294,549	442,684	500,000	403,391	(96,609)	
DOJ Safe Haven Grant	10,733	95,563	150,000	150,000	0	
Donations - Safe Haven	0	0	0	250	250	
FDCFS Emergency Solutions Grant	95,421	0	0	0	0	
General Fund	2,485,314	2,461,971	2,997,467	3,180,963	183,496	Overall Revenue Increase/Decrease:
Total Revenues	3,610,539	3,886,783	4,421,128	4,532,666	111,538	2.52%
Expenditures						
Social Services Administration	152,581	154,498	170,001	178,604	8,603	
Human Services	1,982,420	2,075,118	2,348,664	2,438,342	89,678	
Senior Services	619,225	665,785	765,332	799,717	34,385	
Adult Day Care	193,842	199,577	212,744	269,191	56,447	
Congregate & Home Delivered Meals	261,768	253,558	274,387	293,171	18,784	
Grants	400,727	538,247	650,000	553,641	(96,359)	Overall Expenditure Increase/Decrease:
Total Expenditures	3,610,563	3,886,783	4,421,128	4,532,666	111,538	2.52%
Revenues vs. Expenditures	(24)	0	0	0	0	

REVENUE SOURCE NARRATIVES FOR SOCIAL SERVICES

EHEAP

The **Elderly Heat and Energy Assistance Program (EHEAP)** consists of pass through funds that provide assistance with utility (electric, fuel) bills to individuals meeting income criteria and are 60 years of age or older. Final shut off or delinquent notice is required. Family size and gross income determine final eligibility.

TITLE III C-1

Title III-C-1 provides congregate dining, nutrition education and outreach. Meals meet federal government compliance of 1/3 of the Recommended Daily Allowance. Nutrition education is provided by a state licensed, registered dietitian. Dining services are available to those seniors 60 years of age and older. Senior diners are provided opportunity to contribute to this program by donation. Administered via the Older Americans Act, Title III-C-1 is partially funded with a federal grant.

CCE

Community Care for the Elderly offers services and case management to frail elders, making it possible for them to live independently. Services include homemaker services, personal care, adult day care, in-home respite, and Meals on Wheels. CCE is funded in part with state general revenue funds. Seniors are fee-assessed and pay a co-pay for services per state mandate. No medical care is provided.

TITLE III-B

Title III-B provides support services under the Older Americans Act and is partially funded with a federal grant. Examples of services include: companionship, counseling, information and referral, screening and assessment, public education, homemaking, personal care and transportation. Seniors are provided an opportunity to contribute to these programs by donation.

TITLE III C-2

Title III-C-2 provides Home Delivered Meals (Meals on Wheels) to those seniors 60 years of age and older with a functional impairment that restricts their ability to perform the normal activities of daily living. Meals meet 1/3 of the Recommended Daily Allowance. Nutrition education is provided with information provided by a state licensed, registered dietitian. Meals on Wheels clients are provided an opportunity to contribute to this program by donation. Administered via the Older Americans Act Title III-C-2 is partially funded with a federal grant.

Medicaid Managed Care Long Term Care (LTC)

Formerly known as Medicaid Waiver, LTC provides Adult Day Care and some Case Management to eligible senior services clients. Contracts are with approved managed care plans, payment is received from Medicaid (AHCA).

Safe Haven Grant

This will provide a supervised visitation and safe exchange location to enhance safety for children and adult victims of domestic violence.

TITLE III-E

Title III-E is administered via the Older Americans Act and is partially funded with a federal grant. This is a respite service for caregivers of seniors 60 years of age and older. Caregivers are provided an opportunity to contribute to this program by donation.

ADI

Alzheimer's Disease Initiative provides a continuum of services to meet the needs of individuals with Alzheimer's disease and other memory-related disorders and their caregivers. Services include in-home and/or in-facility caregiver respite. ADI is funded in part with state general revenue funds. Seniors are fee-assessed and pay a co-pay for services per state mandate. No medical care is provided.

Home Care for the Elderly

HCE gives caregivers a monthly subsidy to assist them in keeping frail elders in their own homes. The program may also provide special subsidies to purchase additional services or supplies, such as respite care and medical supplies. This service has historically been limited to 10 seniors. This program is funded by state general revenue funds.

City of Palm Coast Utility Assistance Interlocal

Provides \$10,000 for utility assistance for eligible residents of the City of Palm Coast.

SOCIAL SERVICES POSITION SUMMARY

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-
Personnel Summary - Positions					
Social Services Administration	2.75	2.75	3.00	3.00	0.00
Human Services	3.00	3.00	4.00	4.00	0.00
Senior Services	0.00	0.00	0.00	0.00	0.00
Adult Day Care	4.00	4.00	4.00	5.00	1.00
Congregate Meals	1.00	1.00	1.00	1.00	0.00
Grants - DOJ Safe Haven Program	0.60	0.60	0.00	0.00	0.00
Total Positions	11.35	11.35	12.00	13.00	1.00

The Social Services Department is made up of three divisions: Human Services, Senior Services and Adult Day Care. Human Services arranges medical care and emergency rent and utility assistance for low-income adults, as well as administering various state-mandated services and county grants to non-profit agencies. Senior Services arranges and provides both community and in-home support services for people over the age of 60. Adult Day Care provides in-facility respite care for functionally impaired adults over the age of 18.



SUMMARY

Revenues

General Fund

Expenditures

Personnel

Operating

Capital

Personnel Summary -Positions

Financial Management Coord.

Accounting Clerk

Staff Assistant IV

Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	152,581	154,498	170,001	178,604
	152,581	154,498	170,001	178,604
Personnel	138,122	140,873	155,425	163,694
Operating	12,482	13,625	14,576	14,910
Capital	1,977	0	0	0
	152,581	154,498	170,001	178,604

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Financial Management Coord.	1.00	1.00	1.00	1.00
Accounting Clerk	0.75	0.75	1.00	1.00
Staff Assistant IV	1.00	1.00	1.00	1.00
Total Positions	2.75	2.75	3.00	3.00



SOCIAL SERVICES ADMIN – General Fund – FY 2016-2017

SOCIAL SERVICES ADMINISTRATION - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 2706		ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
General Fund		152,581	154,498	170,001	178,604	8,603	Overall Revenue Increase/Decrease: 5.06%
TOTAL REVENUES		152,581	154,498	170,001	178,604	8,603	
Expenditures							
569.10-12	Regular Salaries	100,287	102,411	112,939	114,572	1,633	Wage adjustment \$1,000/employee
569.10-xx	Employee Benefits	37,835	38,462	42,486	49,122	6,636	Insurance Increase
Total Personnel Services		138,122	140,873	155,425	163,694	8,269	
569.34-10	Other Contracted Services	0	10	75	25	(50)	
569.40-10	Travel Expenses	0	0	200	100	(100)	Mileage if county car not available
41-10; 41-20	Communications	5,410	6,606	6,200	6,700	500	FY15 Actuals
569.43-10	Utilities Expense	5,964	5,950	6,216	5,960	(256)	
569.46-30	Maintenance Agreements	600	600	600	600	0	
569.47-10	Printing & Binding	0	0	25	25	0	
569.51-10	Office Supplies	360	148	660	600	(60)	
569.51-11	Office Equipment	125	308	300	600	300	Allow for replacement of phone equip/shredder
569.52-12	Other Operating Expenses	22	3	100	100	0	
569.55-03	Conference & Seminar Fees	0	0	200	200	0	
Total Operating Expenditures		12,482	13,625	14,576	14,910	334	
569.64-10	Capital	1,977	0	0	0	0	
Total Capital Expenditures		1,977	0	0	0	0	
TOTAL EXPENDITURES		152,581	154,498	170,001	178,604	8,603	Overall Expenditure Increase/Decrease: 5.06%

Flagler County Human Services provides a number of indigent healthcare services including medical assistance for low-income and uninsured residents, prescription assistance, emergency dental care, a wheelchair/walker loan program, and assistance with Social Security disability applications. It also provides emergency assistance for help with rent or utilities, and it provides financial support to the Flagler Resource Center – a local food pantry that is operated in a county facility by Church Women United. State-mandated services such as the Health Care Responsibility Act, Medicaid Nursing Home, Medicaid Hospitalization, Healthy Kids Program, and indigent cremation and burial also fall under Human Services.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Palm Coast Interlocal - Utility Assist.	12,493	11,087	10,000	10,000
Cash Carry Forward	0	0	6,000	0
General Fund	1,969,927	2,064,031	2,332,664	2,428,342
	1,982,420	2,075,118	2,348,664	2,438,342

Expenditures

Personnel	159,939	151,224	215,238	230,497
Operating	2,748	2,393	12,190	12,370
Equipment	2,051	0	0	0
State Mandated Costs	1,268,141	1,432,242	1,467,736	1,516,975
Public Assistance	177,428	126,759	253,000	253,000
Grants & Aids	372,113	362,500	400,500	425,500
	1,982,420	2,075,118	2,348,664	2,438,342

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
--	----------------------------	----------------------------	------------------------------	------------------------------

Personnel Summary - Positions

Human Serv. Program Mgr.	1.00	1.00	1.00	1.00
Human Serv. Case Mgr.	2.00	2.00	3.00	3.00
Total Positions	3.00	3.00	4.00	4.00



HUMAN SERVICES – General Fund – FY 2016-2017



Primary Functions

- Provide assistance to eligible residents who are homeless or at risk of becoming homeless.
- Provide financial support toward a food pantry for individual/families in need of emergency food.
- Provide an indigent health care program to assist medically needy residents.
- Comply with funding obligations of state mandates – the Health Care Responsibility Act, Medicaid Contribution, Healthy Kids Program and Indigent Cremation.
- Coordinate and manage grants for nonprofit organizations that provide services to County residents.

Division Goals FY 2016-17

- Educate families on how to better budget their financial resources.
- Place families more efficiently into safe, affordable housing.

Division Objectives

- Objective 1 Increase availability of Budget Workshops *before* families receive assistance.
- Objective 2 Identify & train another non-profit volunteer group that can assist with holding financial workshops.
- Objective 3 Increase more awareness on the importance of creating a family budget.
- Objective 4 Identify prospective landlords that are willing to work with our high risk families.
- Objective 5 Educate families with tools to improve their credit scores.

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Increase number of Budget Workshops offered to clients.	#	12	12	19**	24
2. Identify <i>new</i> landlords and property management companies willing to work with our at risk families.	#	3	2	4	6
3. Respond to requests for assistance.	Calls/walk-ins	7,172	6,134	6550	6620
4. Households assisted in their efforts to achieve self sufficiency	Applicants	971	537*	784**	980
** (50% reduction in trained staff for 4 mos.) * (75% reduction in trained staff for 4 mos.)					



Human Services coordinates medical care (including supplies), emergency dental, and prescription assistance through the Indigent Health Care program to low-income medically needy residents of Flagler County in accordance with Flagler County Administrative Code 4.01. Medically needy is defined as a person whose income is below 150% of Federal Poverty Guidelines, who does not have resources to obtain needed medical care and is not eligible for any state or federal programs. In addition to the actual provision of services, extensive case management is provided to ascertain other needs the individual has and to make every effort to help her/him obtain assistance from other resources.

Emergency rent and/or utility assistance is provided to eligible households that are either at risk of becoming homeless or who are already homeless. The purpose of this assistance is to help individuals/families to retain or obtain affordable housing as well as maintain utility service avoiding utility shut off.

Funds are provided to support the Flagler County Resource Center, a food pantry operated by Church Women United. Flagler County provides the building, utilities, and phone as well as a monthly food stipend for the Resource Center. Funds are also provided to support Grace Community Food Pantry, operated by Pastor Charles Silano. This pantry also has a mobile unit that transports and serves residents in their neighborhoods.

Major Initiatives

- **Access Flagler First** – Flagler County Human Services co-created and continues to organize & co-host, a regularly scheduled social services outreach event designed to serve the needs of the poor through the collaborative efforts of 30 other agencies.
- **Flagler Resource Council** - Continue to co-host and expand the councils' mission of better serving the public through providing opportunities to engage, encourage, and educate our social services community.
- **Flagler County Resource Directories** - Continue to update and publish 2 monthly directories of relevant information regarding local social services providers and Substance Abuse & Mental Health contacts.

HUMAN SERVICES - SOCIAL SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 2700	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
337.60-03	Palm Coast Interlocal Utility Assistance	12,493	11,087	10,000	10,000	0	Funds for Utility assistance for City of PC residents
	Cash Carry Forward	0	0	6,000	0	(6,000)	
	General Fund	1,969,927	2,064,031	2,332,664	2,428,342	95,678	Increases in mandated funding for Medicaid/HCRA
	TOTAL REVENUES	1,982,420	2,075,118	2,348,664	2,438,342	89,678	& school funding-Belle Terre Swim & Racquet Club
							Overall Revenue Increase/Decrease:
							3.82%
	Expenditures						
569.10-12	Regular Salaries	117,291	111,665	157,544	163,371	5,827	Wage adjustment \$1,000/employee
569.xx-xx	Employee Benefits	42,648	39,559	57,694	67,126	9,432	Insurance Increase
	Total Personnel Services	159,939	151,224	215,238	230,497	15,259	
564.52-12	Public Asst. Other Operating	0	0	100	0	(100)	
569.34-10	Other Contracted Services	0	50	55	55	0	
569.42-01	Freight & Postage	755	1,024	1,020	1,300	280	Includes Registered Mailings to clients
569.46-30	Maintenance Agreements	471	413	3,000	3,000	0	Copier and Database Program
569.47-10	Printing & Binding	29	49	75	75	0	
569.49-10	Other Charges & Current Obligations	130	0	0	0	0	
569.51-10	Office Supplies	757	548	800	800	0	
569.51-11	Office Equip under \$1,000	132	51	250	75	(175)	
569.52-12	Other Operating Expenses	64	258	75	250	175	
569.52-30	Data Processing Software	0	0	6,000	6,000	0	Database Software
569.54-10	Publications/Memberships	300	0	365	365	0	
55-01;55-03	Training/Educational Cost & Conference Fee	110	0	450	450	0	
	Total Operating Expenditures	2,748	2,393	12,190	12,370	180	
569.64-10	Equipment	2,051	0	0	0	0	
	Total Capital Expenditures	2,051	0	0	0	0	
	Sub-Total Expenditures	164,738	153,617	227,428	242,867	15,439	
	Total State Mandated Funding	1,268,141	1,432,242	1,467,736	1,516,975	49,239	Medicaid \$48,000 + HCRA \$30,000
	Total Public Assistance	177,428	126,759	253,000	253,000	0	
	Total Outside Agency Funding	372,113	362,500	400,500	425,500	25,000	FCSB for Belle Terre Swim & Racquet Club
	TOTAL EXPENDITURES	1,982,420	2,075,118	2,348,664	2,438,342	89,678	Overall Expenditure Increase/Decrease:
							3.82%

STATE MANDATED FUNDING - HUMAN SERVICES - SOCIAL SERVICES

GENERAL FUND

Health Services/Public Assistance

DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
561.31-60 Medicaid Reimbursement- Hospital	1,077,657	1,116,659	1,187,036	1,206,275	19,239	Combined Hospital & Nursing Home as per Statute Back Billing Amt for Final Year
561.71-30 Medicaid Principal on Back Billing	94,635	94,635	94,700	94,700	0	
562.83-75 Healthy Communities	0	0	1,000	1,000	0	
562.83-73 Health Care Resp Act-HCRA	90,849	213,948	170,000	200,000	30,000	State Mandated Maximum \$405,412
564.83-71 Indigent Burial	5,000	7,000	15,000	15,000	0	
Total State Mandated Costs	1,268,141	1,432,242	1,467,736	1,516,975	49,239	
562.83-72 Indigent Health Care	95,966	75,374	170,000	170,000	0	
564.83-70 Food Pantry Groceries	18,734	17,982	18,000	18,000	0	50%Flagler Co Resource Ctr 50%Grace Food Pantry
564.83-32 City of Palm Coast Utility Assistance	12,382	6,835	10,000	10,000	0	Actual expense will be based on City of PC funding
564.83-76 Emergency Asst-Utilities/Rent	50,346	26,568	55,000	55,000	0	
Total Public Assistance	177,428	126,759	253,000	253,000	0	
Total State Mandated & Public Assistance	1,445,569	1,559,001	1,720,736	1,769,975	49,239	

	2018	2019	2020	
Medicaid Reimbursement Projections through 2020:	1,214,133	1,256,959	1,297,740	Back Billing Ends FY 16-17

OUTSIDE AGENCY FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES

GENERAL FUND

DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
564.82-24 Aid to Children's Home Society	28,500	28,500	28,500	28,500	0	See next page for Program Descriptions
564.82-27 Grants and Aids	21,610	0	0	0	0	
572.82-16 Boys and Girls Club	30,000	30,000	30,000	30,000	0	
Total Children/Youth Services	80,110	58,500	58,500	58,500	0	
564.82-10 SMA Behavioral Health Services	173,300	173,300	173,300	173,300	0	
564.82-17 Early Learning Coalition	58,200	58,200	58,200	58,200	0	
564.82-18 Family Life Center	55,503	55,500	55,500	55,500	0	
564.82-31 Grants and Aids	5,000	0	0	0	0	Was United Cerebral Palsy
564.82-60 Flagler County Free Clinic	0	17,000	55,000	55,000	0	
572.81-01 Flagler County School Board	0	0	0	25,000	25,000	Belle Terre Swim & Racquet Club
Total Adult/Family Services	292,003	304,000	342,000	367,000	25,000	
Total Outside Agency Funding	372,113	362,500	400,500	425,500	25,000	

HUMAN SERVICES - SOCIAL SERVICES PROGRAM DESCRIPTIONS

STATE MANDATED FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES

GENERAL FUND

MEDICAID REIMBURSEMENT- HOSPITAL/NURSING HOME

Reimbursement to the State for the County portion of Medicaid costs for hospitalization/nursing home services of Flagler County residents. Per SB1520, the annual contribution is the total contribution for the prior fiscal year adjusted by the percentage change in state Medicaid expenditures and weighted by the county's Medicaid enrollees divided by the state enrollees as of March 1st each year. Notice of annual contribution is provided June 1st each year.

INDIGENT BURIAL

Provide emergency cremations for those qualified, unclaimed individuals who die in Flagler County and are without resources. Burial is only provided when deceased is unidentified.

HEALTHY COMMUNITIES

Provides the County's portion of required local match for the State's Healthy Kids program (Florida Kidcare) that provides low cost health insurance to school aged children.

HEALTH CARE RESP ACT-HCRA

Reimburses participating out-of-county hospitals at the Medicaid per diem rate for care provided to indigent County residents. Maximum financial obligation is \$4 per capita, all charges paid at Medicaid rates (uninsured, non-Medicaid eligible). Inpatient is max 45 days per state fiscal year, per individual, outpatient is \$1,500 limit per fiscal year.

PUBLIC ASSISTANCE FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES

GENERAL FUND

INDIGENT HEALTH CARE

Provides medical assistance and case management to persons whose income is below 150% of Federal poverty guidelines, who do not have resources to obtain medical care, are not eligible for any State or Federal program that provides such care and do not have sufficient third party insurance coverage.

EMERGENCY ASSISTANCE-UTILITIES/RENT

Provides limited assistance to eligible County residents with past due rent or utility payments. Funds can also be paid toward the cost of the first month's rent to assist an individual in establishing a permanent residence. Funds can also be used toward first month's rent to assist an individual move into a more affordable residence and/or prevent homelessness.

FOOD PANTRY

50% of this fund subsidizes the purchase of food for the Flagler County Resource Center, a food pantry operated by volunteers from Church Women United in a facility provided by the County.

The other 50% of this fund subsidizes the purchase of food for the Grace Community Food Pantry operated by Pastor Charles Silano and community volunteers.

OUTSIDE AGENCY FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES

GENERAL FUND

SMA BEHAVIORAL HEALTH SERVICES

Emergency behavioral health svces for adults including 24 hr screening, inpatient crisis stabilization & detox svces. Residential addiction treatment for adults & adolescents. Outpatient substance abuse treatment for adolescents. Outpatient behavioral health treatment for adults including medication mgmt., therapy & case mgmt for individuals with severe mental illness who are arrested for minor crimes.

FAMILY LIFE CENTER

Emergency shelter and services for victims of domestic violence and their dependent children. Services are also provided for adult victims of sexual violence and their families.

BOYS & GIRLS CLUB

FLAGLER COUNTY SCHOOL BOARD- Belle Terre Swim & Racquet Club - operational assistance

FLAGLER COUNTY FREE CLINIC

Free health care for Flagler residents who are not eligible for health insurance and are under 200% of the Federal Poverty Guidelines.

EARLY LEARNING COALITION of FLAGLER/VOLUSIA

Helps at risk families pay for quality child care services, allowing them to work and contribute to the community. ELCFV contracts with local businesses, both licensed and licensed exempt and centers as well as family child care homes.

CHILDREN'S HOME SOCIETY

Home-based prevention/intervention services designed to keep families intact or assist in reunification. Emergency shelter for children who are removed from their homes due to abuse, neglect, or abandonment.

Senior Services provides for, or otherwise arranges, a variety of services for Flagler County residents who are over the age of 60. These services are funded by grants from the federal Older Americans Act, the state's Community Care for the Elderly program, and the county's General Fund. They include the following: case management; congregate dining; counseling; Elderly Heat Energy Assistance Program (EHEAP); home delivered meals; homemaking; information and referral; nutrition education; outreach; public education; recreation; respite care, both in-home and in-facility; screening; and, transportation.



SUMMARY

	ACTUAL FY13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Donations	4,225	2,296	2,800	2,150
Grants	240,161	309,603	275,296	292,451
Fees	15,560	18,001	15,080	13,041
General Fund	359,279	335,885	472,156	492,075
	619,225	665,785	765,332	799,717

Expenditures

Personnel	214,416	219,094	237,634	254,139
Operating	382,606	437,005	512,198	512,198
Equipment	3,378	3,097	0	20,000
Emergency Asst.	18,825	6,589	15,500	13,380
	619,225	665,785	765,332	799,717

	ACTUAL FY13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary -Positions				
Title III Case Mgr	1.00	1.00	1.00	1.00
Sr Svcs Program Manager	1.00	1.00	1.00	1.00
Sr Svcs Case Manager	2.00	2.00	2.00	2.00
Title III-B Clerk	0.00	0.00	0.50	0.50
Total Positions	4.00	4.00	4.50	4.50



SENIOR SERVICES – General Fund – FY 2016-2017



Primary Functions

- Support “aging in place” by maintaining quality of life with in-home services
- Provide care to functionally impaired seniors who are at risk of institutionalization
- Provide relief to full-time caregivers who face the risk of “burning out”
- Provide a daily recreation and socialization program with emphasis on nutrition and provision of noon meal
- Maintain compliance with all established federal and state mandates for service provision and administrative responsibilities

Goals FY 2016-17

- Maintain and improve client functional abilities in order to avoid cognitive decline and institutionalization, focusing on home care (non-medical) and nutrition

Strategic Objectives

- Provide nutritional care with both congregate and home delivered meals with standard to meet 1/3 Recommended Daily Allowance by increasing Congregate meals by 944 and Meals on Wheels by 820.
- Assist caregivers in maintaining clients with both in-home and day center care by increasing Respite by 315 hours
- Provide support services to assist client with Activities of Daily Living (ADLs) by increasing Homemaking hours by 947 and Personal Care hours by 120

<u>Performance Measures</u>	<u>UNIT OF MEASURE</u>	<u>ACTUAL FY 13-14</u>	<u>ACTUAL FY 14-15</u>	<u>EXPECTED FY 15-16</u>	<u>PROJECTED FY 16-17</u>
1. Congregate Meals	Meals	8,770	5,789	5,056	6,000
2. Meals on Wheels	Meals	27,429	23,253	24,180	25,000
3. Respite: In-Home, In-Facility	Hours	14,047	16,170	16,685	17,000
4. Homemaking	Hours	15,721.75	10,713	13,053	14,000
5. Personal Care	Hours	7,263.75	6,818	3,880	4,000



Senior Services are available to Flagler seniors 60 years of age and older and funded by the Federal Older Americans Act, State General Revenues, and Flagler County's General Fund. Senior services have been active in Flagler County since 1974.

Support services, such as homemaking, personal care, and transportation are provided through Title III-B of the Older Americans Act. In-home services are provided by licensed, contracted home health and/or registered homemaker/companion agencies. Transportation is provided by Flagler County Public Transportation with service to medical appointments, shopping, recreational outings, and the senior dining program.

Congregate dining is provided through Title III-C-1 of the Older Americans Act. A daily noon meal is served at the George Wickline Senior Center, 800 S. Daytona Avenue, Flagler Beach, Florida. The Center also offers socialization, recreation, entertainment, health support activities, along with guest speakers offering a variety of senior-pertinent topics.

Home Delivered Meals, commonly referred to as Meals on Wheels (MOWs) are provided through Title III-C-2 of the Older Americans Act. Weekly deliveries are available to eligible seniors qualifying with a functional impairment that restricts their ability to perform the normal activities of daily living. Meals are delivered frozen and prepared either by microwave or conventional oven. The success of this program rests with those volunteers dedicated to the weekly delivery.

Caregiver support, by way of in-home respite care is provided through Title III-E of the Older Americans Act. This service provides peace of mind and a well-deserved time out to that 24/7 caregiver to address their own medical care, shopping, etc.

As the designated Lead Agency for Flagler County, Senior Services administers case management, day care, home delivered meals, homemaking, personal care, and respite with State General Revenue funds through Community Care for the Elderly (CCE), Alzheimer's Disease Initiative (ADI), and Home Care for the Elderly (HCE). In-home and day care recipients are processed through the Aging & Disability Resource Center (ADRC) administered by the Northeast Florida Area Agency on Aging d/b/a elderSource. This statewide waitlist process begins with a screening and subsequent home assessment based on risk and priority results. This process also provides for enrollment to the state's long-term managed care (Medicaid) program. Senior Services also receives high-risk referrals established through the Department of Children and Families/Adult Protective Services.

Major Initiatives / Highlights

- 2015-16: Flagler County Senior Services was again successful in its bid as Flagler County Lead Agency. As Lead Agency, Flagler County Senior Services is given the authority and responsibility through the Florida Department of Elder Affairs, to coordinate some or all of the services, either directly or through subcontracts for functionally impaired elderly persons. Lead Agencies are designated at least once every six years as a result of a competitive procurement conducted through a Request for Proposal (RFP) process. The Flagler County Board of County Commissioners, Senior Services Division, has maintained this contract since 2004.
- 2015-16: Through the efforts of the Northeast Florida Area Agency on Aging d/b/a ElderSource, additional funding was awarded to Flagler County Senior Services to enhance its home delivered meals program through Local Service Programs dollars. This funding is used to remove people from the waiting list who are at highest nutritional risk. Seniors at risk nutritionally have a higher risk of hospitalization and nursing home placement. The home delivered meals program is not intended to reach every eligible individual in the county. Services are specifically targeted to those in greatest social and economic need with particular attention to: low income individuals, minority individuals, older individuals in rural communities, older individuals with limited English proficiency, and older individuals at risk of institutional care.

SENIOR SERVICES - SOCIAL SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 2701	DESCRIPTION	ACTUAL FY13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
334.61-01	Alzheimer's Disease Respite (ADI)	6,893	32,454	22,498	25,472	2,974	Respite in home services
334.61-02	Home Care for Elderly (HCE)	1,962	2,108	960	960	0	
331.62-01	Emergency Heating Assistance	20,219	10,807	15,500	13,380	(2,120)	Energy assistance grant
331.62-02	Title III E Older American	21,014	29,818	37,056	36,389	(667)	
334.69-01	Comm Care for the Elderly	108,292	137,054	123,615	127,880	4,265	Homemaking, respite, personal care, support services
331.69-02	Title III B Support Services	63,164	78,081	62,603	79,214	16,611	Support Services-homemaking, personal care
346.90-06	Med waiver Reimbursement	10,930	16,200	9,000	0	(9,000)	
346.90-10	Veteran's Directed Case Mgmt	1,958	146	0	0	0	Program no longer managed by individual counties
366.01-00	Contributions in Aid-Banfield Trust	2,500	2,500	2,500	2,500	0	Grant for Senior Citizen pet supplies
331.69-03	Title III C1 Congregate Meals	2,466	435	1,564	2,132	568	
331.69-04	Title III C2 Home Del Meals	763	0	0	4,524	4,524	
366.03-05	Donations-Wickline	2,030	931	1,000	950	(50)	
366.12-01	Title IIIB Homemaking Donation	2,195	1,365	1,800	1,200	(600)	
346.90-09	ADI Co-pays	461	2,571	140	1,821	1,681	Alzheimer's Disease Respite co-pays
346.90-02	Comm Care-Elderly Co-pay	15,099	15,430	14,940	11,220	(3,720)	Homemaking, respite, personal care co-pays
	General Fund	359,279	335,885	472,156	492,075	19,919	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	619,225	665,785	765,332	799,717	34,385	4.49%
Expenditures							
569.10-12	Regular Salaries	157,293	160,842	173,079	179,033	5,954	Wage adjustment \$1,000/employee
569.10-xx	Employee Benefits	57,123	58,252	64,555	75,106	10,551	Insurance Increase
	Total Personnel Services	214,416	219,094	237,634	254,139	16,505	
569.34-02	Title IIIE In Home Respite	28,518	23,927	35,000	55,000	20,000	
569.34-05	Title IIIB Home Services	53,220	66,343	65,000	75,000	10,000	Moved to CCE
569.34-06	ADI Home Services	8,550	40,543	15,000	55,000	40,000	Moved to CCE and 34-10,46-30,49-10,51-10,51-11
569.34-07	CCE Home Services	271,550	280,337	373,100	294,800	(78,300)	
569.34-10	Other Contracted Services	140	111	200	230	30	AHCA required background screenings
40-10; 55-01	Travel/Training	632	0	152	152	0	
569.41-10	Communications	853	563	1,440	300	(1,140)	
569.42-01	Postage Expense	765	626	800	800	0	
569.44-10	Rentals & Leases	2,325	3,056	3,750	7,200	3,450	
569.45-20	Vehicle Insurance	699	718	841	841	0	
569.46-10	Building & Equipment Repairs	0	63	0	70	70	
569.46-20	Vehicle Repair	976	2,229	1,500	3,000	1,500	Allowance for aging
569.46-30	Maintenance Agreements	670	715	825	825	0	
569.46-40	Small Tools & Equipment	705	754	800	200	(600)	Material Aid - offset by grants/donations
569.47-10	Printing & Binding	0	22	200	200	0	
48-10;49-10	Promotional Act. & Other Current Chg	6,557	11,517	7,310	12,800	5,490	Material Aid/Banfield Pet Grant-offset by grants/donations

SENIOR SERVICES - SOCIAL SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 2701		FY13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
569.49-15	Advertising	7	10	0	0	0	
51-10;51-11	Office Supplies/Equipment	1,112	924	1,000	1,000	0	
569.52-10	Gas, Oil & Lube	3,215	2,362	3,500	3,000	(500)	
569.52-12	Other Operating Expenses	1,643	1,900	1,450	1,450	0	Banfield Pet Grant expenditures moved to 49-10
569.54-10	Publications/Memberships	150	150	150	150	0	
55-03;55-01	Conference Registration/Training	319	135	180	180	0	
	Total Operating Expenditures	382,606	437,005	512,198	512,198	0	
569.64-10	Equipment	3,378	3,097	0	20,000	20,000	Rolling Stock Replace add mid-size car
	Total Capital Expenditures	3,378	3,097	0	20,000	20,000	
569.83-76	Emergency Asst	18,825	6,589	15,500	13,380	(2,120)	EHEAP Grant funded
	Total Grants & Aids	18,825	6,589	15,500	13,380	(2,120)	
	TOTAL EXPENDITURES	619,225	665,785	765,332	799,717	34,385	Overall Expenditure Increase/Decrease: 4.49%

Adult Day Care is a respite program that provides social activities and health services in a safe and secure environment for functionally impaired adults over the age of 18. The Adult Day Care program is funded by state and county monies and through private payments. It is licensed by the State of Florida, license number 8842, and managed by a registered nurse. It is staffed by certified nursing assistants. there is a 1:5 staff-to-client ratio, which exceeds the state staff-to-client ratio of 1:6.



SUMMARY

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Grants	57,811	96,028	83,794	92,421
Program Contributions:	50,220	30,338	26,220	22,805
General Fund	30,466	(17,029)	14,890	70,240
Medwaiver/LTC	55,345	90,240	87,840	83,725
	193,842	199,577	212,744	269,191
Expenditures				
Personnel	168,811	176,085	182,456	240,341
Operating	24,079	23,492	30,288	28,850
Equipment	952	0	0	0
	193,842	199,577	212,744	269,191

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary - Positions				
ADC Program Manager	0.80	0.80	0.80	0.80
ADC Coord Sub	0.20	0.20	0.20	0.20
ADC C N A	3.00	3.00	3.00	4.00
Total Positions	4.00	4.00	4.00	5.00



ADULT DAY CARE – General Fund – FY 2016-2017



Primary Functions

- ❖ Support “aging in place” by maintaining quality of life in an appropriate setting that is both comfortable and familiar
- ❖ Provide care to functionally impaired seniors who are at risk of institutionalization
- ❖ Provide relief to full-time caregivers who face the risk of “burning out”
- ❖ Maintain compliance with all established federal and state mandates for service provision and administrative responsibilities

Goals FY 2016-17

- Maintain and improve client functional abilities in order to avoid cognitive decline and institutionalization
- Hire a licensed practical nurse so we can increase Adult Day Care census to 23 clients per day and reduce the number of people on the waiting list.
- Increase public awareness of services provided at the center

Strategic Objectives

- ✓ Assist caregivers by providing resources and support to delay placement in a long term care facility
- ✓ Provide appropriate activities that stimulate client cognitive function

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 4-15	ACTUAL FY 15-16	PROJECTED FY 16-17
1. Respite / client care	Hours	19,238	24,500	24,321	25,050



Social Services operates an adult day care center, named in honor of longtime Flagler County senior advocate, David I. Siegel. The Siegel Center provides therapeutic social and health activities to functionally impaired adults (over age 18) in a warm, non-institutional atmosphere. The cost of service for eligible clients may be subsidized by grant funds or paid under Medicaid Waiver. Fees can also be paid privately at an hourly rate.

The purpose of adult day care is to delay or prevent institutionalization by providing respite to the primary caregivers. The Center also helps clients to maintain or increase their functional independence through group and individual therapeutic activities based on individual treatment/activity plans that are prepared by a case manager with input from the Adult Day Care Manager. The amount of time that a client spends at the center depends on the caregiver/family's needs and the care plan that is developed by the case managers.

The Center provides a nutritional hot lunch and snacks that furnish the minimum RDA requirements. Activities and social interaction help to reduce or prevent the loneliness and isolation sometimes experienced by older persons. Games and exercise programs are designed to be both entertaining and stimulating. The Center is licensed by the Agency for Health Care Administration (AHCA) and maintains a staff to client ratio of 1:5 with a licensed registered nurse (Adult Day Care Manager) and three certified nursing assistants for the daily enrollment of 20. The RN is on-site or on-call during hours of operation, M-F from 8 to 4:30, and provides such services as, monitoring vital signs, administering/monitoring medications, proper daily nutrition, and injections. The Center has a handicap accessible shower and a washer/dryer to accommodate personal hygiene needs.

Community members frequently visit the Center to entertain the clients with their musical and dancing talents and regular visits from therapy dogs is a favorite. The Center, in an agreement with the University of Central Florida's College of Nursing, provides the opportunity for nursing students to meet curriculum requirements by practicing limited hands-on and interviewing techniques with day care clients.

2015 Adult Day Care Facts

- Average attendance 17
- Total number of attendees 55 Unduplicated
- Total hours of care 24,321
- Average Client Stay 6 hours
- There are 42 clients on the waiting list.

Major Initiatives / Highlights

- 2013-14 Services: Total number of unduplicated attendees was 54, total hours of care was 22,200, average client stay was 6 hours per day and there was no waiting list
- 2014-15: Negotiated contracts with Sunshine State Health Plan and Humana/American Eldercare to provide Adult Day Care Services to eligible Managed Care Long-Term Care clients
- 2015-2016 Services: Total number of unduplicated attendees was 55, total hours of care were 24,321, and average client stay was 6 hours per day. There is a waiting list with 42 prospective clients in need of Adult Day Care Services.

ADULT DAY CARE - SOCIAL SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 2702	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
334.61-01	Alzheimer's Disease Initiative	33,471	74,573	58,885	66,655	7,770	
334.69-01	Community Care for Elderly	24,340	21,455	24,909	25,766	857	
346.90-01	Adult Day Care Co-pay	44,652	22,033	19,800	16,880	(2,920)	
346.90-02	Comm Care-Elderly Co-pay	3,315	2,306	3,060	1,676	(1,384)	Many of these clients are transitioning to LTC
346.90-06	Medwaiver/Long Term Care Reimbursement	55,345	90,240	87,840	83,725	(4,115)	
346.90-09	ADI Co-pay	2,253	5,999	3,360	4,249	889	
	General Fund	30,466	(17,029)	14,890	70,240	55,350	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	193,842	199,577	212,744	269,191	56,447	26.53%
Expenditures							
569.10-12	Regular Salaries	117,369	122,793	123,724	157,483	33,759	Wage adjustment \$1,000/employee
569.10-13	Other Salaries & Wages	7,862	8,377	7,725	7,725	0	
569.10-xx	Employee Benefits	43,580	44,915	51,007	75,133	24,126	Insurance Increase
	Total Personnel Services	168,811	176,085	182,456	240,341	57,885	
569.34-10	Contracted Services	110	1,215	1,160	685	(475)	Mandatory level 2 screening renewals/fingerprints
569.42-01	Freight/Postage	16	0	50	50	0	
569.43-10	Utilities Expense	7,045	5,344	6,473	6,195	(278)	
569.46-40	Small Tools & Equip	0	3	1,175	100	(1,075)	
569.47-10	Printing & Binding	0	0	25	25	0	
569.49-10	Other Current Chrgs/Oblig	262	246	460	350	(110)	
569.49-15	Advertising	25	0	0	0	0	
51-10;51-11	Office Supplies	131	3,198	100	150	50	
569.52-12	Other Operating Expenses	16,180	13,486	20,435	20,885	450	
569.55-01	Education/Training	310	0	410	410	0	
	Total Operating Expenditures	24,079	23,492	30,288	28,850	(1,438)	
569.64-10	Equipment	952	0	0	0	0	
	Total Capital Expenditures	952	0	0	0	0	
	TOTAL EXPENDITURES	193,842	199,577	212,744	269,191	56,447	Overall Expenditure Increase/Decrease: 26.53%

Flagler County offers congregate meals Monday through Friday at the George Wickline Senior Center. Nutritionally balanced hot meals are served along with lowfat milk, juice, or fruit. Entertainment and social activities are regularly scheduled, as are guest speakers. Additionally, there is an on-site lending library, a computer lab with internet access and a pool table.



SUMMARY

Revenues

Donations
Grants
General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Donations	14,278	12,526	13,500	9,247
Grants	274,429	316,446	259,131	272,222
General Fund	(26,939)	(75,414)	1,756	11,702
	261,768	253,558	274,387	293,171

Expenditures

Personnel
Operating
Equipment

Personnel	42,001	33,428	42,809	46,709
Operating	215,536	220,130	231,578	246,462
Equipment	4,231	0	0	0
	261,768	253,558	274,387	293,171

Personnel Summary -Positions

Senior Meals & Recreation Mangr
Senior Services Program Aide
Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Senior Meals & Recreation Mangr	1.00	1.00	0.50	0.50
Senior Services Program Aide	0.00	0.00	0.50	0.50
Total Positions	1.00	1.00	1.00	1.00



CONGREGATE MEALS – *General Fund – FY 2016-2017*

CONGREGATE & HOME DELIVERED MEALS - SOCIAL SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001		ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 2703		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	COMMENTS
	Revenues						
331.69-02	Title IIIB Support Services	42,525	109,567	65,000	61,605	(3,395)	Offset transportation services
331.69-03	Title III C1 Congregate Meals	64,086	45,389	41,888	39,794	(2,094)	Dining site meals, education
331.69-04	Title III C2 Home Delivered Meals	131,687	123,402	111,622	105,273	(6,349)	Meals delivered to homes
331.69-05	NSIP Nutrition Services	25,736	21,060	22,113	22,503	390	Meals for home delivery and onsite
334.69-01	CCE Community Care for the Elderly	10,395	17,028	18,508	19,142	634	Meals delivered to homes
334.69-02	LSP Local Services Program	0	0	0	23,905	23,905	Meals delivered to homes
366.03-01	Donations-Meal Sites	2,480	1,601	2,500	988	(1,512)	
366.03-02	Donations - Transportation	958	866	1,000	470	(530)	
366.03-03	Donations - Meals On Wheels	8,257	9,609	9,000	7,352	(1,648)	
366.03-05	Donations to WL	2,583	450	1,000	437	(563)	
	General Fund	(26,939)	(75,414)	1,756	11,702	9,946	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	261,768	253,558	274,387	293,171	18,784	6.85%
	Expenditures						
569.10-12	Regular Salaries	29,224	28,514	28,282	29,496	1,214	Wage adjustment \$1,000/employee
569.10-xx	Employee Benefits	12,777	4,914	14,527	17,213	2,686	Insurance Increase
	Total Personnel Services	42,001	33,428	42,809	46,709	3,900	
569.34-01	Contract/FC Transp-Cong Meals	86,000	86,000	86,000	86,000	0	
569.34-10	Contracted Services	2,306	1,869	2,500	2,500	0	
569.41-10	Communications	877	1,200	1,200	1,200	0	
569.43-10	Utilities Expense	12,212	10,880	15,000	12,500	(2,500)	Based on Actuals
569.46-10	Building/Equip	0	9	0	0	0	
569.46-30	Maintenance Agreements	790	1,200	1,200	1,200	0	
569.46-40	Small Tools & Equipment	0	2,483	700	700	0	
569.47-10	Printing & Binding	0	0	50	50	0	
569.49-10	Other Current Chrgs/Obligations	84	84	100	100	0	
569.49-15	Advertising	34	4	50	50	0	Request for Quotes/Qualifications
5110, 5111	Office Supplies/Equipment Under \$1,000	209	3,329	250	250	0	
569.52-12	Other Operating Expenses	112,274	113,072	124,528	141,912	17,384	New LSP Grant for Home Delivered Meals
569.52-30	Data Processing Software	750	0	0	0	0	
	Total Operating Expenditures	215,536	220,130	231,578	246,462	14,884	
569.64-10	Equipment	4,231	0	0	0	0	
	Total Capital Expenditures	4,231	0	0	0	0	
	TOTAL EXPENDITURES	261,768	253,558	274,387	293,171	18,784	Overall Expenditure Increase/Decrease:
							6.85%

SOCIAL SERVICES GRANTS - COMMUNITY SERVICES

GENERAL FUND

SAFE HAVEN: SUPERVISED VISITATION & SAFE EXCHANGE GRANT

Fund 001 Dept. 8617		ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	DOJ-Safe Haven Program						
	Revenues						
331.20-16	DOJ-Safe Haven Program	10,733	95,563	150,000	150,000	0	*See Funding Note Below
366.03-11	Donations	0	0	0	250	250	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	10,733	95,563	150,000	150,250	250	0.17%
	Expenditures						
529.10-12	Regular Salaries	0	5,135	0	0	0	
529.10-xx	Employee Benefits	0	598	0	0	0	
	Total Personnel Services	0	5,733	0	0	0	
529.34-10	Other Contracted Services	7,065	71,525	135,200	135,200	0	Family Support Wkrs, Prog. Specialists, MIS Support, Security
529.34-20	Governmental Services	0	2,352	6,914	6,914	0	Staff Time
529.40-10	Travel Expenses	3,692	3,685	4,026	4,026	0	Mandatory Out of State Trainings, TSA Site Visits
529.41-10	Communications	0	2,144	1,860	1,860	0	
529.43-10	Utilities	0	2,803	0	0	0	
529.46-30	Maintenance Agreements	0	62	0	0	0	
529.51-10	Office Supplies	0	191	0	0	0	
529.51-11	Office Equip	0	1,607	0	0	0	
529.52-12	Other Operating Expenses	0	0	0	250	250	
529.52-30	Data Processing Software	0	1,980	0	0	0	
529.55-03	Conference/Seminar Registration	0	0	2,000	2,000	0	
	Total Operating Expenditures	10,757	86,349	150,000	150,250	250	
529.64-10	Equipment	0	3,481	0	0	0	
	Total Capital Expenditures	0	3,481	0	0	0	
	TOTAL EXPENDITURES	10,757	95,563	150,000	150,250	250	Overall Expenditure Increase/Decrease: 0.17%

Safe Haven: Supervised Visitation and Safe Exchange Grant Program's purpose is to enhance safety for children and adult victims by increasing opportunities for supervised visitation and safe exchange, by and between custodial and non-custodial parents, in cases involving domestic violence, dating violence, child abuse, sexual assault, or stalking. Services provided reflect a clear understanding of the dynamics of domestic violence, dating violence, sexual assault, and stalking; the impact of domestic violence on children; & the importance of holding offenders accountable for their actions. This program is funded through the Office of Violence Against Women, a component of the U.S. Dept of Justice. Current BOCC staff began coordinating the program in it's 3rd year. Out of state trainings are a mandatory requirement of the grant.

***Funding Note:** Currently this grant ends September 30, 2016. A determination of new grant funding (\$400,000+;3 years) will not be made until September 30, 2016. Carry over funding over \$100,000 may be able to be utilized. A decision of carry over funding will be made by the Federal Granting Authority in July 2016.

SOCIAL SERVICES GRANTS - COMMUNITY SERVICES

GENERAL FUND

MENTAL HEALTH/SUBSTANCE ABUSE

This grant strengthens community support services to divert individuals with mental and substance abuse problems.

Fund 001		ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 8704/8708	Mental Health/Substance Abuse	FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
334.16-01	Department of Children & Family	48,082	0	0	0	0	
334-15-08	Department of Children & Family LHZ38	187,950	354,971	400,000	400,000	0	2014 Grant-ends 2017
	General Fund	0	87,713	100,000	3,391	(96,609)	
TOTAL REVENUES		236,032	442,684	500,000	403,391	(96,609)	-19.32%
Expenditures							
001-8704-569.31-10	Professional Services	48,082	0	0	0	0	
001-8708-569.31-10	Professional Services	212,935	439,104	500,000	400,000	(100,000)	Stewart-Marchman-Act Behavioral Healthcare
001-8708-569.45-20	Vehicle Insurance	0	239	0	241	241	
001-8708-569.46-20	Vehicle Repair	100	118	0	150	150	
001-8708-569.46-30	Maintenance Agreements	140	0	0	0	0	
001-8708-569.51-11	Office Equipmt	745	0	0	0	0	
001-8708-569.52-10	Gas, Oil & Lubricants	1,460	3,223	0	3,000	3,000	
001-8708-569.52.12	Other Operating Expenses	130	0	0	0	0	
Total Operating Expenditures		263,592	442,684	500,000	403,391	(96,609)	
001-8708-569.64-10	Equipment	30,957	0	0	0	0	
Total Capital Expenditures		30,957	0	0	0	0	
TOTAL EXPENDITURES		294,549	442,684	500,000	403,391	(96,609)	-19.32%

CRIMINAL JUSTICE MENTAL HEALTH AND SUBSTANCE ABUSE IMPLEMENTATION GRANT (CJMHA)

The Criminal Justice Mental Health and Substance Abuse Implementation (CJMHA) Grant from the Florida Department of Children and Families establishes a Mental Health Support Service program focusing on diverting those with mental illness or co-occurring disorders to treatment instead of the criminal justice system. It includes mental Health assessment support, on-site or in-county for adults so that the Sheriff's officers do not always have to transport to Volusia County. It will also enable the provision of intrusive case management services to these referred clients to continue diverting them from the criminal justice system in Flagler County. The program is established in conjunction with Stewart-Marchman-Act Behavioral Healthcare, the Flagler County Sheriff's Department and Haven Recovery Center.

SOCIAL SERVICES GRANTS - COMMUNITY SERVICES

GENERAL FUND

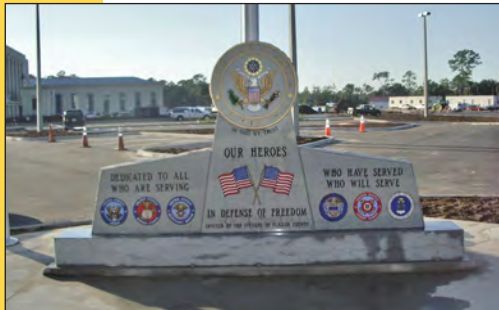
EMERGENCY SOLUTIONS GRANT

Fund 001		ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8707	FDCFS-Emergency Solutions Grant	FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	COMMENTS
Revenues							
331.69-11	FDCFS-Emergency Solutions Grant	95,421	0	0	0	0	Grant Ended 6/30/14
	TOTAL REVENUES	95,421	0	0	0	0	
Expenditures							
564.34-20	Governmental Services	3,265	0	0	0	0	
564.83-76	Emergency Assistance	88,656	0	0	0	0	
564.83-91	Emergency Solutions Assistance Admin Fee	3,500	0	0	0	0	
	Total Operating Expenditures	95,421	0	0	0	0	
	TOTAL EXPENDITURES	95,421	0	0	0	0	

EMERGENCY SOLUTIONS GRANT

The Emergency Solutions Grant (ESOL) funds for the Grant Year 2013-14 was used to provide temporary financial assistance to a minimum of 20 households that are at imminent risk of becoming homeless. Families with children will be given special preference. Since funding is limited, ESOL Homeless Prevention Assistance is designed to provide eligible "at risk of homelessness" participants with the least amount of assistance over the least amount of time (not to exceed 12 months).

Flagler County Veterans Services Department is a professional resource for all members of the United States Armed Forces. Services include: helping veterans complete and file claims related to service-connected disability and non-service-connected pension; assisting surviving spouses file claims for dependency and indemnity compensation; obtaining burial benefits for veterans; helping veterans apply for long-term care; purchasing flags for veterans' grave sites and organizing placement by local service organizations; working with veterans to get Veterans Affairs home loans and property tax exemption; and, providing advocacy.



SUMMARY

Revenues

General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	111,910	114,379	129,892	140,248
	111,910	114,379	129,892	140,248

Expenditures

Personnel
Operating
Military Tax Exemption

Personnel	105,945	108,285	119,402	126,648
Operating	5,442	3,594	7,240	6,350
Military Tax Exemption	523	2,500	3,250	7,250
	111,910	114,379	129,892	140,248

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
--	--------------------	--------------------	----------------------	----------------------

Personnel Summary -Positions

Veterans Services Officer
Veterans Services Counselor

Veterans Services Officer	1.00	1.00	1.00	1.00
Veterans Services Counselor	1.00	1.00	1.00	1.00
Total Positions	2.00	2.00	2.00	2.00



VETERANS SERVICES – General Fund – FY 2016-2017



Primary Functions

- ❖ Aid veterans in completing and filing claims relating to service connected disability compensation and non-service connected pension
- ❖ Help surviving spouses file claims for dependency and indemnity compensation
- ❖ Assist surviving spouses and family members with obtaining burial benefits for veterans
- ❖ Assist veterans in applying for long-term care at veterans’ facilities
- ❖ Purchase flags for veterans’ grave sites and organize placement via local service organizations
- ❖ Help veterans in obtaining VA home loan and property tax exemption certifications
- ❖ Organize the recognition of veterans on various national holidays, specifically Veteran’s Day and Memorial Day
- ❖ Maintain annual certifications so that the most up to date veterans’ assistance can be provided
- ❖ Coordinate with volunteers and veterans to get needed medical help for veterans at veterans’ administration medical facilities

Goals FY 2016-17

- Enhance veteran participation rates by assisting with pension and compensation claims in addition to other benefits

Strategic Objectives

- ✓ Assist veterans to file 216 service-connected disability compensation claims
- ✓ Assist veterans to file 253 Non service-connected pension claims
- ✓ Assist 61 surviving spouses in obtaining VA benefits
- ✓ Assist 39 veterans in implementing their VA education benefits
- ✓ Register 60 veterans for access to the VA healthcare system

<u>Performance Measures</u>	<u>UNIT OF MEASURE</u>	<u>ACTUAL FY 13-14</u>	<u>ACTUAL FY 14-15</u>	<u>EXPECTED FY 15-16</u>	<u>PROJECTED FY 16-17</u>
1. Filed service-connected disability compensation claims	#	140	165	185	216
2. Filed Non service-connected compensation claims	#	120	210	225	253
3. Surviving spouses assisted in obtaining VA benefits	#	33	42	48	61
4. Veterans assisted in obtaining education benefits	#	25	22	28	39
5. Veterans registered for access to VA healthcare system	#	48	38	48	60



The Veterans Services Department acts as an advocate for individuals that have served as a member of the Armed Forces of the United States. The department offers a professional resource for all former, present, and future members of the Armed Forces and their dependents in preparing claims for and securing benefits including compensation, hospitalization, vocational training, and all other benefits or privileges to which they may be entitled to under Federal or State law.

Section 292 of the Florida Statutes enables the County to employ a County Veterans Services Officer and staff. The statute also requires that services provided by the County be rendered without charge to veterans and their dependents. Resources are offered to those individuals and their families with service connected and non-service connected disabilities.

The Flagler County Veterans Services staff was instrumental in the passage of an additional tax exemption for those County residents deployed overseas in a combat area. This tax exemption helps to alleviate the financial burden on the families of those service men and women in combat zones.

Staff continues to work closely with agencies and other veteran service groups such as the Veterans Administration, American Legion Posts and Auxiliaries, Disabled American Veterans, Veterans of Foreign Wars, Marine Corps League, Military Officers Association of America, Italian American War Veterans and Jewish War Veterans to provide proper recognition and education on veteran related issues.

Statistics for Flagler County

- 12,610 veterans
- 5,893 veterans age 18 to 64
- 6,717 veterans 65 or older

Major Initiatives / Highlights

- For FY 2016, the Veterans Services Office coordinated over 246 Veterans in the Classroom presentations to Flagler County students. These were requested at all grade levels and took place in the weeks leading up to Memorial Day and Veterans Day. This is the thirteenth year that the Veterans in the Classroom has been made available to Flagler County Schools in order to facilitate compliance with the Florida Statute to “encourage patriotism, the sacrifices that Veterans have made in serving our country and protecting democratic values worldwide”. Our chief instructor, Billy Jones, US Army (retired) has presented and perfected the program to the point that it has been emulated and promulgated to other Florida counties and beyond. The Flagler County School Board formally recognized him at an end of school year meeting with a plaque
- The Veterans Services Office has participated in Outreach programs at Access Flagler First, health fairs, and requests for speakers to various organizations, both veteran and civic, in an effort to encourage more of Flagler County’s veterans to apply for the benefits which they earned through their service

VETERANS SERVICES - COMMUNITY SERVICES

GENERAL FUND

Fund 001 Dept 2800	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund	111,910	114,379	129,892	140,248	10,356	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	111,910	114,379	129,892	140,248	10,356	7.97%
	Expenditures						
553.10-12	Regular Salaries	84,990	86,808	89,015	91,565	2,550	Wage adjustment \$1,000/employee
553.10-xx	Employee Benefits	20,955	21,477	30,387	35,083	4,696	Insurance Increase
	Total Personnel Services	105,945	108,285	119,402	126,648	7,246	
553.40-10	Travel	2,258	1,477	2,750	2,750	0	
553.41-10	Communications	247	0	1,000	0	(1,000)	
553.42-01	Postage Expense	644	440	700	700	0	
553.46-30	Maintenance Agreements	341	120	300	300	0	
553.47-10	Printing & Binding	38	68	120	120	0	
553.51-10	Office Supplies	210	187	800	800	0	
553.51-11	Office Equipment	100	0	0	0	0	
553.52-12	Other Operating Expenses	1,053	607	800	800	0	Flags
553.52-30	Data Processing Software	25	25	50	0	(50)	
553.54-10	Publications/Memberships	116	190	240	240	0	
553.55-03	Conference/Seminar Registration	410	480	480	640	160	Registration rate increase anticipated
	Total Operating Expenditures	5,442	3,594	7,240	6,350	(890)	
553-64-10	Equipment	3,108	0	0	0	0	
	Total Capital Expenditures	3,108	0	0	0	0	
553.83-83	Grants & Aids	523	2,500	3,250	7,250	4,000	Gratitude America & Military Grt for Property Tax Assist - incr in grt
	Total Grants & Aids	523	2,500	3,250	7,250	4,000	
	TOTAL EXPENDITURES	111,910	114,379	129,892	140,248	10,356	Overall Expenditure Increase/Decrease: 7.97%

LIBRARY SUMMARY

GENERAL FUND

	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues							
	Library Fines	20,046	18,879	18,000	17,000	(1,000)	
	Card Fees	4,212	4,328	5,000	5,000	0	
	Copy/Print out Fees	19,592	22,144	18,500	24,500	6,000	
	State Library Aid Grant	28,523	35,515	28,919	29,946	1,027	
	Passport Revenue	12,951	7,566	0	0	0	
	Omni Copy Fees	1,611	2,200	700	600	(100)	
	Interfund Transfer	8,160	0	0	0	0	
	Donations	20,650	20,000	9,000	0	(9,000)	
	General Fund	861,253	954,127	1,036,440	1,096,220	59,780	Overall Revenue Increase/Decrease:
	Total Revenues	976,998	1,064,759	1,116,559	1,173,266	56,707	5.08%
Expenditures							
	Palm Coast Library	917,328	991,515	1,044,043	1,062,118	18,075	
	Bunnell Library	59,670	73,244	72,516	111,148	38,632	Overall Expenditure Increase/Decrease:
	Total Expenditures	976,998	1,064,759	1,116,559	1,173,266	56,707	5.08%
	Revenues vs. Expenditures	0	0	0	0	0	



Primary Functions

- ❖ Provide more than 30 different products and services to all residents
- ❖ Serve as a nexus for passport filing applications and passport photos
- ❖ Provide literacy classes for seniors and partners with local organizations such as Elder Source
- ❖ Provide electronic educational tools and resources for learning such as computer hardware and e-books
- ❖ Annually evaluate periodical/journal usage and adjust subscription service accordingly
- ❖ Acquisition of new books and maintain all collections as necessary to ensure up to date materials are available

Goals FY 2016-17

- Customers can pursue self-determined and self-paced study on various subjects through use of library collections, resources and services. The library supports an educated, self-reliant and productive citizenry
- The Library research and instruction staff assists all users in meeting educational objectives through a varied curriculum of services, resources, classes and workshops
- Library collections, resources and classes provide a curriculum to excite the imagination featuring high demand, high interest materials for all ages
- Through use of cultural and community center concepts, events and partnerships the library will provide a comfortable place to visit, enlightening experiences to participate in and an engaging and skilled staff to assist and instruct

Strategic Objectives

- ✓ Educate and support a self reliant citizenry by maintaining and adding 5% annually to library resources
- ✓ By the end of 2017 access to educational classes for all ages will increase by 5%.
- ✓ The number of residents using the library will increase annually with the number of new cards issued increasing by 5%
- ✓ Use of online resources will increase by 5% annually
- ✓ Reduce overall costs associated to provide quality library service to Flagler County residents by 5% annually

<u>Performance Measures</u>	<u>UNIT OF MEASURE</u>	<u>ACTUAL FY 13-14</u>	<u>ACTUAL FY 14-15</u>	<u>EXPECTED FY 15-16</u>	<u>PROJECTED FY 16-17</u>
1. Collection items added	#	9,726	9,332	9,306	9771
2. Classes, workshops or events held	#	593	601	554	581
3. Annual attendance to classes, workshops or events.	#	24,826	22,851	17,960	18,858
4. New cards issued	#	4782	4,902	4,400	4,620
5. Annual use of online resources	#	314,143	254,230	225,000	236,250
6. Library fee driven revenue	\$	106,703	123,510	132,868	139,511



Flagler County Public Library provides more than 30 different products and services to all residents regardless of age, race, ethnic, and financial backgrounds. Flagler County Public Library provides materials and services of popular interest to the community, emphasizing and encouraging literacy for all ages, supplementing the educational needs of the community, and furnishing timely, accurate information.

The Library acts as the heart of this community with more than 56,000 registered borrowers. Residents can register to vote, vote, have their taxes prepared, file for a U.S. Passport, obtain their passport photo, access the Internet, use our e-book service and other online resources or attend one of our many classes, workshops or events. The Library contributes to the educational needs and quality of life by providing the resources to inform, educate, and entertain the public.

The library is a one stop shopping center or an “edutainment complex”. This allows each person the ability to redistribute their money they would have spent on books, movies, music, Internet and other forms of entertainment to areas of more importance such as gas, food, home and medicines. When you take into consideration the overall savings to each household as a result of the existence of the Public Library there would be a large return on investment.



2015-16 Combined Service Statistics

- Circulated 418,053 items saving residents more than \$6,200,000 if they were to purchase items themselves
- Provided service to 289,846 persons who visited the library
- Answered 45,845 reference and informational questions asked by citizens and visitors
- Provided 67,606 public Internet workstation sessions to citizens and visitors
- Borrowed 592 books from other libraries for use by local customers and loaned 1051 books to other libraries
- Registered 178 persons to vote. Volunteers contributed 13,169 service hours saving more than \$200,000 in personnel expenses
- Presented 601 programs for children, teens and adults in which approximately 22,851 customers attended
- More than 5,400 customers using wireless annually
- Processed more than 1,900 passport applications and took more than 2,200 photos. (revenue of \$70,000+)

The Palm Coast Branch Library circulates about 400,000 items from its collection annually, including E-books. Nearly 5,000 people have a library card. More than 23,000 children and teens typically attend the 550+ programs presented each year. Volunteers contribute upwards of 13,000 service hours, which enables staff to provide improved services to the public while saving Flagler County about \$280,000 in personnel expenses.



SUMMARY

Revenues

State Library Aid Grant
Library Card Fees
Copy/Print out Fees
Library Fines
Passport Revenue
Donations
Interfund Transfer
General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
28,523	35,515	28,919	29,946	
4,212	4,328	5,000	5,000	
21,203	24,344	19,200	25,100	
20,046	18,879	18,000	17,000	
12,951	7,566	0	0	
20,650	20,000	9,000	0	
8,160		0	0	
801,583	880,883	963,924	985,072	
917,328	991,515	1,044,043	1,062,118	

Expenditures

Personnel
Operating
Improvements Other Than Bldgs
Equipment
Library Materials

631,137	653,205	725,607	749,359
127,451	137,143	141,282	126,984
966	0	0	0
3,061	18,035	0	0
154,713	183,132	177,154	185,775
917,328	991,515	1,044,043	1,062,118

Personnel Summary -Positions

Library Director
Asst. Library Director
Librarian I
Librarian II
Library Assistant II
Library Assistant I
Staff Assistant III

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
1.00	1.00	1.00	1.00	
0.00	0.00	1.00	1.00	
2.75	0.75	1.00	0.00	
0.00	2.00	1.00	2.00	
4.40	4.40	4.00	5.00	
5.50	6.50	7.50	6.00	
1.00	1.00	1.00	1.00	
14.65	15.65	16.50	16.00	



PALM COAST LIBRARY – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

LIBRARY - COMMUNITY SERVICES							GENERAL FUND
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3400	Revenues	FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
334.71-00	State Library Aid Grant	28,523	35,515	28,919	29,946	1,027	
341.95-01	Passport Revenue	12,951	7,566	0	0	0	Passport rev shown here to the extent used. Addl Passport
347.10-01	Card Fees	4,212	4,328	5,000	5,000	0	rev shown in capital proj Southern Library & any bal in reserves
10-02;10-03	Copy/Print out Fees/Processing Fee	19,592	22,144	18,500	24,500	6,000	
352.00-00	Library Fines	20,046	18,879	18,000	17,000	(1,000)	
369.90-10	Omni Copy and Fax Fees	1,611	2,200	700	600	(100)	
366.03-00	Donations	20,650	20,000	9,000	0	(9,000)	
381.00-00	Interfund Transfer	8,160	0	0	0	0	
	General Fund	801,583	880,883	963,924	985,072	21,148	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	917,328	991,515	1,044,043	1,062,118	18,075	1.73%
	Expenditures						
571.10-12	Regular Salaries	468,730	485,943	505,614	501,823	(3,791)	Wage adjustment \$1,000/employee
571.10-14	Other Salaries & Wages/Overtime	0	354	1,000	1,000	0	
571.10-xx	Employee Benefits	162,407	166,908	218,993	246,536	27,543	Insurance Increase
	Total Personnel Services	631,137	653,205	725,607	749,359	23,752	
571.34-10	Other Contracted Services	3,518	4,817	7,500	7,350	(150)	
571.40-10	Travel Expenses	449	439	451	432	(19)	
41-10; 41-20	Communications Recurring	5,730	6,125	5,366	5,775	409	
571.42-01	Postage Expense	2,581	2,783	2,500	2,500	0	
571.43-10	Utilities Expense	66,060	67,700	69,900	67,956	(1,944)	
571.44-10	Rentals & Leases	637	637	650	816	166	
571.46-10	Building/Equipment Repairs	92	388	1,500	1,500	0	
571.46-30	Maintenance Agreements	18,953	15,394	16,030	17,600	1,570	Library Automation Polaris System Support increase
571.46-40	Small Tools & Equipment	481	703	250	250	0	
571.47-10	Printing & Binding	1,087	456	2,300	750	(1,550)	In FY15 20,000 new library cards printed
571.48-20	Advertising	0	10	150	0	(150)	
571.51-10	Office Supplies	4,463	3,778	4,500	5,000	500	
571.51-11	Office Equip under \$1000	8,507	18,734	15,650	750	(14,900)	
571.52-12	Other Operating Expenses	13,251	12,796	12,200	14,500	2,300	
571.52-30	Data Processing Software	517	768	0	0	0	
571.54-10	Publications/Memberships	1,125	1,260	1,375	1,475	100	
571.55-03	Conference Registration	0	355	960	330	(630)	
	Total Operating Expenditures	127,451	137,143	141,282	126,984	(14,298)	
571.63-10	Improvements Other Than Bldgs	966	0	0	0	0	
571.64-10	Equipment	3,061	18,035	0	0	0	
571.66-10	Library Materials	154,713	183,132	177,154	185,775	8,621	
	Total Capital Expenditures	158,740	201,167	177,154	185,775	8,621	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	917,328	991,515	1,044,043	1,062,118	18,075	1.73%

The Bunnell Library serves as an outlet to provide library services to residents living within or near the city limits. It also serves as the county's law library because of its proximity to the Kim C. Hammond Justice Center. Its collections include bestsellers, adult and children's fiction and non-fiction, reference and informational materials, self-help legal guides, and nonprint materials such as electronic books and audiovisual materials. Internet access and computer use for legal research is available.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	59,670	73,244	72,516	111,148
Passport Revenue	0	0	0	0
	59,670	73,244	72,516	111,148

Expenditures

Personnel	28,649	46,437	40,688	79,849
Operating	12,250	6,995	9,828	8,574
Capital	18,771	19,812	22,000	22,725
	59,670	73,244	72,516	111,148

Personnel Summary -Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Library Assistant II	0.60	0.60	0.00	1.00
Librarian I	0.00	0.15	0.00	0.00
Library Assistant I	0.00	0.60	1.20	1.10
Total Positions	0.60	1.35	1.20	2.10



BUNNELL LIBRARY – General Fund – FY 2016-2017

BUNNELL LIBRARY - COMMUNITY SERVICES

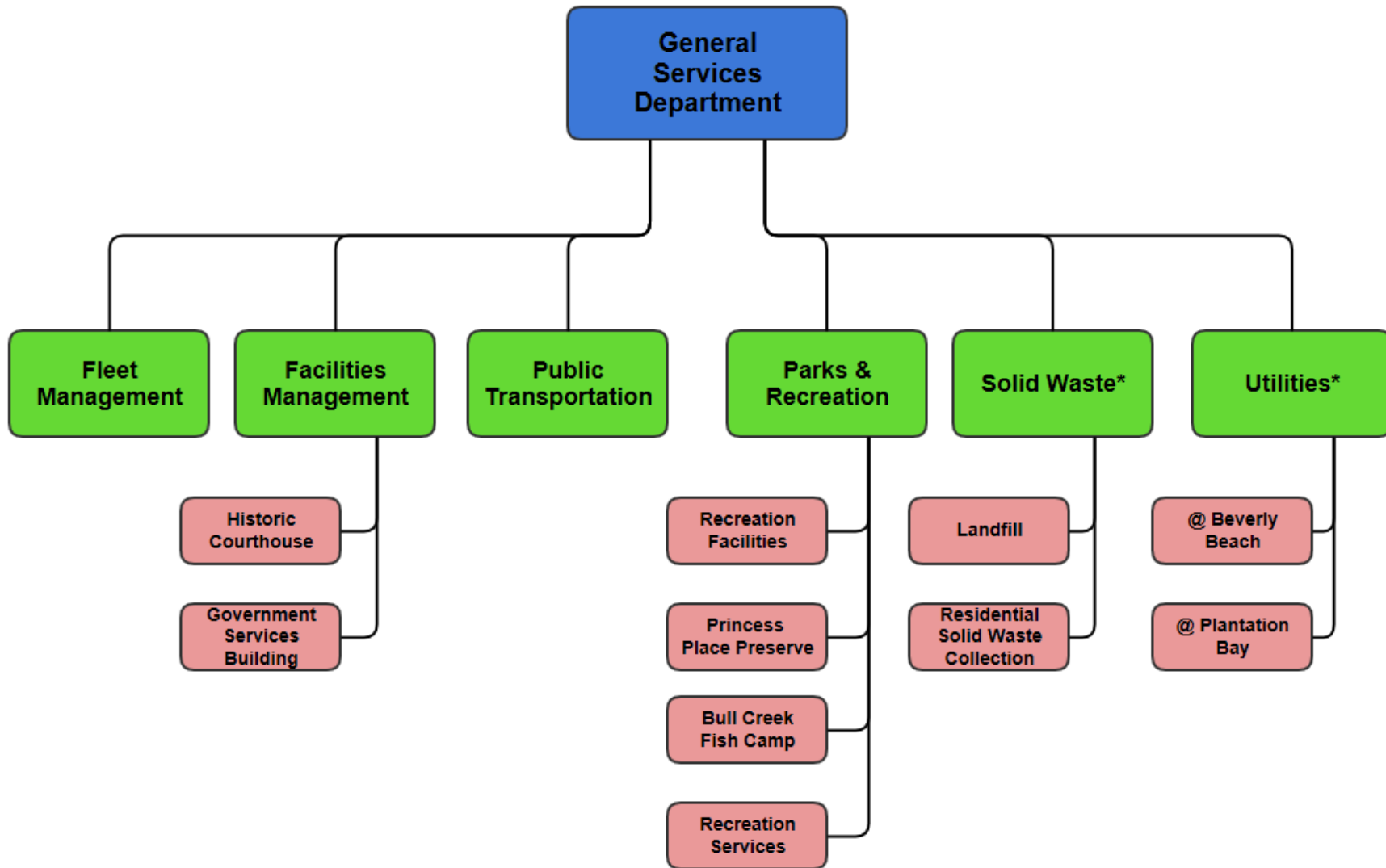
GENERAL FUND

Fund 001 Dept 3401	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund	59,670	73,244	72,516	111,148	38,632	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	59,670	73,244	72,516	111,148	38,632	53.27%
	Expenditures						
571.10-12	Regular Salaries	20,575	35,938	26,501	50,094	23,593	Wage adjustment \$1,000/employee
571.10-xx	Employee Benefits	8,074	10,499	14,187	29,755	15,568	Library staffing, Insurance Increase
	Total Personnel Services	28,649	46,437	40,688	79,849	39,161	
571.34-10	Other Contracted Services	244	808	200	200	0	
41-10; 41-20	Communications	396	0	1,612	1,668	56	Internet Access
571.43-10	Utilities Expense	4,505	5,738	6,516	5,406	(1,110)	Reduction based on prior year actuals
571.44-10	Rentals & Leases	78	92	70	0	(70)	
571.46-10	Building/Equipment Repairs	0	0	250	250	0	
571.46-30	Maintenance Agreements	198	198	300	300	0	
571.46-40	Small Tools & Equipment	0	0	200	200	0	
571.51-11	Office Equipt under \$1,000	6,249	0	200	200	0	
571.52-12	Other Operating Expenses	213	159	300	350	50	
571.52-30	Data Processing Software	367	0	180	0	(180)	
	Total Operating Expenditures	12,250	6,995	9,828	8,574	(1,254)	
571.64-10	Capital Equipment	0	0	0	0	0	
571.66-10	Library Materials	18,771	19,812	22,000	22,725	725	
	Total Capital Expenditures	18,771	19,812	22,000	22,725	725	
	TOTAL EXPENDITURES	59,670	73,244	72,516	111,148	38,632	Overall Expenditure Increase/Decrease: 53.27%

Bunnell Library will change hours of operation to be open 40 hours a week.



APPROVED BUDGET FY 2016-2017



*Solid Waste and Utilities funding is show within Section 4 (Enterprise Funds & Other Operating) of the document

Director: Mrs. Heidi Petito
1769 E Moody Blvd
Bunnell, FL 32110
(386) 313-4185

GENERAL SERVICES SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	APPROVED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
General Fund	5,276,595	5,160,571	5,766,239	6,558,634	792,395	
Facilities Management Staff Time	125,798	328,944	209,000	198,000	(11,000)	
Fleet Admin Fee on Fuel	23,540	30,088	24,000	26,400	2,400	
Fleet Maintenance Charges	95,075	141,833	155,000	165,000	10,000	
GSB-School Board Contribution	219,938	294,484	240,000	230,000	(10,000)	
GSB-City of Bunnell	7,558	0	0	0	0	
Public Transportation	1,209,539	1,453,254	1,457,199	1,259,361	(197,838)	
Rent/CAM Historic Courthouse	0	27,000	72,000	34,500	0	
Princess Place Creekside Festival Donations	5,022	16,692	6,000	4,500	(1,500)	
Rec Facilities Parks Maintenance Trust	0	0	20,000	20,000	0	
Recreation Facilities Camping Fees	14,413	17,384	14,000	15,000	1,000	
Recreation Fees/Facilities Usage	44,175	60,676	47,440	48,400	960	
Bull Creek Fish Camp	91,736	66,520	73,200	71,561	(1,639)	
Carver Center Donations/Fundraisers	44,000	25,000	35,000	35,000	0	
Vessel Registration	647	17,649	32,000	32,000	0	
Carry Forward-Vessel Registration	0	0	161,686	10,285	(151,401)	
Recreational Activities-Baseball Registration Fees	0	0	32,400	0	(32,400)	
Recreational Activities-Baseball Donations	0	0	7,200	0	(7,200)	
Recreational Activities-Baseball Sponsorships	0	0	10,000	0	(10,000)	
Total Revenues	7,158,038	7,640,095	8,362,364	8,708,641	383,777	Overall Expenditure Increase/Decrease: 4.59%
Expenditures						
General Services Administration	377,994	371,986	378,129	399,789	21,660	
Fleet Maintenance	720,389	704,921	763,411	820,195	56,784	
Facilities Management	2,224,022	2,075,419	2,363,507	2,660,891	297,384	
Historic Courthouse	0	152,917	72,000	34,500	0	
Government Services Building	559,866	780,611	660,440	691,950	31,510	
Public Transportation	1,579,862	1,776,553	1,955,013	2,078,237	123,224	
Parks & Recreation	1,695,905	1,777,688	2,169,864	2,023,079	(146,785)	
Total Expenditures	7,158,038	7,640,095	8,362,364	8,708,641	383,777	Overall Expenditure Increase/Decrease: 4.59%
Revenues vs. Expenditures	0	0	0	0	0	
Personnel Summary - Positions						
General Services Administration	5.50	5.00	5.00	5.00	0.00	
Fleet Management	9.00	9.00	9.00	9.00	0.00	
Facilities Management	28.00	28.00	33.00	34.50	1.50	
Public Transportation	28.30	28.30	30.30	29.83	(0.48)	
Parks & Recreation	17.50	20.50	21.50	21.50	0.00	
Total Positions	88.30	90.80	98.80	99.83	1.03	

NOTE: UTILITIES AND SOLID WASTE FUNCTIONS ARE NOT SHOWN HERE AS THESE ARE ENTERPRISE FUNDS AND ARE SHOWN IN SECTION 4

General Services Administration oversees the department's administration and budget for all divisions including: Facility Management; Fleet Management; Parks and Recreation; Public Transportation; Solid Waste; and Utilities. General Services also manages grants and the solid waste franchise agreement.



SUMMARY

Revenues

General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	377,994	371,986	378,129	399,789
	377,994	371,986	378,129	399,789

Expenditures

Expenditures

Personnel

Operating

Personnel	368,241	363,974	366,419	388,444
Operating	9,753	8,012	11,710	11,345
	377,994	371,986	378,129	399,789

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
--	--------------------	--------------------	----------------------	----------------------

Personnel Summary -Positions

General Services Director
 Gen Services Asst Director
 Sr. Chief of Trades
 Administrative Assistant
 Accounting Clerk
 Receptionist

General Services Director	1.00	1.00	1.00	1.00
Gen Services Asst Director	1.00	1.00	1.00	1.00
Sr. Chief of Trades	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Receptionist	0.50	0.00	0.00	0.00
Total Positions	5.50	5.00	5.00	5.00



GENERAL SERVICES ADMIN. – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

ADMINISTRATION - GENERAL SERVICES						GENERAL FUND	
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGE	COMMENTS
Dept 0230		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Revenues						
	General Fund	377,994	371,986	378,129	399,789	21,660	Overall Expenditure Increase/Decrease:
	TOTAL REVENUES	377,994	371,986	378,129	399,789	21,660	5.73%
	Expenditures						
519.10-12	Regular Salaries	270,618	266,013	268,961	278,271	9,310	Wage Adjustment \$1,000/ employee
519.10-xx	Employee Benefits	97,623	97,961	97,458	110,173	12,715	Insurance Increase
	Total Personnel Services	368,241	363,974	366,419	388,444	22,025	
519.34-10	Other Contracted Services	93	0	0	0	0	
519.41-10	Communications	1,475	1,343	2,140	1,840	(300)	
519.42-01	Postage Expense	132	113	200	200	0	
519.44-10	Rentals & Leases	367	596	480	530	50	
519.45-20	Vehicle Insurance	489	478	500	500	0	
519.40-10	Other Insurance & Bonds	0	38	0	0	0	
519.46-20	Vehicle Repair	150	791	600	600	0	
519.46-30	Maintenance Agreements	88	1,900	2,640	2,500	(140)	
519.46-40	Small Tools & Equipment	1	25	100	100	0	
519.47-10	Printing & Binding	810	16	150	75	(75)	
519.48-10	Promotional Activities	675	0	500	500	0	
519.51-10	Office Supplies	1,901	1,215	600	600	0	
519.51-11	Office Equipment under \$1,000	304	83	400	400	0	
519.52-10	Gas, Oil & Lubricants	2,073	1,402	2,300	2,400	100	
519.52-12	Other Operating Expenses	405	12	300	300	0	
519.55-01	Training/Educational Cost	790	0	800	800	0	
	Total Operating Expenditures	9,753	8,012	11,710	11,345	(365)	
	TOTAL EXPENDITURES	377,994	371,986	378,129	399,789	21,660	Overall Expenditure Increase/Decrease: 5.73%

The Fleet Management Division oversees the county's equipment replacement program and performs repair and maintenance for all county vehicles. This includes fire trucks, bulldozers, buses and other small engine equipment for Flagler County and the Flagler County Sheriff's Office.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Admin Fee on Fuel	23,540	30,088	24,000	26,400
Vehicle Repair	95,075	141,833	155,000	165,000
General Fund	601,774	533,000	584,411	628,795
	720,389	704,921	763,411	820,195

Expenditures

Personnel	499,337	502,322	520,953	538,845
Operating	221,052	198,449	242,458	243,350
Capital	0	4,150	0	38,000
	720,389	704,921	763,411	820,195

Personnel Summary - Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Fleet Services Coordina	1.00	1.00	1.00	1.00
Service Mechanic	1.00	1.00	1.00	1.00
Mechanic I	2.00	2.00	2.00	2.00
Mechanic II	1.00	1.00	1.00	1.00
Mechanic II/Service Adv	1.00	1.00	1.00	1.00
Mechanic II EVT	1.00	1.00	1.00	1.00
Mechanic II TVT	1.00	1.00	1.00	1.00
Mechanic III	1.00	1.00	1.00	1.00
Total Positions	9.00	9.00	9.00	9.00



FLEET MANAGEMENT – General Fund – FY 2016-2017



Primary Functions

- ❖ Provides repairs and maintenance services for 654 vehicles and large equipment
- ❖ Provides repairs and maintenance services for 74 pieces of small engine equipment
- ❖ Performs an average of 2,100 of fleet service requests annually
- ❖ Performs quarterly preventative maintenance to all County equipment
- ❖ Provides, maintains and repairs the County’s fueling system (Fuel Master)
- ❖ Maintains service records on all County equipment
- ❖ Prepares specifications for new equipment and vehicle purchases
- ❖ Provides annual safety inspections of all County vehicles and equipment
- ❖ Provides a mobile fuel and service truck 248 days a year (Monday thru Friday, except holidays)

Goals FY 2016-17

- Maintain vehicles and equipment to promote the safety and comfort of passengers, operators and protect the public

Strategic Objectives

- ✓ Conduct basic preventative maintenance services in a timely manner to identify problems and keep equipment in good repair
- ✓ Conduct vehicle repairs in a timely manner and in accordance with industry standards while promoting cost efficiency
- ✓ Maintain vehicles and equipment to maximize the useful life, including the useful life of key components such as tires, brakes, batteries, etc

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Annual Fuel Usage	Gallons	426,000	480,000	487,000	495,000
2. Percentage of Shop Time spent on preventative maintenance	%	47%	48%	49%	49%
3. Percentage of Shop Time spent on equipment repairs	%	53%	52%	51%	51%
4. Percentage of Service Mechanic time spent on generator maintenance	%	5%	5%	10%	12%
5. Percentage of Service Mechanic time spent on mobile fuel delivery and service	%	95%	95%	90%	88%



The Fleet Management Division provides support to all departments of the County, Flagler County Sheriff's Office, Flagler Beach's fleet, and City of Bunnell's fleet, by maintaining and repairing all vehicles and equipment in a timely and cost effective manner.

The Fleet Management Division assists with specifications for new equipment, fleet standardization and vehicle purchases, as well maintaining the County's fuel system.

Types of Equipment Maintained by Fleet Management include:

- Emergency Preparedness – Fire Engines (9), Ladder Truck, Ambulances (9), Mini-pumper Attack Trucks (6), Allterrain Wildland Firefighting Apparatus/Woods Trucks (6), Water Tanker Trucks (5), Ocean Rescue Jet-Ski and ATV (3)
- Law Enforcement – Marked and Unmarked Units (253), Marine Patrol Boats (4), Motorcycles (7), RV Mobile Command (1), SWAT Vehicles (5)
- Road Equipment – Excavators (2), Loaders (8), Motorgraders (2), Dozers (5), Dump Trucks (12)
- Public Transportation – Buses (28), Minivans (5), Passenger Vehicles (3)
- Other Vehicles – Fuel Truck (1), Passenger Vehicles (27), Light Duty Trucks (31), Heavy Duty Trucks (46), Trailers (20), Utility Vehicles (7)

Annually, over 487,000 gallons of fuel are dispersed to the County's fleet.

The Fleet Management Division receives approximately 2,100 service requests and provides maintenance and repairs for 654 County vehicles and pieces of equipment.

Major Initiatives / Highlights

- Fleet Management continues to perform all maintenance and repairs to the Flagler County Sheriff's Office fleet, as well as maintenance and repairs to the City of Flagler Beach's fleet.
- Flagler County recently entered into an interlocal agreement to perform as needed maintenance and repairs to the City of Bunnell's fleet.

FLEET MANAGEMENT - GENERAL SERVICES

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 1410		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Revenues						
369.01-00	Admin Fee on Fuel	23,540	30,088	24,000	26,400	2,400	Fees to outside agencies
369.43-00	Fleet Maintenance Charges	95,075	141,833	155,000	165,000	10,000	
393.10-02	General Fund - Collision Insurance Reimb	39,210	22,605	3,500	20,000	16,500	Sheriff's Vehicles
	General Fund	562,564	510,395	580,911	608,795	27,884	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	720,389	704,921	763,411	820,195	56,784	7.44%
	Expenditures						
519.10-12	Regular Salaries	359,651	357,979	370,757	369,628	(1,129)	Wage Adjustment \$1,000/ employee
519.10-14	Overtime	3,633	5,992	5,500	5,500	0	
519.10-xx	Employee Benefits	136,053	138,351	144,696	163,717	19,021	Insurance Increase
	Total Personnel Services	499,337	502,322	520,953	538,845	17,892	
519.31-10	Professional Services	0	35	90	90	0	
519.34-10	Other Contracted Services	4,803	1,775	9,460	9,870	410	
519.40-10	Travel Expenses	0	285	0	500	500	
41-10; 41-20	Communications	2,795	1,789	3,062	1,730	(1,332)	
519.42-01	Postage	3	20	30	30	0	
519.44-10	Rentals & Leases	4,145	4,163	4,600	4,350	(250)	
519.45-20	Vehicle Insurance	1,514	1,556	1,296	1,575	279	
519.46-10	Building/Equipment Repairs	2,340	3,910	4,000	4,000	0	
519.46-20	Vehicle Repair	178,066	160,625	188,620	191,000	2,380	
519.46-30	Maintenance Agreements	2,877	3,127	3,000	3,000	0	
519.46-40	Small Tools & Equip	2,934	3,550	3,000	3,200	200	
519.47-10	Printing & Binding	0	0	100	40	(60)	
519.49-10	Other Current Charges	51	0	50	50	0	
519.49-15	Advertising	37	0	100	100	0	
519.51-10	Office Supplies	0	90	300	300	0	
519.51-11	Office Equipment	42	193	400	300	(100)	
519.52-10	Gas, Oil, & Lubricants	17,047	12,439	16,200	14,850	(1,350)	
519.52-12	Other Operating Expenses	3,198	3,367	3,400	3,840	440	
519.52-20	Clothing & Wearing Apparel	0	0	450	225	(225)	
519.52-30	Data Processing Software	1,200	1,525	2,800	2,800	0	
519.54-10	Publications/Memberships	0	0	500	500	0	
519.55-01	Training/Educational Cost	0	0	1,000	1,000	0	
	Total Operating Expenditures	221,052	198,449	242,458	243,350	892	
541.64-10	Equipment	0	4,150	0	38,000	38,000	Truck Lift/Jacks
	Total Capital Expenditures	0	4,150	0	38,000	38,000	
	TOTAL EXPENDITURES	720,389	704,921	763,411	820,195	56,784	Overall Expenditure Increase/Decrease: 7.44%

Facilities Management is a division of the General Services Department. It is responsible for performing, or contracting for, in-house maintenance, repair and minor construction for all of the county-owned buildings.



SUMMARY	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Staff Time	125,798	328,944	209,000	198,000
General Fund	2,098,224	1,746,475	2,154,507	2,462,891
	2,224,022	2,075,419	2,363,507	2,660,891

Expenditures				
Personnel	1,322,029	1,291,539	1,536,159	1,687,665
Operating	717,559	751,673	785,548	783,226
Capital	184,434	32,207	41,800	190,000
	2,224,022	2,075,419	2,363,507	2,660,891

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
--	--------------------	--------------------	----------------------	----------------------

Personnel Summary -Positions

Chief of Trades	1.00	1.00	1.00	1.00
Tradesworker IV	4.00	4.00	5.00	7.00
Tradesworker III	5.00	5.00	6.50	7.00
Tradesworker II	2.00	2.00	3.00	3.00
Tradesworker I	1.00	1.00	1.00	1.00
Head Custodian	2.00	2.00	2.00	2.00
Custodian I	9.00	9.00	10.00	11.00
HVAC Technician	3.00	3.00	3.00	0.00
Chief of Trades/Facilities	1.00	1.00	1.00	1.00
Facilities Contract Coord	0.00	0.00	0.50	0.50
Energy Management Coord	0.00	0.00	0.00	1.00
Total Positions	28.00	28.00	33.00	34.50



FACILITIES MANAGMENT – General Fund – FY 2016-2017



Primary Functions

- ❖ Maintain approximately 911,000 square feet of County facilities
- ❖ Maintain 264 air conditioning units, 4 chillers, 31 generators and 13 ice machines
- ❖ Maintain approximately 200 acres of grounds and roadway rights-of-way throughout the County
- ❖ Maintain approximately 25 miles of sidewalk along State Road A1A and Colbert Lane
- ❖ Perform in-house and coordinate contractual electrical, plumbing, air conditioning and minor construction for all County facilities
- ❖ Provide remodeling and renovation services for all County facilities
- ❖ Provide facility assessment of all County owned and operated facilities
- ❖ Provide staff support and expertise for capital construction and other County projects
- ❖ Provide long range capital planning services and assist with construction cost estimates for all new County projects

Goal FY 2016-17

- Maintain and improve a physical environment that is physically viable for its intended purpose, including promoting health, safety, and operation of all county facilities

Strategic Objectives

- ✓ Plan, design, construct, monitor and complete projects in a timely and cost effective manner
- ✓ Conduct routine inspections and implement maintenance accountability to ensure each facility is being maintained to accepted standards and identify and building deficiencies along with deferred maintenance issues

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Cost/Square Foot of Buildings Maintained	Dollars	3.71	3.22	3.28	3.30
2. Number of Capital Improvement Projects Completed	#	4	3	4	7
3. Number of General Maintenance Projects Completed	#	7	6	8	9
4. Percentage of time spent on Preventative Maintenance	Percent	19%	21%	22%	19%



The Facilities Management Division maintains 103 County owned/operated buildings, including the Government Services Building, Justice Center/Courthouse, Sheriff's Office and Jail Complex, Emergency Operations Center, all fire stations, libraries and other administration buildings. Duties performed at these buildings include preventative and corrective maintenance such as electrical, plumbing, air conditioning, carpentry, painting, grounds care and janitorial work. A computerized work order system records all service activities, creating a service history on each facility to enable planning for future needs.

Effective September 8, 2005, The Flagler County Board of County Commissioners and the School Board of Flagler County entered into an interlocal agreement for the ownership, construction, use and operation of an administrative office facility. The ownership interests of the participants as of the effective date of this agreement are the Board of County Commissioners 55.8% and the School Board 44.2%. The participants share equally all items of operating costs, obligation and liability incurred in connected with the use, equipping, operation, maintenance, repair, removal and replacement of the common areas. Each participant is solely responsible for all cost and expense to occupy, use, furnish, equip, operate, maintain, repair and replace its office space. The operating budget and expense billings for the Government Services Building are prepared and maintained by the General Services Department.

Major Initiatives / Highlights

- Recently opened the 'new' Flagler Sheriff's Inmate Facility and Jail Administration Offices at 1001 Justice Lane, Bunnell, FL
- The Tourist Development Office was relocated into the newly renovated third floor office space of the Airport Corporate Center.

Flagler County Facilities Maintained

- Government Services Building (GSB) – County Offices
- Kim Hammond Judicial Center
- Emergency Operations Center
- General Services and Public Works Building
- Employee Health Clinic
- Inmate Facility & Administration
- Sheriff's Office Headquarters
- Flagler County Public Library
- Sally's Safe Haven
- Health Department
- Agricultural Center
- Cattleman's Hall
- Social Services Office
- David Siegel Adult Day Care Center
- 6 Fire Stations
- Airport Buildings
- Community Centers
- Other miscellaneous properties owned by Flagler County

Flagler County Board of County Commissioners
FY 2016-2017

FACILITIES MANAGEMENT - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 1413	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
341.92-00	Staff Time	125,798	328,944	209,000	198,000	(11,000)	GSB, Airport maintenance, Court facilities, Safe Haven
	General Fund	2,098,224	1,746,475	2,154,507	2,462,891	308,384	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	2,224,022	2,075,419	2,363,507	2,660,891	297,384	12.58%
Expenditures							
519.10-12,13	Regular/Other Salaries	901,532	850,241	1,024,024	1,071,873	47,849	Wage Adjustment \$1,000/ employee
519.10-14	Overtime	39,046	6,570	17,000	32,700	15,700	
519.10-xx	Employee Benefits	381,451	434,728	495,135	583,092	87,957	Insurance Increase
	Total Personnel Services	1,322,029	1,291,539	1,536,159	1,687,665	151,506	
519.31-10	Professional Services	0	0	135	135	0	
519.34-10	Other Contracted Services	169,248	150,820	182,659	181,019	(1,640)	
40-10; 55-01	Travel/Training	2,230	1,555	350	2,050	1,700	
41-10; 41-20	Communications	8,094	9,025	9,680	9,800	120	
519.42-01	Postage	73	25	300	200	(100)	
519.43-10	Utilities Expense	102,152	106,222	106,440	105,450	(990)	0.93% decrease
519.44-10	Rentals & Leases	7,230	16,969	11,428	12,670	1,242	
519.45-20	Vehicle Insurance	6,058	7,418	8,026	8,026	0	
519.45-60	Other Insurance & Bonds	0	821	0	0	0	
519.46-10	Building/Equipment Repairs	165,481	244,383	213,150	180,450	(32,700)	
519.46-20	Vehicle Repair	22,967	23,108	33,500	32,500	(1,000)	
519.46-30	Maintenance Agreements	68,683	46,118	62,780	100,730	37,950	FCSO
519.46-40	Small Tools & Equipment	31,271	32,193	32,000	32,500	500	
519.47-10	Printing & Binding	105	0	1,200	700	(500)	
519.49-10	Other Current Charges	682	1,486	1,300	1,150	(150)	
519.49-14	Landfill Tipping Fees	969	2,102	1,000	2,000	1,000	
519.49-15	Advertising	67	74	150	150	0	
519.51-10	Office Supplies	366	1,434	1,800	1,600	(200)	
519.51-11	Office Equipment	2,478	8,800	1,500	2,000	500	
519.52-10	Gas, Oil & Lubricants	69,008	44,223	58,650	50,796	(7,854)	
52-12; 49-13	Other Operating Expenses	60,254	54,777	59,000	59,000	0	
519.52-20	Clothing & Wearing Apparel	0	0	500	300	(200)	
519.54-10	Publications/Memberships	143	0	0	0	0	
519.54-20	Conference/ Seminar Registration	0	120	0	0	0	
	Total Operating Expenditures	717,559	751,673	785,548	783,226	(2,322)	

Flagler County Board of County Commissioners
FY 2016-2017

FACILITIES MANAGEMENT - GENERAL SERVICES

GENERAL FUND

DESCRIPTION		ACTUAL	ACTUAL	APPROVED	APPROVED	CHANGES	COMMENTS
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
Expenditures (continued):							
519.64-10	Equipment	184,434	32,207	41,800	190,000	148,200	See Detail Listing Below
Total Capital Expenditures		184,434	32,207	41,800	190,000	148,200	
TOTAL EXPENDITURES		2,224,022	2,075,419	2,363,507	2,660,891	297,384	Overall Expenditure Increase/Decrease: 12.58%

CAPITAL EQUIPMENT

		Replacement
2008 Ford F250 (Ref 979)	26,000	1/2 ton pickup extended cab 4x4
1999 GMC Sonoma (Ref 392)	29,000	3/4 ton pickup utility body 4x2
2001 Sterling Dump Truck (Ref 660)	95,000	12YD Dump Truck
1 Ton Utility 4X2 Truck	35,000	
Cement/Mortar Mixer	5,000	
TOTAL CAPITAL EQUIPMENT	190,000	

FACILITIES MANAGEMENT (HISTORIC COURTHOUSE) - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 1413	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
362.01-06	Rent/CAM	0	27,000	72,000	72,000	0	Rental rate commencing August 2015 - \$6,000/mo x 12
	General Fund	0	125,917	0	0	0	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	152,917	72,000	72,000	0	0%
	Expenditures						
519.34-10	Contracted Services	0	150,820	6,150	6,150	0	Termite, Sprinkler/Fire Alarm testing, elevator maint, fire ext
519.45-30	Property/Casualty Insurance	0	0	23,200	23,200	0	Current rate \$22,999- est possible incr w/impr
519.46-10	Building/Equipment Repairs	0	2,097	1,100	5,000	3,900	HVAC Maintenance (In House); Other Misc Repairs
519.49-10	Other Current Charges	0	0	0	150	150	Elevator Certification
	Total Operating Expenditures	0	152,917	30,450	34,500	4,050	
587.98-57	Other Mtn/Equip Replacement	0	0	23,550	1,500	(22,050)	Other Mtn/Equip Replacement
587.98-57	Future Capital - HVAC Replacement	0	0	9,000	18,000	9,000	Anticipate \$80,000 every 10 yrs-to be set aside ea yr @
587.98-57	Future Capital - Roof Replacement	0	0	9,000	18,000	9,000	\$9,000/yr for HVAC and same for Roof Repl
	Total Reserves	0	0	41,550	37,500	(4,050)	
	TOTAL EXPENDITURES	0	152,917	72,000	72,000	0	Overall Expenditure Increase/Decrease: 0%

**Reserves shown in 001-5000 Reserves page
Shown here for presentation purposes only**

In March 2015 a space use agreement was signed between Flagler County and the First Baptist Church of Palm Coast Christian School, Inc. The rental income is shown here to offset the maintenance and property insurance expenses. Funds will also be set aside each year to cover the costs related to replacing the roof and HVAC. At an estimated cost of \$80,000 each is broken down over ten years at a rate of \$9,000 per year for each. In future years, this line will show the prior year set aside as a cash carry forward and the capital expense will increase by this amount.
Project # 605049

The Flagler County Government Services Building houses the Board of County Commissioners' chambers, administrative offices, growth management departments, the county attorney and several Constitutional Officers including the Property Appraiser's Office, the Tax Collector's Office, and the Supervisor of Elections Office. Additionally, the Government Services Building is used by the Flagler County School Board and its administrative offices are housed here.



SUMMARY

Revenues

School Board
 City of Bunnell
 General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
School Board	219,938	294,484	240,000	230,000
City of Bunnell	7,558	0	0	0
General Fund	332,370	486,127	420,440	461,950
	559,866	780,611	660,440	691,950

Expenditures

Operating
 Capital

Operating	559,866	672,885	660,440	691,950
Capital	0	107,726	0	0
	559,866	780,611	660,440	691,950



GOVERNMENT SERVICES BUILDING –
General Fund – FY 2016-2017

GOVERNMENT SERVICES BUILDING (GSB) - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 0250	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
337.10-01	GSB-School Board Contribution	219,938	294,484	240,000	230,000	(10,000)	School Board portion of GSB maintenance
337.10-03	GSB-City of Bunnell	7,558	0	0	0	0	
381.00-00	General Fund	332,370	486,127	420,440	461,950	41,510	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	559,866	780,611	660,440	691,950	31,510	4.77%
	Expenditures						
34-10; 31-10	Other Contracted Services/Prof Serv.	78,245	101,093	70,990	81,240	10,250	Service agreement increases
519.34-20	Governmental Services	117,798	119,002	100,000	121,000	21,000	Based on prior year actuals
519.41-10	Communications Recurring	625	466	800	800	0	
519.43-10	Utilities Expense	243,677	239,725	247,000	240,300	(6,700)	2.71% Decrease
519.44-10	Rentals & Leases	2,417	2,075	2,400	2,400	0	Manlift rentals
519.45-30	Property/Casualty Insurance	22,999	129,262	136,000	130,000	(6,000)	GSB & Chiller Plant
519.46-10	Building/Equipment Repairs	33,027	20,486	34,550	39,400	4,850	Fire Alarm and Irrigation System Repairs
519.46-30	Maintenance Agreements	48,880	47,249	50,600	52,500	1,900	
519.46-40	Small Tools & Equipment	1,272	523	1,000	1,000	0	
519.49-10	Other Current Charges/Oblig	1,057	225	600	600	0	
519.51-11	Office Equipment	729	920	1,500	1,500	0	
519.52-10	Gas, Oil, Lubricants	1,047	1,530	2,000	1,710	(290)	
519.52-12	Other Operating Expenses	8,093	10,329	13,000	19,500	6,500	Landscape Mulch
	Total Operating Expenditures	559,866	672,885	660,440	691,950	31,510	
519.64-10	Equipment	0	107,726	0	0	0	
	Total Capital Expenditures	0	107,726	0	0	0	
	TOTAL EXPENDITURES	559,866	780,611	660,440	691,950	31,510	Overall Expenditure Increase/Decrease: 4.77%

The Government Services Building Administration Division was created to capture costs of annual operation of the Government Services Building. An interlocal agreement with Flagler County and the School Board was executed on September 8, 2005. This agreement states how the facility and the associated site will be managed. Annually a budget is created and submitted to the School Board for approval. Costs within this budget include estimated utility costs, custodial services for common areas, property insurance, landscape, termite, pest control, fire alarm inspections, window cleaning, and elevator maintenance.

Flagler County Public Transportation is a pre-scheduled, demand-response transportation system. Demand for service centers on transportation for employment, education, non-emergency medical transportation, and quality of life trips. Flagler County Public Transportation continues to maximize transportation benefits to the general public with a focus on the elderly and people with disabilities. Elderly people make up the largest segment of the ridership, giving Flagler County the ability to educate and reach out to seniors in need.



SUMMARY	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Grant Capital	277,022	272,626	277,729	354,195
Grant Operating	528,924	396,004	556,410	256,410
Bus Fares	191,842	194,765	206,000	196,000
Advertising	22,210	33,297	20,000	30,000
Other	4,456	40,001	0	0
Medicaid Reimburse	109,552	19,856	0	0
Medwaiver Reimburse	0	106,440	0	0
General Fund	370,323	323,299	497,814	818,876
	1,504,329	1,386,288	1,557,953	1,655,481

Expenditures				
Personnel	965,698	972,556	1,068,529	1,181,111
Operating	538,631	413,732	489,424	474,370
	1,504,329	1,386,288	1,557,953	1,655,481

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary - Positions				
Accountant I	0.50	0.50	0.50	0.50
Transportation Coordinator	1.00	1.00	1.00	1.00
Transportation Dispatch Clerks	4.00	3.00	3.00	3.00
Transportation Driver	19.00	19.00	21.00	21.00
Transportation Driver Part-time	3.80	3.80	3.80	3.33
Transportation Manager	0.00	1.00	1.00	1.00
Total Positions	28.30	28.30	30.30	29.83



TRANSPORTATION – General Fund – FY 2016-2017



Primary Functions

- ❖ Provides transportation to doctor’s appointments for the elderly and disabled population
- ❖ Provides transportation to work for Transportation Disadvantaged individuals
- ❖ Provides transportation to dialysis patients both during the week and on weekends
- ❖ Provides transportation for clients to visit out-of-county doctors and hospitals
- ❖ Provides transportation to the Community Services congregate dining site, three days a week
- ❖ Provides transportation to the Community Services Adult Day Care Center five days a week
- ❖ Provides clients with one grocery shopping trip per week
- ❖ Provides buses for County tours on weekends as requested
- ❖ Provides emergency evacuation transportation to shelters during County disasters
- ❖ Provides safe transportation for handicapped individuals

Goals FY 2016-17

- Promote and enhance the level of public transit services available in Flagler County while promoting efficient system management and operation

Strategic Objectives

- ✓ Aggressively seek alternative funding to subsidize Public Transportation
- ✓ Maintain and expand the level of ridership and availability of transportation services
- ✓ Increase efficiencies in the delivery of transportation services

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Passengers Served	#	7,812	7,954	8,035	8,100
2. Total Trips	#	97,995	101,896	102,252	106,000
3. Vehicle Miles Driven	#	967,365	752,114	708,186	710,000
4. Cost per Paratransit Trip	Dollars	15.07	15.50	13.56	14.00
5. Grant Dollars & Other Revenues/Tax Dollars (Percentage %)	%	76/24	77/23	70/30	51/49
6. Tax Dollar Cost/Resident	Ratio	3.86	3.16	4.65	7.79



Flagler County Public Transportation (FCPT) is a pre-scheduled, demand-response, para-transit transportation system. Demand for service centers on transportation for employment, education, nonemergency medical transportation, and quality of life trips. Specialized services include general passenger assistance and wheelchair assistance.

FCPT continues to maximize transportation benefits to the general public with focus on elderly persons and persons with disabilities. Elders provide the largest segment of the riders, providing an opportunity to educate and transport seniors in need.

FCPT acts as the Community Transportation Coordinator for Flagler County. In doing so, the County is the sole transportation provider responsible for coordinating and delivering all transportation disadvantaged services within the Flagler County Service Area. This includes determining client eligibility, trip scheduling, service routing, billing, criteria priorities, collecting operating data and preparation of the Annual Operating Report.

In 2015, Flagler County finalized the process of planning the future of public transportation through the creation of the transportation development plan (TDP). This plan is necessary to assess public transportation needs and to prepare for the impact of a change to urbanized area status. In 2013, the Census Bureau published a federal register listing all new and revised urbanized areas. Palm Coast is now part of an urbanized area in combination with Daytona Beach and Port Orange. This opens the door to additional funding through the Section 5307 and block grant funding programs. Completion of the transportation development plan (TDP) will meet the federal and state planning requirement to enable Flagler County to secure available funding, which may be used for a fixed-route transportation system.

Flagler County Public Transportation Information

- Provides transportation services to just over 8,000 people.
- Average age of customers is 61 years old.
- 25% of customer base are wheelchair clients.
- 72% of riders have City of Palm Coast destinations.
- 3% of riders have destinations outside of Flagler County.
- Provides over 350 trips a day, 24 days a month.
- Operates 36 vehicles (30 of which are wheelchair-capable vehicles). This breaks down to:
 - 28 buses
 - 5 minivans
 - 3 passenger cars
- Average trip length is over seven miles.

Major Initiatives / Highlights

- Flagler County is in the process of applying to become a direct recipient of federal transportation dollars to enhance mobility options within our community.

Flagler County Board of County Commissioners
FY 2016-2017

PUBLIC TRANSPORTATION - GENERAL SERVICES						GENERAL FUND	
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 1910		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
Revenues							
331.42-01	FDOT Oper Assist Grant	0	0	150,000	0	(150,000)	
331.42-02	FDOT Oper Assist Grant (5310)	0	188,379	188,379	188,379	0	Transportation Operating expense reimb.
331.49-05	FDOT Oper Assist Grant (5311)	340,545	207,625	68,031	68,031	0	
331.42-05	New Freedom Grant-Operating (5317)	188,379	0	150,000	0	(150,000)	
334.49-07	Transportation Disadvantaged Grant	277,022	272,626	277,729	354,195	76,466	
331.42-04	SCTD-Medicaid Net Program	109,552	19,856	0	0	0	Program Privatized
346.90-06	Medwaiver Reimbursement	0	106,440	0	0	0	
364.41-00	Sale Fixed Assets	4,456	40,001	0	0	0	
369.90-04	Advertising	22,210	33,297	20,000	30,000	10,000	
344.30-01	Bus Fares	191,842	194,765	206,000	196,000	(10,000)	
	General Fund	370,323	323,299	497,814	818,876	321,062	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,504,329	1,386,288	1,557,953	1,655,481	97,528	6.26%
Expenditures							
544.10-12	Regular Salaries	659,696	647,900	700,541	740,804	40,263	Wage Adjustment \$1,000/ employee
544.10-14	Overtime	17,870	17,475	9,594	17,600	8,006	
544.10-xx	Employee Benefits	288,132	307,181	358,394	422,707	64,313	Insurance Increase
	Total Personnel Services	965,698	972,556	1,068,529	1,181,111	112,582	
544.31-10	Professional Services	40,414	2,952	2,800	3,000	200	
544.34-10	Other Contracted Services	6,321	4,154	12,200	10,700	(1,500)	
40-10; 55-01	Travel/Training	1,677	2,003	1,600	2,500	900	
544.41-10	Communications	861	679	1,280	10,040	8,760	GPS Tracking System
544.41-20	Communications Installation & Repairs	4,279	897	4,000	4,000	0	
544.42-01	Postage Expense	440	440	444	450	6	
544.44-10	Rentals & Leases	4,297	8,090	4,920	8,900	3,980	Uniforms
544.45-20	Vehicle Insurance	18,245	18,645	20,201	21,650	1,449	Four new buses
544.46-10	Bldg/Equip Repairs	0	288	0	300	300	
544.46-20	Vehicle Repair	111,979	121,368	117,388	121,700	4,312	
544.46-30	Maintenance Agreements	15,820	17,033	17,000	18,000	1,000	
544.46-40	Small Tools & Equipment	442	10	500	500	0	
544.47-10	Printing & Binding	44	1,050	625	1,100	475	Brochures & Pamphlets
544.49-10	Other Current Charges/Oblig	0	1,425	0	1,400	1,400	FDOT Medical Cards
544.49-15	Advertising	12	12	60	60	0	
544.49-91	Write Offs/shortages	0	10	0	0	0	
544.51-10	Office Supplies	375	328	500	550	50	
544.51-11	Office Equipment under \$1,000	641	106	200	800	600	
544.52-10	Gas, Oil & Lubricants	331,469	233,160	304,206	267,720	(36,486)	
544.52-12	Other Operating Expenses/Other Oblig	1,005	865	1,500	1,000	(500)	
544.52-20	Clothing & Wearing Apparel	310	0	0	0	0	
544.52-30	Data Processing Software	0	217	0	0	0	
	Total Operating Expenditures	538,631	413,732	489,424	474,370	(15,054)	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	1,504,329	1,386,288	1,557,953	1,655,481	97,528	6.26%

SECTION 5311 GRANT FDOT OPERATION ASSISTANCE GRANT

This grant is applied for each December for the following fiscal year. This is a federal grant which is managed and administered by the Florida Department of Transportation, and its purpose is to reimburse operating expenses related to transporting individuals meeting the requirements for 5311 transportation. The grant has a 50% local match. This grant has been received since FY 2004.

TRANSPORTATION DISADVANTAGE TRIPS GRANT

This grant is applied for each March for the following fiscal year. This is a state grant managed and administered by the Florida Commission for the Transportation Disadvantaged, and its purpose is to reimburse the operating expense related to transporting individuals meeting the requirements for being transportation disadvantaged. There is a 10% local match for this grant. This grant has been received since FY 2004.

PUBLIC TRANSPORTATION - GENERAL SERVICES

GENERAL FUND

Grants

SHIRLEY CONROY CAPITAL ASSISTANCE GRANT

State grant administered by the Commission for the Transportation Disadvantaged to provide buses and computer hardware and software funding to CTC's.

Fund 001 Dept 8205	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
	Shirley Conroy Rural Cap. Equip.						
	Revenues						
334.49-08	Transportation Disadvantaged	75,533	0	80,000	100,000	20,000	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	75,533	0	80,000	100,000	20,000	25.00%
	Expenditures						
544.64-10	Equipment	75,533	0	80,000	100,000	20,000	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	75,533	0	80,000	100,000	20,000	25.00%

SECTION 5310 GRANT

In the past, this grant was applied for each December for the following fiscal year. This federal grant was managed and administrated by the Florida Department of Transportation. The purpose was to replace one aging bus from the transportation fleet. The county applied for the purchase price of the bus that most needs to be replaced, using the Florida Vehicle Procurement Program. There was a 10% local match for this grant.

Fund 001 Dept 8205	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
	Section 5310 Grant						
	Revenues						
	General Fund- Local Match	0	31,746	31,706	32,276	570	
334.49-08	State Match	0	72,805	31,706	32,276	570	
331.42-02	5310 Federal Grant	0	285,714	253,648	258,204	4,556	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	390,265	317,060	322,756	5,696	1.80%
	Expenditures						
544.64-10	Equipment	0	390,265	317,060	322,756	5,696	Four Replacement Buses
	TOTAL EXPENDITURES	0	390,265	317,060	322,756	5,696	Overall Expenditure Increase/Decrease:
							1.80%

Federal Grant administered by FDOT to provide replacement buses for high mileage unreliable buses.

PARKS AND RECREATION - SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
General Fund	1,495,911	1,573,767	1,730,938	1,786,333	55,395	
Recreation Facilities Staff Time (Parks Maintenance Trust)	0	0	20,000	20,000	0	
Recreation Fees/Facility Usage	44,175	60,676	47,440	48,400	960	
Vessel Registration	647	17,649	32,000	32,000	0	
Carry Forward-Vessel Registration	0	0	161,686	10,285	(151,401)	
Carver Center Donations/Fundraisers	44,000	25,000	35,000	35,000	0	
Bull Creek Fish Camp	91,736	66,520	72,000	70,361	(1,639)	
Utility Reimbursement (Bull Creek)	0	0	1,200	1,200	0	
Princess Place Festival Donations	2,383	14,590	4,500	4,500	0	
Princess Place Donations	2,639	2,102	1,500	0	(1,500)	
Princess Place Camping Fees	14,413	17,384	14,000	15,000	1,000	
Recreation Activities	0	0	49,600	0	(49,600)	
Total Revenues	1,695,905	1,777,688	2,169,864	2,023,079	(146,785)	-6.76%
Expenditures						
Recreation Facilities	1,367,715	1,486,806	1,756,966	1,658,417	(98,549)	
Princess Place Preserve	174,450	150,260	176,547	188,065	11,518	
Bull Creek Fish Camp	69,762	53,577	85,951	87,847	1,896	
Recreation Services/Carver Center	83,978	87,045	90,800	88,750	(2,050)	
Recreational Activities	0	0	59,600	0	(59,600)	
Total Expenditures	1,695,905	1,777,688	2,169,864	2,023,079	(146,785)	-6.76%
Revenues vs. Expenditures	0	0	0	0	0	
Personnel Summary -Positions						
Recreation Facilities	13.50	16.50	17.50	17.50	0.00	
Princess Place	3.00	3.00	3.00	3.00	0.00	
Bull Creek	1.00	1.00	1.00	1.00	0.00	
Total Positions	17.50	20.50	21.50	21.50	0.00	



Primary Functions

- ❖ Maintains and manages approximately 6,400 acres of park land and preserves, protecting valuable pristine land and wildlife
- ❖ Maintains seven boat ramps and three canoe/kayak launches
- ❖ Maintains approximately 71,000 square feet of wooden boardwalks and docks which promote fishing, hiking, and wildlife observation
- ❖ Maintains approximately 50 +/- miles of trails (13 miles of equestrian trails, 37 miles hiking/biking trails) which meander through diverse terrain
- ❖ Management of a central Reservation System whereby residents and guests request and schedule use of County park facilities for special events
- ❖ Provides approximately 9,100 historical and informational tours annually of the Princess Place Lodge
- ❖ Contributes and supports local events such as the Creekside Festival and Native American Festival at Princess Place Preserve and the County Youth Fair and Cracker Day at the Flagler County Recreation Area
- ❖ Performs in-house services, such as custodial, building maintenance and ground maintenance of all County park facilities
- ❖ Provides annual facilities assessments of all County parks

Goals FY 2016-17

- Continue to provide and enhance the experience of our visitors to our parks, preserves and recreational facilities

Strategic Objectives

- ✓ Evaluate and maintain, repair or replace existing facilities to address the needs of all residents
- ✓ Increase park facility usage and rentals thru online park reservation system
- ✓ Provide recreational facilities and programs that address the needs of the community

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Acres of County Parks/ 1,000 residents	Acres	66	65	63	62
2. Maintenance Cost/Acre of County Parks	Dollars	234.58	242.65	266.53	276.88
3. Number of Park Facility Rentals	#	2,301	2,298	2,042	2,100
4. Number of Capital Improvement Projects Completed	#	8	4	7	6



The Flagler County Parks and Recreation Division provides exceptional services and facilities essential to enhancing the quality of life of all Flagler County citizens while preserving natural and historic areas. The Parks and Recreation Division concentrates on optimizing those leisure activities that directly contributes to the overall happiness, well being, and quality of life in Flagler County. Parks and Recreation strives to provide opportunities, within the constraints of available resources, for quality parks, sports programs, natural preserves, facilities, and services. Specific activities and attractions include nature walks, historic sites, a museum, boating, fishing, camping, observing wildlife in its natural habitat or direct participation in more active recreational sports activities (courts, ball fields, etc.).

The division works in cooperation with other organizations and agencies, such as the St. Johns River Water Management District, Florida Department of Environmental Protection, Flagler Audubon Society and the Florida Fish and Wildlife Conservation Commission to protect and promote our precious natural resources.

Major Initiatives / Highlights

- Flagler County Parks & Recreation organized and held their 2nd Annual Native American Festival at Princess Place Preserve
- Flagler County continues to support active recreation programs such as, Flagler Baseball, Pop-Warner Football, Flagler Youth Soccer, Men's Softball, Co-Ed Softball, and Flagler F.A.S.T Softball through a partnership with strong volunteer groups.
- Wadsworth Park received new restrooms facilities, playground and volleyball courts as well as expanded parking areas.
- Herschel King Park received new floating docks and Moody Boat Ramp received new restroom facilities, floating docks and lighting improvements.

Parks and Recreation Facilities

- Betty Steflik Memorial Preserve
- Bing's Landing
- Bull Creek Campground
- Community Centers – Carver Gym, Espanola, Hammock, Haw Creek, Hidden Trails, Pellicer, St. Johns Park
- Flagler County Recreation Complex- Fairgrounds, Civic Arena, Ball Fields and Cattleman's Hall
- Graham Swamp
- Haw Creek Preserve
- Herschel C. King, Sr. Park
- Hidden Trails Park
- Jungle Hut Road Park
- Lake Disston Boat Launch
- Lehigh Trail
- Malacompra Community Park
- Moody Boat Launch
- Old Dixie Park
- Old Salt Road / 16th Road Park
- Princess Place Preserve
- River to Sea Preserve
- Shell Bluff
- Varn Park
- Wadsworth Park

Flagler County offers unsurpassed recreational opportunities. Each of the 26 county parks have different amenities to accommodate walkers, hikers, horseback riders, kayakers, sports enthusiasts and those who just like to find peace in beautiful, natural surroundings. Additionally, there are playgrounds and a dog park for the little ones who need to burn off some energy. Of course, there are beachfront parks along the coastline – some that are dog-friendly.



SUMMARY

Revenues

Staff Time
 Facility Use Rental Fees
 Bings Bait Shop Rent
 General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Staff Time	0	0	20,000	20,000
Facility Use Rental Fees	36,655	53,154	40,000	40,000
Bings Bait Shop Rent	7,520	7,522	7,440	8,400
General Fund	1,322,893	1,408,481	1,495,840	1,547,732
Total	1,367,068	1,469,157	1,563,280	1,616,132

Expenditures

Personnel
 Operating
 Capital
 Grants & Aids

Personnel	604,003	706,097	766,361	841,523
Operating	608,691	565,446	529,919	572,109
Capital	44,374	77,614	147,000	82,500
Grants & Aids	110,000	120,000	120,000	120,000
Total	1,367,068	1,469,157	1,563,280	1,616,132

SUMMARY

Revenues

Vessel Registration Fees
 Cash Carry Forward-Vess. Reg.

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Vessel Registration Fees	647	17,649	32,000	32,000
Cash Carry Forward-Vess. Reg.	0	0	161,686	10,285
Total	647	17,649	193,686	42,285

Expenditures

Vessel Reg.-Operating expenses
 Vessel Reg.-Capital expenses

Vessel Reg.-Operating expenses	647	4,554	25,936	20,000
Vessel Reg.-Capital expenses	0	13,095	167,750	22,285
Total	647	17,649	193,686	42,285

Personnel Summary -Positions

Parks & Rec Manager
 Chief of Trades
 Tradesworker IV
 Tradesworker III
 Tradesworker II
 Maintenance Technician II
 Custodian II
 Custodian I

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Parks & Rec Manager	1.00	1.00	1.00	1.00
Chief of Trades	1.00	0.00	0.00	0.00
Tradesworker IV	3.00	3.00	3.00	3.00
Tradesworker III	1.00	2.00	3.00	2.50
Tradesworker II	3.00	4.00	4.00	4.00
Maintenance Technician II	2.00	4.00	4.00	4.00
Custodian II	1.00	0.00	0.00	0.00
Custodian I	1.50	2.50	2.50	3.00
Total Positions	13.50	16.50	17.50	17.50



RECREATIONAL FACILITIES – *General Fund – FY 2016-2017*

Flagler County Board of County Commissioners
FY 2016-2017

RECREATION FACILITIES - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 1440	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
341.92-00	Staff Time	0	0	20,000	20,000	0	
347.29-00	Facility Use Rental Fees	36,655	53,154	40,000	40,000	0	
362.01-02	Bings Bait Shop Rent	7,520	7,522	7,440	8,400	960	
	General Fund	1,322,893	1,408,481	1,495,840	1,547,732	51,892	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,367,068	1,469,157	1,563,280	1,616,132	52,852	3.38%
Expenditures							
572.10-12	Regular Salaries	410,064	469,333	515,219	542,106	26,887	Wage Adjustment \$1,000/ employee
572.10-14	Overtime	10,126	11,069	4,450	10,600	6,150	
572.10-xx	Employee Benefits	183,813	225,695	246,692	288,817	42,125	Insurance Increase
	Total Personnel Services	604,003	706,097	766,361	841,523	75,162	
31-10; 34-10	Other Contracted Services	101,096	89,761	83,056	83,851	795	
572.34-20	Governmental Services	5,769	4,483	3,500	4,000	500	
572.40-10	Travel/Training	193	120	500	200	(300)	
41-10; 41-20	Communications & Instl & Repairs	7,447	4,894	6,980	6,740	(240)	
572.42-01	Postage	56	130	150	150	0	
572.43-10	Utilities Expense	129,762	137,826	129,445	140,950	11,505	8.89% increase
572.44-10	Rentals & Leases	7,260	10,734	9,330	11,640	2,310	FCRA Sewer Force Main
572.45-20	Vehicle Insurance	4,194	4,925	5,778	5,228	(550)	
572.46-10	Bldg/Equipment Repairs	157,765	90,390	90,000	90,000	0	
572.46-20	Vehicle Repair	19,426	40,232	26,000	41,200	15,200	Repairs
572.46-30	Maintenance Agreements	1,597	1,692	1,800	1,800	0	
572.46-40	Small Tools & Equipment	22,147	21,323	23,000	23,000	0	
572.47-10	Printing & Binding	3,180	2,879	4,000	4,000	0	
572.48-10	Promotional Activities	659	1,557	1,000	500	(500)	
572.49-10	Other Current Charges	910	4,922	1,700	3,200	1,500	
572.49-14	Landfill Tipping Fees	6,503	8,427	8,000	8,500	500	
572.49-15	Advertising	530	180	1,000	700	(300)	
572.51-10	Office Supplies	114	81	500	400	(100)	
572.51-11	Office Equipment	0	206	150	200	50	
572.52-10	Gas, Oil & Lubricants	66,199	56,079	62,550	60,900	(1,650)	
572.52-12	Other Operating Expenses	73,396	71,022	58,680	69,750	11,070	Supplies
572.52-20	Clothing & Wearing Apparel	143	0	400	400	0	
572.52-30	Data Processing Software	345	12,018	12,000	13,000	1,000	Public Safety- ESRI Software
572.54-10	Publications/Memberships	0	510	100	500	400	
572.55-01	Training/Educational Cost	0	1,055	300	1,300	1,000	HTE Training
	Total Operating Expenditures	608,691	565,446	529,919	572,109	42,190	

RECREATION FACILITIES - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 1440	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Expenditures - continued						
572.64-10	Equipment	44,374	77,614	147,000	82,500	(64,500)	Detail List Below
	Total Capital Expenditures	44,374	77,614	147,000	82,500	(64,500)	
572.81-01	Aid/Contribution-School Board	110,000	120,000	120,000	120,000	0	Flagler County Youth Center Staff
	Total Grants & Aids	110,000	120,000	120,000	120,000	0	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	1,367,068	1,469,157	1,563,280	1,616,132	52,852	3.38%

RECREATION FACILITIES - GENERAL SERVICES - VESSEL REGISTRATION

GENERAL FUND

Fund 001 Dept 1446	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
329.02-01	Vessel Registration	647	17,649	32,000	32,000	0	
399.00-00	Cash Carry Forward-Vessel Registration	0	0	161,686	10,285	(151,401)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	647	17,649	193,686	42,285	(151,401)	-78.17%
	Expenditures						
572.46-10	Vessel Registration-Operating expenses	647	4,554	25,936	20,000	(5,936)	
	Total Operating Expenditures	647	4,554	25,936	20,000	(5,936)	
572.63-10	Vessel Registration-Capital expenses	0	315	0	22,285	22,285	
572.63-10	Improvements Other than Bldg	0	12,780	167,750	0	(167,750)	
	Total Capital Expenditures	0	13,095	167,750	22,285	(145,465)	
							Overall Expenditure Increase/Decrease:
	Total Vessel Regist. Expenditures	647	17,649	193,686	42,285	(151,401)	-78.17%

REPLACEMENT VEHICLES AND EQUIPMENT ON ROLLING STOCK

2004 Chevy 1/2 Ton (Ref 0799)	24,000
2006 Ford 3/4 Ton (Ref 0944)	24,000
2009 48in Mower (Ref 1057)	8,500
2009 48in Mower (Ref 1022)	8,500
2001 16ft Enclosed Trailer (Ref 0651)	5,500
2009 Utility Cart (Ref 1020)	12,000
TOTAL CAPITAL EQUIPMENT	82,500



Princess Place Preserve with its rich history and 1500 pristine acres, attracts nature enthusiasts from near and far. Visitors can take in the environment on one of the many hiking trails, spend time fishing in the salt marshes along the Matanzas River and Pellicer Creek, or camp out under the stars. The preserve is a popular spot for equestrian enthusiasts. With an equestrian campsite and plenty of riding trails it is easy to embrace nature while enjoying a ride. Come and visit us for a glimpse of old Florida. Whether you hike, horseback ride, canoe/kayak, camp, fish or picnic, you will have memorable experience at Princess Place Preserve.

SUMMARY	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Creekside Festival Donation	2,383	14,590	4,500	4,500
Camping Fees	14,413	17,384	14,000	15,000
Donations	2,639	2,102	1,500	0
General Fund	155,014	116,184	156,547	168,565
	174,450	150,260	176,547	188,065

Expenditures				
Personnel	130,008	124,739	127,304	138,850
Operating	44,442	25,521	49,243	49,215
	174,450	150,260	176,547	188,065

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary -Positions				
Maintenance Technician II	1.00	0.00	0.00	0.00
Parks Ranger III	0.00	1.00	1.00	1.00
Parks Ranger II	1.00	2.00	2.00	1.00
Parks Ranger I	1.00	0.00	0.00	1.00
Total Positions	3.00	3.00	3.00	3.00



PRINCESS PLACE – General Fund – FY 2016-2017

PRINCESS PLACE - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 1445	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
366.05-00	Creekside Festival User Fees	2,383	4,284	4,500	4,500	0	
366.05-00	Princess Place -Special Donations	2,639	2,102	1,500	0	(1,500)	
366.05-00	Native American Festival	0	10,306	0	0	0	Budgeted in Special Events in FY17
347.29-01	Camping Fees	14,413	17,384	14,000	15,000	1,000	
	General Fund	155,014	116,184	156,547	168,565	12,018	
	TOTAL REVENUES	174,450	150,260	176,547	188,065	11,518	Overall Revenue Increase/Decrease: 6.52%
572.10-12	Regular Salaries	85,396	81,901	83,324	86,740	3,416	Wage Adjustment \$1,000/ employee
572.10-14	Overtime	4,521	3,155	2,500	3,500	1,000	
572.10-xx	Employee Benefits	40,091	39,683	41,480	48,610	7,130	Insurance Increase
	Total Personnel Services	130,008	124,739	127,304	138,850	11,546	
	Expenditures						
572.34-10	Other Contracted Services	3,980	2,890	6,223	6,420	197	
572.34-20	Governmental Services	0	6,775	7,000	5,000	(2,000)	Road maint performed by Public Works
572.41-10	Communications	1,077	1,907	2,420	2,350	(70)	
572.43-10	Utilities Expense	9,542	9,941	11,795	10,920	(875)	7.42% Decrease
572.44-10	Rentals & Leases	3,736	4,008	3,555	3,575	20	
572.46-10	Building/Equipment Repairs	18,316	0	10,500	9,500	(1,000)	
572.46-20	Vehicle Repair	682	0	600	800	200	
572.46-40	Small Tools & Equipment	2,386	0	2,000	2,000	0	
572.47-10	Printing & Binding	1,329	0	2,000	2,000	0	
572.49-15	Advertising	3	0	0	0	0	
51-10; 51-11	Office Supplies & Equipment	88	0	100	100	0	
572.52-12	Other Operating Expenses	3,285	0	3,000	6,500	3,500	Sod and Shell Materials
572.52-20	Clothing & Wearing Apparel	18	0	50	50	0	
	Total Operating Expenditures	44,442	25,521	49,243	49,215	(28)	
	TOTAL EXPENDITURES	174,450	150,260	176,547	188,065	11,518	Overall Expenditure Increase/Decrease: 6.52%

See Section 7 for Capital Improvements -Princess Place Special Donations offset a portion of the expenditures related to these projects

Bull Creek Campground is a hidden piece of paradise near the western border of Flagler County, perched on the edge of Dead Lake and some of the best freshwater fishing in the state. The scenery is breathtaking, which makes it a perfect place for friends and family to drop a line and stay for a while. Besides camping that includes a full RV facility, it is a great place to canoe, kayak or boat with a boat ramp and slips. Landlubbers can enjoy fishing off the docks and birding. Bull Creek boasts its own Bull Creek Fish Camp Restaurant, Bait & Tackle.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Bull Creek RV Camping	63,464	52,428	55,000	55,261
Bull Creek Boat Slips	1,704	2,319	1,000	2,100
Bull Creek Boat Ramp Fees	9,274	273	4,000	1,000
Bull Creek Bait Sales	13,794	0	0	0
Bull Creek Restaurant Rent	3,500	11,500	12,000	12,000
Utility Reimbursement	0	0	1,200	1,200
General Fund	(21,974)	(12,943)	12,751	16,286
	69,762	53,577	85,951	87,847

Expenditures

Personnel	27,837	31,618	35,146	38,727
Operating	41,925	21,959	50,805	49,120
	69,762	53,577	85,951	87,847

Personnel Summary -Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Parks Ranger I	1.00	1.00	1.00	1.00
Total Positions	1.00	1.00	1.00	1.00



BULL CREEK – General Fund – FY 2016-2017

BULL CREEK FISH CAMP - GENERAL SERVICES

GENERAL FUND

Fund 001 Dept 1444	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
347.29-02	Bull Creek RV Camping	63,464	52,428	55,000	55,261	261	
347.29-03	Bull Creek Boat Slips	1,704	2,319	1,000	2,100	1,100	
347.29-05	Bull Creek Boat Ramp Fees	9,274	273	4,000	1,000	(3,000)	
347.29-06	Bull Creek Bait Sales	13,794	0	0	0	0	Restaurant owner operates bait sales
362.01-04	Restaurant Rent	3,500	11,500	12,000	12,000	0	
369-90-00	Utility Reimbursement (Offset)	0	0	1,200	1,200	0	
	General Fund	(21,974)	(12,943)	12,751	16,286	3,535	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	69,762	53,577	85,951	87,847	1,896	2.21%
572.10-12	Regular Salaries	17,999	19,657	20,963	22,133	1,170	Wage Adjustment \$1,000/ employee
572.10-14	Overtime	1,011	1,018	1,500	1,500	0	
572.10-xx	Employee Benefits	8,827	10,943	12,683	15,094	2,411	Insurance Increase
	Total Personnel Services	27,837	31,618	35,146	38,727	3,581	
	Expenditures						
572.34-10	Other Contracted Services	5,324	1,525	13,325	14,225	900	Septic Tank Cleaning
572.34-20	Governmental Services	3,393	3,594	3,500	3,600	100	
41-10; 41-20	Communications	443	1,221	1,380	1,460	80	
572.43-10	Utilities Expense	17,066	10,386	12,300	10,650	(1,650)	13.41% Decrease
572.44-10	Rentals & Leases	402	414	225	235	10	
572.46-10	Building/Equipment Repairs	3,388	1,786	7,000	5,500	(1,500)	
572.46-20	Vehicle Repair	96	54	0	0	0	
572.46-40	Small Tools & Equipment	150	2	500	500	0	
572.47-10	Printing & Binding	210	94	300	500	200	
572.48-10	Promotional Activities	57	550	4,000	4,000	0	
572.49-10	Other Current Charges/Oblig	1,635	2,089	1,975	2,150	175	
572.49-15	Advertising	0	0	100	100	0	
572.51-10	Office Supplies	3	0	100	100	0	
572.51-11	Office Equipment under \$1,000	0	0	100	100	0	
572.52-12	Other Operating Expenses	9,758	244	6,000	6,000	0	
	Total Operating Expenditures	41,925	21,959	50,805	49,120	(1,685)	
	TOTAL EXPENDITURES	69,762	53,577	85,951	87,847	1,896	Overall Expenditure Increase/Decrease: 2.21%

The George Washington Carver Center is a non-profit governed by the George Washington Carver Foundation with some financial support provided by Flagler County. It is a recreational facility that also offers tutoring, after school study, internet access. Additionally, it serves the community with GED classes and employment counseling among other services. The Carver Center supports the Road to Success program, the AIM summer camp, and athletic tournaments.



SUMMARY

Revenues

Donations/ Fundraisers
General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Donations/ Fundraisers	44,000	25,000	35,000	35,000
General Fund	39,978	62,045	55,800	53,750
	83,978	87,045	90,800	88,750

Expenditures

Operating
Carver Gym Staff

Operating	28,978	27,045	30,800	28,750
Carver Gym Staff	55,000	60,000	60,000	60,000
	83,978	87,045	90,800	88,750



G. W. CARVER CENTER – *General Fund – FY 2016-2017*

RECREATION SERVICES/PROGRAMS - GENERAL SERVICES (Carver Center)

GENERAL FUND

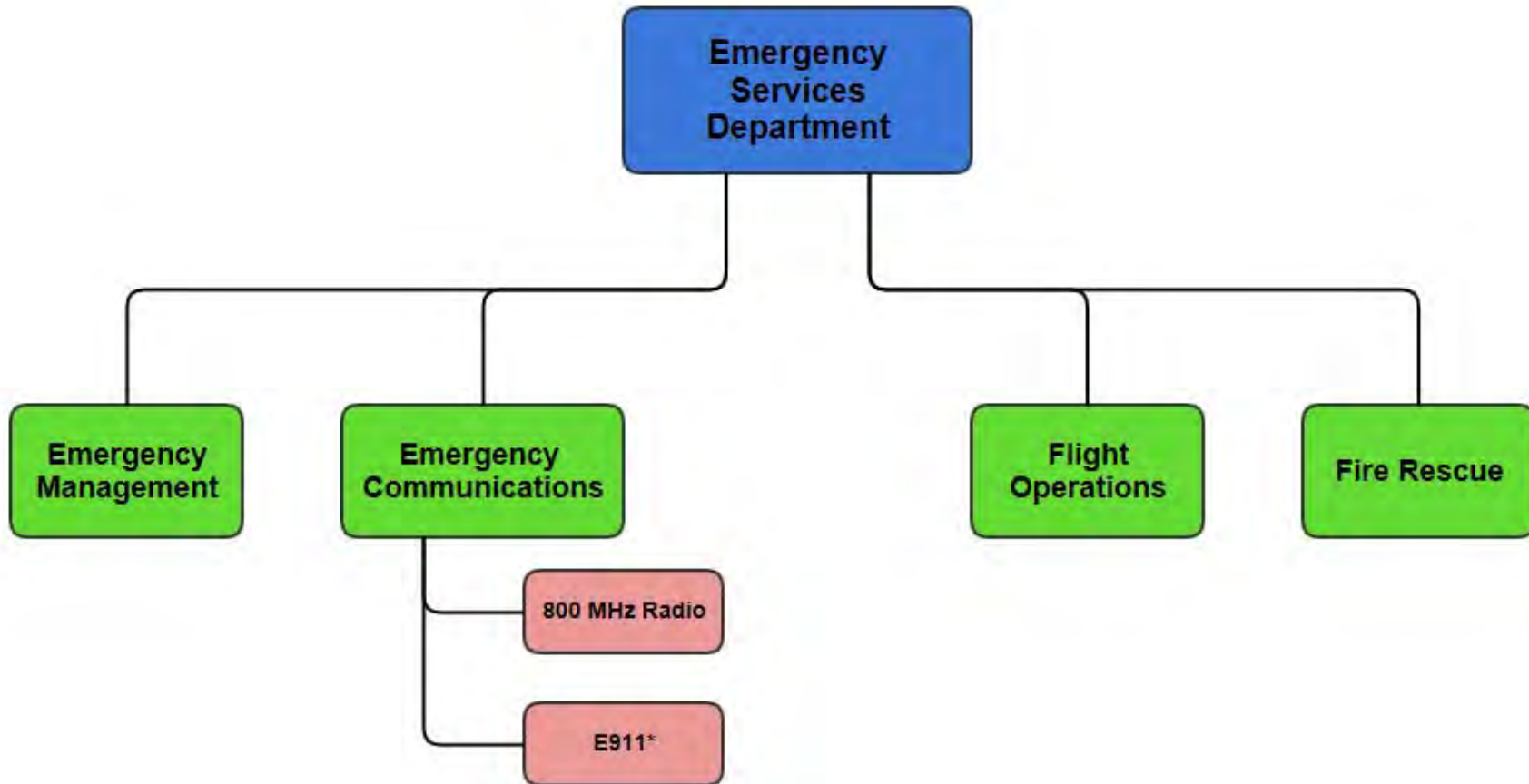
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 1442		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
Revenues							
381.00-00	Interfund Transfer-Crime Prevention Fund	14,000	15,000	15,000	15,000	0	
337.70-07	City of Bunnell	10,000	0	10,000	10,000	0	Contributions up for 5 year renewal
337.70-06	Flagler County School Board	20,000	10,000	10,000	10,000	0	Contributions up for 5 year renewal
	General Fund	39,978	62,045	55,800	53,750	(2,050)	
	TOTAL REVENUES	83,978	87,045	90,800	88,750	(2,050)	Overall Revenue Increase/Decrease: -2.26%
Expenditures							
572.31-10	Professional Services	656	0	0	0	0	
572.34-10	Other Contracted Services	639	491	950	850	(100)	
572.43-10	Utilities Expense	24,253	23,509	27,050	24,700	(2,350)	8.69% Decrease
572.46-10	Building/Equipment Repairs	1,559	1,929	2,400	2,400	0	
572.46-20	Vehicle Repair	101	244	0	0	0	
46-40;46-41	Small Tools & Equipment	15	146	200	200	0	
51-10; 51-11	Office Supplies & Office Equipment Under \$1,000	62	303	0	100	100	
572.52-10	Gas, Oil, & Lubricants	1,618	(244)	0	0	0	
572.52-12	Other Operating Expenses	75	667	200	500	300	
	Total Operating Expenditures	28,978	27,045	30,800	28,750	(2,050)	
572.81-01	Grants/Aids/Contributions	55,000	60,000	60,000	60,000	0	
	Total Grants/Aids	55,000	60,000	60,000	60,000	0	
	TOTAL EXPENDITURES	83,978	87,045	90,800	88,750	(2,050)	Overall Expenditure Increase/Decrease: -2.26%

Flagler County Board of County Commissioners
FY 2016-2017

GENERAL SERVICES- RECREATIONAL ACTIVITIES						GENERAL FUND	
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 1447		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Revenues						
347.29-10	Baseball Registration Fees	0	0	32,400	0	(32,400)	Funds for Flagler Baseball are no longer
366.03-12	Baseball Donations	0	0	7,200	0	(7,200)	managed by Flagler County General Svcs.
366.03-13	Baseball Sponsorships	0	0	10,000	0	(10,000)	
xxx.xx-xx	General Fund	0	0	10,000	0	(10,000)	
	TOTAL REVENUES	0	0	59,600	0	(59,600)	Overall Revenue Increase/Decrease: -100.00%
	Expenditures						
572.34-10	Other Contracted Services	0	0	18,096	0	(18,096)	Umpire Services & Fees
572.44-10	Rentals & Leases	0	0	0	0	0	Opening Day
572.45-10	Insurance	0	0	8,400	0	(8,400)	
572.46-10	Building/Equipment Repairs	0	0	0	0	0	Misc Repairs to Equipment
572.46-40	Small Equipment	0	0	4,860	0	(4,860)	
572.47-10	Printing & Binding	0	0	0	0	0	Sponsorship Banners, Cards, Signs
572.48-10	Promotional Activities	0	0	0	0	0	Radio Ads
572.49-10	Other Current Charges	0	0	0	0	0	Trophies, Medals, Plaques
572.52-12	Other Operating Expenses	0	0	3,844	0	(3,844)	
572.52-20	Clothing/Wearing Apparel	0	0	14,400	0	(14,400)	Uniforms players/coaches
572.54-10	Publications/Memberships	0	0	0	0	0	Babe Ruth Rules Handbook
572.64-10	Capital Equipment	0	0	10,000	0	(10,000)	
	Total Operating Expenditures	0	0	59,600	0	(59,600)	
	TOTAL EXPENDITURES	0	0	59,600	0	(59,600)	Overall Expenditure Increase/Decrease: -100.00%



APPROVED BUDGET FY 2016-2017



*E911 Funding is shown within Section 5 (Special Revenue) of the document.

Mr. Stephen R. Garten, MA FPEM MEP
CHS-IV, Public Safety Manager

Mr. Donald Petito, Fire Rescue Division
Chief

1769 E Moody Blvd

Bunnell, FL 32110

(386) 313-4240

EMERGENCY SERVICES DEPARTMENT SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
General Fund	7,801,718	8,197,275	8,719,234	9,583,078	863,844	
Contributions/Donations Pub. Safety-Other Local Units	0	0	0	88,292	88,292	
EMPG-Federal Grant	60,414	65,875	65,920	65,920	0	
EMPA-State Grant	119,618	104,101	104,845	105,806	961	
Fines for Automation	61,526	63,912	60,000	60,000	0	
Other Grant Funds*	75,319	90,265	660,780	532,768	(128,012)	
Helicopter Fees	47,745	52,127	20,000	50,000	30,000	
Ambulance Fees	2,515,377	2,347,302	2,400,000	2,300,000	(100,000)	
Firefighters Supp Comp	17,947	17,706	20,400	20,160	(240)	
Fire Inspection Review Fees & Annual Inspections	3,120	11,417	2,400	5,400	3,000	
CBE/ARRA Contributions	10,022	10,869	2,500	4,000	1,500	
Miscellaneous-Emergency Services	455	0	86,560	300	(86,260)	
EMS Donations (CPR)	2,365	3,210	0	2,500	2,500	
Cash Carry Forward	0	0	0	442,526	412,526	
Total Revenues	10,715,626	10,964,059	12,142,639	13,260,750	1,118,111	Overall Revenue Increase/Decrease: 9.21%
Expenditures						
Emergency Management General	551,270	444,880	554,348	721,146	166,798	
Emergency Management/EMPA/EMPG Grant	181,681	173,452	170,765	171,726	961	
Emergency Communication 800 MHz Radio System	1,328,112	1,257,974	1,299,135	1,306,508	7,373	
Flight Operations	595,972	512,783	603,869	631,711	27,842	
Fire/Rescue	7,983,272	8,487,915	8,853,742	9,883,400	1,029,658	
Other Grants*	41,742	79,849	660,780	546,259	(114,521)	
Total Expenditures	10,682,049	10,956,853	12,142,639	13,260,750	1,118,111	Overall Expenditure Increase/Decrease: 9.21%
Revenues vs. Expenditures	33,577	7,206	0	0	0	
Personnel Summary - Positions						
Emergency Mang. General/EMPA/EMPG Grant,RCMP,PDM	4.75	4.95	4.55	6.00	1.45	Restructure of Grants
Emergency Services Grant - State Homeland Security Grant	0.00	0.15	0.00	0.00	0.00	Restructure of Grants
RCMP Grant	0.00	0.00	1.00	0.00	(1.00)	
PDM Grant	0.00	0.00	0.45	0.00	(0.45)	
Flight Operations	2.00	2.00	2.00	2.00	0.00	
Fire/Rescue	83.00	86.00	89.00	92.00	3.00	
Radio Systems Manager	0.00	0.00	0.00	0.13	0.13	
Total Positions	89.75	93.10	97.00	100.13	3.13	

Emergency Management is the division of Emergency Services that creates preparedness plans that address both man-made and naturally occurring hazards and other potential threats to Flagler County. It provides the analysis and recommendations to decision makers to protect both lives and property during emergencies. Emergency Management also coordinates local, state and federal resources during disasters. A portion of its funding comes from state and federal grants.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
General Fund	552,919	445,146	467,788	632,854
EMPG-Federal Funds	60,414	65,875	65,920	65,920
EMPA-State Funds	119,618	104,101	104,845	105,806
Contribut/Donations Public Sfty	0	0	86,560	88,292
Misc Donations	0	3,210	0	0
	732,951	618,332	725,113	892,872

Expenditures

Personnel	309,990	301,538	296,646	313,048
Operating	340,589	311,111	428,467	579,824
Capital	82,372	5,683	0	0
	732,951	618,332	725,113	892,872

Personnel Summary -Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
EM Division Chief-General Fund	1.00	0.00	0.00	0.00
Public Safety EM Manager	0.00	1.00	1.00	1.00
EM Technician-General Fund	0.25	0.25	0.25	1.00
Accounting Clerk-General Fund	1.00	1.00	1.00	1.00
EM Technician-EMPA Grant	0.75	0.75	0.75	0.00
EM Planner-EMPG Grant	1.00	1.00	0.00	0.00
EM Mitigation Planner	0.00	0.70	0.00	0.00
EM Sr. Mitigation Planner-General Fund	0.00	0.00	0.55	0.55
EM Sr. Mitigation Planner-PDM Grant	0.00	0.00	0.45	0.45
EM Senior Planner-EMPG Grant	0.00	0.00	1.00	0.00
EM Mitigation Planner-RCMP Grant	0.00	0.00	1.00	1.00
EM Senior Planner-EMPG (Gen. Fund)	0.00	0.00	0.00	1.00
Total Positions	4.00	4.70	6.00	6.00



EMERGENCY MANAGEMENT – General Fund – FY 2016-2017



Primary Functions

- ❖ Maintain, exercise, and activate the Flagler County Comprehensive Emergency Management Plan.
- ❖ Train and educate the general public on hurricane preparedness, disaster events, and severe weather.
- ❖ Provide 24-hour coverage for any unusual event in Flagler County and respond as needed.
- ❖ Respond to emergencies and events as needed to support public safety.
- ❖ Ensure adequate public warning and notification of a threat to public safety.
- ❖ Ensure adequate notification for countywide protective actions during a disaster event.
- ❖ Document and submit appropriate material for expense reimbursement to Flagler County after declared emergencies.
- ❖ Train and educate all agencies on roles within the Emergency Operations Center during activation.
- ❖ Author, review, and exercise planning and procedure documents to ensure proper operation during real disaster events.
- ❖ Organize and plan for secure and adequate continuity of operations of Flagler County governments during disasters.
- ❖ Recruit and train disaster volunteers as authorized by County Code Chapter 12.
- ❖ Follow all federal mandates regarding terrorism planning and responses.

Goals FY 2016-17

- Enhance preparedness through planning, training, exercise, and outreach to first responders, support agencies, and community members.
- Strengthen response capabilities through increased intergovernmental collaboration among Flagler’s municipalities.
- Build a more resilient community through innovative mitigation strategies.

Strategic Objectives

- Improve preparedness through continued training and exercise opportunities.
 - Schedule a minimum of 6 exercises per year.
 - Offer monthly basic ICS classes for all new employees and those needing a refresher course.
 - Annually review the County’s Multi-Year Training and Exercise Plan (MYTEP).
- Enhance outreach initiatives to create a culture of preparedness across Flagler County.
 - Increase Disaster Preparedness Guide distribution by 5,000 units during FY 16-17.
 - Increase Persons with Special Needs (PSN) registration among vulnerable populations by 5% during FY 16-17.
 - Increase CodeRED enrollment by 4,500 people during FY 16-17.
- Encourage cooperation and collaboration with Municipal partners
 - Bolster responder team unity with yearly Public Safety Appreciation events.
 - Increase joint training and exercise opportunities by 25% during FY 16-17.
- Identify and apply for various funding sources to broaden mitigation planning and implementation efforts.
 - Submit one application for residential wind mitigation yearly.
 - Annually review the best practices for mitigation.
 - Quarterly review and update the Local Mitigation Strategy project list.
 - Annually research additional funding sources for LMS projects.



<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 14-15	ACTUAL FY 15-16	EXPECTED FY 16-17	PROJECTED FY 16-17
1. Training classes held	# classes	18	22	25	25
2. Training classes attendance	# persons	604	1156	750	750
3. Exercises held	# exercises	4	6	8	10
4. Exercises held attendance	# persons	386	574	850	850
5. PSN enrollment	# persons	300	350	400	450
6. CodeRED enrollment	# phones	56,952	62,147	70,000	75,000
7. Provided Disaster Preparedness Power Point Presentations	# events	5	8	12	15
8. Distributed EM Materials while attending Statewide Events	# events	45	53	65	77
9. Disaster Preparedness Guides distributed	# guides	20,000	20,000	20,000	20,000

The Emergency Management Division provides 24-hour/365 day public safety services for all of Flagler County. Emergency Management is responsible for preparedness, planning, mitigation, response and recovery from all disaster events such as hurricanes, tornadoes, wildfires, etc. The Florida Statutes (Chapter 252) requires every county have an Emergency Management program to ensure adequate preparedness.

The highest priority for Emergency Management is to provide countywide disaster preparedness to ensure continuity of government and public safety during any unusual incident. Emergency Management defines a disaster as any incident that disrupts the normal day-to-day operations in Flagler County. An Emergency Management incident could be as nominal as a hazardous material contamination from an auto accident or as large as a regional evacuation. Operational mandates for Emergency Management include Florida Statute Chapter 252, Florida Administrative Code 9G, Flagler County Codes, Presidential Directives, the federal Stafford Act, the PETS Act, and the Shelter Retrofit program. Agencies providing direct input to responsibilities include the Nuclear Regulatory Commission, Department of Homeland Security, National Weather Service, National Hurricane Center, Florida Division of Emergency Management, Federal Emergency Management Agency, Florida Department of Transportation, Florida Governor’s Office, and the Department of Defense.



Three positions in the Emergency Management Division are funded by the Florida Emergency Preparedness Assistance grant (EMPA), the federal Emergency Management Preparedness grant (EMPG), the Pre-Disaster Mitigation grant (PDM), the Flood Mitigation Assistance grant (FMA), Department of Homeland Security grants, and Hazardous Analysis Planning grants. These positions are responsible for all planning documents, mapping, and preparedness, prevention, response, recovery, and mitigation activities under the supervision of the Emergency Management Division Director.



Major Initiatives / Highlights

- Provided Emergency Response to Hurricane Matthew that occurred on October 7, 2016. The EOC ran at a Level 1 Activations for a total of 6 days and at a Level 2 for 7 days. Assisted in the operations of three Shelters: 1 - Special Needs, 1 – General Population and 1 – General Population with a Pet Shelter. Operated a Points of Distribution Center with the Army National Guard. Performed Preliminary Damage Assessments with All the County Stakeholders, the State of Florida and with FEMA in order for Flagler County to receive a FEMA Public Assistance and Individual Assistance Declaration for Hurricane Matthew.
- Public Safety Appreciation Events- Encouraging collaboration among public safety agencies and departments across the county and its municipalities.
- Training-
 - Elected officials training
 - New employee ICS training
 - Advanced ICS training
- Shelter planning/retrofit- Working closely with Flagler County Schools, all buildings, their ingress/egress, and available shelter space were recorded and compiled. This information was used to determine which sites were in need of retrofit to increase protection and to secure a mitigation grant to retrofit Bunnell Elementary School. Additionally, the County and the ASPCA have entered into a Memorandum of Understanding to bolster pet sheltering operations and assist with animal issues during disasters.
- Building bridges, building relationships- Ongoing project encouraging unity of effort and decreasing duplication of effort among municipalities.
- Emergency Management Exercises-
 - Shelter exercise with Flagler County School Board
 - MCI/DECON exercise with Florida Hospital
 - COOP HurrEx- Statewide Florida Hurricane exercise
 - Zika Tabletop exercise

Flagler County Board of County Commissioners
FY 2016-2017

EMERGENCY MANAGEMENT-EMERGENCY SERVICES						GENERAL FUND	
Fund 001							
Dept 3812/3820	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
337.xx-xx	Contrib/Donat-Pub Safety-Other Local Units	0	0	86,560	88,292	1,732	Reimb-CAD Maint: Bunnell,Flagler Bch,Palm Cst,& Sheriff
331.23-00	EMPG-Federal Funds	60,414	65,875	65,920	65,920	0	
334.23-00	EMPA-State Funds	119,618	104,101	104,845	105,806	961	
366.03-06	EMS Donations;Misc Public Safety Donations	0	3,210	0	0	0	
	General Fund	552,919	445,146	467,788	632,854	165,066	\$133,000 New World CAD Software Upgrade PH II
	TOTAL REVENUES	732,951	618,332	725,113	892,872	167,759	Overall Revenue Increase/Decrease: 23.14%
Expenditures Summary							
	Emergency Management General	551,270	444,880	554,348	721,146	166,798	
	EMPG Base Grant	61,345	67,227	65,920	65,920	0	
	EMPA Base Grant	120,336	106,225	104,845	105,806	961	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	732,951	618,332	725,113	892,872	167,759	23.14%
See Detail Below							
EMERGENCY MANAGEMENT GENERAL							
Expenditures							
10-12; 10-14	Regular Salaries	156,577	142,575	142,382	229,913	87,531	Wage adjustment \$1,000/employee
525.xx-xx	Employee Benefits	48,308	45,162	45,214	83,135	37,921	Insurance Increase; 1.75 FTE EMPA/EMPG
	Total Personnel Services	204,885	187,737	187,596	313,048	125,452	
525.34-10	Other Contracted Services	577	136	20,317	20,317	0	
525.40-10	Travel Expense	496	822	0	0	0	
525.41-01	Communication Services-Devices & Access	0	0	0	120	120	
525.41-10	Communications Recurring	3,360	2,641	8,490	0	(8,490)	Expenses were moved to EMPA & EMPG accts.
525.41-20	Communication Installation & Repair	0	0	0	1,000	1,000	
525.43-10	Utilities Expense	90,384	91,119	96,400	25,700	(70,700)	Expenses were moved to EMPA & EMPG accts.
525.42-01	Postage	57	228	150	50	(100)	
525.44-10	Rentals & Leases	0	239	0	0	0	
525.45-20	Vehicle Insurance	233	239	281	281	0	
525.46-10	Building / Equipment Repairs	17	1,574	6,100	600	(5,500)	
525.46-20	Vehicle Repair	394	5,637	400	400	0	
525.46-30	Maintenance Agreements	139,853	129,423	216,264	220,590	4,326	Incl CAD Maint for other municipalities
525.47-10	Printing & Binding	1,028	2,898	100	100	0	
525.46-40	Small Tools & Equipment	339	876	657	657	0	
49-10;49-15	Other Current Chrgs & Obligat;Advertising	0	349	0	0	0	
525.51-10	Office Supplies	334	745	1,218	1,218	0	
525.51-11	Office Equipment	558	2,300	6,490	100	(6,390)	
525.52-10	Gas, Oil & Lubricants	2,334	2,366	3,965	3,965	0	
525.52-12	Other Operating Expenses	2,050	5,321	5,920	0	(5,920)	
525.52-20	Clothing & Wearing Apparel	497	2,807	0	0	0	
525.52-30	Data Processing Software	21,453	1,500	0	133,000	133,000	New World System CAD Software upgrade PH II
525.54-10	Publications & Memberships	0	120	0	0	0	
525.54-20	Conference/Seminar Regist.	49	120	0	0	0	
	Total Operating Expenditures	264,013	251,460	366,752	408,098	41,346	
525.64-10	Equipment	82,372	5,683	0	0	0	
	Total Capital Expenditures	82,372	5,683	0	0	0	
	TOTAL EXPENDITURES	551,270	444,880	554,348	721,146	166,798	Overall Expenditure Increase/Decrease: 30.09%

**Emergency Services Admin was merged with Emergency Management General in FY15-16

Flagler County Board of County Commissioners
FY 2016-2017

EMERGENCY MANAGEMENT-EMERGENCY SERVICES

GENERAL FUND

EMERGENCY MANAGEMENT PREPAREDNESS GRANT

The Emergency Management Preparedness Grant is a recurring grant developed by FEMA as part of the 1950 Stafford Act. This funding is allocated to each state for allocation to every county based on population and general threats. The purpose of this grant is to assist all counties with maintaining an Emergency Management program. The funding is part of the overall Department of Homeland Security budget and must be APPROVED by Congress every year. This is a matching grant with an annual historical amount of approximately \$59,000.00.

Fund 001 Dept 8612	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Expenditures						
525.10-12	Regular Salaries	41,707	45,324	48,801	0	(48,801)	Personnel Services funded in EM General
525.xx-xx	Employee Benefits	14,343	14,794	15,839	0	(15,839)	
	Total Personnel Services	56,050	60,118	64,640	0	(64,640)	
525.41-01	Communication Devices & Accessories	0	0	0	240	240	
41-10,41-20	Communications Recurring:Inst'l & Repair	4,947	5,627	1,280	13,140	11,860	
525.43-10	Utilities Expense	0	0	0	48,200	48,200	
525.46-40	Small Tools & Equipment	99	742	0	2,340	2,340	
525.51-11	Office Equipment	249	740	0	0	0	
525.52-20	Clothing & Wearing Apparel	0	0	0	2,000	2,000	
	Total Operating Expenditures	5,295	7,109	1,280	65,920	64,640	
							Total Expenditure Increase/Decrease:
	TOTAL EMPG GRANT EXPENDITURES	61,345	67,227	65,920	65,920	0	0.00%

Flagler County Board of County Commissioners
FY 2016-2017

EMERGENCY MANAGEMENT-EMERGENCY SERVICES

GENERAL FUND

EMERGENCY MANAGEMENT PREPAREDNESS AGREEMENT

The Emergency Management Preparedness Agreement is a recurring grant developed by Florida Legislature in the mid-90's after Hurricane Andrew. The purpose of this grant is to provide a minimum amount of funding to assure adequate planning, response, and recovery by every county. The mandate for this grant is contained in Florida Statute Chapter 252. The source of these funds comes from the \$2.00/\$4.00 (\$2.00 for homes and \$4.00 for businesses) surcharge on property insurance. The annual amount of this grant for Flagler County is approximately \$103,000.00 which historically was awarded in September. The State of Florida migrated the EMPA Grant to a July fiscal cycle in 2010.

Fund 001
Dept 8613

	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Expenditures						
525.10-12	Regular Salaries	36,979	40,105	33,063	0	(33,063)	Personnel Services funded in EM General
525.xx-xx	Employee Benefits	12,076	13,578	11,347	0	(11,347)	
	Total Personnel Services	49,055	53,683	44,410	0	(44,410)	
525.34-10	Other Contracted Services	17,154	13,433	13,318	29,552	16,234	Code Red Warn Comm Notification System
525.40-10	Travel Expenses	3,030	9,526	6,851	6,851	0	Travel to Conferences Required by the Grant
41-10,41-20	Communications	3,182	2,626	6,686	11,210	4,524	FAA helicopter tracking/XM radio trans frm EMPG
525-42-01	Postage Expense	161	548	250	250	0	
525.43-10	Utilities Expense	487	411	432	24,640	24,208	
525-45-20	Vehicle Insurance	568	474	562	562	0	
525-46-10	Building/Equipment Repairs	535	716	0	5,500	5,500	
525-46-20	Vehicle Repair	946	332	800	800	0	
525-46-30	Maintenance Agreements	17,323	13,058	12,152	350	(11,802)	Copier Maintenance
525-46-40	Small Tools & Equipment	2,917	312	475	475	0	
525-47-10	Printing & Binding	1,375	186	0	3,200	3,200	
525.49-15	Advertising	0	27	0	0	0	
525-51-10	Office Supplies	1,367	357	1,558	2,786	1,228	
525.51-11	Office Equipment	15,299	4,269	1,200	7,690	6,490	
525-52-10	Gas, Oil & Lubricants	3,869	2,077	3,315	2,040	(1,275)	
525-52-12	Other Operating Expenses	349	315	10,731	7,520	(3,211)	
525.52-20	Clothing & Wearing Apparel	0	131	500	500	0	
525.52-30	Data Processing Software	1,289	1,500	0	0	0	
525.54-10	Publications/Memberships	300	484	300	400	100	
525-55-03	Conference/Seminar Registration	1,130	1,760	1,305	1,480	175	
	Total Operating Expenditures	71,281	52,542	60,435	105,806	45,371	
525.64-10	Equipment	0	0	0	0	0	
	Total Capital Expenditures	0	0	0	0	0	
	TOTAL EMPA GRANT EXPENDITURES	120,336	106,225	104,845	105,806	961	
	TOTAL GRANT EXPENDITURES	181,681	173,452	170,765	171,726	961	Total Expenditure Increase/Decrease: 0.56%

Flagler County is responsible for the communications system that is used by the county, its municipalities, the Sheriff's Office and the school system for radio communication. Flagler County bears the cost of the infrastructure and operations while individual government entities pay for the peripheral radio equipment. State statute requires that \$12.50 from each moving violation traffic infraction must be used by the county to fund its participation in an intergovernmental radio communication program.



800MHz / Trunked

How Trunking works...

- Signal is transmitted to a control station.
- The control station chooses an available frequency and sends it to the receiving radio.
- All radios are on same talkgroup
- Works similar to a cell phone
- In trunking there is no portable-to-portable communication. All radio traffic is repeated.
- Provides us more usable channels



SUMMARY

Revenues

Fines for Automation
General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Fines for Automation	61,526	63,912	60,000	60,000
General Fund	1,266,586	1,194,062	1,239,135	1,246,508
	1,328,112	1,257,974	1,299,135	1,306,508

Expenditures

Salaries
Operating
Capital
Debt Service

Salaries	0	0	0	2831
Operating	463,392	419,170	448,320	463,196
Capital	0	0	10,000	0
Debt Service	864,720	838,804	840,815	840,481
	1,328,112	1,257,974	1,299,135	1,306,508

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
--	----------------------------	----------------------------	------------------------------	------------------------------

Personnel Summary -Positions

Radio Systems Manager
Total Positions

Radio Systems Manager	0.00	0.00	0.00	0.13
Total Positions	0.00	0.00	0.00	0.13



The 800MHz Radio System (Emergency Communication) provides for 24-hour continuous operation of Flagler County's trunked radio system, used by all emergency responders (Sheriff's Deputies, Municipal law enforcement, Fire, and EMS units) to communicate with one another and dispatch. The radio system is monitored 24 hours a day and has 0.25 staff assigned to manage the system. The 800MHz radio system operates countywide and serves all government agencies within Flagler County and outside agencies responding into Flagler County.

The highest priority for the 800MHz Radio System is to provide immediate and dependable radio communications throughout the county. The county has 5 tower sites used to provide this communication along with nearly 2,000 radios in use. Operational mandates for 800MHz Radio System include directives from the Federal Communications Commission, Federal Aviation Authority, Department of Homeland Security, Department of Defense, United States Secret Service, Florida Department of Management Services, Flagler County Codes, and the Florida Department of Health.

The system was created in 2004 as a result of the 1998 wildfires and terrorist attacks of 9/11/2001. It provides countywide coverage to the cities of Palm Coast, Flagler Beach, and Bunnell, Flagler County, and the Flagler County Sheriff's Office. The cost to initially install the infrastructure and user equipment was \$10,030,579. This project was funded through a bond issue in the amount of \$11,346,000. The system receives over three million calls per year.

Primary Functions

- ❖ Maintain radio interoperability with all agencies using the radio system
- ❖ Design and maintain radio interoperability with agencies in adjoining counties to support mutual aid response
- ❖ Comply with all mutual aid frequency allocations and radio system usage
- ❖ Ensure reliable system coverage without disruption/down time
- ❖ Provide security at all tower sites
- ❖ Ensure adequate non-commercial power availability at tower sites
- ❖ Comply with all Federal State and Local rules and regulations
- ❖ Prepare expansion plans for future growth of the radio system
- ❖ Maintain user groups to ensure communication with all agencies
- ❖ Prepare bid specification documents for maintenance contracts and user equipment and system upgrades

EMERGENCY COMMUNICATIONS-800 MHz RADIO SYSTEM-EMERGENCY SERVICES

GENERAL FUND

Fund 001 Dept 3816		ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
351.12-00	Fines for Automation	61,526	63,912	60,000	60,000	0	
	General Fund	1,266,586	1,194,062	1,239,135	1,246,508	7,373	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,328,112	1,257,974	1,299,135	1,306,508	7,373	1%
	Expenditures						
529.10-12	Regular Salaries	0	0	0	2,624	2,624	Add .125 FTE for FY17
529.10-xx	Employee Benefits	0	0	0	207	207	
	Total Personnel Services	0	0	0	2,831	2,831	
529.34-10	Other Contracted Services	17,032	0	11,500	11,500	0	Contract as necessary for emergency repairs
529.31-10	Professional Services	0	0	0	10,000	10,000	Consultant 800MHZ upgrade project
41-10,41-20	Communications	28,501	11,723	3,300	6,200	2,900	
529.43-10	Utilities Expenses	22,461	23,871	27,720	27,000	(720)	
529.44-10	Rentals and Leases	151,634	154,783	156,532	161,228	4,696	Scheduled rent increase per agreement
529.45-10	General Liability Insurance	10,086	0	767	767	0	
529.46-10	Bldgng/Equip Repairs	2,563	2,400	5,450	12,950	7,500	Tower Building Repairs & 800MHZ Repairs
529.46-30	Maintenance Agreements	227,550	225,050	230,451	230,451	0	Maintenance contract
529.46-40	Small Tools & Equipment	2,586	786	0	0	0	
529.51-10	Office Supplies	340	0	0	0	0	
529.52-10	Gas, Oil & Lubricants	639	527	2,600	2,600	0	
529.52-12	Other Operating Expenses	0	22	10,000	500	(9,500)	
529.54-10	Publications & Memberships	0	8	0	0	0	
	Total Operating Expenditures	463,392	419,170	448,320	463,196	14,876	
529.64-10	Equipment	0	0	10,000	0	(10,000)	PSAP Radio Reconfiguration
	Total Capital Expenditures	0	0	10,000	0	(10,000)	
529.71-30	Principal on Loan	614,990	628,340	657,710	688,860	31,150	Purchase of 800 MHz Communication System
529.72-30	Interest on Loan	249,730	210,464	182,355	150,871	(31,484)	Maturity Date 10/01/2020-details in Debt Svc. Section
529.73-10	Other Debt Service Costs	0	0	750	750	0	GASB 53 annual report fee
	Total Debt Service	864,720	838,804	840,815	840,481	(334)	
	TOTAL EXPENDITURES	1,328,112	1,257,974	1,299,135	1,306,508	7,373	Overall Expenditure Increase/Decrease: 1%

Agreements were made with the City of Bunnell and Flagler Beach in which the County loaned them the funds for their portion of the 800 MHz system. The agreements are as follows:

City of Bunnell -Original loan amount \$302,856 plus 4.732% interest satisfied April 2011.

City of Flagler Beach-Original loan amount \$463,219 plus 4.732% interest satisfied May 2011.

The county must use the revenues to fund its participation in an intergovernmental radio communication program APPROVED by the Department of Management Services. If the county is not participating, the revenues must be used to fund local law enforcement automation.

EMERGENCY COMMUNICATIONS-800 MHz RADIO SYSTEM EXPANSION RESERVES

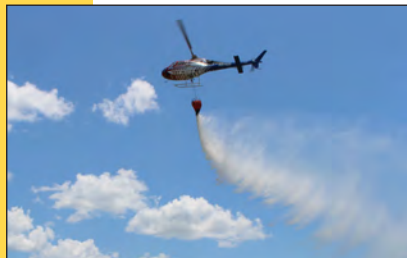
GENERAL FUND

Fund 126		ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
361.10-00	Interest & MMIA Investments	722	3,358	800	2,500	1,700	
399.00-00	Cash Carry Forward	903,370	903,468	902,467	909,499	7,032	Deposits from City of Palm Coast for 800MHz upgrade
TOTAL REVENUES		904,092	906,826	903,267	911,999	8,732	Overall Revenue Increase/Decrease: 0.97%
Expenditures							
529.31-10	Professional Services	624	619	1,000	1,000	0	PFM investment fees
Reserves							
587.98-50	800 MHz Future Expansion Reserves	903,468	903,569	902,267	910,999	8,732	
TOTAL EXPENDITURES		904,092	904,188	903,267	911,999	8,732	Overall Expenditure Increase/Decrease: 0.97%

Flagler County Board of County Commissioners
FY 2016-2017

800 MHZ System - Amortization Schedule							
Fund:	001	Account #	001-3816-529				
Loan:	\$10,043,032						
Rate:	4.7325%						
Length:	15 Years						
FY	Date Due	Total P&I	BY FISCAL YEAR Principal	BY FISCAL YEAR Principal	BY FISCAL YEAR Principal	Interest	TOTAL
2006	04/01/06	557,095	314,170	314,170	314,170	242,925	557,095
2007	10/01/06	546,568					
	04/01/07	555,133	646,140	646,140	646,140	455,562	1,101,702
2008	10/01/07	547,299					
	04/01/08	554,595	677,290	677,290	677,290	424,604	1,101,894
2009	10/01/08	546,403					
	04/01/09	554,231	708,440	708,440	708,440	392,193	1,100,633
2010	10/01/09	546,549					
	04/01/10	553,977	742,260	742,260	742,260	358,266	1,100,526
2011	10/01/10	545,006					
	04/01/11	423,894	646,140	646,140	646,140	322,760	968,900
2012	10/01/11	418,466					
	04/01/12	423,697	547,350	547,350	547,350	294,814	842,164
2013	10/01/12	417,975					
	04/01/13	423,801	573,160	573,160	573,160	268,616	841,776
2014	10/01/13	417,762					
	04/01/14	424,163	600,750	600,750	600,750	241,175	841,925
2015	10/01/14	416,897					
	04/01/15	423,871	628,340	628,340	628,340	212,428	840,768
2016	10/01/15	416,269					
	04/01/16	423,796	657,710	657,710	657,710	182,355	840,065
2017	10/01/16	415,836					
	04/01/17	423,895	688,860	688,860	688,860	150,871	839,731
2018	10/01/17	414,666					
	04/01/18	423,257	720,010	720,010	720,010	117,913	837,923
2019	10/01/18	414,538					
	04/01/19	423,620	754,720	754,720	754,720	83,438	838,158
2020	10/01/19	413,590					
	04/01/20	422,271	788,540	788,540	788,540	47,321	835,861
2021	10/01/20	413,621	404,060	404,060	404,060	9,561	413,621
TOTALS		13,902,742	10,097,940	10,097,940	10,097,940	3,804,802	13,902,742

Flight Operations is the division of Emergency Services responsible for the safe and efficient operation of the county's FireFlight helicopter. FireFlight has multiple functions including: fire suppression, emergency medical transportation, law enforcement support, search and rescue, and mutual aid support within the region. The aircraft has a top speed of 150 mph, and a range of 430 miles. It is the first line of defense against wildfires that start in remote, difficult to reach areas of Flagler County as it can travel anywhere within the county in 15 minutes and has a 210 gallon water bucket feature.



SUMMARY

Revenues

Helicopter Fees
General Fund

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Helicopter Fees	47,745	52,127	20,000	50,000
General Fund	548,227	460,656	583,869	581,711
	595,972	512,783	603,869	631,711

Expenditures

Personnel
Operating
Capital

Personnel	221,537	222,214	220,897	235,990
Operating	296,909	281,345	382,972	395,721
Capital	77,526	9,224	0	0
	595,972	512,783	603,869	631,711

Personnel Summary -Positions

Chief Pilot
Flight Operations Chief

Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Chief Pilot	1.00	1.00	1.00	1.00
Flight Operations Chief	1.00	1.00	1.00	1.00
	2.00	2.00	2.00	2.00



FLIGHT OPERATIONS – General Fund – FY 2016-2017



Primary Functions

- ❖ Survey Flagler County in its entirety for potential wildfires
- ❖ Respond to all wildfires and provide a first response effort to extinguish
- ❖ Maintain all transport requirements for aerial trauma transport
- ❖ Provide air transport for medical patients
- ❖ Maintain the helicopter following federal requirements
- ❖ Provide public education and training on FireFlight’s capabilities
- ❖ Train and exercise with all public safety agencies in Flagler County
- ❖ Provide reconnaissance for law enforcement and Fire Rescue
- ❖ Provide damage assessments after disaster events for Emergency Management

Goals FY 2016-17

- Customer Focus – Monitors operation to enhance customer service and raise the quality of fire and EMS services
- Financial Stability – Foster a correlative relationship between function and process of fire and EMS services in order to live within financial resource limits
- Future Vision – Strategically identify and respond to critical opportunities and challenges to enhance services provided and quality of life

Strategic Objectives

- ✓ Develop department members to provide quality service, through training and by encouraging and supporting college education
- ✓ Foster total quality customer service through employee empowerment, customer oriented service and loyalty to county services
- ✓ Promote an awareness of fiscal responsibilities
- ✓ Complete fiscal year with a balanced budget
- ✓ Enhance the services provided by continually assessing the needs of the community and keeping pace with growth
- ✓ Providing a force with the ability to respond with proficiency to any hazards presented

<u>Performance Measures</u>	<u>UNIT OF MEASURE</u>	<u>ACTUAL FY 13-14</u>	<u>ACTUAL FY 14-15</u>	<u>EXPECTED FY 15-16</u>	<u>PROJECTED FY 16-17</u>
1. EMS Flights	#	22	29	20	35
2. Fire Reconnaissance Flights	#	83	105	85	110
3. Fire Suppression Flights	#	11	39	20	40
4. Mutual Aid Fire Flights	#	1	0	2	5
5. Law Enforcement Flights	#	7	2	10	30
6. Maintenance Flights	#	7	10	10	15
7. Search & Rescue Flights	#	15	10	10	15
8. Training Flights	#	56	28	50	35
9. Community Service Flights	#	16	30	15	30



The Flight Operations Division provides 12-hour immediate response and recovery public safety services for all of Flagler County. For the other 12 hours, on call staff is prepared to respond, if needed, for aerial support. This division has 2 employees that operate and maintain the FireFlight helicopter. FireFlight has three missions prioritized as wildfire mitigation as its first priority, medical transport as a second priority and law enforcement as its third priority.

Flight Operations provides wildfire and structural fire support as directed by incident commanders. Flight Operations also provides E911 EMS helicopter transport for trauma patients and other medical emergencies. Flight Operations plans and participates with all local law enforcement agencies to provide aerial surveillance on request.

The highest priority for Flight Operations is to provide countywide aerial support efficiently and effectively when requested. Flight Operations is an imperative part of mitigation and response for containment of wildfires in Flagler County. Operational mandates for Flight Operations include directives from the Federal Aviation Authority, Department of Homeland Security, Department of Defense, Florida Division of Forestry, Florida Department of Transportation, Flagler County Airport Procedures, Flagler County Codes, and Florida Department of Law Enforcement.



Major Initiatives / Highlights

- Both pilots attended the yearly training at the Eurocopter Training Center in Grand Prairie, Texas, annual check rides with the FAA and pilot Whaley attended Night Vision Goggle training at NightCon in Dallas, Texas. All 6 flight medics completed annual Air Crewmember and Night Vision Goggle training.
- Flight Operations passed an FAA base inspection, maintenance records check and FAA/DOT Drug/Alcohol Program Inspection.
- Trained 10 Marine Rescue personnel on rescue swimmer and short haul procedures. Both pilots and all the flight medics completed our in house water survival training course.
- Mechanic Paul Collins completed two 100 hour inspections, one engine module modification, replaced both front windshield, and one annual inspection.
- Participated in community service events including the Home Show, the Flagler County Airshow, NE Florida SAR Conference at NAS Jacksonville, orientation to the Citizens Academy, Sheriffs Youth Camp, American Heroes Airshow in Oviedo, University High School EMS/Military Expo in Orange City and flew the American flag over the Memorial Day, 9/11 and Veterans Day Services.
- Flew Search & Rescue missions for the well publicized Space X explosion, the lost teens from Ponce Inlet and the plane crash west of Princess Place.
- In December Fire Flight was taken out-of-service to have the windshield replaced as well as other maintenance. During this time period the FLIR Infrared camera was sent in for annual service.

Flagler County Board of County Commissioners
FY 2016-2017

FLIGHT OPERATIONS-EMERGENCY SERVICES							GENERAL FUND
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3870		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
Revenues							
342.61-00	Helicopter Fees	47,745	52,127	20,000	50,000	30,000	
399.00-00	Cash Carry Forward	0	0	0	30,000	30,000	
	General Fund	548,227	460,656	583,869	551,711	(32,158)	
	TOTAL REVENUES	595,972	512,783	603,869	631,711	27,842	Overall Revenue Increase/Decrease: 4.61%
Expenditures							
522.10-12	Regular Salaries	159,580	154,486	151,439	158,957	7,518	Wage adjustment \$1,000/employee
522.10-xx	Employee Benefits	61,957	67,728	69,458	77,033	7,575	Insurance Increase
	Total Personnel Services	221,537	222,214	220,897	235,990	15,093	
522.31-10	Professional Services	171	100	600	600	0	
522.34-10	Other Contracted Services	1,597	1,628	7,460	7,460	0	
522.40-10	Travel/Training	23,472	2,752	2,526	8,881	6,355	Training for mechanic
41-10; 41-20	Communications	11,835	1,699	4,208	4,208	0	
522.42-01	Postage Expense	1,546	632	1,152	1,370	218	
522.43-10	Utilities Expense	6,850	3,128	4,560	4,560	0	
522.44-10	Rentals & Leases	17,566	17,847	17,850	18,029	179	
522.45-20	Vehicle Insurance	233	239	553	553	0	
522.45-30	Property/Casualty Insurance	49,432	38,868	50,000	50,000	0	
522.46-10	Building/Equipmt Repairs	4,150	10,393	4,100	4,100	0	
522.46-20	Vehicle Repair	103,459	96,767	124,190	123,190	(1,000)	
522.46-30	Maintenance Agreements	39,707	49,101	70,630	73,450	2,820	Flight Hours & FLIR maintenance
522.46-40	Small Tools & Equipment	337	3,107	725	725	0	
522.47-10	Printing & Binding	617	1,485	0	0	0	
522.48-10	Promotional Activities	0	997	0	0	0	
522.51-10	Office Supplies	191	127	400	400	0	
522.51-11	Office Equip Under \$1,000	704	477	500	500	0	
522.52-10	Gas, Oil & Lubricants	2,191	1,883	4,050	2,925	(1,125)	
522.52-12	Other Operating Expenses	40	158	500	500	0	
522.52-16	Aviation Oil & Jet Fuel	30,389	32,860	60,000	50,000	(10,000)	Fuel & oil
522.52-20	Clothing & Wearing Apparel	996	1,171	1,550	1,550	0	
522.52-30	Data Processing Software	75	330	0	0	0	
522.54-10	Publications/Memberships	1,351	1,636	2,918	3,220	302	FAA required publications/renewals
522.55-01	Training/Educational Cost	0	13,960	24,500	39,500	15,000	Training for mechanic
	Total Operating Expenditures	296,909	281,345	382,972	395,721	12,749	
522.64-10	Equipment	77,526	9,224	0	0	0	
	Total Capital Expenditures	77,526	9,224	0	0	0	
	TOTAL EXPENDITURES	595,972	512,783	603,869	631,711	27,842	Overall Expenditure Increase/Decrease: 4.61%

Flagler County Fire Rescue is responsible for the protection of life and property of both residents and visitors through structural fire protection, wild land firefighting, and specialty rescue such as vehicle extrication. It provides advanced life support paramedical services to the entire county, which spans 571 square miles. Fire Rescue is held accountable to industry standards set forth by the National Fire Protection Association (NFPA), Occupational Safety and Health Administration (OSHA), Environmental Protection Agency (EPA), National Institute of Occupational Health and Safety (NIOSH), as well as local, state and federal administrative codes, state statutes and laws, and the Insurance Service Organization (ISO).



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Ambulance Fees /Delinq. Fees	2,515,377	2,347,302	2,400,000	2,300,000
Firefighters Supp Comp	17,947	17,706	20,400	20,160
Fire Inspection Fees	3,120	11,417	2,400	5,400
Misc.-Emergency Services	455	0	0	300
CBE/ARRA Contributions	10,022	10,869	0	4,000
EMS Donations (CPR)	2,365	3,210	2,500	2,500
General Fund	5,433,986	6,097,411	6,428,442	7,551,040
	7,983,272	8,487,915	8,853,742	9,883,400

Expenditures

Personnel	6,359,202	6,684,903	7,196,049	7,892,772
Operating	967,701	851,950	880,665	855,315
Capital	569,443	856,412	673,200	1,031,526
Debt Service	86,926	94,650	103,828	103,787
	7,983,272	8,487,915	8,853,742	9,883,400

Personnel Summary -Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Fire Rescue Division Chief	1.00	1.00	1.00	1.00
Fire Rescue Deputy Chief	1.00	1.00	1.00	1.00
Accountant I	1.00	1.00	1.00	1.00
Training Officer	1.00	1.00	1.00	1.00
Fire Rescue Captain	3.00	3.00	3.00	3.00
Fire Rescue Lieutenant	18.00	18.00	18.00	18.00
Firefighter/Paramedic	57.00	60.00	63.00	66.00
Chief Fire Prevention Inspector	1.00	0.00	0.00	0.00
Fire Marshall	0.00	1.00	1.00	1.00
Total Positions	83.00	86.00	89.00	92.00

FIRE RESCUE – General Fund – FY 2016-2017



Primary Functions

- ❖ Respond with appropriate equipment to all E911 and other emergency calls with professionalism, accuracy, good customer service, compassion, and expertise
- ❖ Train, educate, and exercise staff and the general public on fire prevention and fire suppression
- ❖ Provide wildfire mitigation public education each year and continue with public medical classes such as CPR and first aid, as Fire Rescue is a recognized American Heart Association training facility
- ❖ Provide in-house training opportunities for staff and volunteers with Flagler County and all municipalities
- ❖ Assure that all EMS responses are following medical guidelines consistent with Florida pre-hospital nationwide protocols and Medical Director
- ❖ Provide accurate building and construction plan review and building inspection following the Life Safety Code provisions and property fire lane access
- ❖ Prepare for potential hazardous material releases
- ❖ Maintain all fire/EMS equipment to assure operation during emergency events
- ❖ Team with all other county and municipal agencies for large scale community events that require Fire Rescue
- ❖ Participate with Technical Rescue Team Response with the State of Florida, as Fire Rescue is recognized for response and water rescue
- ❖ Provide mutual aid to other jurisdictions through local and statewide agreements

Goals FY 2016-17

- Customer Focus – Monitors operation to enhance customer service and raise the quality of fire and EMS services
- Financial Stability – Foster a correlative relationship between function and process of fire and EMS services in order to live within financial resource limits
- Future Vision – Strategically identify and respond to critical opportunities and challenges to enhance services provided and quality of life

Strategic Objectives

- ✓ Develop department members to provide quality service, through training and by encouraging and supporting college education
- ✓ Foster total quality customer service through employee empowerment, customer oriented service, and loyalty to county services
- ✓ Promote an awareness of fiscal responsibilities
- ✓ Complete fiscal year with a balanced budget
- ✓ Enhance the services provided by continually assessing the needs of the community and keeping pace with growth
- ✓ Providing a force with the ability to respond with proficiency to any hazards presented

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Annual Training Expense	\$	\$10,250	\$11,108	\$16,550	\$14,500
2. Medical Transports	#	7,954	8,123	8,600	8,366
3. Emergency Response-Fire Related Calls	#	2,004	2,379	1,900	2,759
4. Emergency Response-EMS Related Calls	#	12,139	12,746	12,800	13,383
5. Fire Prevention: Annual Fire Safety Inspections	#	101	75	170	100



The Fire/Rescue division provides a 24-hour response and recovery public safety services for all of Flagler County. As part of the overall Emergency Services countywide public safety effort, the highest priority as part of these services is to provide countywide fire and ambulance service efficiently and effectively when help is needed. Flagler County is the sole provider of ambulance services in the County. Additionally, members of the Fire Rescue staff hired after July of 2003 are required to be Firefighter Paramedics. Currently there are 82 employees who have this designation. Firefighter Paramedics have the knowledge to perform fire activities, vehicle extrication, confined space rescues, high and low angle rescues, Hazardous Material mitigation, ocean and flood water rescue and advanced medical procedures following established protocols approved by the County Medical Director and the Fire Chief.



This division has a total of 89 employees which includes paramedic support for Flight Operations. The Fire/Rescue Division staffs Station 41(Hammock) and 92 (Airport) with fire and EMS, Station 31 (Korona) with fire, Station 51 (Espanola) and 71 (St Johns Park) are combination stations with career and volunteers with EMS or fire, Station 16 (Halifax) fire and EMS, Station 81 (Rima Ridge) with Volunteers, Palm Coast Stations 21 and 22 with County EMS, and Flagler Beach Station 11 with County EMS.

Operational mandates for Fire/Rescue include Florida Statutes Chapter 633, 401, Florida Administrative Code 69A, 64J, OSHA CFR 1910, NFPA Fire Codes, Flagler County Codes, and Presidential Directive #5. Agencies providing direct input into operations and responsibilities include Insurance Service Organization (ISO), Nuclear Regulatory Commission, Department of Homeland Security, Department of Defense, Florida Fire Marshall Office, Florida Department of Transportation, Occupational Safety and Health Administration, Florida Department of Health and Florida Fire Chief's Association.

Major Initiatives / Highlights

- FCFR designed, ordered and received 1 new Engine. The engine was placed in service at Station 92 at the airport.
- FCFR designed, ordered and received 1 new Rescue/Ambulance. The ambulance was placed in service at Station 92 at the airport.
- FCFR purchased the Aeroclave unit to decontaminate the treatment surfaces of ambulances. They are designed to be simple, quick, effective, and, most importantly, safe. Perfect for routine decontamination of vehicles, facilities, and equipment, the Aeroclave systems are also portable, so they can be run at the station or out in the field.
- FCFR added two new Jet Skis to its Marine Rescue Division. The two new water craft are kept in newly opened storage buildings located at the beach. This brings the total to three water craft to provide life saving capability to water goers.



- The Handtevy is a revolutionary pediatric resuscitation system that combines customization, consultation, education and organization to empower healthcare providers to rapidly and accurately respond to any pediatric call with ease. The Handtevy is the first-of-its-kind customized and age-based system that results in fewer medical errors, increased patient safety and renewed provider confidence. FCFR acquired 15 of these kits paid for through the State EMS grant.
- FCFR worked with Florida Hospital Flagler to transfer the job of transporting patients from Florida Hospital Flagler to other health care facilities otherwise known as inter-facility transfers. American Ambulance out of Orlando and Century Ambulance out of Jacksonville will now provide those services to Florida Hospital Flagler. This will prevent FCFR front line units from leaving the county saving on fuel and maintenance costs while keeping emergency units available in the county.
- FCFR replaced a second set of its “Jaws of Life” sets on Engine 16. The new set consists of high pressure cutters, spreader, two telescoping RAM’s and a high pressure power unit.

Flagler County Board of County Commissioners
FY 2016-2017

FIRE/RESCUE-EMERGENCY SERVICES							GENERAL FUND
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3815		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Revenues						
342.60-00	Ambulance Fees	2,515,377	2,347,302	2,400,000	2,300,000	(100,000)	
335.21-00	Firefighters Supplement Comp	17,947	17,706	20,400	20,160	(240)	
349.06-00	Fire Inspection Review Fees	795	10,157	0	3,000	3,000	
342.20-01	Annual Fire Inspection	2,325	1,260	2,400	2,400	0	
366.01-05	CBE/ARRA Contributions	10,022	10,869	0	4,000	4,000	
366.03-06	EMS Donations (CPR)	2,365	3,210	2,500	2,500	0	
369.90-08	Miscellaneous-Emergency Services	455	0	0	300	300	
399.00-00	Cash Carry Forward	0	0	0	412,526	412,526	
	General Fund	5,433,986	6,097,411	6,428,442	7,138,514	710,072	
	TOTAL REVENUES	7,983,272	8,487,915	8,853,742	9,883,400	1,029,658	Overall Revenue Increase/Decrease: 11.63%
	Expenditures						
522.10-12	Regular Salaries	3,721,150	3,899,940	4,051,442	4,310,713	259,271	Wage adj \$1,000/empl, 3 new FF
522.10-14	Sick & Relief/Holiday Overtime	363,662	314,476	433,247	471,898	38,651	
522.10-15	Firefighters Supplemental	18,030	17,850	20,400	20,400	0	
522.10-28	Scheduled Overtime	275,481	288,655	333,897	361,454	27,557	
522.10-xx	Employee Benefits	1,980,879	2,163,982	2,357,063	2,728,307	371,244	Insurance Increase
	Total Personnel Services	6,359,202	6,684,903	7,196,049	7,892,772	696,723	
522.31-10	Professional Services	35,058	31,326	80,020	77,020	(3,000)	
522.34-10	Other Contracted Services	32,478	18,851	21,292	21,657	365	Added Life Scans in FY15
522.34-10	Medical Transport Billing Contract	95,933	0	0	0	0	
522.40-10	Travel Expense	8,501	5,947	11,000	8,000	(3,000)	Volunteer Fire Fighter Reimb.
41-10,41-20	Communications	26,811	24,678	27,517	27,517	0	
522.42-01	Postage Expense	769	326	500	500	0	
522.43-10	Utilities Expense	29,533	31,383	32,463	32,463	0	
522.44-10	Rentals & Leases	2,491	576	780	576	(204)	
45-10;45-60	General Liability Insurance & Other Insurance	845	868	949	949	0	
522.45-20	Vehicle Insurance	14,833	15,834	20,044	18,398	(1,646)	
522.46-10	Bldg/Equip Repairs	30,672	7,009	2,500	5,000	2,500	Repairs to Fire St., Equipment, & Training Tower
522.46-20	Vehicle Repair	117,953	158,358	140,000	150,000	10,000	Service Cost-All Vehicles
522.46-30	Maintenance Agreements	54,995	66,990	54,180	54,256	76	Maint LP15's & LP1000's , Target Solutions
522.46-40	Small Tools & Equipment	74,495	57,314	47,576	47,576	0	
522.47-10	Printing & Binding	968	498	2,000	2,000	0	
522.48-10	Promotional Activities	75	405	1,500	1,500	0	
522.49-10	Other Current Chgs	549	2,933	2,125	2,397	272	
522.49-13	Service Awards/Recognition	680	0	0	0	0	
522.49-18	Bank Analysis Fees	6,047	4,121	0	0	0	
522.51-10	Office Supplies	1,477	2,236	3,600	2,600	(1,000)	
522.51-11	Office Equip Under \$1,000	2,749	13,637	1,800	2,800	1,000	

FIRE/RESCUE-EMERGENCY SERVICES

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept 3815	Expenditures (Continued)						
522.52-10	Gas, Oil & Lubricants	179,492	158,895	184,000	136,000	(48,000)	
522.52-12	Other Operating Expenses	27,495	20,712	20,075	20,062	(13)	
522.52-20	Clothing & Wearing Apparel	46,798	34,054	46,739	46,739	0	
522.52-30	Data Processing Software	4,531	8,400	300	1,300	1,000	GIS Mapping Software
522.52-40	Ambulance Drugs	156,974	170,969	160,000	175,000	15,000	Supplies & Drugs to stock vehicles
522.54-10	Publications/Memberships	3,571	4,017	2,705	4,005	1,300	
522.55-03	Conference/Seminar Registration	678	505	450	2,500	2,050	
522.55-01	Training/Educational Cost	10,250	11,108	16,550	14,500	(2,050)	Paramedic Licensures
522.55-03	Conference/Seminar Registration	678	505	450	2,500	2,050	
	Total Operating Expenditures	967,701	851,950	880,665	855,315	(25,350)	
522.64-10	Equipment	569,443	856,412	673,200	1,031,526	358,326	See detail below
	Total Capital Expenditures	569,443	856,412	673,200	1,031,526	358,326	
522.71-30	Principal on Loan for Equipment	76,010	77,660	81,290	85,140	3,850	Purchased 4 ambulances & 2 pumpers
522.72-30	Interest on Loan	10,916	16,990	22,538	18,647	(3,891)	Maturity date 10/01/2020
	Total Debt Svc Expenditures	86,926	94,650	103,828	103,787	(41)	
	TOTAL EXPENDITURES	7,983,272	8,487,915	8,853,742	9,883,400	1,029,658	Overall Expenditure Increase/Decrease: 11.63%

Capital Equipment:

(2) Rescues @ \$206,263 Each (Rollover Purchase Order from FY 16)	\$ 412,526.00
(2) Rescues @ \$215,000 Each (Replc. Plan)	\$ 430,000.00
3/4 Ton Pick-Up, 4x4, lights, slide, topper (Replc. Plan)	\$ 35,000.00
Attack 1 Ton 4x4, with pump (Replc. Plan)	\$ 130,000.00
Jaws Of Life	\$ 24,000.00
	<u>\$ 1,031,526.00</u>

Flagler County Board of County Commissioners
FY 2016-2017

Fire/Rescue Equipment - Amortization Schedule								
Fund:	001	Account #				001-3815-522		
Loan:	\$1,302,968							
Rate:	4.73%		699,692 (2) Pierce Pumpers			Pierce Mfg.		
Length:	15 Years		568,000 (4) Freightliner Ambulance			American LaFrance		
	Ambulances & Fire Trucks		18,132 Misc Equip to stock trucks			Ten 8 Fire Equip		
			6,390 Ferno Stretchers			TriAnim		
			4,530 (3) Broslow/Hinkle Sys.			Armstrong Medical		
			6,224 Lightbars/Strobes			DSS, Dana Safety		
			1,302,968					
Calculation Period								
FY	Date Due	BY FISCAL YEAR Principal	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL	
2006	4/1/2006	38,830	30,024	68,854	38,830	30,024	68,854	
2007	10/1/2006 4/1/2007	79,860	28,613 27,692	67,553 68,612	79,860	56,305	136,165	
2008	10/1/2007 4/1/2008	83,710	26,724 25,755	67,644 68,545	83,710	52,479	136,189	
2009	10/1/2008 4/1/2009	87,560	24,743 23,730	67,533 68,500	87,560	48,473	136,033	
2010	10/1/2009 4/1/2010	91,740	22,671 21,609	67,551 68,469	91,740	44,280	136,020	
2011	10/1/2010 4/1/2011	79,860	20,500 19,391	67,360 52,391	79,860	39,892	119,752	
2012	10/1/2011 4/1/2012	67,650	18,611 17,827	51,721 52,367	67,650	36,438	104,088	
2013	10/1/2012 4/1/2013	70,840	17,010 16,190	51,660 52,380	70,840	33,200	104,040	
2014	10/1/2013 4/1/2014	74,250	15,334 14,475	51,634 52,425	74,250	29,808	104,058	
2015	10/1/2014 4/1/2015	77,660	13,577 12,679	51,527 52,389	77,660	26,255	103,915	
2016	10/1/2015 4/1/2016	81,290	11,739 10,799	51,449 52,379	81,290	22,538	103,828	
2017	10/1/2016 4/1/2017	85,140	9,815 8,832	51,395 52,392	85,140	18,647	103,787	
2018	10/1/2017 4/1/2018	88,990	7,801 6,773	51,251 52,313	88,990	14,573	103,563	
2019	10/1/2018 4/1/2019	93,280	5,695 4,618	51,235 52,358	93,280	10,313	103,593	
2020	10/1/2019 4/1/2020	97,460	3,488 2,361	51,118 52,191	97,460	5,849	103,309	
2021	10/1/2020	49,940	1,182	51,122	49,940	1,182	51,122	
	TOTALS	1,248,060	470,256	1,718,316	1,248,060	470,256	1,718,316	

GRANTS-EMERGENCY SERVICES

GENERAL FUND

HAZ MAT FACILITIES GRANT

HazMat-The Hazardous Materials Planning Agreement is a recurring grant developed by Congress through the Superfund Amendment and Reauthorization Act (SARA Title III) which was passed after the Union Carbide Methyl Isocyanate disaster in Bhopal, India. Funding is provided based on reportable chemical facilities within each county. This grant is to provide funding for annual Emergency Management planning and inspections of facilities meeting the Right To Know Act criteria. The source of this funding is provided by fees charged to chemical companies by the federal government.

Fund 001 Dept 8026	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Haz Mat Facilities Grant						
	Revenues						
334.24-01	Hazardous Materials Update	0	0	2,862	8,716	5,854	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	0	2,862	8,716	5,854	
	Expenditures						
525.34-10	Other Contracted Services	0	0	2,862	0	(2,862)	Incident mgt. tabletop exercise
525.51-11	Office Equipment	0	0	0	8,716	8,716	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	0	0	2,862	8,716	5,854	

EMS GRANT

EMS Grant-The Emergency Medical Services grant is provided by the State of Florida to provide funding for EMS projects that will enhance pre-hospital care. This grant is awarded annually at the beginning of the year after the adoption of the budget. The funding for this grant comes from traffic ticket surcharges and DUI (Driving Under the Influence) penalties. All Florida counties apply for projects and are awarded the grants based on Department of Health criteria. The amount of this grant varies from year to year and can be used for the purchase of equipment, training, education, and safety.

Fund 001 Dept 8079	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	EMS Grant						
	Revenues						
334.22-00	EMS C9818 & Following Years	8,691	0	17,400	9,000	(8,400)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	8,691	0	17,400	9,000	(8,400)	
	Expenditures						
526.64-10	Equipment	8,691	0	17,400	9,000	(8,400)	Overall Expenditure Increase/Decrease:
	Total Capital Expenditures	8,691	0	17,400	9,000	(8,400)	

GRANTS-EMERGENCY SERVICES

GENERAL FUND

HOMELAND SECURITY GRANT

The Homeland Security grant is a recurring grant resulting from Presidential Directive 5 which dictates funding for local public safety agencies. The Department of Homeland Security provides a different level of funding each year and every county is allowed to provide a planning or training grant application to obtain a portion of the funding. One important issue with this grant is that no equipment or capital items can be purchased. The funds must go to training, education, software, or travel. The funding for this grant comes from Congress allocations to the Department of Homeland Security. While this grant is scheduled to be issued every year, Congress can decline to fund the grant as there is no Act of Congress that dictates funding.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8602	Homeland Security Grant	FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	COMMENTS
	Revenues						
331.20-01	State Homeland Security	66,628	24,576	18,500	4,000	(14,500)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	66,628	24,576	18,500	4,000	(14,500)	
	Expenditures						
525.10-12	Regular Salaries	2,878	3,737	0	0	0	
525.10-21	Employee Benefits	750	281	0	0	0	
	Total Personnel Services	3,628	4,018	0	0	0	
525.34-10	Other Contracted Services	29,423	11,176	18,500	4,000	(14,500)	
	Total Operating Expenses	29,423	11,176	18,500	4,000	(14,500)	
	TOTAL EXPENDITURES	33,051	15,194	18,500	4,000	(14,500)	Overall Expenditure Increase/Decrease: -78.38%

GRANTS-EMERGENCY SERVICES

GENERAL FUND

CERT GRANT

The Community Emergency Response Team program grant is awarded to Flagler County by the Florida Department of Community Affairs to enhance and expand the existing Community Emergency Response Team program through training and equipment. This training helps the CERT members prepare citizens for emergency situations in their community and neighborhood. CERT members give critical support to first responders in emergencies, provide immediate assistance to victims, collect disaster information to support first responder efforts and provide that first neighborhood help in the immediate hours following a major emergency. The concept is families helping themselves and neighbors helping neighbors to prepare, respond and recover in their own neighborhood. The funding is categorized into planning, training, exercise and equipment related purchases.

Fund 001 Dept8606/8624	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	CERT Grant						
	Revenues						
331.20-21	Fed DEM-EMPG CERT Grant	0	5,440	5,500	5,000	(500)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	5,440	5,500	5,000	(500)	-9.09%
	Expenditures						
525.34-10	Other Contracted Services	0	5,000	5,500	5,000	(500)	Community Emer Response Team Training
	TOTAL EXPENDITURES	0	5,000	5,500	5,000	(500)	Overall Expenditure Increase/Decrease: -9.09%

PRE-DISASTER MITIGATION (PDM)

The Pre-Disaster Mitigation (PDM) grant program is an annual competitive grant program administered by FEMA's Grant Programs Directorate (GPD) in conjunction with the Florida Division of Emergency Management to fund mitigation planning projects, retrofits of existing structures and drainage projects.

Fund 001 Dept 8621	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	PDM Grant						
	Revenues						
331.20-19	Fed Pre-Disaster Mitigation	0	33,053	122,022	100,554	(21,468)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	33,053	122,022	100,554	(21,468)	-17.59%
	Expenditures						
525.10-12	Regular Salaries	0	28,461	36,001	22,586	(13,415)	
525.10-21	Employee Benefits	0	4,592	8,232	8,198	(34)	
	Total Personnel Services	0	33,053	44,233	30,784	(13,449)	
	Expenditures						
525.34-10	Other Contracted Services	0	0	77,789	69,770	(8,019)	
	Total Operating Expenses	0	0	77,789	69,770	(8,019)	
	TOTAL EXPENDITURES	0	33,053	122,022	100,554	(21,468)	Overall Expenditure Increase/Decrease: -17.59%

GRANTS-EMERGENCY SERVICES

GENERAL FUND

RESIDENTIAL CONSTRUCTION MITIGATION PROGRAM (RCMP)

The Residential Construction Mitigation Program is an annual grant program offered by the Florida Division of Emergency Management to make site-built residential homes more resilient to destructive winds. Grant funds may be obtained through a competitive application process.

Fund 001 Dept 8623	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	RCMP Grant						
	Revenues						
334.24-03	State-FDEM Residential Const. Mitig	0	21,777	0	0	0	
334.24-04	State-FDEM RCMP 2016	0	0	233,000	194,000	(39,000)	
337.10-05;20-02	RCMP Flagler Beach & Bunnell	0	0	0	194,000	194,000	
	General Fund	0	0	0	13,491	13,491	General Fund portion of Personnel Svcs
	TOTAL REVENUES	0	21,777	233,000	401,491	168,491	Overall Revenue Increase/Decrease: 72.31%
	Expenditures						
525.10-12	Regular Salaries	0	13,997	35,360	37,254	1,894	
525.10-21	Employee Benefits	0	4,459	13,818	16,230	2,412	
	Total Personnel Services	0	18,456	49,178	53,484	4,306	
	Expenditures						
525.49-15	Advertising	0	0	0	400	400	
525.34-10	Other Contracted Services	0	3,546	183,822	347,607	163,785	
	Total Operating Expenses	0	3,546	183,822	348,007	164,185	
	TOTAL EXPENDITURES	0	22,002	233,000	401,491	168,491	Overall Expenditure Increase/Decrease: 72.31%

BUNNELL RETROFIT SHELTER GRANT (BES)

The Hurricane Shelter Retrofit program is an annual program offered by the Florida Division of Emergency Management to assist with increasing hurricane evacuation shelter space by making either minor or major retrofits to existing public facilities.

Fund 001 Dept 8620	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	BES Grant						
	Revenues						
334.24-02	State-Bunnell Elem Retrofit Shelter	0	0	231,000	0	(231,000)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	0	231,000	0	(231,000)	-100.00%
	Expenditures						
525.34-10	Other Contracted Services	0	0	231,000	0	(231,000)	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	0	0	231,000	0	(231,000)	-100.00%

GRANTS-EMERGENCY SERVICES

GENERAL FUND

FLOOD MITIGATION ASSISTANCE (FMA)

The Flood Mitigation Assistance (FMA) program is an annual competitive grant program that focuses on floodplain mitigation planning and elimination repetitively flooded structures through methods such as elevation, demolition, relocation and drainage projects. FMA is administered by FEMA's Grant Programs Directorate (GPD) in conjunction with the Florida Division of Emergency Management.

Fund 001 Dept 8622	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	FMA Grant						
	Revenues						
331.20-20	Fed FDEM-Flood Mitigation Asst.	0	0	24,996	12,498	(12,498)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	0	24,996	12,498	(12,498)	
	Expenditures						
525.34-10	Other Contracted Services	0	0	24,996	12,498	(12,498)	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	0	0	24,996	12,498	(12,498)	

CERT GRANT

These funds are designed to help families and communities be safer, stronger, and better prepared to respond to any kind of disaster. Citizen Corps embraces the personal responsibility to be prepared; to get training in first aid and emergency skills; and to volunteer to support local emergency responders, disaster relief and community safety. The key component of the Citizen Corps program is the Community Emergency Response Teams. The funding is categorized into planning, training, exercise and equipment related purchases.

Fund 001 Dept 8625	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Citizens Corp Grant						
	Revenues						
331.20-22	Fed-EMPG Citizen Corp.	0	5,419	5,500	5,000	(500)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	5,419	5,500	5,000	(500)	
	Expenditures						
525.34-10	Other Contracted Services	0	4,600	5,500	5,000	(500)	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	0	4,600	5,500	5,000	(500)	



APPROVED BUDGET FY 2016-2017

NON-DEPARTMENTAL SUMMARY

GENERAL FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
General Fund - Ad Valorem Taxes	4,177,489	4,314,941	5,838,419	6,240,163	401,744	
General Fund - Cash Carry Forward	0	0	6,768,918	7,016,936	248,018	
Violation of Local Ordinances/Driver Ed TF	45,552	37,891	30,000	30,000	0	
Gas/Parts Reimbursement-Outside Agencies	494,079	456,579	500,000	460,000	(40,000)	
Grants and Contributions	81,404	52,335	447,415	210,665	(236,750)	
Passport Revenue	0	0	61,750	70,000	8,250	
Other Sources	0	0	35,970	107,600	71,630	
Vessel Registration Fees	0	0	167,750	0	(167,750)	
Value Adjustment Board Filing Fees	1,370	480	1,600	1,500	(100)	
TOTAL REVENUES	4,799,894	4,862,226	13,851,822	14,136,864	285,042	Overall Revenue Incr/Decr: 2.06%
Expenditures						
Value Adjustment Board	2,488	2,003	5,175	4,000	(1,175)	
Medical Examiner	260,657	283,598	327,542	355,061	27,519	
Interfund Transfers	156,024	228,441	1,246,256	1,242,421	(3,835)	
Pooled Expenditures	2,349,478	2,282,886	2,391,454	2,588,175	196,721	
Special Events	22,795	23,148	0	46,000	46,000	
Tax Increment Financing	1,014,261	1,016,957	1,092,257	1,252,806	160,549	
Reserves	0	0	6,559,050	6,382,116	(176,934)	
General Fund-Capital Projects	343,819	371,881	1,495,588	1,473,085	(22,503)	
General Liability Insurance	650,372	653,312	734,500	793,200	58,700	
TOTAL EXPENDITURES	4,799,894	4,862,226	13,851,822	14,136,864	285,042	Overall Expenditure Incr/Decr: 2.06%
Revenues vs. Expenditures	0	0	0	0	0	

VALUE ADJUSTMENT BOARD

GENERAL FUND

Fund 001 Dept 0600	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
341.91-00	Value Adjustment Board Filing Fees	1,370	480	1,600	1,500	(100)	
	General Fund	1,118	1,523	3,575	2,500	(1,075)	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	2,488	2,003	5,175	4,000	(1,175)	-22.71%
Expenditures							
513.31-10	Professional Services	2,414	1,927	5,000	3,850	(1,150)	Outside legal council for VAB
513.42-01	Postage Expense	1	2	75	50	(25)	
513.49-15	Advertising	73	74	100	100	0	Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	2,488	2,003	5,175	4,000	(1,175)	-22.71%

DEPARTMENT SUMMARY

Based on Section 193.122, Florida Statutes, the Value Adjustment Board must certify that all requirements have been met after all hearings held as required by Section 194.032, Florida Statutes.

Based on Florida Statutes 196.194, the Property Appraiser maintains a list of all applicants who apply for exemption wholly and partially APPROVED and those applicants who have their applications for exemption denied. Types of exemptions included: homestead, senior, widows, widowers, blind, disabled and deployed military.

Effective July 1, 2008, Chapter 2008-197 of Florida Law; the County Attorney may not represent the property appraiser, the tax collector, any taxing authority or any property owner in any administrative or judicial review of property taxes. Funds to cover expenses for outside counsel are included in the budget.

MEDICAL EXAMINER

GENERAL FUND

Fund 001 Dept 2900	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	General Fund	260,657	283,598	327,542	355,061	27,519	Overall Revenue Increase/Decrease: 8.40%
	TOTAL REVENUES	260,657	283,598	327,542	355,061	27,519	
	Operating Expenditures						
527.31-64	Medical Examiner Expense	219,663	237,123	279,637	304,950	25,313	
527.34-15	Medical Examiner Transport	16,986	22,128	25,000	25,000	0	
	Total Operating Expenditures	236,649	259,251	304,637	329,950	25,313	
527.81-02	Medical Examiner Building	24,008	24,347	22,905	25,111	2,206	
	Total Grant/Contribution	24,008	24,347	22,905	25,111	2,206	
	TOTAL EXPENDITURES	260,657	283,598	327,542	355,061	27,519	Overall Expenditure Increase/Decrease: 8.40%

The Medical Examiner is appointed by the Governor and contracts with the Board of County Commissioners to operate the morgue and fulfill the functions of this service based on the duties and responsibilities required within Chapter 406, Florida Statutes.

On September 19, 2011, an interlocal agreement For Fiscal Year 2011 and 2012 was entered into with St. Johns County, Putnam County, Flagler County and the Medical Examiner wherein the Medical Examiner agreed to perform all the duties and responsibilities required by Chapter 406, Florida Statutes, and any other laws, statutes or rules applicable to the Office of the Medical Examiner. The costs are split: St. Johns County 44.4%, Putnam County 27.3%, and Flagler County 28.3%.

SERVICE OBJECTIVES:

1. To protect the health and welfare of the citizens of Flagler County.
2. To determine if the cause of death was through means of foul play.
3. To determine if further investigation of circumstances surrounding death is required.

A new building for the Medical Examiner has been completed. A 30 year bond was issued by St John's County. Flagler County's building allowance is shown above.

Flagler County Board of County Commissioners
FY 2016-2017

INTERFUND TRANSFERS

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4600		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
	Revenues						
	General Fund	156,024	228,441	1,246,256	1,242,421	(3,835)	Overall Revenue Incr/Decr:
	TOTAL REVENUES	156,024	228,441	1,246,256	1,242,421	(3,835)	-0.31%
	Expenditures						
581.91-10	Subsidy for Teen Court Program	44,120	39,007	40,293	47,683	7,390	Fund 198
581.91-10	Subsidy for Legal Aid Fund	36,000	34,000	29,800	27,500	(2,300)	Fund 105
581.91-10	Subsidy for Court Innovations	75,904	88,504	91,163	82,238	(8,925)	Fund 197 (Drug Court)
581.91-10	Park Impact Fees - Zone 1	0	57,138	0	0	0	Fund 132
581.91-10	1/2 Cent Sales Tax	0	0	1,085,000	1,085,000	0	Fund 311(Passive Pk;Southern Library)
581.91-10	Transfer to Court Innov/Technology	0	9,792	0	0	0	Fund 194 (Phone lines pd for Gen Fd)
	TOTAL EXPENDITURES	156,024	228,441	1,246,256	1,242,421	(3,835)	Overall Expenditure Incr/Decr: -0.31%

Flagler County Board of County Commissioners
FY 2016-2017

POOLED EXPENDITURES						GENERAL FUND	
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4900		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
366.01-00	Contributions & Donations (PetSmart)	44,000	2,500	0	0	0	Grant ended November 2014
354.11-00	Viol of Local Ordinances/Driver Ed TF	45,552	37,891	30,000	30,000	0	
341.21-00	Gas Reimbursement-Outside Agencies	492,537	448,423	500,000	450,000	(50,000)	
341.22-01	Part Reimbursement/Outside Agencies	1,542	8,156	0	10,000	10,000	City of Flagler Beach/Bunnell-Vehicle Repair
	General Fund	1,765,847	1,785,916	1,861,454	2,098,175	236,721	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	2,349,478	2,282,886	2,391,454	2,588,175	196,721	8.23%
Expenditures							
519.10-25	Unemployment Compensation Expense	24,029	4,022	30,000	25,000	(5,000)	
	Total Personnel Services	24,029	4,022	30,000	25,000	(5,000)	
Debt Service							
517.71-10	Principal	153,559	153,559	153,452	353,452	200,000	FAC Loans (\$200k for Elections/Phone Equipm)
517.72-30	Interest	15,413	10,041	17,500	35,400	17,900	FAC Loans and Tax Anticipation Note
517.73-10	Other Debt Service Cost	47,091	41,968	48,000	55,000	7,000	Tax Anticipation Note
	Total Debt Service	216,063	205,568	218,952	443,852	224,900	
513 & 519.31-10	Professional Services	12,083	12,693	40,000	22,000	(18,000)	Investment Advisory fees
511 & 519.34-10	Other Contracted Services	475	0	10,000	10,000	0	Employment Services as needed
513.32-90	Annual Audit Service	149,000	149,000	153,000	154,500	1,500	CPA Fees
519.34-90	Taxes & Assessments	2,087	15,843	20,000	20,000	0	Assessments for County owned tax certificates
519.41-10	Communications Recurring	18,153	61,253	20,000	60,068	40,068	EOC Internet, phone svcs ,long distance for Clerk & Sheriff
519.41-20	Communications Installation/Repair	19,485	2,035	0	0	0	
519.43-10	Utilities Expense	286,099	240,996	280,000	280,000	0	Judicial Bldg & other
519.44-10, 46-10	Rentals & Leases/Bldg/Equip Repair	25,841	0	0	0	0	
519.46.20	Vehicle Repair	1,542	8,423	0	10,000	10,000	City Flagler Beach repairs offset by revenue
519.46.30	Maintenance Agreements	4,300	0	0	0	0	
519.49-10	Bid Settlement	0	5,185	0	0	0	
519.49-12	Employee Educational Reimbursement	3,172	4,392	15,000	15,000	0	
519.49-15	Advertising	211	232	0	500	500	Public Notice regarding outstanding checks
519.49-18	Bank Analysis Fees	12,731	12,969	14,000	14,000	0	
519.49-91	Write Offs/Shortages	0	677	0	0	0	
519.51-11	Office Equipment	623	0	0	0	0	
519.52-10	Gas, Oil & Lubricants	492,537	442,570	500,000	450,000	(50,000)	Fuel purchases to o/s agencies (Sheriff) - offset by revenue
519.52-30	Data Processing Software	11,556	0	0	0	0	
519.54-30	Membership	38,363	38,363	40,640	41,555	915	\$0.41 per capita (2015 population 101,353)

POOLED EXPENDITURES

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4900		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Expenditures (Continued)						
522.34-13	Fire Prevention Activities-Haw Creek	0	0	30,000	30,000	0	Control burn and other fire prevention activities
522.34-20	Government Services	0	1,857	0	0	0	Control Burn - Public Works
523.31-63	Medical Services-Prisoner	147,023	257,460	160,000	180,000	20,000	Inmate Medical services
559-46-10	Bldg/Equip Repairs	100,073	42,500	0	0	0	Billboard acquisition FY14 & 15
559.34-10 & 49-1	Other Contr Svcs & Other Current Chgs	500	349	0	1,000	1,000	Billboard license renewal
	Total Operating Expenditures	1,325,854	1,296,797	1,282,640	1,288,623	5,983	
522.81-15	Division of Forestry	18,472	18,472	18,473	18,473	0	
519.82-19	RSVP - Social Services	20,000	20,000	20,000	20,000	0	
519.82.53	Other Entities	0	0	0	25,000	25,000	Veteran's Court
537.81-12	Soil & Water Conservation	0	0	750	750	0	
562.81-10	Aid to Health Department	250,000	250,000	250,000	250,000	0	
562.82-60	Flagler Co Free Clinic	12,000	0	0	0	0	Funding moved to Social Services
562.83-79	Flagler Humane Society	163,994	170,269	174,687	194,687	20,000	Addl funds requested for FY17
562.83-88	Flagler Humane - PetSmart	45,404	12,767	0	0	0	Grant ended November 2014
572.82-53	Flagler County Art League	0	2,500	2,500	0	(2,500)	One time donation
572.81-13	Aid to Flagler Beach-Lifeguard	72,500	72,500	72,500	72,500	0	
590.81-01	Aid to School Board - Driver Education	32,542	18,134	30,000	30,000	0	
689.81-03	Juvenile Justice - Detention	168,620	211,857	290,952	219,290	(71,662)	5/27/16 letter from Dept of Juvenile Justice
	Total Agency Funding	783,532	776,499	859,862	830,700	(29,162)	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	2,349,478	2,282,886	2,391,454	2,588,175	196,721	8.23%

Flagler County Board of County Commissioners
FY 2016-2017

SPECIAL EVENTS

GENERAL FUND

Fund 001 Dept 4912	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
366.03-07	Feed Flagler Donations Individ. & Tax Collector	11,804	15,385	0	0	0	
337.60-01	Feed Flagler Donations Municipalities & Sheriff	5,600	5,200	0	0	0	
366.05-00	Contributions & Donations- Princess Place General Fund	0 5,391	0 2,563	0 0	21,000 25,000	21,000 25,000	Native American Festival Overall Revenue Increase/Decrease
TOTAL REVENUES		22,795	23,148	0	46,000	46,000	100%
Expenditures							
Project Grace Project # 240424							
569.34-10	Other Contracted Services	1,000	0	0	0	0	
569.46-10	Building	588	0	0	0	0	
Total Project Grace		1,588	0	0	0	0	
Feed Flagler Project # 090997							
569.49-10	Other Current Charges/Oblig	9,002	11,709	0	0	0	
569.52-12	Other Operating Expenses	898	1,717	0	0	0	
569.82-53	Payment to Food Pantries	11,307	9,722	0	0	0	
Total Feed Flagler		21,207	23,148	0	0	0	
Centennial Celebration # 090146							
519.48-10	Promotional Activities	0	0	0	25,000	25,000	FC 100th Anniversary Celebration
Total Centennial Celebration Project		0	0	0	25,000	25,000	
Native American Festival # 090137							
572.34-10	Other Contracted Services	0	0	0	10,000	10,000	Budgeted in 001-1440 for FY15 and FY16
572.47-10	Printing & Binding	0	0	0	1,200	1,200	
572.48-10	Promotional Activities	0	0	0	1,500	1,500	
572.49-10	Other Current Chrgs/ Obligations	0	0	0	1,600	1,600	
572.52-12	Other Operating Expenses	0	0	0	6,700	6,700	
Total Native American Festival		0	0	0	21,000	21,000	
TOTAL EXPENDITURES		22,795	23,148	0	46,000	46,000	Overall Expenditure Increase/Decrease 100%

TAX INCREMENT FINANCING

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4901		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Revenues						
311.10-00	Ad Valorem Taxes	1,014,261	1,016,957	1,092,257	1,252,806	160,549	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,014,261	1,016,957	1,092,257	1,252,806	160,549	14.70%
	Expenditures						
519.81-26	Town of Marineland CRA	0	0	0	0	0	
519.81-31	City of Flagler Beach CRA	53,646	69,419	80,992	111,775	30,783	
519.81-32	City of Palm Coast CRA	960,615	947,538	1,011,265	1,141,031	129,766	
519.81-33	City of Bunnell CRA	0	0	0	0	0	Overall Expenditure Increase/Decrease:
	TOTAL CRA EXPENDITURES	1,014,261	1,016,957	1,092,257	1,252,806	160,549	14.70%

1. **Flagler Beach CRA** - Created 5/9/2002

Description	Amount
Current Year (2016) Certified Taxable Value	\$38,605,426
Base Year (2001) Taxable Value	<u>24,154,210</u>
Tax Increment Value	\$ 14,451,216
	<u>x95%</u>
CRA Taxable Value Subject to Increment Payment	\$ 13,728,655
Multiplied by Estimated FY 2016-17 County Millage Rate (Mills)	
Estimated FY 16-17 TIF Payment	\$111,775

2. **City of Palm Coast CRA** - Created 11/28/2000

Description	Amount
Current Year (2016) Certified Taxable Value	\$187,613,800
Base Year (2003) Taxable Value	<u>40,091,077</u>
Tax Increment Value	\$147,522,723
	<u>x95%</u>
CRA Taxable Value Subject to Increment Payment	\$ 140,146,587
Multiplied by Estimated FY16-17 County Millage Rate (Mills)	
Estimated FY16-17 TIF Payment	\$1,141,031

3. **Town of Marineland CRA** - Created 11/28/2000

Description	Amount
Current Year (2016) Certified Taxable Value	\$ 4,624,753
Base Year (2002) Taxable Value	<u>5,213,466</u>
Tax Increment Value	\$(588,713)
	<u>x95%</u>
CRA Taxable Value Subject to Increment Payment	\$(1,630,042)
Estimated by Proposed FY16-17 County Millage Rate (Mills)	
Estimated FY 16-17 TIF Payment	\$ (4,553)

4. **City of Bunnell CRA** - Created FY 07/08

Description	Amount
Current Year (2016) Certified Taxable Value	\$ 45,360,120
Base Year (2006) Taxable Value	<u>68,433,904</u>
Tax Increment Value	\$(23,073,784)
	<u>x95%</u>
CRA Taxable Value Subject to Increment Payment	\$(21,920,095)
Multiplied by Estimated FY16-17 County Millage Rate (Mills)	
Estimated FY 16-17 TIF Payment	\$ (178,467)

Flagler County Board of County Commissioners
FY 2016-2017

RESERVES

GENERAL FUND

Fund 001 Dept 5000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
345.95-01	Passport Revenue	0	0	61,750	70,000	8,250	
399.00-00	Passport Cash Carry Forward	0	0	28,250	174,256	146,006	
399.00-00	Cash Carry Forward	0	0	6,469,050	6,137,860	(331,190)	Overall Revenue Increase/Decrease
	TOTAL REVENUES	0	0	6,559,050	6,382,116	(176,934)	-2.70%
	Expenditures						
587.98-10	Reserve for Contingency	0	0	154,090	250,000	95,910	To be allocated as needed at the Board's discretion
587.98-11	Reserves for Fund Balance Policy	0	0	4,584,003	4,732,156	148,153	Min 7% of budgeted rev in accordance with policy
587.98-14	Reserve for Fuel	0	0	100,000	100,000	0	As needed to balance fluctuations in fuel costs
587.98-31	Emergency/Disaster Response	0	0	200,000	200,000	0	
587.98-41	Personnel Service Reserves	0	0	417,550	200,000	(217,550)	Leave Payout & Wage Incr in FY16
587.98-50	Reserve for Vehicle Repair	0	0	150,000	116,347	(33,653)	Moved from Pooled funding
587.98-50	Library Passport Reserve	0	0	90,000	174,256	84,256	
587.98-50	River Club-1st Amendment-Land	0	0	16,959	16,959	0	DRI Fees
587.98-50	River Club-2nd Amendment	0	0	595	595	0	DRI Fees
587.98-50	Plantation Bay Amendment	0	0	9,661	9,661	0	DRI Fees
587.98-50	Matanzas Shore DRI Amendment	0	0	2,694	2,694	0	DRI Fees
587.98-50	Grand Haven DRI Amendment	0	0	677	677	0	DRI Fees
587.98-50	Bulow Plantation DRI	0	0	8,075	8,075	0	DRI Fees
587.98-50	Matanzas Shore	0	0	5,709	5,709	0	
587.98-50	Fire EMS Facility PC Plant	0	0	240,902	240,902	0	
587.98-50	Reserve-Fire Service Flagler Polo	0	0	12,320	12,320	0	
587.98-50	Harbor View	0	0	24,265	24,265	0	
587.98-57	Reserves for Future Capital-Elections Equip	0	0	250,000	0	(250,000)	Elections Equipment Replacement
587.98-57	Reserves for Future Capital O/L	0	0	41,550	37,500	(4,050)	Historic CH HVAC & Roof Repl - incl 2nd yr set aside
587.98-58	Reserves for Helicopter Replacement	0	0	250,000	250,000	0	Overall Expenditure Increase/Decrease
	TOTAL EXPENDITURES	0	0	6,559,050	6,382,116	(176,934)	-2.70%



APPROVED BUDGET FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

CAPITAL IMPROVEMENTS-GENERAL FUND							GENERAL FUND
Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 6000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
366.03-00	Carver Foundation	20,000	0	0	0	0	
334.70-11	Department of Agriculture Grant	0	29,250	0	0	0	Total grant \$500k-projects will be completed in FY16
	General Fund Carry Over	0	0	70,000	129,000	59,000	Sheriff's Qualification Range and Rima Ridge Fire St Pkg Lot
	General Fund	250,146	266,331	227,500	140,000	(87,500)	Overall Revenue Increase/Decrease
	TOTAL REVENUES	270,146	295,581	297,500	269,000	(28,500)	-9.58%
Expenditures							
6000	Facilities Heating & A/C Replacement	36,901	36,067	25,000	60,000	35,000	Prj. #630125
6000	Facilities Roof Replacement	10,632	95,307	25,000	80,000	55,000	Prj. #630570
6000	Sheriff's Qualification Range	0	0	10,000	10,000	0	Prj.#644359; carry forward FY16
6000	Fleet Shop Drainage	0	0	14,500	14,500	0	Prj #631081; carry forward FY16
6000	Health Dept -Dental Expansion	0	0	35,000	32,500	(2,500)	Prj #640112; carry forward FY16
6000	Fire Station 92 Renovations	0	0	27,000	27,000	0	Prj #930110; carry forward FY16
6000	Library Restroom Renovations	0	0	45,000	45,000	0	Prj #613290; carry forward FY16
Completed Projects							
6000	Old Courthouse Refurb	0	5,073	0	0	0	Prj#605049 (see 001-1413 for majority of exp)
6000	Ag Ext Flooring Replacement	36,811	0	0	0	0	Prj. #614136
6000	Library Flooring Replacement	126,062	0	0	0	0	Prj. #613555
6000	Facilities - Paint Library 44-10;52-12	7,273	0	0	0	0	Prj. #613455
6000	Plantation Bay Feasibility Study	2,358	0	0	0	0	Prj. #037526
6000 / 6010	Carver Center Improvements-Insulation	27,213	0	0	0	0	Prj. #180555
6000	Capital Equipment	0	42,216	0	0	0	ATV, 2 Jet Skis and trailers for EMS
6000	Safehaven	22,895	32,007	0	0	0	Prj #607110
6000	Landscape Planters & Irrigation @ Courthouse	0	5,843	0	0	0	Prj. #610713
6000	Marineland Acres Drainage	0	300	0	0	0	Prj#285081 Records search of Malacompra Property 2015
6000	Malacompra Storage Buildings	0	49,518	0	0	0	Prj#280043
8130	Ag Museum Renovations	0	29,250	0	0	0	Prj#155110 , 155192, 155193
6000	Social Services Building Improvements	0	0	28,000	0	(28,000)	Prj #619112
6000	Espanola Fire Station Renovations	0	0	28,000	0	(28,000)	Prj #940110
6000	Parking Lot Improvements @ Rima Ridge Fire Station	0	0	60,000	0	(60,000)	Prj.#960550
	TOTAL EXPENDITURES	270,146	295,581	297,500	269,000	(28,500)	Overall Expenditure Increase/Decrease
							-9.58%

Flagler County Board of County Commissioners
FY 2016-2017

CAPITAL IMPROVEMENTS-RECREATION & GRANTS-GENERAL FUND

GENERAL FUND

Fund 001	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept 6010/8XXX	Revenues Recreation & Grants						
334-74-01	Vessel Registration Fees	0	0	167,750	0	(167,750)	Prj. #170290; #290153- \$119,250 carry fwd
332-01-01	Florida Recreational Trail Program Grant	0	0	64,665	64,665	0	Prj. #202576 Graham Swamp Pump Track
381-00-00	FIND-Herschel King Boat Basin	0	0	68,500	0	(68,500)	Prj. #230153
381.00-00	FIND-Moody Boat Launch	0	0	119,250	0	(119,250)	Prj #290030
	Contributions & Donations/Donation	0	0	195,000	125,000	(70,000)	Dev Donation Bay Dr Pk \$125k
	Interfund Tr In- Parks Imp Fees	0	0	7,600	7,600	0	Prj. #202576 Fund 109 Graham Swamp Pump Track
	Tourist Development Council-Princess PI Lodge Museum	0	0	28,370	0	(28,370)	Prj. #310038; Budgeted in TDC in FY17
	Interfund Transfer from Solid Waste	0	0	0	100,000	100,000	Wadsworth Dog Park \$35K & Racquetball \$15K; Covered Arena Mtn \$50K
	General Fund (carryover)	0	0	201,618	575,820	374,202	Incl. \$332,000 Dev Donation rcvd in FY15 & FY16 for Bay Dr Park
	General Fund	73,673	76,300	345,335	331,000	(14,335)	Overall Revenue Increase/Decrease
	TOTAL REVENUES	73,673	76,300	1,198,088	1,204,085	5,997	0.50%
	Expenditures Recreation and Grant						
6010	Parks Signage Replacement Project	0	0	12,500	50,000	37,500	Prj. #306700 FY17 PH III; carry forward \$12,500
6010	I-95 Land Bridge Rehab/Landscape Animal Crossing	0	0	40,000	40,000	0	Prj. #TBD; carry forward
6010	Clegg Property Demolition	0	0	10,000	10,000	0	Prj. #183048; carry forward
6010	Princess Place Servant's Quarters Repair	0	0	35,000	35,000	0	Prj #310185; carry forward
8115	Princess Place Lodge Museum	0	0	37,868	0	(37,868)	Prj #310038(TDC 109 \$28,370+9,498 St His Grt); budgeted in TDC in FY17
6010	Betty Steflik Preserve Boardwalk Replcmnt PH I & II	379	14,089	67,220	45,300	(21,920)	Prj. #165142 ; carry forward
6010	Haw Creek Comm Center Upgrades	0	0	10,500	10,500	0	Prj #210153; carry forward
6010	FCRA Ballfield Improvements	0	0	75,000	217,994	142,994	Prj #320010 incl baseball and softball fields; carry forward \$67,994
6010	Graham Swamp Trail Improvements	0	0	96,000	94,791	(1,209)	Prj #202576 FRTP \$64,665+ Pk Imp Fee \$7,600; carry forward \$22,526
6010	Bay Drive Park - Developer Donation	0	0	0	457,000	457,000	Prj #160558 - Bay Drive Park
6010	Bing's Landing South Parcel Improvements	0	0	45,000	0	(45,000)	Funded in Sales Tax Fund in FY17
6010	FCRA Covered Arena- Maintenance	0	0	0	50,000	50,000	Prj #TBD
6010	Pellicer CC- Fencing Replacement	0	0	0	10,500	10,500	Prj #TBD
6010	Hidden Trails CC- Acoustic Panels	0	0	0	8,000	8,000	Prj #TBD
6010	Legacy Island Bridge Replacement	0	0	0	10,000	10,000	Prj #TBD
6010	River to Sea Parking Lot	0	0	0	15,000	15,000	Prj #TBD
6010	Hammock CC- Improvements	0	0	0	63,000	63,000	Prj #TBD- acoustic panels, playground replcmnt, foot bridge
6010	Wadsworth Improvements	0	0	0	65,000	65,000	Prj #TBD- Dog Park Imprvmnts \$35K, racquetball court lighting \$30K
6010	Old Dixie Park Improvements	0	0	0	12,000	12,000	Prj#TBD- Fencing and storage
6010	Bulow State Park Entrance Road	0	0	0	10,000	10,000	Prj#TBD-Design Road Improvements Bulow State Pk Entrance Rd
	Completed Projects						
6010	Bay Drive Park (Design)	0	0	150,000	0	(150,000)	Prj #160558 - Bay Drive Park
6010	Espanola Playground Equipment	0	25,000	0	0	0	Prj. #190160
6010	Princess PP Stable Restoration	36,955	0	0	0	0	Prj. #310039 Budgeted in Fund 311 FY 14/15
6010	Herschel King Parking Lot Lights	7,988	0	0	0	0	Prj. #153120
6010	Old Dixie Horseshoe Pits Lights & Trees	2,450	0	0	0	0	Prj. #305120
6010	Princess Place Large Pavilion	4,540	0	0	0	0	Prj. #310150
6010	River to Sea Beach Front Pavilion	0	11,219	0	0	0	Prj. #325150
6010	Princess Place Bathhouse Stabilization, Repair	0	13,382	0	0	0	Prj. #310291
6010	Beachside Pavilion Replacements	0	12,610	0	0	0	Prj. #306150 Hammock Comm Center
6010	Hammock CC Pickle Ball Courts	0	0	49,500	0	(49,500)	Prj #210191
6010	Old Dixie Park Pickle Ball Courts	0	0	49,500	0	(49,500)	Prj #305191
6010	Wadsworth Park Improvements	0	0	144,500	0	(144,500)	Prj. #360290 Carry fwd FY15 + \$82,100 new, parking, lighting, playground
6010	Moody Boat Launch Improvements	0	0	238,500	0	(238,500)	Prj #290030-FIND \$119,250 + Vessel Reg \$119,250
6010	Herschel King Boat Basin Improvements	0	0	137,000	0	(137,000)	Prj #230153-FIND \$68,500 + Vessel Reg \$48,500
	Total Expenditures Recreation & Grants	73,673	76,300	1,198,088	1,204,085	5,997	0.50%
	TOTAL CAPITAL IMPROVEMENT PROJECTS	343,819	371,881	1,495,588	1,473,085	(22,503)	

INSURANCE

GENERAL FUND

Fund 001 Dept 7000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	650,372	653,312	734,500	793,200	58,700	Overall Revenue Increase/Decrease
	TOTAL REVENUES	650,372	653,312	734,500	793,200	58,700	7.99%
	Expenditures						
519.45-10	General Liability Insurance	149,588	172,037	175,000	185,000	10,000	
519.45-11	Workers Comp Claims Exp	5,835	2,563	45,000	95,000	50,000	Anticipated increase
519.45-30	Property/Casualty Insurance	425,328	409,361	435,000	435,000	0	
519.45-51	Public Officials Liability Insurance	50,622	63,617	65,000	70,000	5,000	
519.45-60	Other Insurance & Bonds	1,177	3,734	5,500	6,000	500	
519.45-70	Law Enforcement AD & D	17,822	2,000	9,000	2,200	(6,800)	Statutory Death Benefit, 2 year premiums beginning FY14
	TOTAL EXPENDITURES	650,372	653,312	734,500	793,200	58,700	Overall Expenditure Increase/Decrease 7.99%

The County has liability insurance covering property and inland marine coverage, general liability coverage, public officials liability coverage and automobile coverage. These coverage's are renewed annually.

Flagler County is fully insured for Property Liability through (PGIT) Preferred Governmental Insurance Trust. The valuation for all buildings and contents is \$153,705,837. Insurance coverage includes all equipment and buildings, recreational facilities, fire stations, community centers, communications equipment, electronic data processing equipment, for the Board of County Commissioners, the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and the Clerk of Court.

APPROPRIATION SUMMARY-ENTERPRISE AND OTHER OPERATING FUNDS

DEPARTMENT	BUDGET FY 15-16	BUDGET FY 16-17	% CHANGE	POSITIONS	
				FY 15-16	FY 16-17
Other Operating Funds:					
County Transportation Trust (Fund 102)	2,356,926	2,789,846	18.4%	25.00	25.00
Constitutional Gas Tax (Fund 112)	14,329,629	18,360,382	28.1%	0.00	0.00
Planning & Zoning-Growth Management (Fund 180)	803,358	1,122,360	39.7%	6.80	7.68
Building (Fund 181)	1,528,701	1,723,208	12.7%	7.20	7.83
Emergency Communications E-911 (Fund 302)	979,341	1,142,844	16.7%	2.00	2.00
Total Other Operating Funds	19,997,955	25,138,640		41.00	42.51
Enterprise Funds:					
Airport (Fund 401)	13,847,357	8,913,464	-35.6%	6.50	6.00
Solid Waste-Landfills (Fund 402)	3,470,593	3,510,396	1.1%	2.50	2.50
Residential Solid Waste Collection (Fund 405)	1,806,263	1,907,959	5.6%	2.00	2.00
Flagler County Utilities (Fund 404) Beverly Beach/Eagle Lakes	1,444,891	1,041,604	-27.9%	2.50	2.50
Bunnell-Flagler County Utility (Fund 406)	1,732,788	0	-100.0%	9.00	0.00
Flagler County Utilities (Fund 407) Plantation Bay	0	2,589,019	100.0%	0.00	10.00
Total Enterprise Funds	22,301,892	17,962,442		22.50	23.00
Internal Service Fund:					
Health Insurance (Fund 603)	8,993,285	9,553,419	6.2%	0.70	0.70
Total Internal Service Funds	8,993,285	9,553,419			
Total	51,293,132	52,654,501	2.7%	64.20	66.21

Road and Bridge coordinates with Public Works and Engineering to maintain Flagler County's roads and drainage systems for the safety and benefit of residents and visitors. Staff is responsible for administering, tracking and providing the in-house labor and equipment required to complete various grant and capital projects. This division also plays an important role in the coordination and completion of clean-up during and after natural disasters, which includes reporting to FEMA for reimbursement purposes.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Staff Time Projects	373,301	600,140	520,000	478,400
Gas Taxes	1,479,755	1,530,927	1,500,765	1,563,908
Other	75,967	87,093	55,480	70,780
Less 5% Statutory Reduction	0	0	(93,318)	(105,654)
Cash Carry Forward	640,947	619,901	373,999	782,412
	2,569,970	2,838,061	2,356,926	2,789,846

Expenditures

Personnel	1,125,274	1,150,807	1,352,134	1,429,583
Operating	642,662	582,706	685,930	807,300
Capital	182,137	106,730	0	49,605
Reserves	619,897	997,818	318,862	503,358
	2,569,970	2,838,061	2,356,926	2,789,846

Personnel Summary-Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Road & Bridge Manager	1.00	1.00	1.00	1.00
Asst. Road & Bridge Manager	0.00	1.00	1.00	1.00
Public Works Supervisor II	1.00	1.00	1.00	1.00
Equipment Operator IV	6.00	6.00	6.00	6.00
Equipment Operator III	3.00	3.00	4.00	4.00
Equipment Operator II	1.00	2.00	4.00	4.00
Equipment Operator I	4.00	4.00	6.00	6.00
Trades Worker II	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Asst PW Operations Director/Mang.	1.00	0.00	0.00	0.00
Trades Worker III	1.00	1.00	0.00	0.00
Total Positions	20.00	21.00	25.00	25.00



ROAD AND BRIDGE – General Fund – FY 2016-2017



Primary Functions

- ❖ Develop a paving / resurfacing plan for County roads. Maintain County roads to address safety hazards, while conforming to Green Book standards, including installation of guardrails, widening narrow roads, pothole patching, culvert replacement and removal of debris;
- ❖ Mow and trim 227.22 miles of road right-of-ways (95.52 miles/paved and 131.7 miles/unpaved roads) every eight weeks during the months of April through December;
- ❖ Provide drainage maintenance and aquatic herbicidal vegetation control to 11 retention ponds, along Colbert Lane, as well as 45.3 miles of drainage ditches and canals throughout Flagler County;
- ❖ Assist with fire suppression and clean-up efforts associated with wildfires as well as natural disasters, such as hurricanes, storms, etc. that also result in health, safety and welfare concerns to the residents of Flagler County;
- ❖ Maintain 36 bridge structures in the unincorporated area; and
- ❖ Provide a rapid response to malfunctions and corrective action work orders for traffic control signals and regulatory signage, under Flagler County’s jurisdiction, as set forth by the Manual of Uniform Traffic Control Devices

Goals FY 2016-17

- To provide the citizens of the County with the safest possible roadway infrastructure, with the funds that are available. To take pride in the maintenance of the roadway system and the equipment used to complete the same.

Strategic Objectives

- ✓ To conduct monthly Safety Meetings with Road and Bridge staff to provide new and refresher training on the operation of various equipment, safety procedures to be followed to ensure safety and well-being of staff , as well as methods utilized for maintenance of roadways and drainage systems;
- ✓ To encourage employee professional development through in-house and external training opportunities;
- ✓ To mow road right-of-ways, ditches and canal banks, as well as around guardrails and signage on a rotation basis;
- ✓ To drag and grade unpaved roads in a proactive manner to ensure safe travel conditions for citizens;

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	PROJECTED FY 16-17
1. Monthly Safety Meetings	#	6	7	5	6
2. Employees sent for training (CDL, MOT, Herbicide)	#	8	3	1	5
3. Mow road right-of-way, ditches, canals and guardrails	Acres	17,525	9,950	12,347	13,450
4. Dragging and grading unpaved roads	Miles	8,359	9,488	9,721	10,240



The Public Works Department is comprised of two divisions: Engineering and Road and Bridge. Through the combined efforts of these divisions, it enables us to contribute significantly to the safety of the County's road and drainage systems for the benefit of Flagler County residents and visitors.

The Road and Bridge Division is responsible for the repair, maintenance and reconstruction of the County's road network, including 95.52 miles of paved roads, 131.7 miles of unpaved roads and 36 bridge structures. Proper maintenance of this infrastructure includes mowing, grading, tree trimming, pavement repair, shoulder rehabilitation, repair and replacement of roadside drainage structures, guardrail maintenance and aquatic vegetation control on 11 retention ponds (along Colbert Lane), as well as 45.3 miles of canals and drainage ditches throughout unincorporated Flagler County.

This division also installs and maintains all regulatory signage, in accordance with the guidelines stipulated in the Manual of Uniform Traffic Control Devices. Road and Bridge also provides in-house services to various county departments such as the Airport, General Services and Engineering for implementation and completion of projects included in the 5-year Capital Improvement Plan and Emergency Services for fire suppression and storm cleanup efforts as required.

The Road and Bridge Division also plays an important role in the coordination and completion of the clean-up process during and after natural disasters, which also includes extensive reporting to FEMA for reimbursement purposes. Staff is also responsible for administering, tracking, and providing in-house labor and equipment required for the completion of various grant and capital projects related to the construction and maintenance of county roads and facilities.

Major Initiatives

- **Completion of the Malacompra Oceanfront Park Improvements.** This project included the clearing of Trail "A", which was extended across low lying wetlands and tied together by two (2) newly constructed elevated boardwalks, as well as construction of a parking area, ADA parking and trail connections to the beach dune walkover. Staff completed the clearing and construction of the new parking area and Trail "A" segments using in-house staff and equipment. The construction of the elevated boardwalks and masonry work were contracted to outside vendors
- **John Anderson Highway (CR201) – Widening and Resurfacing from State Road 100 to the Volusia County line.** This project included the addition of bike lanes and resurfacing of the entire 3.952 miles of John Anderson Highway, located in Flagler County. Staff coordinated all MOT (Maintenance of Traffic) activities, completed all excavation and placement of the stabilized sub-base material and oversaw the resurfacing and restriping activities, as well as the placement of sod to stabilize shoulders
- **Florida Agricultural Museum – Entrance Road/Parking and Equestrian Improvements.** This project included the design and construction of improvements to the Florida Agricultural Museum Equestrian Center, including the placement of Bahia sod and installation of split rail fencing, as well completion of various drainage improvements and paving a portion of the internal road network and entry road.

COUNTY TRANSPORTATION TRUST FUND - ROAD & BRIDGE

SPECIAL REVENUE FUND

Fund 102 Dept 1420	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
312.30-00	Ninth Cent Fuel Tax	352,559	364,629	353,542	360,583	7,041	
312.40-00	Local Option Fuel Tax	428,583	443,857	434,789	445,068	10,279	
335.42-00	Constitutional Gas Tax	219,405	226,136	221,747	236,285	14,538	
335.49-00	Special Fuel/County Tax	476,883	493,880	488,687	519,972	31,285	
335.50-00	Motor Fuel Use Tax	2,325	2,425	2,000	2,000	0	
337.40-04	FDOT Traffic Signal Maint	0	0	9,880	9,880	0	
92-00; 92-07	Staff Time	373,301	600,140	520,000	478,400	(41,600)	PP, Land Mngmt, Daytona North, CR2009
361.10-00	Interest	795	692	600	600	0	
364.41-00	Sale of Fixed Assets	0	27,354	0	5,000	5,000	
366.01-00	Contributions in Aid	10,000	0	0	0	0	
369.90-00	Miscellaneous	11,510	0	0	300	300	
335.49-01	Quarterly Fuel Tax Refund	53,662	59,047	45,000	55,000	10,000	F.S. s. 206.41 Construction & maint of roads
398.00-00	Less 5% Statutory Reduction	0	0	(93,318)	(105,654)	(12,336)	
	Subtotal Revenues	1,929,023	2,218,160	1,982,927	2,007,434	24,507	
399.00-00	Cash Carry Forward	640,947	619,901	373,999	782,412	408,413	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	2,569,970	2,838,061	2,356,926	2,789,846	432,920	18.37%
Expenditures							
541.10-12	Regular Salaries	800,874	796,400	927,520	947,293	19,773	Wage Adjustment \$1,000/employee
541.10-14	Overtime	4,007	8,971	4,500	4,500	0	
541.10-xx	Employee Benefits	320,393	345,436	420,114	477,790	57,676	Insurance increase
	Total Personnel Services	1,125,274	1,150,807	1,352,134	1,429,583	77,449	

Sections 206.41(1)(d)-(e), 206.87(1)(b)-(c), 336.021, and 336.025, Florida Statutes Local governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The Ninth Cent fuel tax may be used for road and right of way maintenance, equipment maintenance, equipment, drainage, street lighting, traffic signs and engineering.

Flagler County Board of County Commissioners
FY 2016-2017

COUNTY TRANSPORTATION TRUST FUND - ROAD & BRIDGE

SPECIAL REVENUE FUND

Fund 102 Dept 1420	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Operating Expenditures						
541.31-10	Professional Services	145	360	455	455	0	
541.34-10	Other Contracted Services	46,034	53,190	44,300	72,719	28,419	
40-10; 55-01	Travel/Training	1,653	383	5,750	10,750	5,000	Welding Certification Training- 2 Employees
541.41-01	Devices and Accessories	0	0	0	500	500	
41-10; 41-20	Communications	4,256	2,878	5,536	4,436	(1,100)	
541.42-01	Postage Expense	53	21	150	150	0	
541.43-10	Utilities Expense	13,814	11,562	15,180	13,140	(2,040)	
541.44-10	Rentals & Leases	6,632	7,199	36,610	37,468	858	
541.45-20	Vehicle Insurance	15,746	16,800	24,060	24,477	417	
541.45-30	Property Insurance	2,325	2,323	3,420	3,420	0	
541.46-10	Building/Equip Repairs	150,826	96,729	125,200	126,059	859	
541.46-20	Vehicle Repair	92,392	104,675	62,074	62,074	0	
541.46-40	Small Tools & Equipment	4,331	5,087	9,900	12,400	2,500	
541.47-10	Printing & Binding	44	0	500	500	0	
541.49-10	Other Current Chrgs/Oblig	8,247	366	700	700	0	
541.49-14	Landfill Tipping Fees	4,095	1,568	4,750	4,750	0	
541.49.15	Advertising	0	0	120	120	0	
541.49-18	Bank Analysis Fees	265	297	400	400	0	
541.51-10	Office Supplies	1,340	1,662	1,200	1,200	0	
541.51-11	Office Equipment under \$1,000	368	149	200	800	600	
541.52-10	Gas, Oil & Lubricants	208,798	156,260	200,000	222,525	22,525	
541.52-12	Other Operating Expenses	4,865	8,489	33,075	62,075	29,000	Herbicide Chemical
541.52-20	Clothing & Wearing Apparel	168	0	1,100	1,100	0	
541.52-30	Data Processing Software	0	350	0	0	0	
541.53-10	Road Materials & Supplies	76,125	92,882	100,000	133,832	33,832	Road Materials; HDPE Pipe
541.54-10	Publications/Memberships	140	172	750	750	0	
581.91-10	Interfund Transfer to General Fund	0	19,304	10,500	10,500	0	
	Total Operating Expenditures	642,662	582,706	685,930	807,300	121,370	
541.64-10	Equipment	182,137	106,730	0	0	0	
541.71-30	Principal on Loan	0	0	0	43,693	43,693	Year 2 of 6 for long reach excavator
541.72-30	Interest on Loan	0	0	0	5,912	5,912	Year 2 of 6 for long reach excavator
	Total Capital Expenditures	182,137	106,730	0	49,605	49,605	
587.98-11	Designated For Future Use	619,897	997,818	280,951	478,358	197,407	
587.98-41	Personnel Service Reserves	0	0	37,911	25,000	(12,911)	
	Total Reserve	619,897	997,818	318,862	503,358	184,496	
	TOTAL FUND EXPENDITURES	2,569,970	2,838,061	2,356,926	2,789,846	432,920	Overall Expenditure Increase/Decrease: 18.37%

Flagler County Board of County Commissioners
FY 2016-2017

CONSTITUTIONAL GAS TAX FUND - ROAD & BRIDGE

SPECIAL REVENUE FUND

Fund 112	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept 1450/4600/5000							
Revenues							
335.43-00	Constitutional Gas Tax	877,622	904,543	886,900	945,142	58,242	80% split of total
361.10-00	Interest	4,221	4,978	5,000	5,000	0	
366.01-00	Contributions & Donations	0	43,658	0	0	0	
366.11-01	PC Plantation	0	2,470	0	0	0	
381.00-00	Interfund Transfer	0	12,367	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(44,595)	(45,300)	(705)	
399.00-00	Cash Carry Forward	2,652,866	2,593,403	1,688,241	1,896,884	208,643	Overall Revenue Incr/Decr:
TOTAL REVENUES		3,534,709	3,561,419	2,535,546	2,801,726	266,180	10.50%
Dept 1450							
Expenditures							
541.31-10	Professional Services	748	627	5,000	5,000	0	
541.31-10	Professional Services	0	0	500,000	420,000	(80,000)	Westside Drainage Proj#599081
541.34-10	Other Contracted Services	5,970	5,530	30,000	0	(30,000)	
541.42-01	Postage	0	541	0	0	0	
541.49-18	Bank Analysis Fees	265	347	500	500	0	
Total Operating Expenditures		6,983	7,045	535,500	425,500	(110,000)	
541.64-10	Equipment	0	0	527,100	500,000	(27,100)	2 Tractors, Dump Truck, Asset Mngmt
Total Capital Expenditures		0	0	527,100	500,000	(27,100)	
541.81-05	Grants/Aids/Contributions	0	60,000	0	0	0	FDOT
541.63-10	US1 Signage for Princess Place Reserve	0	0	40,000	40,000	0	Project#TBD
541.63-77	Engineering Staff Time Capital Projects	120,669	79,036	244,500	257,541	13,041	
541.63-78	Public Works Staff Time	0	0	0	20,000	20,000	Project#510560
541.63-78	Public Works Staff Time Capital Projects	13,791	86	0	0	0	
541.63-10	CR305 Bridge #734082	5,856	0	0	0	0	
541.63-10	Marineland Acres Drainage	61,340	73,599	0	0	0	
541.63-10	CR 305 Bridge #734086	15,822	4,603	0	0	0	
541.82-59	Hammock Dune HOA	3,454	43,658	0	0	0	
Total Capital Projects		220,932	260,981	284,500	317,541	33,041	
TOTAL CIP - Roads		227,915	268,026	1,347,100	1,243,041	(104,059)	
Dept 5000							
587.98-50	Reserve for Future Capital Outlay	2,593,403	3,018,921	1,176,079	1,546,318	370,239	
587.98-50	Reserve for Colbert Lane	0	12,367	12,367	12,367	0	
Total Reserves		2,593,403	3,031,288	1,188,446	1,558,685	370,239	
Capital Equipment:							
	Asset Management Software	\$180,000					
	4WD Utility Tractor	\$95,000					
	4WD Utility Tractor	\$95,000					
	18yd Dump Truck	\$130,000					
		<u>\$500,000</u>					

Flagler County Board of County Commissioners
FY 2016-2017

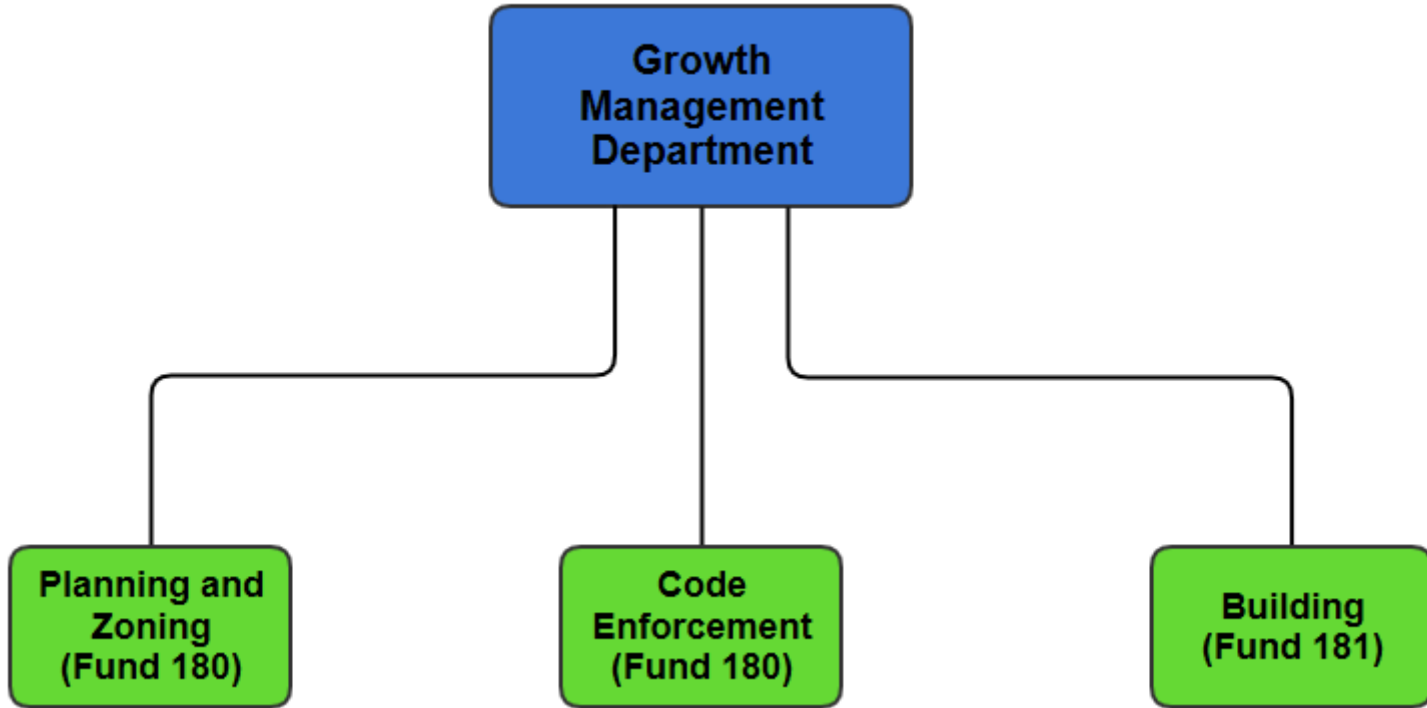
CONSTITUTIONAL GAS TAX FUND - ROAD & BRIDGE		SPECIAL REVENUE FUND					
Fund 112	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 0000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
	Revenues						
332.01-01	FDOT CR2006 Resurfacing from Dead Lake Park to CR305	0	0	0	90,000	90,000	Project #443401
332.01-01	FDOT Colbert Lane From SR100 to Palm Coast Parkway	0	0	0	1,687,500	1,687,500	Project #445406
332.01-01	FDOT Briarwood Drive Paving Design	0	0	0	50,000	50,000	Project #TBD
332.01-01	FDOT Old Kings Rd Box Culvert Replacement	0	0	0	235,000	235,000	Project #TBD
332.01-01	FDOT Old Haw Creek Rd from CR304 to SR100 Resurfacing	0	0	0	350,000	350,000	Project #TBD
332.01-01	FDOT Durrance Ln from Shedd Ln to Flagler Co Line Resurf	0	0	0	350,000	350,000	Project #TBD
334.49-33	FDOT CR 305 Widening & Resurf S Bridge #734086 to #734084	0	0	2,284,947	1,962,204	(322,743)	Project #402590
332.01-01	FDOT CR305 Resurfacing fr Br #734084 to SR100	0	0	2,302,684	2,242,684	(60,000)	Project #402591
332.01-01	FDOT CR 13 Resurf Fr CR205 to US1	0	0	242,948	3,535,103	3,292,155	Project #425590
334.49-32	FDOT CR 2009 fr Lake Disston to CR305	0	73,860	735,000	640,000	(95,000)	Project #402402
334.49-31	FDOT Old Kings Rd South fr SR100 to Dixie	0	158,475	1,460,000	590,000	(870,000)	Project #510560
334.49-30	FDOT CR205 Resurfacing from SR100 to CR13	0	129,720	50,000	1,371,165	1,321,165	Project #441590
334.49-29	FDOT A1A Matanzas Shore Landscape Median	0	0	270,000	685,000	415,000	Project #401713
332.01-01	FDOT Old Dixie Highway From US 1 to I-95 Widening	0	0	1,570,000	1,470,000	(100,000)	Project #580590
332.01-01	FDOT CR 304 Resurfacing From CR 305 to US 1	0	0	250,000	220,000	(30,000)	Project #439404
334.49-43	FDOT Mahogany Blvd. Resurf From Water Oak Rd to CR305	0	0	100,000	80,000	(20,000)	Project #489590
334.49-22	FDOT/SCOP CR302 Resurf (CR305 to SR100)	22,836	1,794,378	994,001	0	(994,001)	Complete
334.49-24	FDOT John Anderson Hwy Resurfacing	53,415	1,596,913	0	0	0	Complete
331.27-13	FDOT CR 305 Box Culvert Replacements	148,603	544,781	0	0	0	Complete
331.27-10	FDOT Roberts Rd Ped/Bike Path	0	348,443	0	0	0	Complete
331.27-11	FDOT CR305 Bridge 734082	263,632	0	0	0	0	Complete
331.49-17	FDOT SR 5 US 1 Sidewalk	78,486	0	0	0	0	Complete
331.49-21	FDOT Bunnell Elementary Trails AKA "Art to Park"	248,982	2,068,091	300,000	0	(300,000)	Complete
331.49-21	FDOT SR 100 Landscaping Median Belle Terre to US1	35,000	505,168	0	0	0	Complete
331.49-25	FDOT CR305 Bridge 734086 Construction	1,322,702	1,420,556	0	0	0	Complete
334.49-16	FDO SR 100 Sidewalk to Roberts Rd	987,150	0	0	0	0	Complete
334.49-17	FDOT Matanzas Woods Parkway Sidewalk to US 1	550,000	0	0	0	0	Complete
334.49-18	FDOT Old Kings Sidewalk	15,021	0	0	0	0	Complete
334.49-19	FDOT SR 100 Sidewalk BT to Bunnell	127,375	0	0	0	0	Complete
334.49-20	FDOT Old Kings Turn Lane	23,586	0	0	0	0	Complete
337.40-02	Matanzas Woods Trail	130,298	0	0	0	0	Complete
334.41-36	FDOT Airport South Entrance Rd - Phase II	0	0	1,219,503	0	(1,219,503)	Complete
399-00-00	Constitutional Gas Tax	0	0	15,000	0	(15,000)	Project #401713 A1A Landscape
	Total Grant Revenues	4,007,086	8,640,385	11,794,083	15,558,656	3,764,573	

Flagler County Board of County Commissioners
FY 2016-2017

CONSTITUTIONAL GAS TAX FUND - ROAD & BRIDGE						SPECIAL REVENUE FUND
Fund 112	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES
Dept 8XXX		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)
Expenditures						
8257-541.34-10	SR A1A Landscaping Design	0	0	285,000	685,000	400,000 Project #401713
8269-541.63-xx	CR 305 Widening & Resurfacing S Bridge #734086 to #734084	0	0	2,284,947	1,962,204	(322,743) Project #402590
8277-541.xx-xx	CR 305 Resurfacing from Bridge #734084 to SR100	0	0	2,302,684	2,242,684	(60,000) Project #402591
8271-541.63-57	CR 13 Resurf Fr CR205 to US1	0	0	242,948	3,535,103	3,292,155 Project #425590
8267-541.63-10	CR 2009 fr Lake Disston to CR305	0	73,860	735,000	640,000	(95,000) Project #402402
8262-541.63-10	Old Kings Rd S from SR100 to Old Dixie	0	158,475	1,460,000	590,000	(870,000) Project #510560
8261-541.63-57	CR205 Resurfacing from SR100 to CR13	0	129,720	50,000	1,371,165	1,321,165 Project #441590
8278-541.xx-xx	Old Dixie Highway From US 1 to I-95 Widening	0	0	1,570,000	1,470,000	(100,000) Project #580590
8282-541.63-57	CR 304 Resurfacing from CR 305 to US 1	0	0	250,000	220,000	(30,000) Project #439404
8284-541.31-10	Mahogany Blvd Resurfacing from Water Oak Rd to CR305	0	0	100,000	80,000	(20,000) Project #489590
8281-541.63-57	CR2006 Resurfacing from Dead Lake Park to CR305	0	0	0	90,000	90,000 Project #443401
8283-541.63-10	Colbert Lane From SR100 to Palm Coast Parkway	0	0	0	1,687,500	1,687,500 Project #445406
8999-587.98-15	Briarwood Drive Paving Design	0	0	0	50,000	50,000 Project #TBD
8999-587.98-15	Old Kings Rd Box Culvert Replacement	0	0	0	235,000	235,000 Project #TBD
8999-587.98-15	Old Haw Creek Rd from CR304 to SR100 Resurfacing	0	0	0	350,000	350,000 Project #TBD
8999-587.98-15	Durrance Ln from Shedd Ln to Flagler County Line Resurfacing	0	0	0	350,000	350,000 Project #TBD
Completed Projects						
8264-541.63-10	CR 305 Bridge 734086 Construction	1,322,702	1,445,060	0	0	0 Project #440656
8250-541.63-10	John Anderson Hwy SR100	53,415	1,603,815	0	0	0 Project #480640
8242-541.63-10	CR 305 Box Culverts Replacement	148,603	557,151	0	0	0 Project #075403
8244-541.63-63	Roberts Rd Pedestrian/Bicycle Path	0	391,361	0	0	0 Project #535576
8246-541.63-08	SR100 Landscaping Belle Terre Pkwy to US1	35,000	505,168	0	0	0 Project #550713
8220-541.63-xx	US1 Sidewalk Improvement Construction	78,486	0	0	0	0 Project #517141
8230-541.63-xx	SR 100 Sidewalks Ph.2&3 to Roberts Road	987,150	0	0	0	0 Project #514141
8235-541.xx-xx	Matanzas Wds Sidewalk US1 to Bird of Paradise	680,298	0	0	0	0 Project #541524
8236-541.xx-xx	Old Kings Rd Sidewalk from SR100 to O.K. Elem.	15,021	0	0	0	0 Project #541521
8237-541.xx-xx	SR 100 Sidewalk Belle Terre to Bunnell	127,375	0	0	0	0 Project #541523
8238-541.63-10	Old Kings Rd Turn Lanes Into Old Kings Elementary	23,586	0	0	0	0 Project #541522
8245-541.63-70	CR 305 Bridge 734082	267,559	0	0	0	0 Project #440655
8251-541.63-10	Bunnell Elementary Trails	248,982	2,068,091	300,000	0	(300,000) Project #075525
8247-541.63-10	CR 302 Resurfacing from CR 305 to SR 100	17,328	1,821,896	994,001	0	(994,001) Project #446590
8263-541.63-10	Airport South Entrance Rd - Phase II	714,972	147,893	1,219,503	0	(1,219,503) Project #050265 fr FD 401 rollover
Total Grant Project Expenditures		4,720,477	8,902,490	11,794,083	15,558,656	3,764,573
TOTAL FUND REVENUES						
		7,541,795	12,201,804	14,329,629	18,360,382	4,030,753
TOTAL FUND EXPENDITURES						
		7,541,795	12,201,804	14,329,629	18,360,382	4,030,753
						Overall Revenue Incr/Decr:
						28.13%
						Overall Expenditure Incr/Decr:
						28.13%



APPROVED BUDGET FY 2016-2017



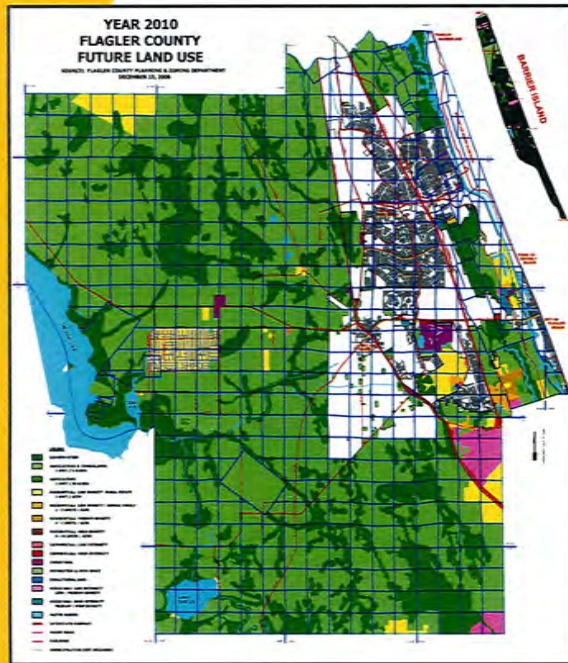
Director: Mrs. Sally Sherman
1769 E Moody Blvd
Bunnell, FL 32110
(386) 313-4081

GROWTH MANANGEMENT SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
Florida Sales Tax 1/2 Cent Revenue (State)	239,089	335,843	190,000	190,000	0	
Building Permits	512,211	659,827	600,000	606,000	6,000	
Licenses	88,823	106,810	84,000	87,320	3,320	
Inspections	63,255	139,335	73,500	111,605	38,105	
Review Fees	83,394	89,938	83,000	83,830	830	
Fees	153,715	182,922	146,100	145,530	(570)	
Fines and Forfeitures	2,895	4,030	500	3,050	2,550	
Cash Carry Forward	1,065,081	1,224,337	1,144,369	1,653,987	509,618	
Miscellaneous Revenue	30,802	38,200	73,100	26,961	(46,139)	
Less 5% Statutory Reduction	0	0	(62,510)	(62,716)	(206)	
Total Revenues	2,239,265	2,781,242	2,332,059	2,845,568	513,509	Overall Revenue Increase/Decrease: 22.02%
Expenditures						
Planning and Zoning/Administration	383,015	383,437	398,391	588,142	189,751	
Code Enforcement	121,782	113,998	133,343	148,544	15,201	
Building Department	1,300,140	1,603,758	1,528,701	1,723,208	194,507	
Transfers, Pooled, Reserves	400,692	530,061	271,624	385,674	114,050	
Total Expenditures	2,205,629	2,631,254	2,332,059	2,845,568	513,509	Overall Expenditure Increase/Decrease: 22.02%
Revenues vs. Expenditures	33,636	149,988	0	0	0	
Personnel Summary-Positions						
Planning & Zoning/Administration	5.50	4.50	4.90	5.40	0.50	
Code Enforcement	2.00	2.00	1.90	2.28	0.38	
Total Positions	7.50	6.50	6.80	7.68	0.88	

The Planning and Zoning Department adopts and enforces zoning regulations for the health, safety and general welfare of the public. The office maintains and updates the Comprehensive Plan and the Land Development Code. It also reviews all land development and building permits for compliance with the Comprehensive Plan's goals, objectives, policies, zoning regulations, and concurrency requirements.



SUMMARY

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Sales Tax 1/2 Cent Revenue	85,063	0	95,000	95,000
Fees	126,924	152,146	119,100	118,260
Inspections	61,394	137,590	71,500	109,585
Licenses	26,240	25,912	25,000	25,000
Review Fees	83,394	89,938	83,000	83,830
Cash Carry Forward	0	0	24,471	178,051
Less 5% Statutory Reduction	0	0	(19,680)	(21,584)
	383,015	405,586	398,391	588,142

Expenditures

Personnel	362,272	368,399	380,986	418,245
Operating	17,753	15,038	17,405	169,897
	380,025	383,437	398,391	588,142

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary-Positions				
Planning Director	1.00	1.00	1.00	1.00
Development Review Planner III	1.00	1.00	1.00	1.00
Central Permitting Tech	0.50	0.50	0.50	0.50
Land Development Tech	1.00	0.00	0.00	0.00
Development Engineer	1.00	1.00	1.00	1.00
Planner I	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.40	0.40
Customer Svc Enhancement Permit	0.00	0.00	0.00	0.50
Total Positions	5.50	4.50	4.90	5.40



PLANNING AND ZONING – General Fund – FY 2016-2017



Primary Functions

- ❖ Ensure the health, safety, and general welfare of the public through the adoption and enforcement of codes and regulations related to the development of property within unincorporated Flagler County
- ❖ Maintain and regularly update the Comprehensive Plan and Land Development Code as necessary to ensure continued consistency and compliance with State law and accepted standard planning principles and practices
- ❖ Review all land development and building permits for compliance with the Comprehensive Plan goals, objectives, and policies and zoning regulations, including concurrency availability
- ❖ Inform the public through the public hearing process of land development activities occurring within the unincorporated area of the County and solicit public comment
- ❖ Work closely with incorporated cities and towns within the County, neighboring jurisdictions, and State and Federal agencies on coordinated, cooperative planning efforts that maximize the public benefit while minimizing the expenditure of public resources
- ❖ Perform environmental protection and preservation activities, including gopher tortoise relocation, wetland permitting, manatee protection, and related functions in coordination with State and Federal agencies

Goals FY 2016-17

- To coordinate land use planning and zoning administration efforts for the purpose of maintaining the high quality of life currently enjoyed by its residents, promoting a diverse housing stock, preserving existing unique environmental resources and promoting the future social, economic, and environmental sustainability

Strategic Objectives

- ✓ Develop an RFQ for the completion of the Land Development Code
- ✓ Maintain planning and zoning training opportunities for the upcoming year
- ✓ Explore the creation of collaborative planning programs with adjacent governments

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 16-17	PROJECTED FY 16-17
Applications for Review, Buildable Lot/Parcel, Future Land Use Map Amendment, Rezoning, Re-submittal of TRC Project –Plans, Site Dev Plan Review Under 5 Acres, Special Exception, Special Event, Variance and Special Use	#	21	35	46	50
Site Development Plan In PUD, Preliminary Plat to TRC/PB, Planned Unit Development, Site Development Plan Review Under 5 Acres, Preliminary Plat to BCC, Final Plat to BCC and Re-submittal Final Plat to BCC	#	10	10	26	30
Coastal Construction Control Line – FDEP Review	#	6	4	5	6
Renew Short Term Vacation Certificate	#	0	0	0	0
Short Term Vacation Rental Applications	#	0	53	5	10
Planning and zoning training opportunities	#	3	3	3	3



The Planning and Zoning section is an important link when communicating with land developers, property owners and citizens the standards and procedures for developing land in unincorporated Flagler County. These considerations are outlined in Flagler County's Comprehensive Plan and Land Development Code. The Comprehensive Plan is the regulatory source document for future building and expansion in the County, while the County's Land Development Code provides the specific guidance to complete specific land development activities.

The Planning and Zoning section responds to inquiries about the development potential of properties and provides zoning verifications. The section also assists applicants in pursuing land use approvals, changes, and amendments, including site plan reviews. Staff prepares technical reports and analyses for land use, zoning, site plans and other land development applications for presentation to a staff level Technical Review Committee, the Planning & Development Board, and the Board of County Commissioners, as applicable, for their review and decision.

The majority of the essential functions of the Planning and Zoning section are mandated by the State as part of Florida's coordinated growth management program. Therefore, the section works closely with the incorporated cities and towns within the County to accomplish this mission.

Major Initiatives / Highlights

- Complete rewrite of Current Land Development Code
- Developing a number of major ordinances
- Processing a number of major plan amendments
- Administering the increase in development activity and processing various requests for consideration before the Technical Advisory Committee, Planning and Development Board and the Board of County Commissioners
- Evaluate applications for streamlining and process improvement

Flagler County Board of County Commissioners
FY 2016-2017

MUNICIPAL SERVICES FUND - PLANNING & ZONING

SPECIAL REVENUE FUND

Fund 180 Dept 1700	DESCRIPTION Revenues	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
335.18-01	Sales Tax 1/2 Cent Revenue	85,063	0	95,000	95,000	0	
335.14-00	Mobile Home Licenses	27,397	28,841	25,000	25,000	0	
335.15-00	Alcoholic Beverage Licenses	26,240	25,912	25,000	25,000	0	
342.51-00	Development Engineering Inspections	15,169	42,230	15,500	15,655	155	
341.92-00	Development Engineering Review Fees	78,819	89,301	82,500	83,325	825	
329.02-02	ROW Utilization/Permit & Review Fees	18,674	18,060	13,000	13,130	130	
341.92-02	Administrative Fee (Impact Fee - Schools)	17,206	20,248	15,000	15,000	0	
341.92-03	Administrative Fees (Impact Fee-Trans)	40	0	0	0	0	
341.92-04	Administrative Fees (Impact Fee-Parks)	1	3,813	0	0	0	
342.50-00	Construction Plan Review (fees subdiv)	15,295	26,560	22,000	22,220	220	
342.52-00	Swale Grade Sheet Review Fees	4,575	637	500	505	5	
349.01-01	Dev Svc Application Fees	44,289	50,323	41,000	41,410	410	
349.01-02	Dev Svcs-Admin-Other Cities	2,007	3,006	1,600	1,500	(100)	
349.02-00	DRI Fees/CDD Fees	1,500	0	1,500	0	(1,500)	
349.05-00	LUC/Planning Review Fees	46,225	95,360	56,000	93,930	37,930	
90-00;10-00	Miscellaneous; Interest-Investments	515	1,295	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(19,680)	(21,584)	(1,904)	
	Sub-Total Revenues	383,015	405,586	373,920	410,091	36,171	
399.00-00	Cash Carry Forward	0	0	24,471	178,051	153,580	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	383,015	405,586	398,391	588,142	189,751	47.63%
	Expenditures						
515.10-12	Regular Salaries	282,470	290,855	294,776	313,152	18,376	Wage Adj \$1,000/empl; 50 FTE Cust Srvc Enh Permit
515.10-xx	Employee Benefits	79,802	77,544	86,210	105,093	18,883	Insurance Increase
	Total Personnel Services	362,272	368,399	380,986	418,245	37,259	
31-10; 34-10	Professional/Other Contracted Services	361	344	140	150,150	150,010	
515.40-10	Travel Expenses	0	6	0	0	0	
515.41-10	Communications	900	133	235	612	377	
515.42-01	Postage Expense	963	2,314	2,000	2,000	0	
515.45-20	Vehicle Insurance	233	239	240	245	5	
515.46-10	Building/Equipment Repairs	125	0	0	0	0	
515.46-20	Vehicle Repair	97	596	600	600	0	
515.46-30	Maintenance Agreements	8,316	1,765	8,250	9,500	1,250	
515.46-40	Small Tools and Equipment	13	228	100	100	0	

Flagler County Board of County Commissioners
FY 2016-2017

MUNICIPAL SERVICES FUND - PLANNING & ZONING

SPECIAL REVENUE FUND

Fund 180	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 1700		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-)	
	Expenditures - Continued						
515.47-10	Printing & Binding	275	11	500	500	0	
515.49-15	Advertising	748	3,271	1,500	1,500	0	
515.49-18	Bank Analysis Fees	265	297	340	340	0	
515.51-10	Office Supplies	1,691	3,048	1,500	2,000	500	
515.51-11	Office Equipment	1,161	106	500	1,100	600	
515.51-20	Data Processing Supplies	0	0	100	0	(100)	
515.52-10	Gas, Oil, Lubricants	1,076	1,408	1,100	750	(350)	
515.52-20	Clothing & Wearing Apparel	0	147	0	200	200	
52-12; 52-15	Other Operating Expenses	35	276	300	300	0	
515.54-10	Publications/Memberships	1,494	849	0	0	0	
	Total Operating Expenditures	17,753	15,038	17,405	169,897	152,492	
515.64-10	Equipment	2,990	0	0	0	0	Overall Expenditure Increase/Decrease:
	Total Capital Expenditures	2,990	0	0	0	0	47.63%
	TOTAL EXPENDITURES	383,015	383,437	398,391	588,142	189,751	

Code Enforcement seeks resolution of violations within the unincorporated areas of Flagler County. It works closely with the Building Department on cases involving unpermitted building, expired permits, and new mobile home inspections. Code Enforcement works with the Planning Department for issues such as unpermitted signs, and illegal tree cutting, as well as other land development code issues. It works with the Growth Management engineer when there is either encroachment of rights of way or unpermitted work in rights of way. Code Enforcement also patrols 10 miles of beach during turtle nesting season to maintain lighting compliance.

TOP 5 VIOLATIONS:

- Signs in the Right of Way
- Unpermitted Work
- Unsafe Sites, Abandoned Structures
- Litter
- Unlicensed activity, contracting

PRIMARY FUNCTIONS:

- Provide for locally licensed and registered contractors to work in Flagler County
- Monitor abandoned structure demolition
- Communicate with governmental agencies
- Resolution of code violation complaints



CODE ENFORCEMENT – General Fund – FY 2016-2017

SUMMARY

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Sales Tax 1/2 Cent Revenue	119,355	206,474	95,000	95,000
Insurance Agent City Lic	31,423	30,153	27,000	30,000
Violation of Local Ordinances	45	40	0	50
Code Enforcement Copies	5,630	6,700	6,100	6,161
Less 5% Statutory Reduction	0	0	(6,405)	(6,561)
Cash Carry Forward	366,021	400,692	283,272	409,568
	522,474	644,059	404,967	534,218
Expenditures				
Personnel	114,433	108,013	117,038	141,137
Operating	7,349	5,985	16,305	7,407
Reserves	400,692	530,061	271,624	385,674
	522,474	644,059	404,967	534,218
Personnel Summary-Positions				
Code Enf Sup/Insp	1.00	1.00	0.95	0.95
Code Enf Insp	1.00	1.00	0.95	0.95
Short Term Vaca Rent Code Compl Off	0.00	0.00	0.00	0.38
Total Positions	2.00	2.00	1.90	2.28



Primary Functions

- ❖ Monitor abandoned structure demolition projects throughout Flagler County
- ❖ Communicate with all State, local and federal agencies
- ❖ Address and seek resolution of code violations to complaints received from various entities
- ❖ During turtle nesting season, the division patrols approximately 10 miles of Flagler County beaches to maintain turtle lighting compliance
- ❖ Provide a mechanism for locally licensed and registered contractors to work in Flagler County through the implementation of a licensing program in compliance with the Florida Statutes
- ❖ Coordinate and notify the proper agencies of licensing violations
- ❖ Monitor and regulate contractor files to ensure proper licenses and insurances are in compliance with local and state regulation

Goals FY 2016-17

- Provide a high level of customer service through training and continued education
- Communication with the Contractor License Review Board and other agencies in order to issue Contractor Licenses in a timely manner
- Coordinate compliance (enforcement) actions to be consistent with the policies and procedures and through coordination with Florida Department of Business and Professional Regulations, Florida Fish and Wildlife Conservation Commission and/or with local Law Enforcement
- Provide advanced notification to license holders of license status prior to renewal date

Strategic Objectives

- ✓ Assist local contractors obtain, retain, and renew their license
- ✓ Educate the public on code regulations, in order to reduce number of complaints issued
- ✓ Maintain Code Enforcement training opportunities for the future
- ✓ Provide exceptional internal and external customer service
- ✓ Provide initial response to all complaints within 48 hours

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Contractor License Renewal Fees Collected	\$	14,220	50,775	38,205	28,300
2. Local Licenses Issued	#	48	40	62	283
3. Renewal of State Contractor License	#	474	1652	525	1060
4. Compliant/Action Orders (Immediate Compliance)	#	2,528	818	802	818
5. Complaint/Full Code Case	#	48	40	50	50
6. Training Opportunities	#	2	2	2	4
7. 48 Hour Initial Response	%	100	100	100	100



The Code Enforcement Section is comprised of code enforcement and contractor licenses. The responsibilities of the Code include but are not limited to identifying potentially unsafe structures and coordination with the building inspection personnel in an effort to obtain compliance through repairs or removal.

Florida Statute Chapter 162 authorizes a county, by ordinance to adopt a code enforcement system that gives authority to impose administrative fines and other noncriminal penalties to provide an equitable, expeditious, effective, and inexpensive method of enforcing any codes and ordinances. The intent is to promote, protect, and improve the health, safety, and welfare of the citizens of the county and of this state.

The County Commission adopted a Contractor Licensing Ordinance (2007-10) outlining regulations for specialty trades and licenses not regulated on the state level. Subsequently, a Licensing program was established in July 2007 to provide for and enforce licensing requirements and to administer testing locally for state and local contractor exams. The regulations also allow for Flagler County to reciprocate with most jurisdictions in Florida, meaning that if a specialty contractor is licensed in one county, his or her license is valid in Flagler County as well. The Contractor Review Board reviews complaints received by citizens and participating jurisdictions relating to contractor issues such as unlicensed activities, work abandonment and working outside the scope of licensure.

Top 5 Violations

- Signs in the Right of Way
- Unpermitted Work
- Unsafe Sites and Buildings (abandoned structures)
- Litter
- Unlicensed Activity; business, contracting, etc.

Major Initiatives / Highlights

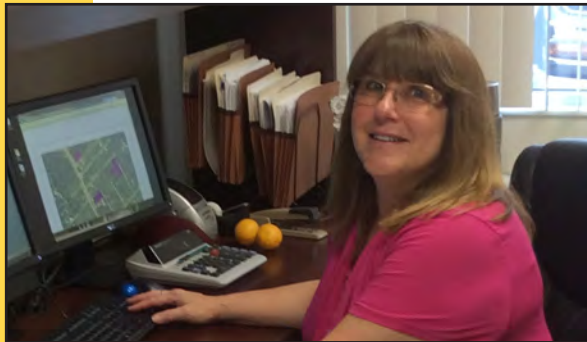
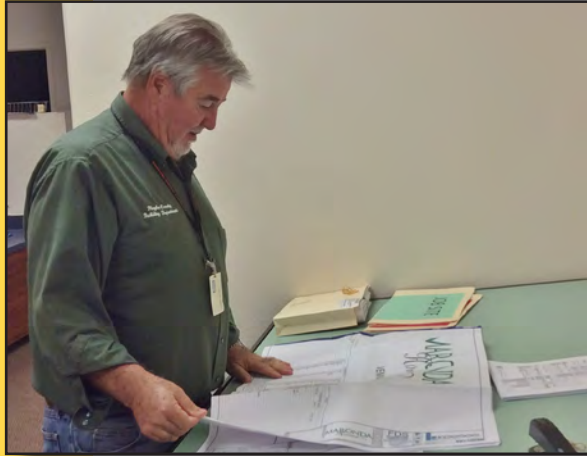
- Training
- Continued education via Florida Association of Code Enforcement Annual Conference attendance
- Coordination with Humane Society
- Coordination with Florida Fish and Wildlife Commission
- Coordination with local Law Enforcement
- Coordination with Florida Department of Business and Professional Regulations
- Host Business and Law Training Course

Flagler County Board of County Commissioners
FY 2016-2017

MUNICIPAL SERVICES FUND - CODE ENFORCEMENT						SPECIAL REVENUE FUND	
Fund 180	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 2001		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
335.18-01	Sales Tax 1/2 Cent Revenue	84,684	77,105	95,000	95,000	0	
335.13-00	Insurance Agent County License	31,423	30,153	27,000	30,000	3,000	
354.00-00;01-	Violation of Local Ordinances	45	40	0	50	50	
369.90-12	Code Enforcement Copies	5,630	6,700	6,100	6,161	61	
398.00-00	Less 5% Statutory Reduction	0	0	(6,405)	(6,561)	(156)	
Sub-Total Revenues		121,782	113,998	121,695	124,650	2,955	
399.00-00	Cash Carry Forward	0	0	11,648	23,894	12,246	Overall Revenue Increase/Decrease:
TOTAL REVENUES		121,782	113,998	133,343	148,544	15,201	11.40%
Expenditures							
529.10-12	Regular Salaries	85,110	80,806	86,332	100,042	13,710	Wage Adj \$1000/employee; Add .38 FTE
529.10-xx	Employee Benefits	29,323	27,207	30,706	41,095	10,389	Insurance Increase
Total Personnel Services		114,433	108,013	117,038	141,137	24,099	
529.34-10	Other Contracted Services	0	13	7,000	0	(7,000)	Demolition expenses moved to the Building Dept
41-10; 41-20	Communications	411	371	475	475	0	
529.42-01	Postage	578	1,073	1,000	1,000	0	
529.44-10	Rentals & Leases	370	212	300	300	0	
529.45-20	Vehicle Insurance	466	479	480	482	2	
529.45-60	Other Insurance & Bonds	123	124	200	200	0	
529.46-20	Vehicle Repair	1,483	459	2,000	2,000	0	
529.46-40	Small Tools & Equipment	0	110	100	100	0	
529.47-10	Printing & Binding	11	185	500	500	0	
51-10; 51-11	Office Supplies/Equipment	933	953	350	500	150	
529.52-10	Gas, Oil, Lubricants	2,661	1,788	3,000	1,500	(1,500)	Based on history and current fuel prices
529.52-12	Other Operating Expenditures	0	58	100	100	0	
529.52-20	Clothing & Wearing Apparel	234	125	250	250	0	
529.52-30	Data Processing Software	0	0	100	0	(100)	
529.54-10	Publications/Memberships	75	35	450	0	(450)	
529.54.20	Conference/Seminar Registration	4	0	0	0	0	
Total Operating Expenditures		7,349	5,985	16,305	7,407	(8,898)	
TOTAL EXPENDITURES		121,782	113,998	133,343	148,544	15,201	Overall Expenditure Increase/Decrease: 11.40%

MUNICIPAL SERVICES FUND - RESERVES						
Fund 180	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES
Dept 5000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)
Revenues						
335.18-01	Sales Tax 1/2 Cent Revenue	34,671	129,369	0	0	0
	Cash Carry Forward	366,021	400,692	271,624	385,674	114,050
TOTAL REVENUES		400,692	530,061	271,624	385,674	114,050
Reserves						
	Personal Services Reserve	0	0	15,000	15,000	0
	Reserves	400,692	530,061	256,624	370,674	114,050
TOTAL RESERVES		400,692	530,061	271,624	385,674	114,050
Overall Expenditure Increase/Decrease: 41.99%						

The Building Department reviews building plans, conducts required inspections, assesses potentially dangerous structures, and posts unsafe notices as needed. The department communicates with contractors, developers, citizens and design professionals on code related issues, and maintains all permitting records as required by state law. It provides a program for locally licensed and registered contractors to work in Flagler County according to statute. The Building Department monitors and regulates contractors' files to ensure proper licenses and insurance are in compliance with local and state regulations. It reviews plans and inspections for the Flagler County School Board and with the City of Flagler Beach through interlocal agreements.



SUMMARY

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Revenues				
Building Permits	512,211	659,827	600,000	606,000
Fees	26,791	30,776	27,000	27,270
Fire Inspection Fees	1,861	1,745	2,000	2,020
Other	25,172	31,500	67,000	20,800
Contractor Licenses	31,160	50,745	32,000	32,320
Staff Time-Admin Charges	1,035	1,530	0	0
Unlicensed Contractors	2,850	3,990	500	3,000
Less 5% Statutory Reduction	0	0	(36,425)	(34,571)
Cash Carry Forward	699,060	823,645	836,626	1,066,368
	1,300,140	1,603,758	1,528,701	1,723,208

Expenditures

Personnel	416,643	486,492	510,502	566,037
Operating	56,868	69,638	55,372	194,149
Capital	2,990	48,803	52,000	46,000
Reserves	823,639	998,825	910,827	917,022
	1,300,140	1,603,758	1,528,701	1,723,208

Personnel Summary-Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Chief Building Official	1.00	1.00	1.00	1.00
Chief Building Inspector	1.00	1.00	1.00	1.00
Senior Building Inspector	1.00	1.00	1.00	1.00
Building Inspector II	1.00	1.00	2.00	2.00
Central Permitting Technician	0.50	1.50	1.50	1.50
Licensing Manager	1.00	1.00	0.00	0.00
Code Enforcement	0.00	0.00	0.10	0.10
Admin. Assistant	0.00	0.00	0.60	0.60
Short Term Vaca Rental Code Comp	0.00	0.00	0.00	0.13
Cust. Service Enhancement Permit	0.00	0.00	0.00	0.50
Total Positions	5.50	6.50	7.20	7.83



BUILDING DEPARTMENT – General Fund – FY 2016-2017



Primary Functions

- ❖ Conduct code compliant plan review and required inspections to protect the property and the general health, safety and welfare of all citizens who occupy and utilize buildings and structures
- ❖ Assess potentially dangerous structures and post unsafe notices as deemed appropriate
- ❖ Communicate with contractors, developers, citizens and design professionals on code related issues
- ❖ Maintain all permitting records in accordance with Florida Statute Chapter 119 records management law
- ❖ Educate the contractors and public as to the functions of the Building Section, associated codes, ordinances, laws, and rules. This is accomplished through monthly Flagler County Homebuilders Association newsletters, mass e-mails, County Website, and educational videos

Goals FY 2016-17

- Provide exceptional internal and external customer service.
- Provide the same quality of customer service with inspections and guidance in the construction of safe and sustainable buildings. Achieve code compliance through efficient plan reviews, permitting, inspection and public education, ensuring a safe-built environment that will promote fire prevention.
- Apply statute requirements, codes and procedures in a fair and consistent manner.

Strategic Objectives

- ✓ Provide exceptional internal and external customer service
- ✓ Apply statutes, codes and procedures in a fair and consistent manner
- ✓ Be fiscally responsible and accountable by increasing reserves by 2 percent
- ✓ Enhance employee excellence and development by providing for a minimum of one training opportunity
- ✓ Enhance technology and other job-related tools to increase productivity by 5 percent

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Residential Building Permits	#	177	221	189	200
2. Commercial Building Permits	#	9	10	27	30
3. Permits Issued "Other"	#	1737	1949	1869	1906
4. Total Inspections	#	9290	11194	11736	11970
5. Construction Valuation of Issued Permits	\$	83,506,354	120,36,794	117,428,655	119,777,228
6. Reserves Increase Over FY	%	.61	1.32	.46	.99
7. Training Opportunities Accomplished	#	5	5	6	9



Flagler County Building Section is comprised of Permitting and Inspection. Building plan review and inspections are supported by a special revenue fund using only permitting, plan review, and licensing fees to operate.

Permitting and Inspection personnel are responsible for code compliant plan reviews and required inspections for construction projects located in unincorporated Flagler County, the Towns of Beverly Beach and Marineland, and Flagler County School Board.

In June 2011, the Board of County Commissioners (BOCC) and the Town of Beverly Beach signed an interlocal agreement that authorizes Flagler County’s Building Department to perform plan review and inspections for its jurisdiction. For its efforts, the Building Department retains 90% of the Town of Beverly Beach’s assessed building permit fees.

In July 2014, the BOCC and the Town of Marineland entered into an interlocal agreement that provides for building code and fire plans review, planning permit review and engineering and permit and development review services.



In December 2008 Flagler County entered into an interlocal agreement to conduct permitting and plan review services for the Flagler County School Board projects.

Direct and indirect costs associated with performing these functions are paid in accordance to Florida Statutes.

Major Initiatives / Highlights

- Building staff trained to utilize permit tracking software more efficiently
- Secure additional licensure
- Evaluate Technology for enhancements
- Educate building community on use of Online Permit Information System (OPIS)
- Partnered with Home Buildings Association to discuss Building Code Changes
- Participated in Home Builders Association round table

Flagler County Board of County Commissioners
FY 2016-2017

BUILDING DEPARTMENT FUND

SPECIAL REVENUE FUND

Fund 181 Dept 2000/5000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +(-)	COMMENTS
Revenues							
322.00-00	Building Permit Revenue	512,211	659,827	600,000	606,000	6,000	
322.01-00	Education Fee for Inspectors	14,084	15,808	14,000	14,140	140	.01% of Permit Fee (per Fee Resolution)
322.02-00	Building Permit Fees Other Cities	21,564	11,690	60,000	12,000	(48,000)	
322.03-01	Technology Fee	12,707	14,968	13,000	13,130	130	
329.01-01	Contractor Licenses	31,160	50,745	32,000	32,320	320	Per Interlocal Agreement
329.02-03	Inspection Fee for School Board	489	15,159	5,000	5,000	0	
329.02-04	Staff Time-Admin Charges	1,035	1,530	0	0	0	
342.20-00	Fire Protection Fee	1,008	993	600	606	6	
349.06-00	Fire Inspection Review	853	752	1,400	1,414	14	
354.12-01	Unlicensed Contractor Fines	2,850	3,990	500	3,000	2,500	
354.12-02	Unsafe Structure Lien Satisfaction	1,372	0	500	200	(300)	
361.10-00	Interest for Fund	904	2,495	0	2,100	2,100	
369.90-03	Radon Gas	843	2,156	1,500	1,500	0	
398.00-00	Less 5% Statutory Reduction	0	0	(36,425)	(34,571)	1,855	
Sub-Total Revenues		601,080	780,113	692,075	656,840	(35,236)	
399.00-00	Cash Carry Forward	699,060	823,645	836,626	1,066,368	229,742	Overall Revenue Increase/Decrease:
TOTAL FUND REVENUES		1,300,140	1,603,758	1,528,701	1,723,208	194,507	12.72%
Expenditures							
524.10-12	Regular Salaries	317,974	369,641	385,560	413,938	28,378	Wage adj \$1000/emp.; .13 Code Compl/.50 Cntrl Perm
524.10-xx	Employee Benefits	98,669	116,851	124,942	152,099	27,157	Insurance Increase; Add .63 FTE
Total Personnel Services		416,643	486,492	510,502	566,037	55,535	
31-10; 49-18	Professional Services;Bank Analysis Fees	694	832	690	900	210	
524.34-10	Other Contracted Services	59	84	4,600	75,000	70,400	Demolition of Unsafe Structures
524.40-10	Travel	601	3,073	500	500	0	
524.40-12	Building Department - Education	11,720	457	5,000	5,000	0	Per Fee Resolution
524.41-10	Communications Recurring	1,135	875	1,465	1,560	95	
524.42-01	Postage	307	1,165	1,200	600	(600)	
524.44-10	Rentals & Leases	360	711	500	620	120	
524.45-20	Vehicle Insurance	932	957	1,170	1,204	34	
524.45-60	Other Insurance & Bonds	371	247	625	625	0	
524.46-10	Building/Equipment Repairs	744	1,012	10	20	10	
524.46-20	Vehicle Repair	2,449	3,986	1,250	2,250	1,000	
524.46-30	Maintenance Agreements	20,224	28,247	20,950	21,300	350	Sharing development review software maintenance

Flagler County Board of County Commissioners
FY 2016-2017

BUILDING DEPARTMENT FUND

SPECIAL REVENUE FUND

							COMMENTS
Fund 181 Dept 2000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +(-)	
Expenditures (Continued)							
524.46-40	Small Tools & Equipment	308	638	100	600	500	
524.47-10	Printing & Binding	1,079	501	500	2,000	1,500	
49-10;49-15	Other Current Charges:Advertising	0	96	0	2,000	2,000	Fees Paid to City Of Bunnell for Permit Act.Cty Limits
524.51-10	Office Supplies	936	2,085	2,000	2,000	0	
524.51-11	Office Equipment	1,453	5,773	700	700	0	
524.52-10	Gas, Oil, Lubricants	9,133	7,437	9,000	5,500	(3,500)	
524.52-12	Other Operating Expenditures	22	34	100	200	100	
524.52-20	Clothing & Wearing Apparel	651	703	625	625	0	
524.52-30	Data Processing Software	1,693	1,058	1,272	68,200	66,928	Potential Upgrade/Customer Srvc. Enhancement
524.54-10	Publications/Memberships	1,118	5,439	2,115	2,745	630	
524.54.20	Conference/Seminar Regist.	879	1,380	1,000	0	(1,000)	
54-21;55-01	Employee Education & Training Cost	0	2,848	0	0	0	
Total Operating Expenditures		56,868	69,638	55,372	194,149	139,777	
524.64-10	Equipment	2,990	48,803	52,000	46,000	(6,000)	Rolling Stock Repl w/ 1/2 Ton Pick-Up 4x4; Add another repl vehicle
Total Capital Expenditures		2,990	48,803	52,000	46,000	(6,000)	
TOTAL EXPENDITURES		476,501	604,933	617,874	806,186	188,312	Overall Expenditure Increase/Decrease: 30.48%

BUILDING FUND - RESERVES

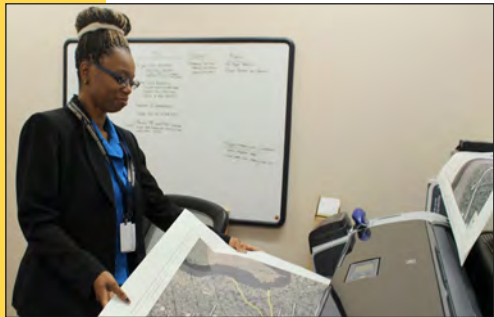
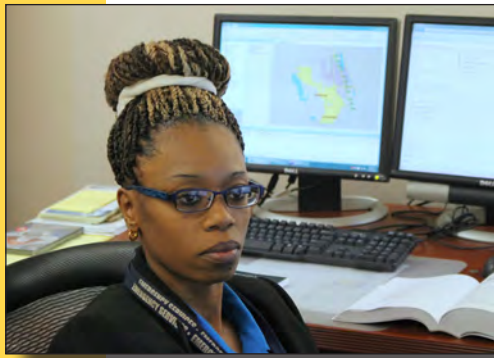
SPECIAL REVENUE FUND

							COMMENTS
Fund 181 Dept 5000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +(-)	
587.98-10	Reserves for Contingency	737,091	964,409	885,992	893,022	7,030	
587.98-11	Designated for Future Use	86,548	34,416	14,835	4,000	(10,835)	Education Only Funds
587.98-41	Personal Services Reserve	0	0	10,000	20,000	10,000	Increase based on current liability
Total Reserves		823,639	998,825	910,827	917,022	6,195	
TOTAL FUND EXPENDITURES		1,300,140	1,603,758	1,528,701	1,723,208	194,507	Overall Expenditure Increase/Decrease: 12.72%



APPROVED BUDGET FY 2016-2017

Flagler County Emergency Services assigns an “enhanced” 9-1-1 address to help emergency responders find households and businesses faster. The county verifies that there are no duplicates, and that addresses are in sequence with Flagler County’s scheme. An E-911 address may also be required by the phone or electric company, for building permits, and mail or package delivery.



SUMMARY

Revenues

Wireless Fees \$0.40
 Landline Fees \$0.40
 E911 Pre-Paid
 E-911 Address Assignment Fee
 Interest
 Cash Carry Forward
 Refund Prior Year Expense
 Less 5% Statutory Reduction

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Wireless Fees \$0.40	233,488	250,313	192,000	239,334
Landline Fees \$0.40	211,035	191,137	163,200	184,883
E911 Pre-Paid	0	0	0	35,000
E-911 Address Assignment Fee	55	197	50	50
Interest	637	2,108	1,200	1,200
Cash Carry Forward	739,031	618,732	645,154	705,400
Refund Prior Year Expense	0	3,750	0	0
Less 5% Statutory Reduction	0	0	(22,263)	(23,023)
	1,184,246	1,066,237	979,341	1,142,844

Expenditures

Personnel
 Operating
 Capital
 Reserves
 Grants

Personnel	156,028	145,444	123,904	131,375
Operating	275,247	205,042	270,117	270,041
Capital	134,239	6,856	50,000	150,000
Reserves	618,732	708,895	535,320	591,428
Grants	86,404	0	0	0
	1,270,650	1,066,237	979,341	1,142,844

Personnel Summary-Positions

E-911 GIS Specialist
 E911 Coordinator (Split Funded)
 E911 Data Base Specialist
 Mitigation Planner
 GIS/E-911 Coordinator

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
E-911 GIS Specialist	1.00	1.00	0.00	0.00
E911 Coordinator (Split Funded)	0.75	0.75	0.00	0.00
E911 Data Base Specialist	1.00	1.00	1.00	1.00
Mitigation Planner	0.00	0.15	0.00	0.00
GIS/E-911 Coordinator	0.00	0.00	1.00	1.00
Total Positions	2.75	2.90	2.00	2.00



E911 ADDRESSING – General Fund – FY 2016-2017



The E911 Section provides for the management of the County Next Generation 9-1-1 System and ensures the accuracy and reliability of the local 9-1-1 Service. This includes continuous timely revisions and maintenance to the various E911 location databases, the E911 GIS mapping information used for locating callers, as well as the management of the E911 equipment needed to receive and process 9-1-1 calls. The E911 Division has 2 personnel. E911 is funded by the \$0.50 monthly surcharge on subscriber phone lines within Flagler County.

E911 also issues addresses and provides street designations, investigates and corrects potential 9-1-1 problems, creates mapping data that is used in the Computer Aided Dispatch (CAD) system. While rarely seen by the public, the work performed by E911 is very important and the information utilized must be highly accurate. Anytime a person calls 9-1-1 for help, the location information retrieved from E911 databases and the supporting GIS mapping information are the first systems utilized by dispatch to help the caller.

The highest priority for the E911 database is to provide countywide accurate, dependable, and timely information for dispatchers when a 9-1-1 call is received. The Flagler County 9-1-1 System operates under the State Emergency Number Plan administered by the Florida Department of Management Services in accordance with Florida Statute 365.171. Additional mandates from the Florida Department of Law Enforcement, Florida Department of Management Services, Florida Fire Chief's Association, and Flagler County Code apply. Operational directives come from the same agencies.

Primary Functions

- ❖ Manage County Enhanced 9-1-1 system and prepare for Next Generation 9-1-1 service delivery
- ❖ Ensure accuracy and reliability of the E911 service and coordinate with all telephone service providers
- ❖ Create and maintain mapping for Computer Aided Dispatch (CAD) system
- ❖ Create and maintain the Master Street Address Guide (MSAG) and Automatic Location Identification (ALI) databases
- ❖ Assign addresses for new developments and streets
- ❖ Creates, maintains, synchronizes, and quality controls data for use in CAD system, coordinates data with Master Street Address Guide (MSAG), and displays data using mapping programs
- ❖ Coordinate county 911 system training and programs
- ❖ Ensure systems are compatible with Next Generation (text message and video) 9-1-1 technology
- ❖ Maintain all E911 requirements as dictated by the Florida Department of Management Services

EMERGENCY COMMUNICATIONS E-911-EMERGENCY SERVICES

SPECIAL REVENUE FUND

Fund 302 Dept 1722	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
335.22-01	E911 Assessment \$0.40 per land line	211,035	191,137	163,200	184,883	21,683	
335.22-02	E911 Assessment \$0.40 per wireless	233,488	250,313	192,000	239,334	47,334	
335.22-02	E911 Pre-Paid	0	0	0	35,000	35,000	
342.90-01	E-911 Address Assignment Fee	55	197	50	50	0	
10-00,30-00	Interest	637	2,108	1,200	1,200	0	
369.30-00	Refund-Prior Year Expense	0	3,750	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(22,263)	(23,023)	(760)	
	Sub-Total Revenues	445,215	447,505	334,187	437,444	103,257	
399.00-00	Cash Carry Forward	739,031	618,732	645,154	705,400	60,246	
	TOTAL REVENUES	1,184,246	1,066,237	979,341	1,142,844	163,503	Overall Revenue Increase/Decrease: 16.70%
Expenditures							
529.10-12	Regular Salaries	113,367	109,691	92,928	95,662	2,734	Wage adjustment \$1,000/employee
529.10-xx	Employee Benefits	42,661	35,753	30,976	35,713	4,737	Insurance Increase
	Total Personnel Services	156,028	145,444	123,904	131,375	7,471	
529.31-10	Professional Services	5,930	385	375	375	0	
529.34-10	Other Contracted Services	12,813	1,079	18,500	5,000	(13,500)	FY16 911 Call Location Map Accuracy \$15K
40-10; 55-01	Travel/Training	4,024	1,348	12,164	13,314	1,150	
529.41-01	Communication Devices & Accessories	0	0	0	200	200	
41-10; 41-20	Communications	82,115	94,541	113,896	115,816	1,920	
529.42-01	Postage Expense	25	22	100	100	0	
529.45-20	Vehicle Insurance	233	239	281	281	0	
529.46-10	Building/Equipment Repairs	300	6	2,500	2,500	0	
529.46-20	Vehicle Repair	353	302	610	610	0	
529.46-30	Maintenance Agreements	143,662	97,067	118,781	126,685	7,904	
529.46-40	Small Tools & Equipment	3,420	779	0	0	0	
529.47-10	Printing & Binding	0	35	0	0	0	
529.48-10	Promotional Activities	0	0	400	400	0	
529.49-18	Bank Analysis Fees	265	297	400	400	0	
529.51-10	Office Supplies	144	21	625	550	(75)	
529.51-11	Office Equip under \$1,000	8,939	7,129	0	1,500	1,500	Headsets for Dispatch
529.52-10	Gas, Oil & Lubricants	264	184	390	390	0	
529.52-12	Other Operating Expenses	4,451	660	0	700	700	
529.52-30	Data Processing Software	5,877	282	0	0	0	
529.54-10	Publications/Memberships	1,157	366	720	720	0	
529.55-03	Conference/Seminar Registration	1,275	300	375	500	125	
	Total Operating Expenditures	275,247	205,042	270,117	270,041	(76)	
529.64-10	Capital Outlay/Equipment	134,239	6,856	50,000	150,000	100,000	E-911 Selective Routing Project # TBD
	Total Capital Expenditures	134,239	6,856	50,000	150,000	100,000	
	SUBTOTAL EXPENDITURES	565,514	357,342	444,021	551,416	107,395	

EMERGENCY COMMUNICATIONS E-911-EMERGENCY SERVICES

SPECIAL REVENUE FUND

Fund 302 Dept 5000		ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Reserves						
587.98-11	E911 Future Equipment Replacement	618,732	708,895	0	591,428	591,428	Potential upgrade & replacement of system
587.98-57	Future Capital Outlay - Building	0	0	535,320	0	(535,320)	
	Total Reserves	618,732	708,895	535,320	591,428	56,108	
	TOTAL EXPENDITURES	1,184,246	1,066,237	979,341	1,142,844	163,503	Overall Expense Increase/Decrease: 16.70%

EMERGENCY COMMUNICATIONS E-911 GRANTS-EMERGENCY SERVICES

SPECIAL REVENUE FUND

Fund 302 Dept 86xx	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
334.15-07	Public Safety State Grant/E911	83,404	0	0	0	0	
	TOTAL GRANT REVENUES	83,404	0	0	0	0	
	Expenditures						
529.34-10	Other Contracted Services	86,404	0	0	0	0	
	TOTAL GRANT EXPENDITURES	86,404	0	0	0	0	
	TOTAL FUND REVENUES	1,267,650	1,066,237	979,341	1,142,844	163,503	
	TOTAL FUND EXPENDITURES	1,270,650	1,066,237	979,341	1,142,844	163,503	

Sixty-seven percent of the monies in the wireless category shall be distributed each month to counties, based on the total number of service identifiers in each county, and shall be used exclusively for payment of:

1. Authorized expenditures, as specified in s. 365.172(9)
2. Costs to comply with the requirements for E911 service contained in the order and any future rules related to the order.

The Flagler Executive Airport (identifier FIN) is a county-owned, public use, general aviation airport that is operated and maintained under the Flagler County Board of County Commissioners. The airport's operation and maintenance are the responsibility of its director and staff. Flagler Executive Airport primarily serves corporate aviation and other general uses. There are no scheduled airlines providing service at the airport. The airfield has two 5,000-foot runways and a 3,000-foot water runway. It is the busiest general aviation airport with a contract Air Traffic Control Tower in the state of Florida.



SUMMARY

Revenues

Rents/CAM Charges
 Sale of Fuel
 User Fees
 Utilities Reimbursement
 Sale of Oil
 Interest
 Contributions
 Miscellaneous
 Grant Awards
 Less 5% Statutory Reduction
 Cash Carry Forward

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Rents/CAM Charges	565,029	975,217	1,263,609	1,381,853
Sale of Fuel	956,872	750,778	888,500	689,000
User Fees	11,490	13,463	17,500	18,000
Utilities Reimbursement	24,180	29,297	24,000	24,000
Sale of Oil	4,017	1,854	3,000	1,200
Interest	2,042	1,272	0	500
Contributions	0	134,512	0	0
Miscellaneous	201,087	18,758	3,500	3,500
Grant Awards	1,463,629	4,304,317	11,256,271	6,500,850
Less 5% Statutory Reduction	0	0	(108,348)	(74,480)
Cash Carry Forward	2,401	9,340	499,325	369,041
	3,230,747	6,238,808	13,847,357	8,913,464

Expenses

Personnel
 Operating
 Debt Service
 Reserves
 Capital Equipment
 Capital Projects

Personnel	323,847	346,591	397,701	396,541
Operating	2,063,877	2,189,114	1,041,437	910,674
Debt Service	303,837	248,760	668,735	584,911
Reserves	0	0	198,805	364,588
Capital Equipment	38,767	278,730	10,000	45,500
Capital Projects	1,466,030	4,313,657	11,530,679	6,611,250
	4,196,358	7,376,852	13,847,357	8,913,464

Personnel Summary

Airport Director
 Airport Attendant
 Staff Assistant IV
 TWIII
Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Airport Director	1.00	1.00	1.00	1.00
Airport Attendant	4.00	4.00	4.00	4.00
Staff Assistant IV	1.00	1.00	1.00	1.00
TWIII	0.00	0.00	0.50	0.00
Total Positions	6.00	6.00	6.50	6.00

AIRPORT – General Fund – FY 2016-2017



Primary Functions

- ❖ The Airport fulfills a vital role for business and flight training activity as well as for recreational and sport aviation activities.
- ❖ Has both full and self-service fueling operations for than 75 home based aircraft and itinerant aircraft, including services after hours
- ❖ Airfield and facility maintenance including mowing, airfield lighting repair, foreign object debris (FOD) inspection, routine equipment maintenance, and custodial duties
- ❖ The monitoring of UNICOM radio traffic and issue of NOTAM's (Notice to Airmen) as necessary
- ❖ Property management of airport businesses and tenants
- ❖ Maintain an Airport Security Plan
- ❖ Coordination of economic development opportunities in accordance with the Airport Master Plan
- ❖ Enforcement of FAA policies, applicable laws, operational rules and standards
- ❖ Administration of Federal and State grant contracts

Goals FY 2016-17

- To continue to improve the infrastructure of the Flagler Executive Airport to attract more business to the community
- Meet and exceed minimum safety, security and legal standards

Strategic Objectives

- ✓ Obtain a long term lease with an aviation related business
- ✓ To maintain 100% occupancy of T-Hangar and office space
- ✓ To obtain military contract fuel program

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Total number of T-Hangars	#	54	56	56	56
2. Total number of takeoffs/landings	#	164,347	144,258	144,405	155,000
3. Total number of gallons jet fuel sold	#	117,794	116,320	113,790	110,000
4. Total # of AVGAS sold	#	79,428	78,331	83,403	80,000
5. Total \$ of capital projects grant funding	\$	\$2,149,846	\$7,280,932	\$5,125,868	\$13,776,114



The Flagler Executive Airport is a full-service, award winning business and general aviation airport. The county-owned, public use airport is operated and maintained by the Airport Director and staff, under the direction of the Flagler County Board of County Commissioners. The airfield consists of two 5,000 foot long runways and a 3,000 foot water runway. According to Federal Aviation Administration (FAA) operations data, Flagler Executive Airport is one of the busiest General Aviation airports in Florida with approximately 190,000 takeoff and landings per year.

Flagler Executive Airport operates as an enterprise fund. All operations of the Airport, including salaries, operating expenses, repairs and capital projects are funded by internally generated revenues from sales of fuel, building and land leases and T-hangar rentals. The Airport does not receive funding from the County's General Fund.

In addition to revenues obtained from airport operations, the Airport receives grant funding for capital improvements, operational and safety related projects and economic development opportunities from the Florida Department of Transportation (FDOT) and the Federal Aviation Administration (FAA).

The Airport's development is guided by the approved Airport Master Plan. Three major development areas remain on the Airport; Airpark Phase A – approximately 7 acres of airside area; Airpark Phase B – approximately 45 acres of airside and 57 acres of landside area; and the Airport Entrance on State Road 100 – approximately 5 acres of landside area.

Major Airport Tenants

Florida Army National Guard
Delta Engineering Corporation
Enterprise Car Rental
Four Star Aviation
High Jackers Restaurant
Ryan Aviation, Inc.

Major Multi-Tenant Facilities on the Airport

Airport Corporate Center
Triangle Air Business Park

Major Initiatives / Highlights

- Construction of the Relocation and Extension of Runway 11-29- \$12,182,994 (Funding: FAA \$9,334,337 / FDOT \$2,641,185 / Airport Enterprise Fund \$207,472)
- Construction Administration and Observation Services for the Relocation and Extension of Runway 11-29 - \$1,203,120 (Funding: FDOT \$1,203,120)
- Design Phase for General Aviation Terminal and Airport Administration Building - \$350,000 (Funding: FDOT \$350,000)
- Wildlife Hazard Management Plan - \$40,000 (Funding: FDOT \$40,000)

The following facilities will be complete or nearing completion:

- East Flagler Mosquito Control Facility
- Florida Army National Guard Facility

Flagler County Board of County Commissioners
FY 2016-2017

AIRPORT FUND

ENTERPRISE FUND

Fund 401 Dept 4100	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
329.02-04	Business Operating Permit	500	0	500	1,000	500	
344.10-03	Restaurant Rent	13,942	14,165	0	0	0	FY16 is reflected in Space Use Agreement Rent
344.10-04	Large Hangar Rent	59,368	182,608	0	0	0	FY16 is reflected in Space Use Agreement Rent
344.10-05	Tie Down Rent	16,325	23,815	16,380	17,820	1,440	
344.10-06	Sale of Aviation Fuel	395,497	309,613	371,000	304,000	(67,000)	More reflective of actual revenue collections
344.10-07	Sale of Oil	4,017	1,854	3,000	1,200	(1,800)	
344.10-08	Land Leases/Rentals	54,204	38,288	21,718	27,115	5,397	FY16 is reflecting Land Leases only
344.10-09	Office Space Rent	174,901	447,551	0	0	0	FY16 is reflected in Space Use Agreement Rent
344.10-10	Sale of Jet Fuel	561,375	441,165	517,500	385,000	(132,500)	
344.10-11	T-Hangar Rent	199,688	204,060	195,960	203,400	7,440	
344.10-12	User Fees	10,990	13,463	17,000	17,000	0	
344.10-14	Auto/Truck Parking	0	4,800	0	0	0	
344.10-15	Utilities Reimbursement	24,180	29,297	24,000	24,000	0	
344.10-16	Building Maintenance	0	775	0	0	0	
344.10-17	Lawn Maintenance	0	2,000	0	0	0	
344.10-18	Custodial Service	0	4,000	0	0	0	
344.10-19	Pest Control (CAM)	0	440	660	660	0	Delta Engineering
344.10-20	Space Use Agreement Rent	0	0	453,209	462,370	9,161	See Airport Corp Ctr & Runway Business Pk
344.10-21	Common Area Maintenance	0	10,774	9,900	3,900	(6,000)	Delta Engineering
344.10-22	Annual Fire Inspection Fee	0	0	1,796	1,796	0	
344.10-23	Property Association Fees	0	3,026	0	0	0	See Airport Corp Ctr
365.01-00	Interest	2,042	1,272	0	500	500	
362.04-01	Cell Tower Lease	36,720	29,906	30,931	31,863	932	
365.01-00	Surplus Fill Dirt	151,488	3,822	0	0	0	
366.01-00	Contributions In Aid	0	134,512	0	0	0	Corporate Hangar and Developer Contribution FY15
369.90-00-02	Miscellaneous	49,599	14,936	3,500	3,500	0	
369.96-04	Space Rent Consideration	9,881	9,009	2,550	2,688	138	FY16 is reflected in Space Use Agreement Rent
398.00-00	Less 5% Statutory Reduction	0	0	(108,348)	(74,480)	33,868	
	Sub-Total Revenues	1,764,717	1,925,151	1,561,256	1,413,332	(147,924)	
399.00-00	Cash Carry Forward	0	0	224,917	258,641	33,724	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,764,717	1,925,151	1,786,173	1,671,973	(114,200)	-6.39%
	Expenses						
542.10-12	Regular Salaries	235,777	242,501	269,096	260,654	(8,442)	TWIII .5 FTE moved to Gen Svcs + Wage Adjustment
542.10-14	Overtime	6,750	11,097	5,000	5,000	0	
542.10-xx	Employee Benefits	81,320	92,993	123,605	130,887	7,282	Insurance Increase offset by .5 FTE reduction
	Total Personnel Services	323,847	346,591	397,701	396,541	(1,160)	
542.31-10	Professional Services	16,437	23,332	7,500	10,000	2,500	Consultant Services and Investment Advisory Fees
542.34-10	Other Contracted Services	25,111	35,156	18,930	18,926	(4)	
542.34-20	Government Services	8,000	135,796	10,000	37,000	27,000	Custodial/Facilities Maintenance-reduced TWIII .5 FTE
542.40-10	Travel Expense	3,522	3,145	4,200	7,200	3,000	Added Fla Airports Council Conference
41-10; 41-20	Communications	6,137	7,104	8,000	7,500	(500)	
542.42-01	Postage Expense	245	524	300	300	0	
542.43-10	Utilities Expense	67,875	78,369	56,400	62,400	6,000	
542.44-10	Rentals & Leases	13,901	28,699	13,620	13,520	(100)	Corporate Hangar FY15 \$13,238-offset by rev
542.45-10	General Liability Insurance	3,723	3,351	3,500	3,500	0	

Flagler County Board of County Commissioners
FY 2016-2017

AIRPORT FUND

ENTERPRISE FUND

Fund 401 Dept 4100	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +(-)	COMMENTS
	Expenses (Continued)						
542.45-20	Vehicle Insurance	1,596	1,376	1,400	1,400	0	
542.45-30	Property/Casualty Insurance	44,605	60,427	44,700	54,200	9,500	Distribution-Corp Ctr & Triangle Air adj based on FY16
542.45-60	Other Ins & Bonds	0	139	0	0	0	
542.46-10	Building/Equipment Repairs	22,214	36,252	20,000	20,000	0	
542.46-20	Vehicle Repair	3,644	8,527	5,000	5,000	0	
542.46-30	Maintenance Agreements	4,203	4,087	8,976	9,312	336	
542.46-40	Small Tools & Equipment	4,070	3,800	2,500	2,500	0	
542.47-10	Printing & Binding	37	0	200	200	0	
542.48-10	Promotional Activities	491	655	14,140	20,540	6,400	Added FORE Flight & Advertising
542.49-10	Other Current Charges	41,895	26,794	30,000	30,000	0	Credit card processing fees
542.49-15	Advertising	104	1,712	2,000	2,000	0	
542.49-18	Bank Analysis Fees	3,031	2,061	2,000	2,000	0	
542.49-91	Write Offs/Shortages	0	6,919	0	0	0	
542.51-10	Office Supplies	563	567	1,000	1,000	0	
542.51-11	Office Equipment under \$1,000	432	826	500	500	0	
542.52-10	Gas, Oil & Lubricants	10,818	8,567	9,500	7,500	(2,000)	
542.52-12	Other Operating Expenses	5,212	7,169	5,000	5,000	0	
542.52-16	Aviation Oil & Jet Fuel (Avgas)	335,432	268,958	310,000	248,000	(62,000)	Offset by revenue
542.52-17	Jet Fuel (Jet A)	422,457	278,531	368,000	253,000	(115,000)	Offset by revenue
542.52-20	Clothing & Wearing Apparel	1,150	770	1,000	800	(200)	
542.52-30	Data Processing Software	0	531	500	500	0	
542.54-10	Publications/Memberships	2,466	3,383	2,375	2,375	0	
542.55-03	Conference/Seminar Registration	1,194	660	1,600	4,085	2,485	
542.59-10	Depreciation Expense	1,013,312	1,150,927	0	0	0	
	Total Operating Expenses	2,063,877	2,189,114	952,841	830,258	(122,583)	
542.61-10	Land & Permanent Easements	0	8,272	0	0	0	
542.62-10	Buildings	18,500	241,401	0	0	0	
542.64-10	Equipment	20,267	29,057	10,000	33,000	23,000	Bush Hog Repl; 3 COM VHF Radios; Gator
	Total Capital Expenses	38,767	278,730	10,000	33,000	23,000	
542.71-30	Principal-Corporate Hangar	110,000	0	225,000	126,000	(99,000)	
542.72-30	Interest-Corporate Hangar	94,462	0	79,461	96,645	17,184	
542.71-30	Principal-Capt, ES Hangar/Grant Match	71,663	0	78,265	81,935	3,670	
542.72-30	Interest-Capt, ES Hangar/Grant Match	27,712	173,975	33,291	29,365	(3,926)	
73-10;73-21	Other Debt Service/Loan Issuance Costs	0	74,785	0	0	0	
	Total Debt Service Expenses	303,837	248,760	416,017	333,945	(82,072)	
							Overall Expense Increase/Decrease:
	TOTAL EXPENSES	2,730,328	3,063,195	1,776,559	1,593,744	(182,815)	-10.29%

AIRPORT FUND-Runway Business Park/Corporate Center

ENTERPRISE FUND

Fund 401	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4100		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+(-)	
	Revenues-Runway Business Park- Project#050534						
344-10-20	Space Use Agreement Rent	0	0	442,991	438,650	(4,341)	
344-10-21	Common Area Maintenance	0	0	24,790	37,675	12,885	
	Sub-Total Revenues	0	0	467,781	476,325	8,544	
	Revenues-Airport Corporate Center - Project#050533						
344-10-20	Space Use Agreement Rent	0	0	41,040	120,078	79,038	
344-10-21	Common Area Maintenance	0	0	15,842	27,996	12,154	
344.10-23	Property Association Fee	0	0	5,842	5,842	0	Dr Levin
	Sub-Total Revenues	0	0	62,724	153,916	91,192	
	TOTAL REVENUE	0	0	530,505	630,241	99,736	Overall Revenue Increase/Decrease: 18.80%
	Expenses-Runway Business Park						
542.34-10	Other Contracted Services	0	0	7,608	8,208	600	Pest Control, Lawn Maint, Fire Sprklr Insp & Maint
542.34-20	Governmental Services	0	0	19,680	19,000	(680)	Custodial svcs, bldg maint
542.43-10	Utilities Expense	0	0	7,800	3,500	(4,300)	Water, sewer and common lighting
542.45-30	Property/Casualty Insurance	0	0	20,400	14,000	(6,400)	Based on FY16 Actuals
542.46-10	Bldg/Equipment Repairs	0	0	0	5,000	5,000	
	Sub-Total Expenses	0	0	55,488	49,708	(10,780)	
	Expenses-Corporate Center						
542.34-10	Other Contracted Services	0	0	8,928	8,208	(720)	Pest Control, Lawn Maint, Fire Sprklr Insp & Maint
542.34-20	Governmental Services	0	0	13,680	13,000	(680)	Custodial svcs, bldg maint,
542.43-10	Utilities Expense	0	0	5,400	2,500	(2,900)	Water, sewer and common lighting
542.45-30	Property/Casualty Insurance	0	0	5,100	2,000	(3,100)	Based on FY16 Actuals
542.46-10	Bldg/Equipment Repairs	0	0	0	5,000	5,000	
	Sub-Total Expenses	0	0	33,108	30,708	(7,400)	
	Capital Expense						
542.64-10	Equipment	0	0	0	12,500	12,500	Gator - split exp between Proj# 050533 and 050534
	Sub-Total Expenses	0	0	0	12,500	12,500	
	Debt Service						
542.71-30	Principal-Taxable Revenue Note	0	0	145,000	149,000	4,000	FY15 Ameris loan
542.72-30	Interest-Taxable Revenue Note	0	0	107,718	101,966	(5,752)	FY15 Ameris loan
	Sub-Total Expenses	0	0	252,718	250,966	(1,752)	
	Reserves						
587.98-50	Reserve Future Capital	0	0	106,624	286,359	179,735	
	Sub-Total Expenses	0	0	106,624	286,359	179,735	
	TOTAL EXPENDITURES	0	0	447,938	630,241	172,303	Overall Expense Increase/Decrease: 38.47%

Flagler County Board of County Commissioners
FY 2016-2017

AIRPORT FUND- CAPITAL PROJECTS

ENTERPRISE FUND

Fund 401 Dept 8000	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Revenues						
331.41-08	Runway 11-29 Reloc & Ext -FAA	10,941	380,189	6,172,000	4,895,600	(1,276,400)	Project #050294 FAA 90%-Mitigation FY16
334.41-31	Runway 11-29 Reloc & Ext -FDOT	37,471	80,508	2,970,000	1,176,850	(1,793,150)	Project #050294 (Addl Funding 100%;Rwy Constr 8%)
331.41-19	Wildlife Hazard Assessment	0	0	105,300	36,000	(69,300)	Project #050536 - FAA 90%
334.41-98	Wildlife Hazard Assessment	0	0	0	3,200	3,200	Project #050536 - FDOT 8%
331.41-19	Wildlife Hazard Mgmt Plan	0	0	0	36,000	36,000	Future Grant
334.41-98	Wildlife Hazard Mgmt Plan	0	0	9,360	3,200	(6,160)	Future Grant
332.01-01	Gen'l Aviation Terminal/Admin Bldg Design	0	0	350,000	350,000	0	Future Grant - Project #050630
331.41-18	Taxiway H Construction-FAA	0	1,350	1,330,082	0	(1,330,082)	Project #050503 FAA 90% Complete
334.41-97	Taxiway H Construction- FDOT	0	0	118,229	0	(118,229)	Project #050503 FDOT 8% Complete
334.41.27	Runway 06 Safety Area Comp	1,100,009	0	0	0	0	Project #050681 Complete
331.41.16	Master Plan Update	2,745	59,249	0	0	0	Project #050112 Complete
331.41-17	Taxiway H Design	98,100	9,000	0	0	0	Project #050503 Complete
334.41-32	Taxiway E Rehabilitation	43,800	0	0	0	0	Project #050508 Complete
334.41.33	Master Plan Update	198	7,853	0	0	0	Project #050112 Complete
334.41-35	FDOT New Parallel Runway Analysis	130,000	0	0	0	0	Project #050295 Complete
334.41.37	Taxiway E Construction	4,750	2,161,270	0	0	0	Project #050505 Complete
334.41-38	South Entrance Road PH II Utilities	0	6,256	101,300	0	(101,300)	Project #050265 Complete
334.41-39	Repl PAPI's RW 11-29/6-24	0	27,780	0	0	0	Project #050296 Complete
334.41-91	Parallel Runway Analysis	8,720	800	0	0	0	Project #050295 Complete
334.41-96	Taxiway C & D Rehab Construction	0	1,563,518	100,000	0	(100,000)	Project #050506 Complete
334.49-23	Taxiway C & D Rehab. Design	26,895	6,544	0	0	0	Project #050506 Complete
	Total Grant Revenue	1,463,629	4,304,317	11,256,271	6,500,850	(4,755,421)	
	Airport Grant Match (Cash Carry Forward)	2,401	9,340	274,408	110,400	(164,008)	Overall Revenues Increase/Decrease:
	TOTAL PROJECT REVENUE	1,466,030	4,313,657	11,530,679	6,611,250	(4,919,429)	-42.66%

Flagler County Board of County Commissioners
FY 2016-2017

AIRPORT FUND- CAPITAL PROJECTS

ENTERPRISE FUND

Fund 401 Dept 8000	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Expenses						
542.63-10	Runway 11-29 Relocation & Ext.	48,526	464,700	9,283,110	6,181,250	(3,101,860)	Project #050294 rollover
587.98-15	Terminal/Airport Admin Design	0	0	350,000	350,000	0	Project #050630 rollover
542.31-10	Wildlife Hazard Assessment	0	0	117,000	40,000	(77,000)	Project # 050536 rollover
542.xx-xx	Wildlife Hazard Mgmt Plan	0	0	0	40,000	40,000	Future Grant
542.31-10	Master Plan Update	3,050	65,832	0	0	0	Project #050112 Complete
542.63-57	Taxiway H Design	109,000	10,000	0	0	0	Project #050503 Complete
542.63-10	Taxiway E Construction	4,750	2,161,270	0	0	0	Project #050505 Complete
542.34-10	South Road Entrance Ph II Utilities	0	12,512	202,700	0	(202,700)	Project #050265 Complete
542.31-10	Taxiway C & D Rehabilitation Design	26,895	6,544	0	0	0	Project #050506 Complete
542.63-10	Runway 6-24 RSA Improvements	1,100,009	0	0	0	0	Project #050681 Complete
542.63-10	Repl PAPI's RW 11-29/6-24	0	27,780	0	0	0	Project #050296 Complete
542.63-10	Taxiway H Construction	0	1,500	1,477,869	0	(1,477,869)	Project #050503 Complete
542.63-10	Taxiway C & D Rehab. Construction	0	1,563,519	100,000	0	(100,000)	Project #050506 Complete
542.31-10	Parallel Runway Analysis	130,000	0	0	0	0	Project #050295 Complete
542.63-10	Taxiway E Rehabilitation Design	43,800	0	0	0	0	Project #050508 Complete
	TOTAL PROJECT EXPENSES	1,466,030	4,313,657	11,530,679	6,611,250	(4,919,429)	Overall Expense Increase/Decrease: -42.66%
Fund 401 Dept 5000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Expenses						
587.98-10	Insurance Reserve	0	0	7,300	7,500	200	
587.98-41	Personal Services Reserve	0	0	5,000	5,000	0	
587.98-50	Reserve Future Capital	0	0	79,881	65,729	(14,152)	
	Total Reserves	0	0	92,181	78,229	(13,952)	
	TOTAL FUND REVENUES	3,230,747	6,238,808	13,847,357	8,913,464	(4,933,893)	Overall Revenues Increase/Decrease: -35.63%
	TOTAL FUND EXPENSES	4,196,358	7,376,852	13,847,357	8,913,464	(4,933,893)	Overall Expense Increase/Decrease: -35.63%

AIRPORT FUND

ENTERPRISE FUND

Airport CAPT, ES Hangar & Grant Matches - Amortization Schedule

Fund: 401 Airport
 Loan: **\$1,440,626**
 Rate: **4.43%**
 Length: 20 Years
 CAPT, ES hangar & Grant matches
 Bank of America

Account # 401-4100-542

Calculation Period

Fiscal Year	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR		
				Principal	Interest	TOTAL
2005	22,348.44	4,786.48	27,134.92			
	12,136.60	15,183.84	27,320.45			
	12,097.98	15,746.04	27,844.03			
	12,061.91	16,125.20	28,187.12	58,644.94	51,841.57	110,486.51
2006	12,198.47	15,645.56	27,844.03			
	12,673.69	15,170.34	27,844.03			
	12,647.05	15,196.98	27,844.03			
	12,623.23	15,055.36	27,678.58	50,142.43	61,068.24	111,210.67
2007	12,766.13	15,077.89	27,844.03			
	13,235.30	14,608.73	27,844.03			
	13,221.19	14,622.84	27,844.03			
	13,210.18	14,474.79	27,684.96	52,432.80	58,784.24	111,217.05
2008	13,359.73	14,641.73	28,001.47			
	13,666.77	14,021.46	27,688.23			
	13,819.81	14,024.21	27,844.03			
	13,822.16	14,021.87	27,844.03	54,668.48	56,709.28	111,377.76
2009	13,978.64	14,016.10	27,994.74			
	14,434.88	13,260.16	27,695.04			
	14,447.53	13,396.50	27,844.03			
	14,463.87	13,380.15	27,844.03	57,324.92	54,052.91	111,377.83
2010	14,627.62	13,647.38	28,275.00			
	15,076.94	12,341.52	27,418.46			
	15,103.91	12,740.12	27,844.03			
	15,134.90	12,709.12	27,844.03	59,943.37	51,438.14	111,381.51
2011	15,306.25	12,946.62	28,252.87			
	15,748.32	11,692.51	27,440.84			
	15,790.28	12,053.75	27,844.03			
	15,836.58	12,268.48	28,105.06	62,681.43	48,961.36	111,642.79
2012	16,015.87	11,828.16	27,844.03			
	16,323.78	11,393.65	27,717.43			
	16,506.58	11,337.45	27,844.03			
	16,568.86	11,152.61	27,721.47	65,415.10	45,711.86	111,126.96
2013	16,756.44	11,208.10	27,964.55			
	17,183.05	10,660.97	27,844.03			
	17,257.02	10,470.67	27,727.69			
	17,336.04	10,507.98	27,844.03	68,532.56	42,847.73	111,380.29

AIRPORT FUND

ENTERPRISE FUND

Airport CAPT, ES Hangar & Grant Matches - Amortization Schedule

Fiscal Year	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR		TOTAL
				Principal	Interest	
2014	17,532.31	10,423.80	27,956.11			
	17,950.65	9,783.46	27,734.10			
	18,041.73	9,802.30	27,844.03			
	18,138.27	9,705.76	27,844.03	71,662.95	39,715.32	111,378.27
2015	18,343.61	9,603.68	27,947.29			
	18,753.30	8,989.72	27,743.02			
	18,862.29	8,981.74	27,844.03			
	18,977.13	8,866.90	27,844.03	74,936.33	36,442.04	111,378.37
2016	19,191.97	8,934.19	28,126.16			
	19,500.93	8,068.05	27,568.98			
	19,719.30	8,124.72	27,844.03			
	19,853.27	8,164.47	28,017.74	78,265.47	33,291.43	111,556.91
2017	20,078.03	7,766.00	27,844.03			
	20,469.22	7,374.81	27,844.03			
	20,616.49	7,227.54	27,844.03			
	20,770.47	6,996.67	27,767.14	81,934.20	29,365.02	111,299.23
2018	21,005.61	6,838.42	27,844.03			
	21,386.91	6,528.86	27,915.77			
	21,554.66	6,220.26	27,774.91			
	21,729.57	6,048.00	27,777.57	85,676.75	25,635.54	111,312.28
2019	21,975.57	5,932.25	27,907.82			
	22,346.52	5,436.42	27,782.94			
	22,535.68	5,308.35	27,844.03			
	22,732.47	5,111.56	27,844.03	89,590.24	21,788.57	111,378.82
2020	22,989.83	4,906.96	27,896.79			
	23,300.03	4,494.06	27,794.09			
	23,560.95	4,283.08	27,844.03			
	23,780.62	4,063.41	27,844.03	93,631.43	17,747.51	111,378.94
2021	24,049.84	3,917.91	27,967.75			
	24,398.68	3,330.51	27,729.18			
	24,633.61	3,210.42	27,844.03			
	24,877.21	2,966.82	27,844.03	97,959.34	13,425.65	111,384.99
2022	25,158.85	2,772.74	27,931.59			
	25,495.86	2,269.90	27,765.76			
	25,755.27	2,088.76	27,844.03			
	26,023.90	1,859.70	27,883.60	102,433.87	8,991.09	111,424.97
2023	26,318.52	1,525.51	27,844.03			
	26,643.16	1,200.87	27,844.03			
	26,928.16	915.86	27,844.03			
	27,222.96	614.32	27,837.28	107,112.79	4,256.57	111,369.36
2024	27,636.58	204.05	27,840.63	27,636.58	204.05	27,840.63

AIRPORT FUND

ENTERPRISE FUND

Taxable Airport Revenue Note - Amortization Schedule

Fund: 401 Airport
 Loan: **\$2,850,000**
 Rate: **3.90%**
 Length: 15 Years
 Taxable Airport Revenue Note, Series 2015
 Ameris Bank

Account # 401-4100-542

Fiscal Year	Principal Payment	Interest Payment	Total P&I	Calculation Period		
				Principal	BY FISCAL YEAR Interest	TOTAL
2015	35,000.00	29,640.00	64,640.00	35,000.00	29,640.00	64,640.00
2016	35,000.00	27,446.25	62,446.25			
	35,000.00	27,105.00	62,105.00			
	37,000.00	26,763.75	63,763.75			
	38,000.00	26,403.00	64,403.00	145,000.00	107,718.00	252,718.00
2017	37,000.00	26,032.50	63,032.50			
	37,000.00	25,671.75	62,671.75			
	37,000.00	25,311.00	62,311.00			
	38,000.00	24,950.25	62,950.25	149,000.00	101,965.50	250,965.50
2018	38,000.00	24,579.75	62,579.75			
	38,000.00	24,209.25	62,209.25			
	40,000.00	23,838.75	63,838.75			
	40,000.00	23,448.75	63,448.75	156,000.00	96,076.50	252,076.50
2019	40,000.00	23,058.75	63,058.75			
	40,000.00	22,668.75	62,668.75			
	40,000.00	22,278.75	62,278.75			
	41,000.00	21,888.75	62,888.75	161,000.00	89,895.00	250,895.00
2020	41,000.00	21,489.00	62,489.00			
	41,000.00	21,089.25	62,089.25			
	44,000.00	20,689.50	64,689.50			
	43,000.00	20,260.50	63,260.50	169,000.00	83,528.25	252,528.25
2021	43,000.00	19,841.25	62,841.25			
	43,000.00	19,422.00	62,422.00			
	44,000.00	19,002.75	63,002.75			
	45,000.00	18,573.75	63,573.75	175,000.00	76,839.75	251,839.75
2022	45,000.00	18,135.00	63,135.00			
	45,000.00	17,696.25	62,696.25			
	45,000.00	17,257.50	62,257.50			
	46,000.00	16,818.75	62,818.75	181,000.00	69,907.50	250,907.50
2023	46,000.00	16,370.25	62,370.25			
	46,000.00	15,921.75	61,921.75			
	49,000.00	15,473.25	64,473.25			
	48,000.00	14,995.50	62,995.50	189,000.00	62,760.75	251,760.75

AIRPORT FUND

ENTERPRISE FUND

Taxable Airport Revenue Note - Amortization Schedule

Fiscal Year	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR		TOTAL
				Principal	Interest	
2024	48,000.00	14,527.50	62,527.50			
	48,000.00	14,059.50	62,059.50			
	51,000.00	13,591.50	64,591.50			
	51,000.00	13,094.25	64,094.25	198,000.00	55,272.75	253,272.75
2025	50,000.00	12,597.00	62,597.00			
	50,000.00	12,109.50	62,109.50			
	52,000.00	11,622.00	63,622.00			
	53,000.00	11,115.00	64,115.00	205,000.00	47,443.50	252,443.50
2026	52,000.00	10,598.25	62,598.25			
	52,000.00	10,091.25	62,091.25			
	54,000.00	9,584.25	63,584.25			
	54,000.00	9,057.75	63,057.75	212,000.00	39,331.50	251,331.50
2027	54,000.00	8,531.25	62,531.25			
	54,000.00	8,004.75	62,004.75			
	57,000.00	7,478.25	64,478.25			
	56,000.00	6,922.50	62,922.50	221,000.00	30,936.75	251,936.75
2028	56,000.00	6,376.50	62,376.50			
	56,000.00	5,830.50	61,830.50			
	59,000.00	5,284.50	64,284.50			
	60,000.00	4,709.25	64,709.25	231,000.00	22,200.75	253,200.75
2029	59,000.00	4,124.25	63,124.25			
	59,000.00	3,549.00	62,549.00			
	59,000.00	2,973.75	61,973.75			
	62,000.00	2,398.50	64,398.50	239,000.00	13,045.50	252,045.50
2030	61,000.00	1,794.00	62,794.00			
	61,000.00	1,199.25	62,199.25			
	62,000.00	604.50	62,604.50	184,000.00	3,597.75	187,597.75

AIRPORT FUND

ENTERPRISE FUND

Taxable Airport Revenue Note - Amortization Schedule

Fund: 401 Airport
Loan: **\$2,437,000**
Rate: **4.25%**
Length: 15 Years
Taxable Airport Revenue Note, Series 2015B
Ameris Bank

Account # 401-4100-542

Calculation Period

Fiscal Year	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR		
				Principal	Interest	TOTAL
2016	100,000.00	58,403.38 49,661.25	158,403.38 49,661.25	100,000.00	108,064.63	208,064.63
2017	126,000.00	46,983.75 46,983.75	175,661.25 46,983.75	126,000.00	96,645.00	222,645.00
2018	131,000.00	44,200.00 44,200.00	177,983.75 44,200.00	131,000.00	91,183.75	222,183.75
2019	137,000.00	41,288.75 41,288.75	181,200.00 41,288.75	137,000.00	85,488.75	222,488.75
2020	142,000.00	38,271.25 38,271.25	183,288.75 38,271.25	142,000.00	79,560.00	221,560.00
2021	148,000.00	35,126.25 35,126.25	186,271.25 35,126.25	148,000.00	73,397.50	221,397.50
2022	155,000.00	31,832.50 31,832.50	190,126.25 31,832.50	155,000.00	66,958.75	221,958.75
2023	161,000.00	28,411.25 28,411.25	192,832.50 28,411.25	161,000.00	60,243.75	221,243.75
2024	168,000.00	24,841.25 24,841.25	196,411.25 24,841.25	168,000.00	53,252.50	221,252.50
2025	175,000.00	21,122.50 21,122.50	199,841.25 21,122.50	175,000.00	45,963.75	220,963.75
2026	183,000.00	17,233.75 17,233.75	204,122.50 17,233.75	183,000.00	38,356.25	221,356.25
2027	190,000.00	13,196.25 13,196.25	207,233.75 13,196.25	190,000.00	30,430.00	220,430.00
2028	198,000.00	8,988.75 8,988.75	211,196.25 8,988.75	198,000.00	22,185.00	220,185.00
2029	207,000.00	4,590.00 4,590.00	215,988.75 4,590.00	207,000.00	13,578.75	220,578.75
2030	216,000.00	4,590.00	220,590.00	216,000.00	4,590.00	220,590.00

Flagler County has three closed landfills, one that is located in Bunnell and two on Old Kings Road within Flagler Beach. Staff maintains and operates a Household Hazardous Waste Collection Center to accept all Class 1 and Class 3 waste generated within the county. It accepts the following: used motor oil and antifreeze; lead-acid and rechargeable batteries; paints, thinners and solvents; pool chemicals; fluorescent light bulbs; fertilizers and pesticides; gasoline; and, E-waste such as computers and televisions.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Fees	1,802	2,563	2,000	3,000
Interest	6,846	12,849	10,400	10,600
Grants	83,200	64,950	90,909	90,909
5% Statutory Reduction	0	0	(5,165)	(5,225)
Cash Carry Forward	3,672,324	1,225,758	3,372,449	3,411,112
	3,764,172	1,306,120	3,470,593	3,510,396

Expenses

Personnel	125,324	134,787	131,926	141,130
Operating	115,884	57,557	260,320	164,481
Provision for Long term care	(134,337)	0	0	0
Capital	0	0	444,645	444,645
Reserves	3,657,301	1,228,758	2,633,702	2,760,140
	3,764,172	1,421,102	3,470,593	3,510,396

Personnel Summary - Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Solid Waste Inspector	1.00	1.00	1.00	1.00
Household Hazardous Waste Tech	1.00	1.00	1.00	1.00
Accountant	0.50	0.50	0.50	0.50
Total Positions	2.50	2.50	2.50	2.50



SOLID WASTE/LANDFILL – General Fund – FY 2016-2017



Primary Functions

- ❖ Provide long-term care to two closed landfills (approximately 77 acres)
- ❖ Oversee the contractual responsibilities of the engineering service provider related to FDEP long-term care responsibilities
- ❖ Oversee and maintain a household hazardous waste collection center
- ❖ Oversee Flagler County’s Small Quantity Generators Program
- ❖ Ensure compliance with all Florida Department of Environmental Protection rules and procedures for County facilities and services
- ❖ Oversee the contractual obligations of the County Solid Waste Collection provider
- ❖ Provide customer service to approximately 6,000 residential solid waste accounts participating in the County Solid Waste Collection program
- ❖ Maintain the current customer database and evaluate eligibility for exemptions of service for the County Solid Waste Collection program
- ❖ Coordinate with the Property Appraiser and Tax Collector for annual billing of the County Solid Waste Collection program
- ❖ Provide information to County residents on trash collection and recycling programs

Goals FY 2016-17

- Provide safe recycling and disposal options for waste that may pose harm to the environment and/or public health and safety

Strategic Objectives

- Operate an effective hazardous waste collection program
- Protect the environment from hazardous material discharges
- Maximize customer service by aiding the community in proper solid waste, yard waste, and recycling efforts

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Number of Customers Served	#	5,819	5,891	6,020	6,150
2. Annual Cost/Resident	Dollars	\$222	\$220	\$220	\$220
3. Solid Waste Collected Curbside	Tons	5760	5613	6100	6200
4. Yard Waste Collected Curbside	Tons	1601	1703	1725	1850
5. Recycling Collected Curbside	Tons	668	639	690	700
6. Number of SQG inspections conducted	#	35	36	41	40
7. Household Hazardous Waste Collected – Liquid	Gallons	4,300	4,045	4,080	4,100
8. Household Hazardous Waste Collected – Solids	Tons	41	51	56	56



The Flagler County Solid Waste Division operates as a Household Hazardous Waste Collection Center and provides a safe disposal of hazardous waste for County residents at no charge. The Solid Waste Division provides for the long-term care and maintenance of the Construction and Demolition Facility and the Old Kings Road Landfill. The Bunnell Landfill no longer requires long-term care or monitoring. The division also performs the necessary site inspections as required by the Department of Environmental Protection’s Small Quantity Generator Program.

This division’s operating costs are partially funded through a grant from the Florida Department of Environmental Protection (FDEP). The Flagler County Solid Waste Division office also provides contract management, billing, and collection services for residential solid waste services within the unincorporated areas of Flagler County. Actual solid waste collection is performed by a contracted vendor with the billing process performed by County staff. In January 2008, billing for these services was placed on the tax roll. Solid Waste services provided include collection of residential solid waste twice a week, collection of recyclable materials once a week, and collection of yard trash once a week.

Major Initiatives / Highlights

- In addition to regular daily activities, we conduct two special amnesty days for disposal of residential household hazardous waste in the City of Flagler Beach and the City of Bunnell
- The Flagler County Sheriff's Office (FCSO) utilizes the closed landfills for K-9 and SWAT training
- The Flagler Radio Aero Modelers Club (RAM's) utilizes one of the closed landfills for recreational purposes

Closed Landfill Facilities

Bunnell Landfill

Opened: 1974

Closed: 1989

Type: Class 3, Furniture and Household Garbage

Old Kings Road Solid Waste Facility

Opened: 1977

Closed: 1991

Type: Class 1, Household Garbage, Yard Waste

Construction and Demolition Debris Facility

Opened: 1991

Closed: 2006

Type: C & D Facility, Yard Waste

Flagler County Board of County Commissioners
FY 2016-2017

SOLID WASTE - GENERAL SERVICES (Landfills)						ENTERPRISE FUND	
Fund 402, 145, 146, 148							
	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
334.34-10	Consolidated Solid Waste Management Grant	83,200	64,950	90,909	90,909	0	
343.47-00	Recycling Fees	1,802	2,563	2,000	3,000	1,000	
361.10-00	Interest	6,846	12,849	10,400	10,600	200	
398.00-00	Less 5% Statutory Reduction	0	0	(5,165)	(5,225)	(60)	
	Subtotal Revenues	91,848	80,362	98,144	99,284	1,200	
399.00-00	Cash Carry Fwd - Unrestricted	919,707	0	2,146,691	2,185,354	38,663	
399.00-00	Cash Carry Fwd - Restricted Future Capital	1,225,758	1,225,758	1,225,758	1,225,758	0	See Note 1
399.00-00	Cash Carry Fwd - Restricted Post Closure	1,526,859	0	0	0	0	
	Total Cash Carry Forward	3,672,324	1,225,758	3,372,449	3,411,112	38,663	
	TOTAL REVENUES	3,764,172	1,306,120	3,470,593	3,510,396	39,803	Overall Revenues Increase/Decrease: 1.15%
Expenses							
534.10-12	Regular Salaries	88,607	93,341	92,388	95,621	3,233	
534.10-14	Overtime	270	753	0	0	0	
534.10-xx	Employee Benefits	36,447	40,693	39,538	45,509	5,971	
	Total Personnel Services	125,324	134,787	131,926	141,130	9,204	
534.31-10	Professional Services	84,620	17,219	195,431	97,331	(98,100)	Closure maintenance contract/PFM invest fees
534.34-10	Other Contracted Services	16,928	17,176	35,670	40,670	5,000	Aquatic weed control, Household Hazmat pickups
40-10; 55-03; 41-10; 41-20	Travel / Conf.&Seminar Reg. Communications	0 1,096	250 1,176	1,900 1,760	1,900 1,600	0 (160)	
534.42-01	Postage Expense	23	71	100	100	0	
534.43-10	Utilities Expense	1,972	1,902	2,112	2,000	(112)	
534.44-10	Rentals & Leases	897	1,190	1,280	1,770	490	
534.45-20	Vehicle Insurance	810	832	832	835	3	
534.45-30	Property/Casualty Insurance	2,165	2,163	2,165	2,165	0	
534.46-10	Building/Equipment Repairs	1,215	9,838	1,800	1,800	0	
534.46-20	Vehicle Repair	519	780	3,760	2,760	(1,000)	
534.46-30	Maintenance Agreements	0	0	800	800	0	
534.46-40	Small Tools & Equip	255	128	700	700	0	
534.47-10	Printing & Binding	0	525	0	550	550	
534.48-10	Promotional Activities	0	531	3,000	3,000	0	
534.49-15	Advertising	106	102	300	200	(100)	
534.49-16	Prov closure/ long term care	(134,337)	0	0	0	0	
534.49-18	Bank Fees	457	297	1,000	400	(600)	
534.51-10	Office Supplies	63	63	300	300	0	
534.51-11	Office Equipment	100	0	0	200	200	
534.52-10	Gas, Oil & Lubricants	2,882	1,716	3,600	2,400	(1,200)	
534.52-12	Other Operating Expenses	1,776	1,598	3,810	3,000	(810)	
	Total Operating Expenses	(18,453)	57,557	260,320	164,481	(95,839)	

Flagler County Board of County Commissioners
FY 2016-2017

SOLID WASTE - GENERAL SERVICES (Landfills) **ENTERPRISE FUND**
Fund 402, 145, 146, 148

	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Expenses- Continued						
534.63-10	Improvements Other than Building	0	0	444,645	444,645	0	Radio Control Pk & HH Haz Wste Site Imp Carry Fwd
	Total Capital	0	0	444,645	444,645	0	
	Reserves						
	Reserve - Restricted for future capital	1,225,758	1,225,758	1,225,758	1,225,758	0	see Note 1 below
587.98-10	Reserve - Unrestricted	2,431,543	0	1,404,944	1,532,382	127,438	
587.98-41	Personnel Services Reserve	0	3,000	3,000	2,000	(1,000)	
	TOTAL RESERVES	3,657,301	1,228,758	2,633,702	2,760,140	126,438	
	TOTAL FUND EXPENSES	3,764,172	1,421,102	3,470,593	3,510,396	39,803	Overall Expense Increase/Decrease: 1.15%

Established to account for the operation, closure and post closure care costs of the Old Kings Road Landfill, the Old Kings Road Construction and Demolition Debris (C&D) facility located just South of the Old King's Road Landfill, and the Bunnell Landfill, as well as the costs associated with the household hazardous waste collection center and the used oil collection center.

The Old Kings Road Landfill, a Class I Landfill, which also accepted yard waste, was opened in 1977 and closed in 1991. The Old Kings Road C&D facility was opened in 1991 and closed in 2006. The Bunnell Landfill, a Class III Landfill, which accepted household garbage and furniture was opened in 1974 and closed in 1989. The County continues to operate the household hazardous waste collection center and the used oil collection center.

Fund 145, 146 and 148 are separate funds created to account for the post closure care costs of each of the three Landfills respectively. Fund 402 accounts for the hazardous waste collection and grants received. The four funds are combined here as they are for financial reporting.

Note 1:

On December 1, 2000, the County early retired four bond issues. These bonds were retired pursuant to an Interlocal Agreement (the Agreement) between Flagler County and several municipalities. Payment for the retirement of these bonds was made from the Landfill Debt Service Fund and the Landfill Capital Projects Fund in accordance with the Agreement. The Agreement also required the establishment of reserves all of which have been expended except as follows:

Future Landfill Capital Purchases -	\$ 300,000
	330,028
	<u>400,000</u>
	\$ 1,030,028 Subtotal

In addition to the reserves from the early retirement of bonds, there are also funds received from Developer and General fund in lieu of land as follows:

	\$ 170,000 DRI Funds for C&D in lieu of land from Plantation Bay
	25,730 General Fund Transfer - received for C&D in lieu of land
	<u>\$ 195,730 Subtotal</u>

\$ 1,225,758 Total Reserve restricted for Future Capital Outlay

Flagler County uses a third-party contract vendor to collect residential solid waste, though the billing process is performed by staff. Residential waste is collected twice a week. Recyclable material is collected once a week, as is yard trash and bulk waste. The cost to residents is \$18.47 a month, or \$221.64 annually. The current contract expires May 31, 2017.



SUMMARY

Revenues

SW Charges Tax Bill
 SW Franchise Fees
 SW Collection Charges
 Interest
 Penalties
 Recycling Fees
 Tax Collector Excess Fees
 Less 5% Statutory Reduction
 Cash Carry Forward

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
SW Charges Tax Bill	1,298,830	1,301,205	1,340,922	1,363,086
SW Franchise Fees	128,720	129,303	164,933	167,660
SW Collection Charges	22,530	27,005	19,000	23,000
Interest	3,141	2,382	3,270	2,704
Penalties	301	462	398	416
Recycling Fees	6,840	5,946	6,000	6,000
Tax Collector Excess Fees	7,851	8,005	10,000	8,300
Less 5% Statutory Reduction	0	0	(77,226)	(78,558)
Cash Carry Forward	0	0	338,966	415,351
	1,468,213	1,474,308	1,806,263	1,907,959

Expenses

Personnel
 Operating
 Interfund Transfer
 Reserves

Personnel	23,213	68,044	84,919	88,417
Operating	1,331,624	1,338,058	1,388,241	1,410,566
Interfund Transfer	0	500,000	0	100,000
Reserves	0	0	333,103	308,976
	1,354,837	1,906,102	1,806,263	1,907,959

Personnel Summary - Positions

Accounting Clerk
 Facilities Contract Coord
Total Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Accounting Clerk	0.5	1.5	1.5	1.5
Facilities Contract Coord	0.0	0.0	0.5	0.5
Total Positions	0.5	1.5	2.0	2.0



RESIDENTIAL SOLID WASTE – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

RESIDENTIAL SOLID WASTE COLLECTION - GENERAL SERVICES

ENTERPRISE FUND

Fund 405 Dept 3101	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
313.70-00	Solid Waste Franchise Fees	128,720	129,303	164,933	167,660	2,727	Increase due to additional customers
323.70-01&343.40-01	Solid Waste Collection Charges (billed)	22,530	27,005	19,000	23,000	4,000	
343.40-03	Solid Waste Collection Charges	1,298,830	1,301,205	1,340,922	1,363,086	22,164	
343.20&40-02	Recycling Fees	6,840	5,946	6,000	6,000	0	
343.40-04	Trash Penalties	301	462	398	416	18	
361.10-00	Interest	3,141	2,382	3,270	2,704	(566)	
386.70-00	Tax Collector Excess Fees	7,851	8,005	10,000	8,300	(1,700)	
398.00-00	Less 5% Statutory Reduction	0	0	(77,226)	(78,558)	(1,332)	
	Subtotal Revenues	1,468,213	1,474,308	1,467,297	1,492,608	25,311	
399.00-00	Cash Carry Forward	0	0	338,966	415,351	76,385	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	1,468,213	1,474,308	1,806,263	1,907,959	101,696	5.63%
	Expenses						
533.10-12	Regular Salaries	16,551	47,203	59,040	58,430	(610)	Staffing changes offset Incr \$1,000/empl
533.10-14	Overtime	0	1,201	0	0	0	
533.10-xx	Employee Benefits	6,662	19,640	25,879	29,987	4,108	Insurance Increase
	Total Personnel Services	23,213	68,044	84,919	88,417	3,498	
534.31-10	Professional Services	662	706	1,000	1,000	0	PFM Investment fees
534.34-10	Contracted Services-Solid Waste	1,287,200	1,293,026	1,340,922	1,363,086	22,164	Incr from 6,050 customers to 6,150
534.34-16	Collection Fees- Tax Collector	25,977	26,024	26,114	26,120	6	
534.34-19	Property Appraiser	12,430	12,730	13,400	13,500	100	
4110, 4120	Communications	59	0	180	360	180	
534.42-01	Postage Expense	260	330	500	500	0	
534.44-10	Rentals & Lease	0	0	125	0	(125)	
534.46-30	Maintenance Agreements	4,771	4,914	5,350	5,350	0	1/2 Naviline Customer Info & Land Mgmt
534.49-18	Bank Analysis Fees	265	297	350	350	0	
534.51-10	Office Supplies	0	10	300	300	0	
534.51-11	Office Equipment	0	21	0	0	0	
	Total Operating Expenses	1,331,624	1,338,058	1,388,241	1,410,566	22,325	
581.91-10	Interfund Transfer to General Fund	0	500,000	0	100,000	100,000	Franchise fees transferred to Gen'l Fund
	Total Interfund Transfers	0	500,000	0	100,000	100,000	

RESIDENTIAL SOLID WASTE COLLECTION - GENERAL SERVICES

ENTERPRISE FUND

Fund 405 Dept 5000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
587.98-11	Designated for Future Use	0	0	333,103	308,976	(24,127)	
	Total Reserves	0	0	333,103	308,976	(24,127)	
	TOTAL FUND EXPENSES	1,354,837	1,906,102	1,806,263	1,907,959	101,696	Overall Expense Increase/Decrease: 5.63%



APPROVED BUDGET FY 2016-2017



Primary Functions

- ❖ Perform management and support for the daily operations of Beverly Beach Utilities and Plantation Bay Utilities
- ❖ Maintain water distribution and wastewater collection systems within the Beverly Beach and Plantation Bay service areas
- ❖ Maintain five lift stations and three boost pumps within the Beverly Beach system
- ❖ Maintain thirteen lift stations and three boost pumps within the Plantation Bay system
- ❖ Perform management and support for the daily operation of the Eagle Lakes Water and Wastewater Treatment Plant
- ❖ Provide billing and customer service to 2,300 customers (551 Beverly Beach and 1,749 Plantation Bay)
- ❖ Provide on-call emergency response to all utility customers 24 hours a day, 7 days a week
- ❖ Ensure compliance with all Florida Department of Environmental Protection rules and procedures relative to the Beverly Beach, Eagle Lakes and Plantation Bay systems

Goals FY 2016-17

- Provide efficient water and wastewater services designed to protect public health and the environment while being concurrent with development

Strategic Objectives

- Maintain pricing that is fiscally responsible for continuity of day-to-day operations and plans for future growth, while at the same time maximizing the customer experience
- Maintain Water and Wastewater equipment and plants for optimal performance needed for customer demand.

<u>Performance Measures</u>	UNIT OF MEASURE	ACTUAL FY 13-14	ACTUAL FY 14-15	EXPECTED FY 15-16	PROJECTED FY 16-17
1. Number of Customer Accounts/FTE - Plantation Bay	#	137	173	192	202
2. Number of Customer Accounts/FTE - Beverly Beach	#	208	212	220	232
3. Average Monthly Utility Bill - Plantation Bay	Dollars	-	77.44	86.76	125.29
4. Average Monthly Utility Bill - Beverly Beach	Dollars	74.70	83.66	94.02	111.80
5. Average Water Flow - Plantation Bay	MGD	.4	.38	.21	.30
6. Average Sewer Flow - Plantation Bay	MGD	.102	.095	.096	.098
7. Average Water Flow - Beverly Beach	MGD	.086	.090	.090	.091
8. Average Sewer Flow - Beverly Beach	MGD	.025	.025	.020	.023



The Utilities Division currently oversees the Beverly Beach Water and Wastewater Plant. This is a relatively small utility, servicing 536 customers. The anticipated user population at build out of the system is estimated to be approximately 1,200 customers. The Beverly Beach Water and Wastewater System currently purchases bulk water from the City of Palm Coast and sends its sewage to the Palm Coast Wastewater treatment plant. The Eagle Lakes Water and Wastewater Plant is a relatively small utility, servicing 14 customers with capacity to serve up to 111 units.

Flagler County and the City of Bunnell jointly entered into the operation and purchase of the Plantation Bay Utility from a private developer in 2013. In 2015, the Flagler County Board of County Commissioners approved a resolution for the transfer of the utility and subsequently, the Florida Department of Environmental Protection approved the interlocal agreement and has reassigned the utility to Flagler County. The Plantation Bay utility has a service area that straddles the Flagler and Volusia County lines. Most of its 1,821 customers live in Volusia County. Flagler County has been trying to acquire the Plantation Bay utility for more than a decade. The Plantation development of regional impact is currently permitted for 5,391 dwelling units, consisting of three discrete areas: Plantation Bay, Prestwick and Westlake.

Customers Served per System:

- Beverly Beach – 536
- Eagle Lakes - 14
- Plantation Bay – 1,821

Major Initiatives / Highlights

- During the 2016 Legislative Session, Flagler County was able to secure \$2 million grant to address major capital improvements to the water treatment process at Plantation Bay. While the total costs for the water treatment improvements is estimated at \$8 million, Flagler County will continue to aggressively seek additional funding for this project.
- With funding in place and design nearing completion, Flagler County is moving forward with the construction of several wastewater treatment facility improvements at Plantation Bay. These improvements consist of a wastewater pump station, a 0.5 MGD AADF Extended Aeration Plant to meet Class 1 reliability and a 1.0 MG ground storage tank for reject water storage.

The Beverly Beach Utility Systems also handles the needs of Eagle Lakes residents. Flagler County staff manages the daily operations of the system for water distribution and wastewater collections. It ensures that the facility is compliant with Florida Department of Environmental Protection rules and procedures. Staff also provides billing, customer service, and 24/7 on-call emergency response.



SUMMARY

Revenues

Water Utility Revenue
 Wastewater Revenue
 Development Services
 Water Impact Fees
 Sewer Impact Fees
 Staff Time
 Interest
 Grants & Loan
 Miscellaneous
 5% Statutory Reduction
 Cash Carry Forward

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Water Utility Revenue	377,576	378,039	390,437	410,000
Wastewater Revenue	144,160	151,692	147,908	157,367
Development Services	25,573	71,887	18,100	18,000
Water Impact Fees	6,553	24,712	0	19,460
Sewer Impact Fees	23,000	20,000	0	17,500
Staff Time	9,162	7,649	4,150	7,600
Interest	425	1,538	9,139	2,400
Grants & Loan	225,815	0	0	0
Miscellaneous	9,630	11,302	7,464	10,577
5% Statutory Reduction	0	0	(28,860)	(30,297)
Cash Carry Forward	0	0	896,553	428,997
	821,894	666,819	1,444,891	1,041,604

Expenses

Personnel
 Operating
 Capital
 Debt
 Reserves
 Grant Project

Personnel	154,930	164,429	153,160	166,604
Operating	319,366	364,228	371,794	506,641
Capital	14,574	1,975	11,000	35,500
Debt	122,738	113,301	156,420	155,880
Reserves	0	0	752,517	176,979
Grant Project	213,878	0	0	0
	825,486	643,933	1,444,891	1,041,604

Personnel Summary - Positions

Utility Services Coordinator
 Utility Technician
 Accounting Clerk

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Utility Services Coordinator	1.00	1.00	1.00	1.00
Utility Technician	1.00	1.00	1.00	1.00
Accounting Clerk	0.50	0.50	0.50	0.50
Total Positions	2.50	2.50	2.50	2.50



UTILITIES/BEVERLY BEACH – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES						ENTERPRISE FUND	
Fund 404	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3101		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
Revenues-Water							
343.30-00	Water Utility Revenue	377,576	378,039	390,437	410,000	19,563	
343.30-02	Miscellaneous	9,630	11,302	7,464	10,577	3,113	
343.23-01	Utility Impact Fees	63	2,752	0	0	0	
361.10-00	Interest	425	1,538	9,139	2,400	(6,739)	
341.92-00	Staff Time	9,162	7,649	4,150	7,600	3,450	
389.80-02	Water Utility Sys Dev Fee	0	0	5,000	0	(5,000)	
389.80-04	Eagle Lakes Dev Fee	0	47,520	0	0	0	
398.00-00	5% Statutory Reduction	0	0	(14,430)	(21,529)	(7,099)	
398.00-01	Cash Carry Forward	0	0	134,194	0	(134,194)	
	TOTAL REVENUES	396,856	448,800	535,954	409,048	(126,906)	Overall Revenues Increase/Decrease -23.68%
Expenses-Water							
533.10-12	Regular Salaries	110,067	116,935	109,899	58,309	(51,590)	Wage Adj \$1,000/person, split wtr & wstwr
533.10-14	Overtime	3,770	3,786	2,000	1,000	(1,000)	Insurance Incr, split water & wastewater
533.10-xx	Employee Benefits	41,093	43,708	41,261	23,993	(17,268)	
	Total Personnel Expenses	154,930	164,429	153,160	83,302	(69,858)	
533.31-10	Professional Services	238	835	15,000	10,000	(5,000)	
533.34-10	Other Contracted Services	27,612	20,402	52,515	12,075	(40,440)	Testing, monitoring, sewer cleansing, etc.
533.34-20	Governmental Services	875	1,483	1,250	1,000	(250)	
533.41-10, 41-2	Communications	2,646	2,614	2,280	1,010	(1,270)	
533.42-01	Postage	2,922	3,011	4,623	2,655	(1,968)	
533.43-10	Utilities Expense	182,377	248,532	150,980	203,520	52,540	
533.44-10	Rentals & Leases	2,783	873	590	500	(90)	
533.45-20	Vehicle Insurance	233	239	480	260	(220)	
533.45-30	Property/Casualty Insurance	9,401	10,460	12,358	4,310	(8,048)	
533.46-10	Bldg/Equipment Repairs	36,778	34,539	63,100	36,000	(27,100)	Eagle Lakes Tank Maintenance/Paint
533.46-20	Vehicle Repair	1,358	1,831	2,400	1,300	(1,100)	
533.46-30	Maintenance Agreements	4,771	4,914	4,050	2,900	(1,150)	
533.46-40	Small Tools & Equipment	2,255	1,409	5,000	2,500	(2,500)	
533.47-10	Printing & Binding	880	355	1,078	1,100	22	
533.49-10	Other Current Charges	20,869	9,719	16,400	5,000	(11,400)	New cust.hook ups
533.49-15	Advertising	4	0	900	450	(450)	Legal and Employment Ads
533.49-18	Bank Analysis Fees	3,808	2,611	2,600	1,400	(1,200)	
533.49-91	Write Offs/Shortages	0	4,274	0	0	0	
533.51-10	Office Supplies	145	250	840	300	(540)	
533.51-11	Office Equipment under \$1,000	79	307	100	150	50	
533.52-10	Gas, Oil & Lubricants	10,033	7,066	11,750	4,510	(7,240)	
533.52-12	Other Operating Expenses	8,990	6,450	22,000	14,906	(7,094)	Chemicals for Eagle Lakes Plant
533.52-20	Clothing & Wearing Apparel	0	0	200	100	(100)	
533.52-30	Data Processing Software	0	289	0	0	0	
533.54-10	Publications/Memberships	309	240	350	200	(150)	
533.55-01	Travel / Training	0	1,525	950	1,100	150	
	Total Operating Expenses	319,366	364,228	371,794	307,246	(64,548)	
533.63-10	Improvements Other than Buildings	2,537	0	0	0	0	
533.64-10	Equipment	12,037	1,975	11,000	18,500	7,500	
	Total Capital Outlay	14,574	1,975	11,000	18,500	7,500	
	Total Expenses-Water	488,870	530,632	535,954	409,048	(126,906)	Overall Expense Increase/Decrease -23.68%

Flagler County Board of County Commissioners
FY 2016-2017

FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES						ENTERPRISE FUND	
Fund 404 Dept 3101	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-)	COMMENTS
	Revenues-Wastewater						
343.50-00	Wastewater Revenue	144,160	151,692	147,908	157,367	9,459	
343.60-02	Customer Charges (Development Svcs)	25,573	24,367	8,100	18,000	9,900	
389.80-03	Sewer Utility Sys Dev Fee	0	0	5,000	0	(5,000)	
398.00-00	5% Statutory Reduction	0	0	(14,430)	(8,768)	5,662	
399.00-00	Cash Carry Forward	0	0	0	133,098	133,098	
	TOTAL REVENUES	169,733	176,059	146,578	299,697	153,119	Overall Revenues Increase/Decrease 104.46%
	Expenses-Wastewater						
535.10-12	Regular Salaries	0	0	0	58,309	58,309	
535.10-14	Overtime	0	0	0	1,000	1,000	
533.10-xx	Employee Benefits	0	0	0	23,993	23,993	
	Total Personnel Expenses	0	0	0	83,302	83,302	
535.31-10	Professional Services	0	0	0	5,000	5,000	
535.34-10	Other Contracted Services	0	0	0	29,295	29,295	
535.34-20	Governmental Services	0	0	0	1,000	1,000	
535.41-10	Communications	0	0	0	1,970	1,970	
535.42-01	Postage	0	0	0	2,375	2,375	
535.43-10	Utilities Expense	0	0	0	79,560	79,560	
535.44-10	Rentals & Leases	0	0	0	500	500	
535.45-20	Vehicle Insurance	0	0	0	260	260	
535.45-30	Property/Casualty Insurance	0	0	0	8,060	8,060	
535.46-10	Bldg/Equipment Repairs	0	0	0	29,000	29,000	
535.46-20	Vehicle Repair	0	0	0	1,300	1,300	
535.46-30	Maintenance Agreements	0	0	0	2,900	2,900	
535.46-40	Small Tools & Equipment	0	0	0	2,500	2,500	
535.47-10	Printing & Binding	0	0	0	765	765	
535.49-10	Other Current Charges	0	0	0	22,000	22,000	
535.49-15	Advertising	0	0	0	450	450	
535.49-18	Bank Analysis Fees	0	0	0	1,400	1,400	
535.51-10	Office Supplies	0	0	0	300	300	
535.51-11	Office Equipment under \$1,000	0	0	0	150	150	
535.52-10	Gas, Oil & Lubricants	0	0	0	4,510	4,510	
535.52-12	Other Operating Expenses	0	0	0	5,000	5,000	
535.52-20	Clothing & Wearing Apparel	0	0	0	100	100	
535.55-01	Travel / Training	0	0	0	1,000	1,000	
	Total Operating Expenses	0	0	0	199,395	199,395	
535.64-10	Equipment	0	0	0	17,000	17,000	
	Total Capital Outlay	0	0	0	17,000	17,000	
	Total Expenses-Wastewater	0	0	0	299,697	299,697	Overall Expense Increase/Decrease 100.00%

Flagler County Board of County Commissioners
FY 2016-2017

FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES						ENTERPRISE FUND	
Fund 404	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3101		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Revenue (Debt Service)						
399.00-00	Cash Carry Forward-Water Impact Fees	0	0	0	28,450	28,450	
399.00-00	Cash Carry Forward-Sewer Impact Fees	0	0	0	43,000	43,000	
343.80-02	Water Impact Fees	6,490	21,960	0	19,460	19,460	
343.80-03	Sewer Impact Fees	23,000	20,000	0	17,500	17,500	
399.00-00	Cash Carry Forward	0	0	9,842	47,470	37,628	
	Total Revenue (Debt Service)	29,490	41,960	9,842	155,880	146,038	
	Debt Service						
533.71-30	Principal on Loan-water	0	0	22,000	22,500	500	
533.72-32	Interest on Advances	8,848	(589)	0	0	0	
533.72-34	Series 2013 Water/Sewer Bond Interest-Wtr	56,945	56,945	56,210	55,440	(770)	
535.71-30	Principal on Loan-Wastewater	0	0	22,000	22,500	500	
535.72-34	Series 2013 Water/Sewer Bond Interest-Wstwr	56,945	56,945	56,210	55,440	(770)	Expires 9/1/2052 (1st 2 yrs were interest only)
	Total Debt Service	122,738	113,301	156,420	155,880	(540)	
	TOTAL OPERATING REVENUE	596,079	666,819	692,374	864,625	172,251	
	TOTAL OPERATING EXPENSES	611,608	643,933	692,374	864,625	172,251	

FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES Capital Projects						ENTERPRISE FUND	
Fund 404	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 6000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Revenues						
331.35-01	USDA Grant	225,815	0	0	0	0	
	TOTAL REVENUES	225,815	0	0	0	0	
	Expenses						
533.34-10	Other Contracted Services	(500)	0	0	0	0	
533.63-XX	Beverly Beach Utilities System Upgrade	214,378	0	0	0	0	
	TOTAL CAPITAL PROJECTS	213,878	0	0	0	0	

FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES - Reserves						ENTERPRISE FUND	
Fund 404	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 5000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Revenues						
399.00-00	Cash Carry Forward	0	0	752,517	176,979	(575,538)	
	TOTAL REVENUES	0	0	752,517	176,979	(575,538)	
	Expenses						
587.98-41	Personal Services Reserves	0	0	3,000	1,513	(1,487)	15% of accrued leave (used F.S. 9/30/14)
587.98-50	Reserves - Future Projects	0	0	569,217	0	(569,217)	
	Reserves-Impact Fees-Future Projects	0	0	0	11,064	11,064	See Debt Service
587.98-40	Reserves - Special Bond Reserve	0	0	180,300	164,402	(15,898)	
	TOTAL RESERVES	0	0	752,517	176,979	(575,538)	Overall Expense Increase/Decrease -27.91%
	TOTAL FUND REVENUE	821,894	666,819	1,444,891	1,041,604	(403,287)	
	TOTAL FUND EXPENSES	825,486	643,933	1,444,891	1,041,604	(403,287)	

Water and Sewer System Revenue Bond Series 2013

DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2013	09/01/13	-	50,302	50,302	2033	09/01/33	78,000	77,630	155,630
2014	09/01/14	-	113,890	113,890	2034	09/01/34	81,000	74,900	155,900
2015	09/01/15	42,000	113,890	155,890	2035	09/01/35	84,000	72,065	156,065
2016	09/01/16	44,000	112,420	156,420	2036	09/01/36	87,000	69,125	156,125
2017	09/01/17	45,000	110,880	155,880	2037	09/01/37	90,000	66,080	156,080
2018	09/01/18	47,000	109,305	156,305	2038	09/01/38	93,000	62,930	155,930
2019	09/01/19	48,000	107,660	155,660	2039	09/01/39	96,000	59,675	155,675
2020	09/01/20	50,000	105,980	155,980	2040	09/01/40	100,000	56,315	156,315
2021	09/01/21	52,000	104,230	156,230	2041	09/01/41	103,000	52,815	155,815
2022	09/01/22	54,000	102,410	156,410	2042	09/01/42	107,000	49,210	156,210
2023	09/01/23	56,000	100,520	156,520	2043	09/01/43	111,000	45,465	156,465
2024	09/01/24	58,000	98,560	156,560	2044	09/01/44	114,000	41,580	155,580
2025	09/01/25	60,000	96,530	156,530	2045	09/01/45	119,000	37,590	156,590
2026	09/01/26	62,000	94,430	156,430	2046	09/01/46	123,000	33,425	156,425
2027	09/01/27	64,000	92,260	156,260	2047	09/01/47	127,000	29,120	156,120
2028	09/01/28	66,000	90,020	156,020	2048	09/01/48	131,000	24,675	155,675
2029	09/01/29	68,000	87,710	155,710	2049	09/01/49	136,000	20,090	156,090
2030	09/01/30	71,000	85,330	156,330	2050	09/01/50	141,000	15,330	156,330
2031	09/01/31	73,000	82,845	155,845	2051	09/01/51	146,000	10,395	156,395
2032	09/01/32	76,000	80,290	156,290	2052	09/01/52	151,000	5,285	156,285
TOTALS							3,254,000	2,843,162	6,097,162

Flagler County Board of County Commissioners
FY 2016-2017

BUNNELL FLAGLER COUNTY UTILITY SERVICE - Formerly Plantation Bay Utility

ENTERPRISE FUND

Fund 406 Dept XXXX	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
	Water Utility Revenue	0	0	686,520	0	(686,520)	See Fund 407 FC Utilities @ Plantation Bay
	Wastewater/Sewer Revenue	0	0	751,968	0	(751,968)	for FY17
	Water Impact Fees	0	0	128,760	0	(128,760)	
	Sewer Impact Fees	0	0	150,540	0	(150,540)	
	Water and Sewer Revenue	985,708	1,607,738	0	0	0	
	Interest	1,811	916	15,000	0	(15,000)	
	TOTAL REVENUES	987,519	1,608,654	1,732,788	0	(1,732,788)	Overall Revenue Increase/Decrease: -100.00%
	Expenses- WATER						
533.31-10	Salary and Overtime Expense	0	0	264,940	0	(264,940)	FY16 Budget transferred to Fund 407
533.31-10	Professional Services	1,268	30,295	20,000	0	(20,000)	ownership of utility transferred to County
533.32-90	CPA Fees	0	4,000	0	0	0	
533.34-10	Contracted Services	9,301	56,964	27,725	0	(27,725)	
533.34-20	Governmental Services	0	0	2,000	0	(2,000)	
40-10, 55-01	Travel Expenses/Training	0	100	1,300	0	-1300	
41-10;41-20	Communications	517	684	3,150	0	(3,150)	
533.42-01	Postage Expense	34	0	7,786	0	(7,786)	
533.43-10	Utilities Expense	28,872	25,420	30,000	0	(30,000)	
533.44-10	Rentals & Leases	6,615	908	5,735	0	(5,735)	
533.45-20	Vehicle Insurance	0	503	500	0	(500)	
533.45-30	Property Casualty Insurance	4,603	4,647	4,700	0	(4,700)	
533.46-10	Bldg/Equip Repairs	55,467	41,083	76,100	0	(76,100)	
533.46-20	Vehicle Repair	1,087	882	1,600	0	(1,600)	
533.46-30	Maintenance Agreements/Repairs	0	175	10,000	0	(10,000)	
533.46-40	Small Tools & Equip	2,730	2,007	5,000	0	(5,000)	
533.47-10	Printing and Binding	532	811	3,000	0	(3,000)	
533.49-10	Other Current Charges	1,000	1,050	1,500	0	(1,500)	
533.49-14	Landfill Tipping Fees	0	60	0	0	0	
533.49-15	Advertising	0	1,626	1,200	0	(1,200)	
533.49-18	Bank Analysis Fees	418	442	1,200	0	(1,200)	
533.51-10	Office Supplies	150	168	2,000	0	(2,000)	
533.51-11	Office Equipment	60	302	1,000	0	(1,000)	
533.52-10	Gas Oil& Lubricants	11,034	6,021	12,000	0	(12,000)	
533.52-12	Other Operating Expenses	16,986	36,636	45,000	0	(45,000)	
533.52-20	Clothing & Wearing Apparel	66	0	200	0	(200)	
533.54-10	Publications/Memberships	350	0	300	0	(300)	
	Total Operating Expenses	141,090	214,784	527,936	0	(527,936)	
533.63-10	Impr Other Than Bldg	8,450	50,135	50,000	0	(50,000)	
533.64-10	Equipment	21,670	1,752	28,000	0	(28,000)	
	Total Equipment	30,120	51,887	78,000	0	(78,000)	

Flagler County Board of County Commissioners
FY 2016-2017

BUNNELL FLAGLER COUNTY UTILITY SERVICE - Formerly Plantation Bay Utility

ENTERPRISE FUND

Fund 406 Dept XXXX	DESCRIPTION	ACTUAL FY 13-14	BUDGETED FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Expenses-WASTEWATER						
535.31-10	Salary and Overtime Expense	0	0	265,805	0	(265,805)	
535.31-10	Professional Services	45,631	158,504	20,000	0	(20,000)	
535.32-90	CPA Fees	0	4,000	0	0	0	
535.34-10	Contracted Services	58,622	24,646	69,725	0	(69,725)	
535.34-20	Governmental Services	0	0	2,000	0	(2,000)	
40-10, 55-01	Travel Expenses/Training	0	0	1,300	0	(1,300)	
41-10;41-20	Communications	862	453	3,650	0	(3,650)	
535.42-01	Postage	24	13	7,786	0	(7,786)	
535.43-10	Utilities Expense	45,540	39,902	46,000	0	(46,000)	
535.44-10	Rentals & Leases	5,630	784	5,735	0	(5,735)	
533.45-20	Vehicle Insurance	0	0	500	0	(500)	
535.45-30	Property Casualty Insurance	4,603	5,525	5,600	0	(5,600)	
535.46-10	Bldg/Equip Repairs	92,826	66,882	73,500	0	(73,500)	
535.46-20	Vehicle Repairs	582	673	1,600	0	(1,600)	
535.46-30	Maintenance Agreements/Repairs	0	175	1,000	0	(1,000)	
535.46-40	Small Tools & Equip	3,782	2,710	4,000	0	(4,000)	
535.47-10	Printing and Binding	432	421	3,000	0	(3,000)	
535.49-10	Other Current Charges	250	0	1,500	0	(1,500)	
535.49-14	Landfill Tipping Fees	0	60	0	0	0	
535.49-15	Advertising	9	0	1,200	0	(1,200)	
535.49-18	Bank Analysis Fees	418	442	1,200	0	(1,200)	
535.51-10	Office Supplies	156	168	2,000	0	(2,000)	
535.51-11	Office Equipment	166	163	1,000	0	(1,000)	
535.52-10	Gas Oil& Lubricants	8,250	5,997	12,000	0	(12,000)	
535.52-12	Other Operating Expenses	55,335	34,527	50,000	0	(50,000)	
535.52-20	Clothing & Wearing Apparel	27	30	200	0	(200)	
535.54-10	Publications & Memberships	504	0	500	0	(500)	
535.32-90	CPA Fees	10,000	0	0	0	0	
	Total Operating Expenses	333,649	346,075	580,801	0	(580,801)	
535.63-10	Improvements Other Than Bldg	4,950	0	70,000	0	(70,000)	
535.64-10	Equipment	60,667	559	0	0	0	
	Total Equipment	65,617	559	70,000	0	(70,000)	

Flagler County Board of County Commissioners
FY 2016-2017

BUNNELL FLAGLER COUNTY UTILITY SERVICE

Fund 406 Dept 3302	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES
		FY 13-14	FY 14-15	FY 15-16	FY 16-17	
	City Of Bunnell Expenses- Water					
533.31-10	Professional Services	247,259	198,909	0	0	0
533.32-90	CPA Fees	2,599	0	0	0	0
533.34-10	Other Contracted Services	18,195	0	0	0	0
533.40-10	Travel/Training	81	325	0	0	0
4110, 4120	Communications	1,779	2,026	0	0	0
533.42-01	Postage	268	4,994	0	0	0
534.44-10	Rentals & Leases	1,558	465	0	0	0
533.45-30	Property Casualty Insurance	9,791	7,440	0	0	0
533.46-10	Building/Equipm Repair	66	0	0	0	0
533.46-30	Maintenance Agreements	0	1,456	0	0	0
533.46-40	Small Tools & Equipm	343	0	0	0	0
533.47-10	Printing & Binding	281	229	0	0	0
533.49-10	Other Current Charges	38	0	0	0	0
533.49-15	Advertising	560	0	0	0	0
533.49-18	Bank Analysis Fees	0	602	0	0	0
51-10,51-11	Office Supplies	1,107	1,011	0	0	0
533.52-10	Gas, Oil & Lubricants	2,033	0	0	0	0
533.52-12	Other Operating Expenses	174	0	0	0	0
533.52-20	Clothing & Wearing Apparel	691	0	0	0	0
	Total Operating Expenses	286,823	217,457	0	0	0
	City Of Bunnell- Wastewater					
535.31-10	Professional Services	246,349	198,461	0	0	0
535.32-90	CPA Fees	2,599	0	0	0	0
535.34-10	Other Contracted Services	18,680	0	0	0	0
535.40-10	Travel/Training	96	325	0	0	0
535.41-10	Communications	1,915	2,026	0	0	0
535.42.01	Postage	268	4,994	0	0	0
535.44-10	Rentals & Leases	1,421	465	0	0	0
535.45-30	Property Casualty Insurance	9,557	7,440	0	0	0
535.46-10	Building/Equipm Repair	1,241	0	0	0	0
535.46-30	Maintenance Agreements	0	1,456	0	0	0
535.46-40	Small Tools & Equipm	367	0	0	0	0
535.47-10	Printing & Binding	281	229	0	0	0
535.49-10	Other Current Charges	38	0	0	0	0
535.49-15	Advertising	35	0	0	0	0
535.49-18	Bank Analysis Fees	0	602	0	0	0
51-10,51-11	Office Supplies	1,107	1,011	0	0	0
535.52-10	Gas, Oil & Lubricants	2,257	0	0	0	0
535.52-12	Other Operating Expenses	157	0	0	0	0
535.52-20	Clothing & Wearing Apparel	691	0	0	0	0
	Total Operating Expenses	287,059	217,009	0	0	0
53x.71-30	Principal	0	68,442	245,742	0	(245,742)
53x.72-30	Interest	1,097	67,853	157,780	0	(157,780)
53x.73-10	Other Debt Service Costs	14,708	11,789	72,529	0	(72,529)
	Total Debt Service	15,805	148,084	476,051	0	(476,051)
	TOTAL FUND EXPENSES	1,160,163	1,195,855	1,732,788	0	(1,732,788)
						Overall Expense Increase/Decrease: -100.00%

The Plantation Bay Utility, formerly known as the Bunnell-Flagler County Utility, was established in February 2013 through a joint partnership between the county and the City of Bunnell. Flagler County took over the day-to-day operations in October 2015. Staff manages the daily operations of the system for water distribution and wastewater collections. It ensures that the facility is compliant with Florida Department of Environmental Protection rules and procedures.



SUMMARY

Revenues

Water Utility Revenue
 Wastewater Revenue
 Water Impact Fees
 Sewer Impact Fees
 Interest
 Miscellaneous
 Cash Carry Forward

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Water Utility Revenue	0	0	0	770,000
Wastewater Revenue	0	0	0	827,891
Water Impact Fees	0	0	0	206,016
Sewer Impact Fees	0	0	0	240,864
Interest	0	0	0	15,000
Miscellaneous	0	0	0	33,200
Cash Carry Forward	0	0	0	496,048
	0	0	0	2,589,019

Expenses

Personnel
 Operating
 Capital
 Debt
 Reserves
 Grant Project

Personnel	0	0	0	536,640
Operating	0	0	0	870,012
Capital	0	0	0	0
Debt	0	0	0	415,522
Reserves	0	0	0	766,845
Grant Project	0	0	0	0
	0	0	0	2,589,019

Personnel Summary-Positions

Waste Water Treatment Plant Op
 Water Treatment Plant Op
 Accounting Clerk
 Utilities Maintenance Technician I
 Utilities Maintenance Technician II
 Utilities Maintenance Technician III
 Utility Services Coordinator
 Utility Maintenance Supervisor

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Waste Water Treatment Plant Op	0.00	0.00	0.00	2.00
Water Treatment Plant Op	0.00	0.00	0.00	2.00
Accounting Clerk	0.00	0.00	0.00	1.00
Utilities Maintenance Technician I	0.00	0.00	0.00	1.00
Utilities Maintenance Technician II	0.00	0.00	0.00	1.00
Utilities Maintenance Technician III	0.00	0.00	0.00	1.00
Utility Services Coordinator	0.00	0.00	0.00	1.00
Utility Maintenance Supervisor	0.00	0.00	0.00	1.00
Total Positions	0.00	0.00	0.00	10.00



UTILITIES/PLANTATION BAY – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

FLAGLER COUNTY UTILITIES @ PLANTATION BAY						ENTERPRISE FUND	
Fund 407 Dept 3102	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues-Water						
343.30-01	Water Utility Revenue	0	0	0	770,000	770,000	
343.30-02	Turn On/Turn Off Fees	0	0	0	11,000	11,000	
343.30-03	Meter Installation	0	0	0	22,000	22,000	
343.60-01	Penalties	0	0	0	200	200	
361.10-00	Interest	0	0	0	7,500	7,500	
399.00-00	Cash Carry Forward	0	0	0	163,404	163,404	
	TOTAL REVENUES	0	0	0	974,104	974,104	Overall Revenue Increase/Decrease: 100.00%
	Expenses-Water						
533.10-12	Regular Salaries	0	0	0	181,831	181,831	Wage Adj \$1,000 per employee
533.10-xx	Employee Benefits	0	0	0	86,057	86,057	Insurance Increase
	Total Personnel Expenses	0	0	0	267,888	267,888	
533.31-10	Professional Services	0	0	0	94,200	94,200	New Well Dev (648422); Wellfield Rep (648423)
533.34-10	Contracted Services	0	0	0	27,825	27,825	
40-10, 55-01	Travel Expenses/Training	0	0	0	5,500	5,500	
41-10;41-20	Communications	0	0	0	750	750	
533.42-01	Postage Expense	0	0	0	7,910	7,910	
533.43-10	Utilities Expense	0	0	0	26,520	26,520	
533.44-10	Rentals & Leases	0	0	0	4,450	4,450	
533.45-20	Vehicle Insurance	0	0	0	500	500	
533.45-30	Property Casualty Insurance	0	0	0	5,200	5,200	
533.46-10	Bldg/Equip Repairs	0	0	0	235,000	235,000	Lime Slaker Repairs
533.46-20	Vehicle Repairs	0	0	0	2,200	2,200	
533.46-30	Maintenance Agreements	0	0	0	6,000	6,000	
533.46-40	Small Tools & Equip	0	0	0	12,000	12,000	
533.47-10	Printing and Binding	0	0	0	3,000	3,000	
533.49-10	Other Current Charges	0	0	0	1,000	1,000	
533.49-14	Landfill Tipping Fees	0	0	0	500	500	
533.49-15	Advertising	0	0	0	500	500	
533.49-18	Bank Analysis Fees	0	0	0	1,200	1,200	
533.51-10	Office Supplies	0	0	0	1,000	1,000	
533.51-11	Office Equipment	0	0	0	2,000	2,000	
533.51-20	Data Processing Supplies	0	0	0	3,000	3,000	
533.52-10	Gas Oil& Lubricants	0	0	0	4,000	4,000	
533.52-12	Other Operating Expenses	0	0	0	52,000	52,000	
533.52-20	Clothing & Wearing Apparel	0	0	0	200	200	
533.52-30	Data Processing Software	0	0	0	2,000	2,000	
	Total Operating Expenses	0	0	0	498,455	498,455	
	Debt Service-Water						
533.71-30	Principal-Water	0	0	0	122,871	122,871	
533.72-30	Interest-Water	0	0	0	78,890	78,890	
533.73-10	Other Debt Service Costs-Water	0	0	0	6,000	6,000	
	Total Debt Service	0	0	0	207,761	207,761	
	Total Expenses-Water	0	0	0	974,104	974,104	Overall Expense Increase/Decrease: 100.00%

Flagler County Board of County Commissioners
FY 2016-2017

FLAGLER COUNTY UTILITIES @ PLANTATION BAY						ENTERPRISE FUND	
Fund 407	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3102		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
	Revenues-Wastewater						
343.50-01	Wastewater/Sewer Revenue	0	0	0	827,891	827,891	
361.10-00	Interest	0	0	0	7,500	7,500	
399.00-00	Cash Carry Forward	0	0	0	12,679	12,679	
	TOTAL REVENUES	0	0	0	848,070	848,070	Overall Revenue Increase/Decrease:
							100.00%
	Expenses-Wastewater						
535.10-12	Regular Salaries	0	0	0	182,559	182,559	Wage Adj \$1,000 per employee
535.10-xx	Employee Benefits	0	0	0	86,193	86,193	Insurance Increase
	Total Personnel Expenses	0	0	0	268,752	268,752	
535.31-10	Professional Services	0	0	0	112,117	112,117	Wastewater Impr Analysis & Planning Document
535.34-10	Contracted Services	0	0	0	34,000	34,000	
40-10, 55-01	Travel Expenses/Training	0	0	0	5,500	5,500	
41-10;41-20	Communications	0	0	0	750	750	
535.42-01	Postage	0	0	0	7,910	7,910	
535.43-10	Utilities Expense	0	0	0	39,850	39,850	
535.44-10	Rentals & Leases	0	0	0	4,450	4,450	
535.45-20	Vehicle Insurance	0	0	0	500	500	
535.45-30	Property Casualty Insurance	0	0	0	5,200	5,200	
535.46-10	Bldg/Equip Repairs	0	0	0	81,000	81,000	
535.46-20	Vehicle Repairs	0	0	0	2,200	2,200	
535.46-30	Maintenance Agreements	0	0	0	1,680	1,680	
535.46-40	Small Tools & Equip	0	0	0	9,000	9,000	
535.47-10	Printing and Binding	0	0	0	3,000	3,000	
535.49-10	Other Current Charges	0	0	0	1,000	1,000	
535.49-14	Landfill Tipping Fees	0	0	0	500	500	
535.49-15	Advertising	0	0	0	500	500	
35.49-118	Bank Analysis Fees	0	0	0	1,200	1,200	
535.51-10	Office Supplies	0	0	0	1,000	1,000	
535.51-11	Office Equipment	0	0	0	2,000	2,000	
535.52-10	Gas Oil& Lubricants	0	0	0	4,000	4,000	
535.52-12	Other Operating Expenses	0	0	0	52,000	52,000	
35.52-.20	Clothing & Wearing Apparel	0	0	0	200	200	
535.52-30	Data Processing Software	0	0	0	2,000	2,000	
	Total Operating Expenses	0	0	0	371,557	371,557	
	Debt Service-Wastewater						
535.71-30	Principal-Wastewater	0	0	0	122,871	122,871	
535.72-30	Interest-Wastewater	0	0	0	78,890	78,890	
535.73-10	Other Debt Service Costs-Wastewater	0	0	0	6,000	6,000	
	Total Debt Service	0	0	0	207,761	207,761	
							Overall Expense Increase/Decrease:
	Total Expenses-Wastewater	0	0	0	848,070	848,070	100.00%

Flagler County Board of County Commissioners
FY 2016-2017

FLAGLER COUNTY UTILITIES @ PLANTATION BAY - Reserves

ENTERPRISE FUND

Fund 407 Dept 5000	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
399.00-00	Cash Carry Forward	0	0	0	292,345	292,345	
399.00-00	Cash Carry Forward-City of Bunnell Trx	0	0	0	27,620	27,620	
363.23-02	Water Impact Fees	0	0	0	206,016	206,016	
363.23-03	Sewer Impact Fees	0	0	0	240,864	240,864	
TOTAL REVENUES		0	0	0	766,845	766,845	
Expenses							
587.98-41	Personal Services Reserves	0	0	0	5,000	5,000	
587.98-50	Reserves - Future Projects - Impact Fees	0	0	0	446,880	446,880	Anticipated Impact fee collections
587.98-50	Reserves - Future Projects	0	0	0	287,345	287,345	
	Reserves - Impact Fees Future Projects	0	0	0	27,620	27,620	City of Bunnell Trx \$18,620 Dev Contr \$9k
TOTAL RESERVES		0	0	0	766,845	766,845	
TOTAL FUND REVENUE		0	0	0	2,589,019	2,589,019	
TOTAL FUND EXPENSES		0	0	0	2,589,019	2,589,019	

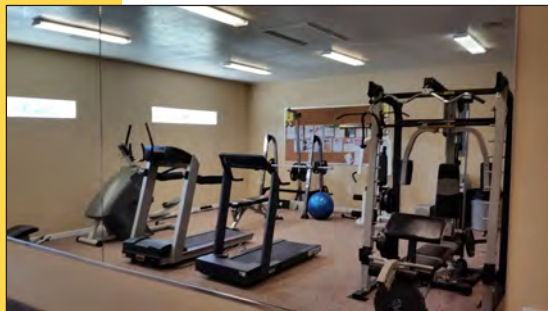
OVERVIEW OF HISTORY FOR FLAGLER COUNTY UTILITY @ PLANTATION BAY- In FY15-16, Flagler County became the sole owner of this utility

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
	Costs shared with Bunnell		Transf to County	Fully funded- County		
Water Utility Revenue	0	0	686,520	770,000	83,480	
Wastewater/Sewer Revenue	0	0	751,968	827,891	75,923	
Water Impact Fees	0	0	128,760	206,016	77,256	
Sewer Impact Fees	0	0	150,540	240,864	90,324	
Water and Sewer Revenue	985,708	1,607,738	0	0	0	Rev specific to wtr & wwtr shown separately
Other	0	0	0	33,200	33,200	
Interest	1,811	916	15,000	15,000	0	
Cash Carry Forward	0	0	0	496,048	496,048	
TOTAL REVENUES		987,519	1,608,654	1,732,788	2,589,019	856,231
TOTAL FUND EXPENSES		1,160,163	1,195,855	1,732,788	2,589,019	856,231



APPROVED BUDGET FY 2016-2017

Flagler County knows its employees are its most valuable asset, so it strives to offer the best possible benefits at the most reasonable cost. The Flagler County employee clinic, staffed by CareHere, is funded through the Health Insurance Fund. The Health Center is located on the Government Services Campus, which makes it easily accessible for all employees. It eliminates the need to take time off of work to see a doctor for diagnosis and treatment of a sore throat, to get blood work done, or to have prescription medication dispensed. Additionally, there is a gym that is open to employees 24 hours daily for overall health benefits.



SUMMARY

Revenues

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Interest	5,965	12,990	10,000	10,000
BOCC Premium Contribution	2,842,268	2,943,492	2,300,000	4,100,000
Constitutional Premium Contributio	3,611,955	3,631,376	3,701,000	4,140,000
Employee Premium Contribution	0	0	400,000	0
Retired Employee Premium Contrit	113,518	121,067	80,000	120,000
Cobra Premium Contribution	6,371	13,002	0	5,000
BCBS Pharmacy Rebate	90,903	93,369	80,000	90,000
Miscellaneous	2,080	0	0	0
Cash Carry Forward	0	0	2,422,285	1,088,419
	6,673,060	6,815,296	8,993,285	9,553,419

Expenditures

Personnel	39,051	38,941	38,673	41,236
Health Insurance	5,726,387	6,511,463	6,557,700	7,208,200
Employee Clinic	731,589	695,125	726,681	759,150
Reserves	0	0	1,670,231	1,544,833
	6,497,027	7,245,529	8,993,285	9,553,419

Personnel Summary -Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Benefits & Wellness Manager	0.70	0.70	0.70	0.70
Total Positions	0.70	0.70	0.70	0.70



HEALTH INSURANCE FUND – General Fund – FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

HEALTH INSURANCE FUND						INTERNAL SERVICE FUND	
Fund 603	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
361.10-00	Interest-MMIA & Investments	5,965	12,990	10,000	10,000	0	
369.10-01	BCC Premium Contribution	2,842,268	2,943,492	2,300,000	4,100,000	1,800,000	Premium contribution , FY10 \$8k, FY11 \$8,175, FY12
369.10-02	Clerk of Court Premium Contribution	487,696	522,970	475,000	600,000	125,000	\$8,300, FY13 \$8,500, FY 14 \$8,500, FY 15 \$8,500,
369.10-03	Sheriff Premium Contribution	2,504,514	2,486,431	2,600,000	2,820,000	220,000	FY16 \$8,500, FY17 \$10,500
369.10-04	Supervisor of Elections Premium Contribution	51,029	54,146	51,000	70,000	19,000	
369.10-05	Tax Collector Premium Contribution	295,201	300,239	295,000	350,000	55,000	
369.10-06	Property Appraiser Premium Contribution	273,515	267,590	280,000	300,000	20,000	
369.10-01	Employee Contributions	0	0	400,000	0	(400,000)	
369.10-07	Retired Employees Premium Contribution	113,518	121,067	80,000	120,000	40,000	
369.10-08	Cobra Premium Contribution	6,371	13,002	0	5,000	5,000	
369.10-09	BCBS Pharmacy Rebate	90,903	93,369	80,000	90,000	10,000	
369.90-00	Miscellaneous, Insurance Recovery	2,080	0	0	0	0	
399.00-00	Cash Carry Forward	0	0	2,422,285	1,088,419	(1,333,866)	
	TOTAL FUND REVENUES	6,673,060	6,815,296	8,993,285	9,553,419	560,134	
513.10-12	Regular Salaries	29,715	28,477	28,445	29,369	924	.70 Empl Benefits & Wellness Manager
513-10-xx	Employee Benefits	9,336	10,464	10,228	11,867	1,639	
	Total Personnel Services	39,051	38,941	38,673	41,236	2,563	
519.31-10	Investment Fees	2,135	2,098	2,220	2,220	0	
519.49-18	Bank Analysis Fees & Advertising	265	2,084	2,080	2,080	0	
580.49-25	PHA Incentives	69,359	64,773	0	100,000	100,000	Estimated maximum wellness incentives
580.31-10	Professional Services	2,400	13,460	20,000	20,000	0	Actuary
580.99-30	Insurance - Admin Fees	402,639	416,056	420,000	420,000	0	
580.99-31	Life Insurance - Premiums	23,962	24,637	25,200	25,200	0	
580.99-32	Stop Loss Premiums	589,555	581,204	600,000	600,000	0	
580.99-33	Ameriflex Admin Fees	27,890	28,158	28,200	28,200	0	
580.99-40	Claims - Health Insurance	4,590,731	5,768,866	5,400,000	6,000,000	600,000	
580.99-41	Reinsurance Claims	(77,975)	(446,319)	0	0	0	
580.99-42	Vision Premiums	334	334	50,000	500	(49,500)	
580.99-43	Affordable Care Act-Medical Hth Cr Fees	95,092	56,112	10,000	10,000	0	
	Total Health Insurance Expenditures	5,726,387	6,511,463	6,557,700	7,208,200	650,500	
580.34-10	CareHere	632,554	675,094	710,000	740,000	30,000	
580.41-10	Communications- Recurring	175	623	740	740	0	
580.41-20	Communications Installation & Repair	1,349	44	60	60	0	
580.44-10	Rentals & Leases	242	0	0	0	0	
580.45-30	Property/Casualty Ins	0	718	718	800	82	
580.46-10	Bldg/Equipmt Repairs	51,919	0	0	0	0	
580.46-30	Maintenance Agreements	445	1,853	0	0	0	
580.49-10	Other Current Charges	0	28	50	50	0	
580.51-10	Office Supplies	908	1,399	1,000	1,500	500	
580.51-11	Office Equip	1,348	892	500	1,000	500	
580.52-12	Other Operating	14,516	9,539	10,000	10,000	0	
580.52-41	Employee Clinic Medications	6,631	3,822	3,613	5,000	1,387	
580.62-10	Buildings	17,355	0	0	0	0	
580.63-10	Improvements Other than Building	0	1,113	0	0	0	
580.64-10	Clinic Equipment	4,147	0	0	0	0	
	Total Employee Health Clinic Expenditures	731,589	695,125	726,681	759,150	32,469	
587.98-11	Designated for Future Use	0	0	1,670,231	1,544,833	(125,398)	
	Total Reserves	0	0	1,670,231	1,544,833	(125,398)	
	TOTAL FUND EXPENDITURES	6,497,027	7,245,529	8,993,285	9,553,419	560,134	Overall Expenditure Increase/Decrease: 6.23%



APPROVED BUDGET FY 2016-2017

APPROPRIATION SUMMARY-SPECIAL REVENUE FUNDS

DEPARTMENT	BUDGET			POSITIONS	DEPARTMENT	BUDGET			POSITIONS
	FY 15-16	FY 16-17	% CHANGE			FY 15-16	FY 16-17	% CHANGE	
SPECIAL REVENUE FUNDS									
Tourist Development					Other Funds				
Capital Improvements (Fund 109)	2,339,601	2,108,953	-9.9%			Legal Aid (Fund 105)	45,428	48,616	7.0%
Promotional Activities (Fund 110)	2,976,930	3,017,844	1.4%	0.00	5.40	Law Enforcement Trust (Fund 106)	28,456	51,244	80.1%
Beach Restoration (Fund 111)	1,521,820	2,705,503	77.8%			Law Library (Fund 107)	11,875	13,642	14.9%
						Crime Prevention (Fund 196)	61,231	70,694	15.5%
Impact Fees Funds						SHIP (Fund 143)	504,856	653,322	29.4%
Park Impact Fees-Zone 1 (Fund 132)	8,818	22,768	158.2%			Utility Regulatory Authority (Fund 120)	21,663	21,776	0.5%
Park Impact Fees-Zone 2 (Fund 133)	8,261	12,031	45.6%			Economic Development (Fund 141)	232,019	231,219	-0.3%
Park Impact Fees-Zone 3 (Fund 134)	4,760	9,737	104.6%			CDBG-Neighborhood Stabiliz. (Fund 152)	22,000	21,445	-2.5%
Park Impact Fees-Zone 4 (Fund 135)	48,252	51,837	7.4%			Environmentally Sens. Lands-Old (Fund 117)	130,541	143,072	9.6%
Transportation Impact Fees East-Old (Fund 130)	7,978,420	4,477,172	-43.9%			Environmentally Sensitive Lands (Fund 119)	1,008,098	940,144	-6.7%
Transportation Impact Fees West (Fund 131)	130,981	131,091	0.1%			Total Special Revenue	30,491,698	22,358,813	-26.7%
Transportation Impact Fees Palm Coast (Fund 136)	9,424,860	3,382,174	-64.1%						2.00
Transportation Impact Fees East-New (Fund 137)	803,809	798,270	-0.7%						7.40
					CAPITAL FUNDS				
						Beachfront Parks (Fund 307)	403,818	386,573	-4.3%
						Beachfront Park Maintenance (Fund 308)	837,042	804,095	-3.9%
						1/2 Cent Discretionary Sales Tax (Fund 311)	7,648,627	10,194,918	33.3%
						Capital Improvement Revenue Bond (Fund 312)	13,551,020	1,255,110	0.0%
						Marineland Acres Drainage Basin District (Fund 318)	0	122,255	0.0%
						Environmentally Sens. Lands-New (Fund 319)	621,558	2,431,627	0.0%
						Total Capital Funds	23,062,065	15,194,578	-34.1%
MSTU/MSBU									
North Malacompra Drainage Basin District (Fund 127)	0	42,570	100.0%						
Bimini Gardens MSTU (Fund 175)	18,087	23,632	30.7%						
Espanola Special Assessment (Fund 177)	13,645	17,394	27.5%						
Rima Ridge Special Assessment (Fund 178)	30,200	27,200	-9.9%						
Daytona North Service District (Fund 702)	832,428	984,778	18.3%						
Judicial Funds									
Courthouse Facilities (Fund 108)	1,143,881	1,119,211	-2.2%						
Domestic Violence Trust (Fund 192)	2,850	4,949	73.6%						
Alcohol & Drug Abuse Trust (Fund 193)	18,510	16,374	-11.5%						
Court Innovations Technology (Fund 194)	908,205	987,820	8.8%						
Juvenile Diversion (Fund 195)	17,821	14,559	-18.3%						
Court Innovations (Fund 197)	122,415	136,029	11.1%	1.00	1.00				
Teen Court (Fund 198)	70,977	71,743	1.1%	1.00	1.00				

TOURIST DEVELOPMENT SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
Tourist Dev Tax-Sales, Use & Fuel	1,859,378	2,032,291	2,000,000	2,000,000	0	
State Grant	250,000	0	0	1,000,000	1,000,000	
Interest	3,643	11,374	6,000	6,000	0	
Less 5% Statutory Reduction	0	0	(101,800)	(100,550)	1,250	
Cash Carry Forward	3,716,926	4,556,786	4,934,151	4,926,850	(7,301)	
Total Fund Revenues	5,829,947	6,600,451	6,838,351	7,832,300	993,949	Overall Revenue Increase/Decrease: 14.53%
Expenditures						
TDC Capital (Fund 109)	2,155,628	2,239,815	2,339,601	2,108,953	(230,648)	
TDC Promotion (Fund 110)	2,596,114	3,070,704	2,976,930	3,017,844	40,914	
TDC Restoration (Fund 111)	1,078,205	1,289,932	1,521,820	2,705,503	1,183,683	
Total Fund Expenditures	5,829,947	6,600,451	6,838,351	7,832,300	993,949	Overall Expenditure Increase/Decrease: 14.53%
	0	0	0	0	0	

TOURIST DEVELOPMENT-CAPITAL PROJECTS 22.50% OF TOURISM BED TAXES-FINANCIAL SERVICES

SPECIAL REVENUE FUND

Fund 109	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept 4700/4600/6000							
	Revenues						
312.10-00	Tourist Dev Tax-Sales, Use & Fuel	410,179	438,365	450,000	450,000	0	Local Option Tourist Tax levy is 4%
361.10-00	Interest	1,058	6,515	3,000	3,000	0	
398.00-00	Less 5% Statutory Reduction	0	0	(22,900)	(22,900)	0	
	Sub-Total Revenues	411,237	444,880	430,100	430,100	0	
399.00-00	Cash Carry Forward	1,744,391	1,794,935	1,909,501	1,678,853	(230,648)	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	2,155,628	2,239,815	2,339,601	2,108,953	(230,648)	-9.86%
	Expenditures						
575.46-10	Billboard Purchase	30,000	0	0	0	0	
573.82-53	Other Entities	19,347	16,113	4,808	0	(4,808)	Operating Support: PC Historical Society
573.81-05	Aid to Other Governments	310,000	165,000	165,000	0	(165,000)	Town of Beverly Beach and Marineland Rollover
581.91-10	Interfund Transfer to General Fund	0	0	28,370	0	(28,370)	Princess Place Lodge, moved to Buildings line below
581.91-10	Interfund Transfer to 1/2 Cent Sales Tax Fund	0	0	150,000	0	(150,000)	River To Sea Cottages, moved to Buildings line below
575.31-10	Investment Advisor	1,152	1,241	2,000	2,000	0	
575.49-18	Bank Fees	194	330	500	500	0	
575.62-10	Buildings	0	150,000	0	187,868	187,868	PP Lodge Museum #310038 TDC \$28,370; \$9,498 St His Grnt
	Total Expenditures	360,693	332,684	350,678	190,368	(160,310)	
	Pending Awards						
	Flagler County - Princess Place Exhibit	28,370	28,370	0	0	0	
	Flagler County - Princess Place Stable	150,000	0	0	0	0	
	Flagler Auditorium - Support/Upgrade	150,000	0	0	0	0	
	Flagler Beach Historical Museum - Support	10,000	0	0	0	0	
	Flagler County Historical Society - Support	4,245	0	0	0	0	
	Friends of Washington Oaks - Events Stage	5,000	0	0	0	0	
	Town of Beverly Beach - Walkover Renovation	15,000	15,000	0	0	0	
	Town of Marineland - Marina Phase 2	150,000	150,000	0	0	0	
	Total Pending Awards	512,615	193,370	0	0	0	
573.82-53	Designated Capital Equipment	0	0	333,000	0	(333,000)	
587.98-11	Undesignated funds to be allocated	1,282,320	1,713,761	1,655,923	1,918,585	262,662	
	Total Reserve Funds	1,282,320	1,713,761	1,988,923	1,918,585	(70,338)	
	TOTAL FUND EXPENDITURES	2,155,628	2,239,815	2,339,601	2,108,953	(230,648)	Overall Expenditure Increase/Decrease: -9.86%

TOURIST DEVELOPMENT-PROMOS & ADVERTISING 66.25% OF TOURISM BED TAXES - FINANCIAL SERVICES

SPECIAL REVENUE FUND

Fund 110 Dept 4700	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
312.10-00	Tourist Dev Tax-Sales, Use & Fuel	1,230,536	1,383,584	1,325,000	1,325,000	0	Local Option Tourist Tax levy is 4%
361.10-00	Interest	1,844	2,839	2,000	2,000	0	
398.00-00	Less 5% Statutory Reduction	0	0	(66,350)	(66,350)	0	
Sub-Total Revenues		1,232,380	1,386,423	1,260,650	1,260,650	0	
399.00-00	Cash Carry Forward	1,363,734	1,684,281	1,716,280	1,757,194	40,914	
TOTAL FUND REVENUES		2,596,114	3,070,704	2,976,930	3,017,844	40,914	Overall Revenue Increase/Decrease: 1.37%
Expenditures							
513.10-12	Regular Salaries	0	0	0	262,219	262,219	5.4 FTE's added in FY16
00-559-xx	Employee Benefits	0	0	0	88,376	88,376	
Total Personnel Services		0	0	0	350,595	350,595	
Operating Expenditures							
559.31-10	Investment Advisor	574	845	1,000	10,000	9,000	
559.34-10	Other Contracted Services	0	0	0	157,500	157,500	
559.34-20	Governmental Services-Financial Services	0	14,987	17,400	0	(17,400)	
559.40-10	Travel Expenses	0	0	0	31,081	31,081	
559.41-10	Communications Recurring	79	0	200	10,000	9,800	
559.42-01	Postage Expense	2	24	200	17,000	16,800	
559.43-10	Utilities Expense	0	0	0	1,250	1,250	
559.44-10	Rentals & Lease	0	0	0	36,000	36,000	
559.45-20	Vehicle Insurance	0	0	0	250	250	
559.46-20	Vehicle Repair	0	0	0	250	250	
559.46-30	Maintenance Agreements	12,090	13,525	13,000	15,000	2,000	
559.46-40	Small Tools & Equipment	0	0	0	250	250	
559.47-10	Printing & Binding	0	0	0	46,100	46,100	
559.48-10	Promotional Activities	567,660	662,098	678,135	45,000	(633,135)	
559.48-46	Special Event - Overnight Stay Events	0	5,351	85,000	112,500	27,500	Carry forward FY16 awards \$12,500
559.48-47	Special Event - Quality of Life Events	0	0	15,000	26,000	11,000	Carry forward FY16 awards \$6,000
559.48-11	Chamber of Commerce	301,022	299,741	371,365	3,700	(367,665)	3 yr contract-annual budget request
559.48-48	Promotional - City of Flagler Beach	15,000	15,000	20,000	20,000	0	Fireworks
559.48-44	Promotional - City of Palm Coast	15,000	15,000	15,000	15,000	0	Fireworks
559.48-45	Promotional - Discretionary Event Funding	0	149,359	215,000	287,250	72,250	Carry forward FY16 awards \$106,750
559.49-15	Advertising	0	0	0	490,000	490,000	
559.49-18	Bank Fees	265	297	500	600	100	
559.51-10	Office Supplies	91	41	100	4,731	4,631	
559.51-11	Office Equipment	0	1,046	0	1,000	1,000	
559.52-10	Fuel for County Vehicle	0	496	3,000	850	(2,150)	
559.52-12	Other Operating Expenses	50	214	5,100	500	(4,600)	
559.52-20	Clothing & Wearing Apparel	0	0	0	500	500	
559.54.10	Subscriptions	0	0	0	19,725	19,725	
559.55.03	Conferences & Seminars	0	0	0	25,350	25,350	
559.55-01	Training & Education	0	0	0	4,650	4,650	
Sub-Total Operating Expenditures		911,833	1,178,024	1,440,000	1,382,037	(57,963)	

TOURIST DEVELOPMENT-PROMOS & ADVERTISING 66.25% OF TOURISM BED TAXES - FINANCIAL SERVICES

SPECIAL REVENUE FUND

Fund 110 Dept 4700	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Capital Outlay Expenditures						
559.64-10	Equipment for promotional events	0	24,487	47,000	0	(47,000)	
	Sub-Total Capital Expenditures	0	24,487	47,000	0	(47,000)	
559.64-10	Undesignated	1,684,281	1,868,193	0	0	0	
587.98-11	Rollover Special Event - Overnight Stay Events	0	0	10,000	0	(10,000)	
587.98-11	Rollover Promotional Discretionary Event Funding	0	0	33,250	0	(33,250)	
587.98-11	Designated for Future Use	0	0	1,446,680	1,285,212	(161,468)	
	Sub-Total Reserves	1,684,281	1,868,193	1,489,930	1,285,212	(204,718)	Overall Expenditure Increase/Decrease: 1.37%
TOTAL FUND EXPENDITURES		2,596,114	3,070,704	2,976,930	3,017,844	40,914	

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Personnel Summary-Positions				
Tourism Marketing Manager	0.00	0.00	0.00	1.00
Marketing Coordinator	0.00	0.00	0.00	1.00
Receptionist	0.00	0.00	0.00	0.40
Staff Assistant IV	0.00	0.00	0.00	1.00
Tourism Development Manager	0.00	0.00	0.00	1.00
Tourism Development Director	0.00	0.00	0.00	1.00
Total Positions	0.00	0.00	0.00	5.40

Staffing of the Tourist Development Office (TDO) became the responsibility of Flagler County BOCC in December of 2015. The Approved FY 16-17 Budget is the first full budget year that the TDO was overseen by the Flagler County BOCC.

TOURIST DEVELOPMENT-BEACH RESTORATION 11.25% OF TOURISM BED TAXES - FINANCIAL SERVICES

SPECIAL REVENUE FUND

Fund 111 Dept 4700	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
312.10-00	Tourist Dev Tax-Sales, Use & Fuel	218,663	210,342	225,000	225,000	0	Local Option Tourist Tax levy is 4%
334.39-01	State Grant	250,000	0	0	1,000,000	1,000,000	
361.10-00	Interest	741	2,020	1,000	1,000	0	
398.00-00	Less 5% Statutory Reduction	0	0	(12,550)	(11,300)	1,250	
	Sub-Total Revenues	469,404	212,362	213,450	1,214,700	1,001,250	
399.00-00	Cash Carry Forward	608,801	1,077,570	1,308,370	1,490,803	182,433	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	1,078,205	1,289,932	1,521,820	2,705,503	1,183,683	77.78%
	Expenditures						
537.34-10	Contracted Services	0	0	1,000,000	1,000,000	0	Flagler County Shore Protection Project #090566
537.31-10	Investment Advisor	392	650	800	800	0	
519.49-18	Bank Fees	243	124	250	250	0	
572.34-20	Governmental Services/ Eng Staff Time	0	0	0	10,000	10,000	Flagler County Shore Protection Project #090566
	Total Operating Expenditures	635	774	1,001,050	1,011,050	10,000	
587.98-11	Undesignated funds to be allocated	1,077,570	1,289,158	520,770	1,694,453	1,173,683	
	Total Funds Available	1,077,570	1,289,158	520,770	1,694,453	1,173,683	
	TOTAL FUND EXPENDITURES	1,078,205	1,289,932	1,521,820	2,705,503	1,183,683	Overall Expenditure Increase/Decrease: 77.78%

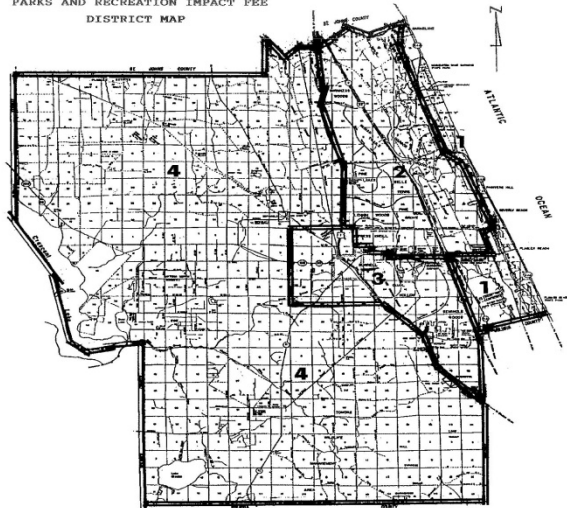
RECREATION IMPACT FEES - SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
Interest	232	529	205	245	40	
Grant	39,732	404,678	0	0	0	
Recreation Impact Fee	34	19	7,500	12,000	4,500	
Interfund Transfer	0	57,138	0	0	0	
Less 5% Statutory Reduction	0	0	(385)	(612)	(227)	
Cash Carry Forward	104,646	96,237	62,771	84,740	21,969	
Total Fund Revenues	144,644	558,601	70,091	96,373	26,282	Overall Revenue Increase/Decrease: 37.50%
Expenditures						
Parks Impact Fee Zone 1 (Fund 132)						
Operating	154	124	200	200	0	
Capital Projects	48,486	500,920	0	0	0	
Reserves	39,274	648	8,618	22,568	13,950	
	87,914	501,692	8,818	22,768	13,950	
Parks Impact Fee Zone 2 (Fund 133)						
Operating	0	0	0	150	150	
Reserves	6,557	6,567	8,261	12,031	3,770	
	6,557	6,567	8,261	12,031	3,920	
Parks Impact Fee Zone 3 (Fund 134)						
Operating	0	0	250	250	0	
Reserves	3,992	4,017	4,510	9,487	4,977	
	3,992	4,017	4,760	9,737	4,977	
Parks Impact Fee Zone 4 (Fund 135)						
Operating	0	0	0	250	250	
Capital Outlay	0	0	0	25,000	25,000	
Reserves	46,181	46,325	48,252	26,587	(21,665)	
	46,181	46,325	48,252	51,837	3,585	
Total Fund Expenditures	144,644	558,601	70,091	96,373	26,282	Overall Expenditure Increase/Decrease: 37.50%
Revenues vs. Expenditures	0	0	0	0	0	



PARKS AND RECREATION IMPACT FEE
DISTRICT MAP



Overview

On November 21, 2003, the Board of County Commissioners adopted Ordinance 2003-22, amending previous ordinances establishing the Parks and Recreation Impact Fee. The Local Comprehensive Planning act, Chapter 163 of the Florida Statutes, requires that public facilities necessary to support new development should be available concurrent with the impact of that development, and the Flagler County Comprehensive Plan establishes the acceptable level of service (LOS) for public recreation facilities.

Park Impact Fees are imposed in order to regulate the use and development of land so as to assure the new development bears a proportionate share of the cost of the capital expenditures necessary to provide parklands, and the funds necessary to construct improvements to such lands in the county.

The ordinance establishes four parks districts geographically dividing the land area of the county.

Authorized Uses:

Park Impact Fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district in unincorporated Flagler County. Such acquisitions and improvements shall be consistent with the levels of service and standards set forth in the comprehensive plan. In no case shall trust funds ever be expended for maintenance or operations of parks and recreational facilities.

Flagler County Board of County Commissioners
FY 2016-2017

PARK IMPACT FEE ZONE 1

SPECIAL REVENUE FUND

Fund 132	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4900		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/-	
	Revenues						
331.73-06	Construction of Varn Park Improvements	39,732	404,678	0	0	0	
361.10-00	Interest	91	441	100	100	0	
363.27-01	Zone 1 - Recreation Impact Fee	15	0	5,000	7,500	2,500	
381.00-00	Transfer from General Fund	0	57,138	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(255)	(380)	(125)	
	Sub-Total Revenues	39,838	462,257	4,845	7,220	2,375	
399.00-00	Cash Carry Forward	48,076	39,435	3,973	15,548	11,575	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	87,914	501,692	8,818	22,768	13,950	158.20%
	Expenditures						
572.31-10	Professional Services	154	0	0	0	0	
572.49-18	Bank Analysis Fees	0	124	200	200	0	
	Total Investment Expenditures	154	124	200	200	0	
572.XX-XX	FDOT-Construction of Varn Park Improvements	48,486	500,920	0	0	0	
	Total Capital Expenditures	48,486	500,920	0	0	0	
587.98-50	Reserve for Future Capital Outlay	39,274	648	8,618	22,568	13,950	
	Total Reserves	39,274	648	8,618	22,568	13,950	
	TOTAL FUND EXPENDITURES	87,914	501,692	8,818	22,768	13,950	Overall Expenditure Increase/Decrease: 158.20%

Flagler County Board of County Commissioners
FY 2016-2017

PARK IMPACT FEE ZONE 2

SPECIAL REVENUE FUND

Fund 133 Dept 4900	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
363.27-01	Zone 2 - Recreation Impact Fee	19	0	500	1,500	1,000	
361.10-00	Interest	16	10	20	20	0	
398.00-00	Less 5% Statutory Reduction	0	0	(26)	(76)	(50)	
	Sub-Total Revenues	35	0	494	1,444	950	
399.00-00	Cash Carry Forward	6,522	6,557	7,767	10,587	2,820	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	6,557	6,567	8,261	12,031	3,770	45.64%
	Expenditures						
581.91-10	Interfund Transfer	0	0	7,600	7,600	0	Graham Swamp Trail Impr
	Total Expenditures	0	0	7,600	7,600	0	
572.49-18	Bank Analysis Fees	0	0	0	150	150	
	Total Expenditures	0	0	0	150	150	
587.98-50	Reserve for Future Capital	6,557	6,567	661	4,281	3,620	
	Total Reserves	6,557	6,567	661	4,281	3,620	
	TOTAL FUND EXPENDITURES	6,557	6,567	8,261	12,031	3,770	Overall Expenditure Increase/Decrease: 45.64%

Flagler County Board of County Commissioners
FY 2016-2017

PARK IMPACT FEE ZONE 3

SPECIAL REVENUE FUND

Fund 134 Dept 4900	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
363.27-01	Zone 3 - Recreation Impact Fee	0	19	1,000	1,000	0	
361.10-00	Interest	10	6	10	10	0	
398.00-00	Less 5% Statutory Reduction	0	0	(50)	(50)	0	
	Sub-Total Revenues	10	25	960	960	0	
399.00-00	Cash Carry Forward	3,982	3,992	3,800	8,777	4,977	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	3,992	4,017	4,760	9,737	4,977	104.56%
	Expenditures						
572.49-18	Bank Analysis Fees	0	0	250	250	0	
	Total Investment Expenditures	0	0	250	250	0	
587.98-50	Reserve for Future Capital	3,992	4,017	4,510	9,487	4,977	
	Total Reserves	3,992	4,017	4,510	9,487	4,977	
	TOTAL FUND EXPENDITURES	3,992	4,017	4,760	9,737	4,977	Overall Expenditure Increase/Decrease: 104.56%

Flagler County Board of County Commissioners
FY 2016-2017

PARK IMPACT FEE ZONE 4

SPECIAL REVENUE FUND

Fund 135 Dept 4900	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
363.27-01	Zone 4 - Recreation Impact Fee	0	0	1,000	2,000	1,000	
361.10-00	Interest	115	72	75	115	40	
398.00-00	Less 5% Statutory Reduction	0	0	(54)	(106)	(52)	
	Sub-Total Revenues	115	72	1,021	2,009	988	
399.00-00	Cash Carry Forward	46,066	46,253	47,231	49,828	2,597	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	46,181	46,325	48,252	51,837	3,585	7.43%
	Expenditures						
572.49-18	Bank Analysis Fees	0	0	0	250	250	
	Total Operating Expenditures	0	0	0	250	250	
572.64-10	Capital Outlay/ Equipment	0	0	0	25,000	25,000	Bull Creek Campground Playground
	Total Capital Expenditures	0	0	0	25,000	25,000	
587.98-50	Reserve for Future Capital	46,181	46,325	48,252	26,587	(21,665)	
	Total Reserves	46,181	46,325	48,252	26,587	(21,665)	
	TOTAL FUND EXPENDITURES	46,181	46,325	48,252	51,837	3,585	Overall Expenditure Increase/Decrease: 7.43%

TRANSPORTATION IMPACT FEES-SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
Grant	5,267,600	12,549,243	12,452,078	2,785,630	(9,666,448)	
Interest	8,874	20,450	11,000	9,000	(2,000)	
Transportation Impact Fees	18,740	0	0	0	0	
Less 5% Statutory Reduction	0	0	(550)	(450)	100	
Cash Carry Forward	5,740,395	5,614,658	5,875,542	4,346,332	(1,529,210)	
Total Fund Revenues	11,035,609	18,184,351	18,338,070	7,140,512	(11,197,558)	Overall Revenue Increase/Decrease: -61.06%
Expenditures						
Transportation Impact Fee - Old East (Fund 130)						
Operating	2,081	1,784	2,250	2,250	0	
Capital Projects	0	4,945,999	5,382,855	1,525,289	(3,857,566)	
Reserves	2,688,965	2,718,010	2,593,315	2,949,633	356,318	
	2,691,046	7,665,793	7,978,420	4,477,172	(3,501,248)	
Transportation Impact Fee West (Fund 131)						
Operating	303	204	400	400	0	
Reserves	130,721	130,806	130,581	130,691	110	
	131,024	131,010	130,981	131,091	110	
Transportation Impact Fee Palm Coast (Fund 136)						
Operating	150,211	19,237	1,935,364	458,638	(1,476,726)	
Capital Projects	5,292,263	7,583,940	7,489,496	1,275,341	(6,214,155)	
Reserves	1,977,717	1,989,067	0	0	0	
	7,420,191	9,592,244	9,424,860	1,733,979	(7,690,881)	
Transportation Impact Fee New East (Fund 137)						
Operating	754	658	850	850	0	
Reserves	792,594	794,646	802,959	797,420	(5,539)	
	793,348	795,304	803,809	798,270	(5,539)	
Total Fund Expenditures	11,035,609	18,184,351	18,338,070	7,140,512	(11,197,558)	Overall Expenditure Increase/Decrease: -61.06%
Revenues vs. Expenditures	0	0	0	0	0	

TRANSPORTATION IMPACT FEE EAST- OLD EAST

SPECIAL REVENUE FUND

Fund 130 Dept 1450	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
361.10-00	Interest	2,232	11,525	3,000	3,000	0	
398.00-00	Less 5% Statutory Reduction	0	0	(150)	(150)	0	
	Interfund Transfers In	0	19,304	0	0	0	
334.49-34	FDOT-Matanzas Interchange Const.	0	4,945,999	4,962,582	1,510,289	(3,452,293)	
	SUB-TOTAL REVENUES	2,232	4,976,828	4,965,432	1,513,139	(3,452,293)	
399.00-00	Cash Carry Forward	2,688,814	2,688,965	3,012,988	2,964,033	(48,955)	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	2,691,046	7,665,793	7,978,420	4,477,172	(3,501,248)	-43.88%
	Expenditures						
541.31-10	Professional Fees	1,838	1,660	2,000	2,000	0	
541.49-18	Bank Analysis Fees	243	124	250	250	0	
	Total Operating Expenditures	2,081	1,784	2,250	2,250	0	
8270-541.31-10	FDOT-Matanzas Interchange Const.	0	0	100,000	15,000	(85,000)	Engineering Staff Time
8270-541.31-10	FDOT-Matanzas Interchange Const.	0	4,945,999	5,282,855	1,510,289	(3,772,566)	Project #490211
	Total Capital Projects	0	4,945,999	5,382,855	1,525,289	(3,857,566)	
587.98-50	Reserve - Future Capital Projects	2,688,965	2,718,010	2,593,315	2,949,633	356,318	
	Total Reserves	2,688,965	2,718,010	2,593,315	2,949,633	356,318	
	TOTAL FUND EXPENDITURES	2,691,046	7,665,793	7,978,420	4,477,172	(3,501,248)	Overall Expenditure Increase/Decrease: -43.88%

Note: Collections within this impact fee fund ceased shortly after the City Of Palm Coast became a city. The City and the County entered into an interlocal agreement in 2000 to account for funds collected within the city limits separately. Subsequent to that interlocal agreement, Old East was divided into smaller districts through newly created impact fee areas. (i.e. Palm Coast East and New East).

TRANSPORTATION IMPACT FEE - WEST

SPECIAL REVENUE FUND

Fund 131 Dept 1450	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
361.10-00	Interest	181	289	300	300	0	
398.00-00	Less 5% Statutory Reduction	0	0	(15)	(15)	0	
	SUB-TOTAL REVENUES	181	289	285	285	0	
399.00-00	Cash Carry Forward	130,843	130,721	130,696	130,806	110	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	131,024	131,010	130,981	131,091	110	0.08%
	Expenditures						
541.31-10	Professional Services	60	80	100	100	0	PFM investment fees
541.49-18	Bank Analysis Fees	243	124	300	300	0	
	Total Operating Expenditures	303	204	400	400	0	
587.98-50	Reserve - Future Capital Projects	130,721	130,806	130,581	130,691	110	
	Total Reserves	130,721	130,806	130,581	130,691	110	Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	131,024	131,010	130,981	131,091	110	0.08%

TRANSPORTATION IMPACT FEE - PALM COAST

SPECIAL REVENUE FUND

Fund 136 Dept 1450	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
361.10-00	Interest	5,762	5,924	7,000	5,000	(2,000)	
398.00-00	Less 5% Statutory Reduction	0	0	(350)	(250)	100	
SUB-TOTAL REVENUES		5,762	5,924	6,650	4,750	(1,900)	
399.00-00	Cash Carry Forward	2,146,829	2,002,380	1,928,714	453,888	(1,474,826)	Overall Revenue Increase/Decrease:
Total Operating Revenues		2,152,591	2,008,304	1,935,364	458,638	(1,474,826)	-76.20%
Expenditures							
541.31-10	Professional Services	129,836	14,483	0	0	0	
541.49-18	Bank Analysis Fees	194	330	500	500	0	
541.31-10	Matanzas/Old Kings Mitigation	13,200	0	0	0	0	
541.81-38	City of Palm Coast	0	0	1,897,864	443,682	(1,454,182)	Close out fund for projects in City of Palm Coast
541.63-77	Engineering Staff Time	6,981	4,424	37,000	14,456	(22,544)	Project# 510068
Total Operating Expenditures		150,211	19,237	1,935,364	458,638	(1,476,726)	
541.31-10	Matanzas Interchange Design	24,663	0	0	0	0	Project #490558 Completed FY15
Total Capital Expenditures		24,663	0	0	0	0	
Total Operating and Capital		174,874	19,237	1,935,364	458,638	(1,476,726)	Overall Expenditure Increase/Decrease: -76.30%
Grant Funded Capital Projects							
Revenues							
49-28; 40-01	FDOT Grant-Design Mitigation	764,027	0	0	0	0	Project #490558 Completed FY15
		764,027	0	0	0	0	
Expenditures							
541.63-57	Matanzas Interchange Mitigation	764,027	0	0	0	0	Project #490558 Completed FY15
		764,027	0	0	0	0	

TRANSPORTATION IMPACT FEE - PALM COAST

SPECIAL REVENUE FUND

Fund 136 Dept 1450	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	APPROVED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Grant Funded Capital Projects							
Revenues							
334.49-25	Old Kings Road Extension-Design	517,212	689,929	0	0	0	Project #510068 Design Complete
334.49-36	Old Kings Road Extension-Construction	0	360,176	5,789,496	833,893	(4,955,603)	Project #510068 Construction
399.00-00	Cash Carry Forward	0	0	0	16,844	16,844	
		517,212	1,050,105	5,789,496	850,737	(4,938,759)	
Expenditures							
541.63-10	Old Kings Road Extension-Design	517,212	689,929	0	0	0	Project #510068 Design Complete
541.xx-xx	Old Kings Road Extension-Construction	0	360,176	5,789,496	850,737	(4,938,759)	Project #510068 Construction (portion fr Imp Fees)
		517,212	1,050,105	5,789,496	850,737	(4,938,759)	
Revenues							
334.49-26	FDOT-Old Kings Road Thru Lanes	480,573	834,991	700,000	424,604	(275,396)	Pass through grant for the City of Palm Coast
		480,573	834,991	700,000	424,604	(275,396)	
Expenditures							
541.81-36	Old Kings Road Thru Lanes	480,573	834,991	700,000	424,604	(275,396)	Pass through grant for the City of Palm Coast
		480,573	834,991	700,000	424,604	(275,396)	
Revenues							
334.49-22	FDOT-Palm Coast Pky Widening	1,559,026	2,611,200	1,000,000	0	(1,000,000)	Pass through grant for the City of Palm Coast
334.49-27	Palm Coast Pkwy Widening	1,946,762	3,087,644	0	0	0	Project Complete
		3,505,788	5,698,844	1,000,000	0	(1,000,000)	
Expenditures							
541.81-36	Palm Coast Parkway Widening	3,505,788	5,698,844	1,000,000	0	(1,000,000)	Pass through grant for the City of Palm Coast
		3,505,788	5,698,844	1,000,000	0	(1,000,000)	Project Complete
Total Grant Project Expenditures		5,267,600	7,583,940	7,489,496	1,275,341	(6,214,155)	
Reserves							
587.98-50	Reserve - Future Capital Projects	1,977,717	1,989,067	0	0	0	
Total Reserves		1,977,717	1,989,067	0	0	0	
TOTAL FUND REVENUES		7,420,191	9,592,244	9,424,860	1,733,979	(7,690,881)	Overall Revenue Increase/Decrease: -81.60%
TOTAL FUND EXPENDITURES		7,420,191	9,592,244	9,424,860	1,733,979	(7,690,881)	Overall Expenditure Increase/Decrease: -81.60%

Note: This fund was created per an interlocal agreement. Collections within this impact fee fund ceased in 2000, when the City Of Palm Coast chose to implement and collect their own impact fees. Over time the balance of these funds are planned to be provided to the City Of Palm Coast per the interlocal agreement.

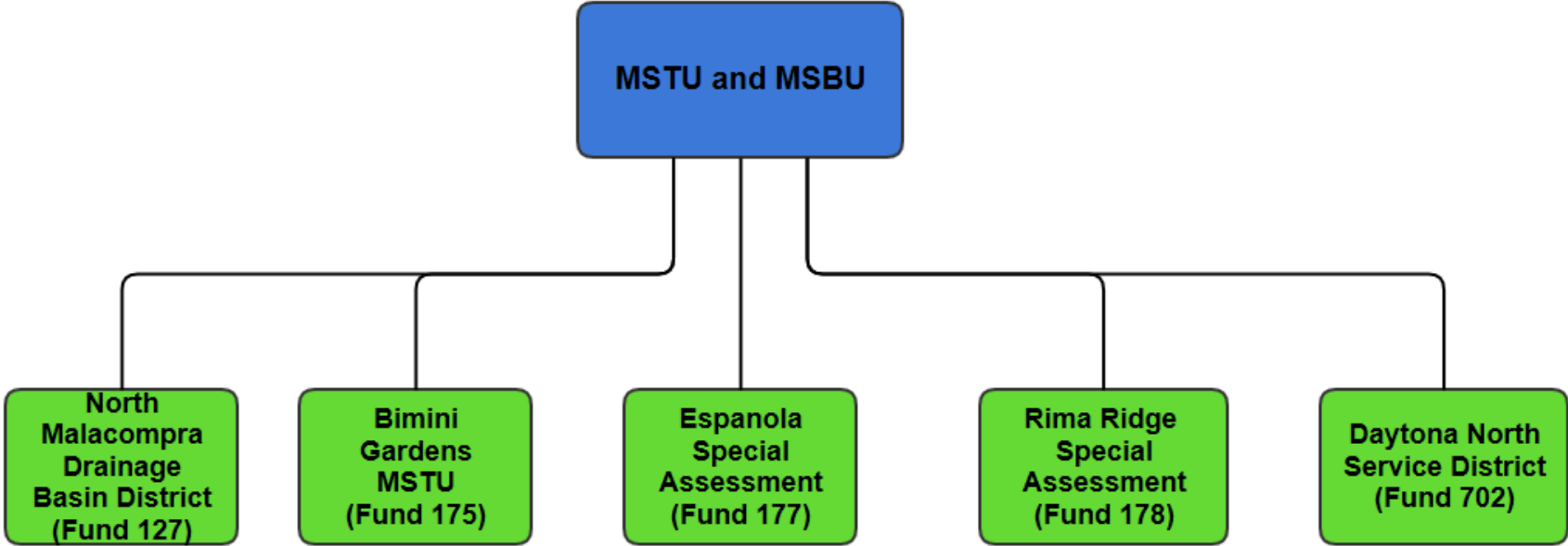
TRANSPORTATION IMPACT FEE - EAST NEW

SPECIAL REVENUE FUND

Fund 137 Dept 1450	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	699	2,712	700	700	0	
363.20-01	Road & Street Impact Fees	18,740	0	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(35)	(35)	0	
	SUB-TOTAL REVENUES	19,439	2,712	665	665	0	
399.00-00	Cash Carry Forward	773,909	792,592	803,144	797,605	(5,539)	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	793,348	795,304	803,809	798,270	(5,539)	-0.69%
	Expenditures						
541.31-10	Professional Services	511	534	550	550	0	PFM investment fees
541.49-18	Bank Analysis Fees	243	124	300	300	0	
	Total Operating Expenditures	754	658	850	850	0	
587.98-50	Reserves	792,594	794,646	802,959	797,420	(5,539)	
	Total Reserves	792,594	794,646	802,959	797,420	(5,539)	
	TOTAL FUND EXPENDITURES	793,348	795,304	803,809	798,270	(5,539)	Overall Expenditure Increase/Decrease: -1%



APPROVED BUDGET FY 2016-2017



MSTU AND MSBU SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	
Revenues						
Assessments	270,567	262,917	269,300	294,290	24,990	
Misc. Fuel Taxes	63,670	64,702	63,976	65,292	1,316	
Misc. Excess Fees	1,635	1,617	1,530	1,558	28	
Interest	595	2,513	470	1,585	1,115	
Grant	1,731	1,058	0	1,050	1,050	
Less 5% Statutory Reduction	0	0	(16,764)	(16,948)	(184)	
Cash Carry Forward	595,039	629,578	575,848	731,017	155,169	Overall Revenue Increase/Decrease:
Total Revenues	933,237	962,385	894,360	1,077,844	183,484	20.52%
Expenditures						
North Malacompra Drainage Basin District (Fund 127)	0	0	0	24,840	24,840	
Bimini Gardens MSTU (Fund 175)	6,192	2,471	18,087	23,632	5,545	
Espanola Special Assessment (Fund 177)	1,418	916	13,645	17,394	3,749	
Rima Ridge Special Assessment (Fund 178)	28,034	29,834	30,200	27,200	(3,000)	
Daytona North Service District (Fund 702)	871,240	901,063	832,428	984,778	152,350	Overall Expenditure Increase/Decrease:
Total Expenditures	906,884	934,284	894,360	1,077,844	183,484	20.52%
Revenues vs. Expenditures	26,353	28,101	0	0	0	

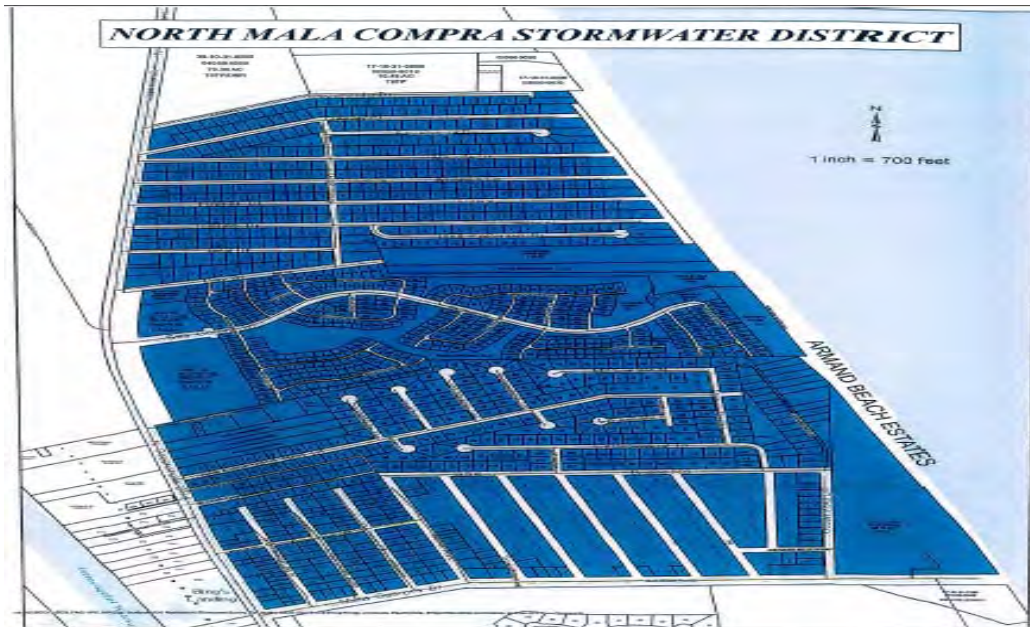
North Malacompra Drainage Basin District

SPECIAL REVENUE FUND

Fund 127 Dept 1811	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	PROPOSED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
325.20-01	N Malacompra District Special Assessment	0	0	0	24,840	24,840	828 parcels x \$30/parcel
TOTAL FUND REVENUES		0	0	0	24,840	24,840	Overall Revenue Increase/Decrease: 100.00%
Expenditures							
587.98-11	Reserve for Future Use	0	0	0	24,840	24,840	Overall Expenditure Increase/Decrease: 100.00%
TOTAL FUND EXPENDITURES		0	0	0	24,840	24,840	

The North Mala Compra District includes all of the parcels in the Marineland Acres District and also includes neighborhoods south to Mala Compra Road, including Rollins Dunes, Armand Beach, Johnson Beach, Sea Colony and adjacent parcels to the west, but east of A1A and consists of approximately 390 acres. 844 parcels are platted in this assessment District. This count includes the total number of individual parcels that the county now owns in the Armand Beach area. The total number of properties to be assessed in FY2017 is 828.

The proposed improvements in the North Mala Compra District will consist of "backbone" improvements that will include a new outfall to convey stormwater runoff from the developments in the District to the Intracoastal Waterway. The backbone improvements consist of outfall pipe, connections of the outfall pipe from an existing stormwater pond, and improved connections between the Sea Colony and Armand Beach existing stormwater systems. The Rollins Dunes neighborhood has a permitted stormwater system and when their system overtops in very large events, the overflow will drain toward the new outfall. Therefore, benefits derived in this area are associated with the new outfall in the Mala Compra District.



BIMINI GARDENS MSTU

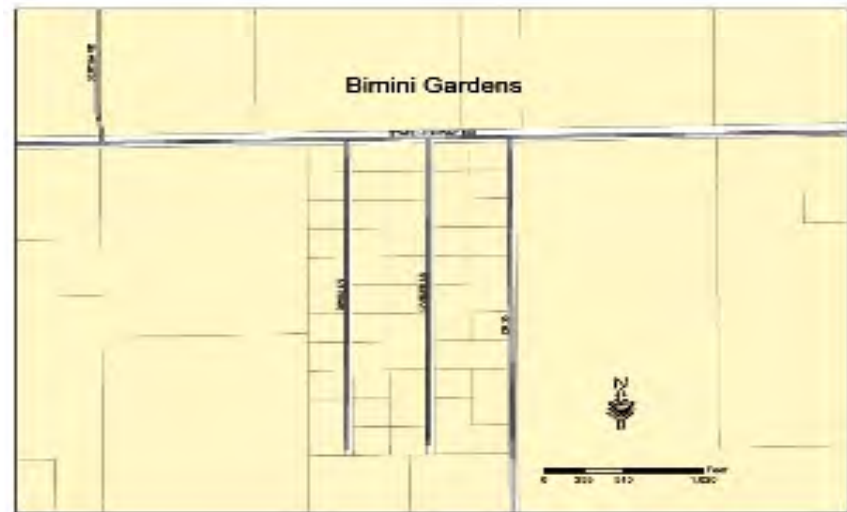
SPECIAL REVENUE FUND

Fund 175 Dept 1810	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	PROPOSED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
325.20-01	Bimini Gardens MSTU-Assessment	5,808	5,520	5,700	5,700	0	
361.10-00	Interest	43	25	20	20	0	
386.70-00	Excess Fees - Tax Collector	35	34	30	35	5	
398.00-00	Less 5% Statutory Reduction	0	0	(288)	(288)	0	
	Sub-Total Revenues	5,886	5,579	5,462	5,467	5	
399.00-00	Cash Carry Forward	13,876	13,570	12,625	18,165	5,540	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	19,762	19,149	18,087	23,632	5,545	30.66%
Expenditures							
513.34-16	Comm Fees-Tax Collector	116	110	150	100	(50)	
513.34-19	Property Appraiser Fees	60	60	100	100	0	
541.34-20	Public Works Charges	5,822	2,177	17,587	23,207	5,620	
541.49-18	Bank Analysis Fees	194	124	250	225	(25)	
	Total Operating Expenditures	6,192	2,471	18,087	23,632	5,545	
	TOTAL FUND EXPENDITURES	6,192	2,471	18,087	23,632	5,545	Overall Expenditure Increase/Decrease: 30.66%

DEPARTMENT SUMMARY

On November 15, 1999, Flagler County Ordinance No. 99-10, authorized creation of a municipal service benefit unit for road projects and services and adopted on December 20, 1999, Resolution No. 99-91, establishing the Bimini Gardens Municipal Service Taxing Unit.

History of front foot assessment:
From FY 2001 to current: \$0.58 assessment



ESPANOLA SPECIAL ASSESSMENT

SPECIAL REVENUE FUND

Fund 177 Dept 4920	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	PROPOSED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
334.61-03	State Grant Mosquito Control	993	561	0	600	600	
361.10-00	Interest	35	23	0	25	25	
325.20-01	Mosquito Control Assessment	1,309	1,242	1,200	1,300	100	
325.20-02	Delinquent Special Assessments	32	99	0	0	0	
386.70-00	Excess Fees - Tax Collector	8	8	0	8	8	
398.00-00	Less 5% Statutory Reduction	0	0	(60)	(97)	(37)	
	Sub-Total Revenues	2,377	1,933	1,140	1,836	696	
399.00-00	Cash Carry Forward	11,824	10,406	12,505	15,558	3,053	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	14,201	12,339	13,645	17,394	3,749	27.48%
Expenditures							
562.34-10	Mosquito Control District	993	561	13,120	16,869	3,749	
562.34-16	Comm Fees - Tax Collector	27	27	50	50	0	
562.34-19	Property Appraiser Fees	204	204	225	250	25	
562.49-18	Bank Analysis Fees	194	124	250	225	(25)	
	Total Operating Expenditures	1,418	916	13,645	17,394	3,749	
	TOTAL FUND EXPENDITURES	1,418	916	13,645	17,394	3,749	Overall Expenditure Increase/Decrease: 27.48%

DEPARTMENT SUMMARY

In response to the public's request for mosquito control in western parts of the County and the need to fund such services, the Board of County Commissioners adopted County Resolution 2002-31 on February 28, 2002 that established a Special Assessment for mosquito control procedures in the Espanola and Rima Ridge areas. On April 21, 2003 the Board agreed to contract services for these new areas known as the West Flagler Mosquito Control District (WFMCD) and the East Flagler Mosquito Control District (EFMCD). Funding is for inspection services, surveillance and truck and aerial spraying. Cost per special assessment unit is \$11.76 each.



Flagler County Board of County Commissioners
FY 2016-2017

RIMA RIDGE SPECIAL ASSESSMENT

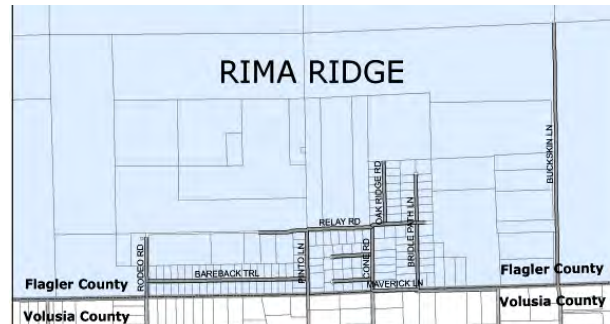
SPECIAL REVENUE FUND

Fund 178 Dept 4920	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	PROPOSED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
334.61-03	State Grant/Mosquito Control	738	497	0	450	450	
361.10-00	Interest	67	45	0	40	40	
325.20-01	Mosquito Control Assessment	2,449	2,440	2,400	2,450	50	
386.70-00	Excess Fees-Tax Collector	15	15	0	15	15	
398.00-00	Less 5% Statutory Reduction	0	0	(120)	(148)	(28)	
	Sub-Total Revenues	3,269	2,997	2,280	2,807	527	
399.00-00	Cash Carry Forward	24,765	26,837	27,920	24,393	(3,527)	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	28,034	29,834	30,200	27,200	(3,000)	-9.93%
Expenditures							
562.34-10	Mosquito Control District	738	497	7,000	7,000	0	
562.34-16	Comm Fees - Tax Collector	49	49	100	100	0	
562.34-19	Property Appraiser Fees	216	216	300	260	(40)	
562.49-18	Bank Analysis Fees	194	124	300	150	(150)	
	Total Operating Expenditures	1,197	886	7,700	7,510	(190)	
587.98-11	Designated for Future Use	26,837	28,948	22,500	19,690	(2,810)	
	Total Reserves	26,837	28,948	22,500	19,690	(2,810)	
	TOTAL FUND EXPENDITURES	28,034	29,834	30,200	27,200	(3,000)	Overall Expenditure Increase/Decrease: -9.93%

DEPARTMENT SUMMARY

In response to the public's request for mosquito control in western parts of the County and the need to fund such services, the Board of County Commissioners adopted County Resolution 2002-31 on February 28, 2002 that established a Special Assessment for mosquito control procedures in the Espanola and Rima Ridge areas. On April 21, 2003, the Board agreed to contract services for these new areas known as the West Flagler Mosquito Control District (WFMCD) and the East Flagler Mosquito Control District (EFMCD).

Cost per special assessment unit is \$14.62 each.



Flagler County Board of County Commissioners
FY 2016-2017

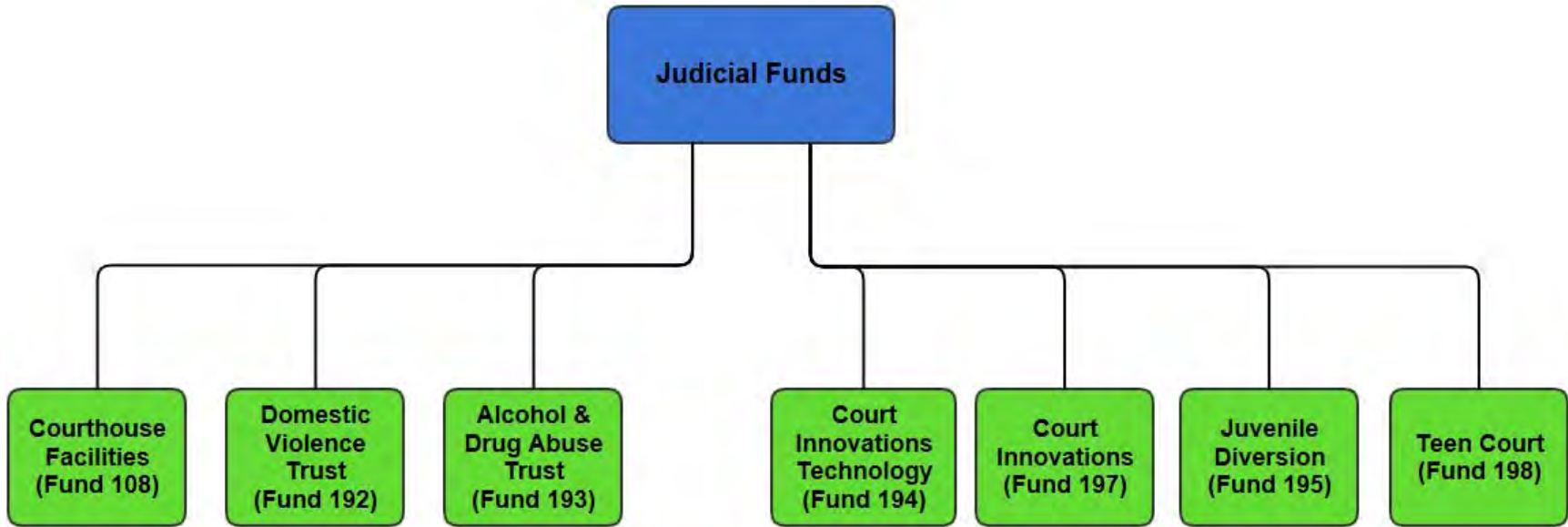
DAYTONA NORTH SERVICE DISTRICT						SPECIAL REVENUE FUND
Fund 702	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROPOSED	CHANGES
Dept 4500/5000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)
Revenues						
312.30-00	Ninth Cent Fuel Tax	52,681	54,485	52,828	53,880	1,052
312.40-00	Local Option Fuel Tax	10,989	10,217	11,148	11,412	264
325.20-01	DNSD/Front Foot	252,887	244,882	260,000	260,000	0
325.20-02	DNSD Delinquent Front Foot	8,082	8,734	0	0	0
361.10-00	Interest	450	2,420	450	1,500	1,050
386.70-00	Excess Fees-Tax Collector	1,577	1,560	1,500	1,500	0
398.00-00	Less 5% Statutory Reduction	0	0	(16,296)	(16,415)	(119)
Sub-Total Revenues		326,666	322,298	309,630	311,877	2,247
399.00-00	Cash Carry Forward	544,574	578,765	522,798	672,901	150,103
TOTAL FUND REVENUES		871,240	901,063	832,428	984,778	152,350
						Overall Revenue Increase/Decrease: 18.30%
Expenditures						
513.34-10	Other Contracted Services	3,861	6,393	7,900	7,000	(900)
513.34-16	Comm Fees - Tax Collector	5,219	5,072	5,300	5,300	0
513.34-19	Property Appraiser Fees	3,881	3,870	4,000	4,000	0
519.43-10	Utilities Expense	8,364	10,138	12,500	11,800	(700)
541.31-10	Professional Services	429	442	500	500	0
541.34-10	Other Contracted Services	0	0	3,800	2,500	(1,300)
541.34-20	Governmental Services	251,142	223,820	320,000	175,000	(145,000)
541.42-01	Postage Expense	0	0	500	100	(400)
541.49-14	Landfill Tipping Fees	0	0	500	150	(350)
541.49-18	Bank Analysis Fees	194	330	300	350	50
541.51-10	Office Supplies	0	0	75	75	0
541.53-10	Road Materials & Supplies	19,385	2,964	30,000	50,000	20,000
Total Operating Expenditures		292,475	253,029	385,375	256,775	(128,600)
587.98-50	Reserve-Future Capital OL	578,765	648,034	447,053	728,003	280,950
Total Reserves		578,765	648,034	447,053	728,003	280,950
						Overall Expenditure Increase/Decrease: 18.30%
TOTAL FUND EXPENDITURES		871,240	901,063	832,428	984,778	152,350

DEPARTMENT SUMMARY

The Flagler County Board of County Commissioners, acting as the Daytona North Service District, has the power and authority permitted by law to provide and maintain streets, recreation facilities and services within the boundaries of the Daytona North Service District and empowerment to expend monies for those purposes. The District shall, in the manner prescribed by law, prescribe, establish and maintain such services, special assessments or taxes and raise funds and revenues in any other manner permitted by law within the District, only as shall be necessary to produce sufficient revenues for the special services, facilities and administration. The front foot assessment has remained at \$0.58 per front foot since Fiscal Year 1993.



APPROVED BUDGET FY 2016-2017



JUDICIAL FUNDS-SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	
Revenues						
Fees	541,720	513,994	499,200	501,500	2,300	
Fines	8,369	9,500	5,000	8,200	3,200	
Interest	2,004	6,981	4,750	4,845	95	
Interfund Transfer	130,024	169,213	150,107	146,922	(3,185)	
Less 5% Statutory Reduction	0	0	(25,413)	(25,692)	(279)	
Cash Carry Forward	1,843,184	1,975,881	1,651,015	1,654,910	3,895	
Total Fund Revenues	2,525,301	2,675,569	2,284,659	2,290,685	6,026	Overall Revenue Increase/Decrease: 0.26%
Expenditures						
Courthouse Facilities (Fund 108)	1,409,753	1,408,904	1,143,881	1,119,211	(24,670)	
Domestic Violence Trust (Fund 192)	9,854	6,236	2,850	4,949	2,099	
Alcohol & Drug Abuse Trust (Fund 193)	14,835	18,125	18,510	16,374	(2,136)	
Court Innovations Technology (Fund 194)	885,765	992,552	908,205	927,820	19,615	
Juvenile Diversion (Fund 195)	17,992	24,126	17,821	14,559	(3,262)	
Court Innovations (Fund 197)	108,258	146,325	122,415	136,029	13,614	
Teen Court (Fund 198)	63,263	64,110	70,977	71,743	766	
Total Fund Expenditures	2,509,720	2,660,378	2,284,659	2,290,685	6,026	Overall Expenditure Increase/Decrease 0.26%
Revenues vs. Expenditures	15,581	15,191	0	0	0	
Personnel Summary-Positions						
Court Innovations	1.00	1.00	1.00	1.00	0.00	
Teen Court	1.00	1.00	1.00	1.00	0.00	
Total Positions	2.00	2.00	2.00	2.00	0.00	

Flagler County Board of County Commissioners
FY 2016-2017

COURTHOUSE FACILITIES - COURT ADMINISTRATOR						SPECIAL REVENUE FUND	
Fund 108	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3701/5000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
359.20-03	Court Facilities	284,154	241,712	250,000	250,000	0	
361.10-00	Interest	1,074	4,336	4,000	4,000	0	
398.00-00	Less 5% Statutory Reduction	0	0	(12,700)	(12,700)	0	
399.00-00	Cash Carry Forward	1,124,525	1,162,856	902,581	877,911	(24,670)	Overall Revenue Increase/Decrease:
TOTAL FUND REVENUES		1,409,753	1,408,904	1,143,881	1,119,211	(24,670)	-2.16%
Expenditures							
712.31-10	Professional Services	1,620	780	1,150	1,200	50	
712.34-10	Other Contracted Services	124,073	130,829	292,440	133,780	(158,660)	Custodial Contract FY16 not implemented
712.34-20	Governmental Services	43	0	5,000	5,000	0	Facilities Maintenance work orders
712.44-10	Rentals & Leases	1,663	0	0	0	0	
712.46-10	Building/Equipment Repairs	60,972	10,795	72,950	60,100	(12,850)	
712.46-30	Maintenance Agreements	44,287	58,732	87,080	91,180	4,100	Security System & HVAC Mtn
712.46-40	Small Tools & Equip	831	464	250	650	400	
712.49-10	Other Current Chrgs/Oblig	1,593	993	1,600	1,300	(300)	
712.49-18	Bank Analysis Fees	265	297	275	300	25	
712.51-11	Office Equip under \$1,000	1,085	62	2,000	1,000	(1,000)	
712.52-12	Other Operating Expenses	10,465	10,183	2,700	2,700	0	
Total Operating Expenditures		246,897	213,135	465,445	297,210	(168,235)	
712.64-10	Equipment	0	221,803	0	247,000	247,000	Replace 500KW Generator w/ 750KW Generator
Total Capital Expenditures		0	221,803	0	247,000	247,000	Jury Assembly Modernization & Electr Docket Display
587.98-10	Reserve for Contingency	1,162,856	973,966	678,436	575,001	(103,435)	
Total Reserves		1,162,856	973,966	678,436	575,001	(103,435)	
TOTAL FUND EXPENDITURES		1,409,753	1,408,904	1,143,881	1,119,211	(24,670)	-2.16%

DEPARTMENT SUMMARY

The Flagler County Board of County Commissioners adopted Ordinance 2004-08 on July 12, 2004 to assess a \$15 surcharge on non-criminal traffic infractions or criminal violations of Section 318.17, Florida Statutes. Funds collected are used to fund State court facilities, and expended as provided by the Board of County Commissioners in consultation with the Chief Judge of the Seventh Judicial Circuit of Florida, or his/her designee. The surcharge was effective July 1, 2004.

During fiscal year 2008-09, Chapter 2009-204 was signed into Florida law raising the allowable surcharge on noncriminal traffic infractions and on certain listed criminal violations from \$15 to \$30. On July 20, 2009 the Flagler County Board of County Commissioners adopted Ordinance 2009-05 amending Sec. 10.33(3), Flagler County Code to increase the surcharge from \$15 to \$30.

DOMESTIC VIOLENCE TRUST - COURT ADMINISTRATOR

SPECIAL REVENUE FUND

Fund 192 Dept 4600	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
351.13-00	Judgments & Fines	5,440	6,236	3,000	5,200	2,200	
361.10-00	Interest	16	10	0	10	10	
398.10-00	Less 5% Statutory Reduction	0	0	(150)	(261)	(111)	
399.00-00	Cash Carry Forward	4,398	0	0	0	0	
TOTAL FUND REVENUES		9,854	6,246	2,850	4,949	2,099	Overall Revenue Increase/Decrease: 73.65%
Expenditures							
581.91-16	Transfer to General Fund	6,892	5,812	2,850	4,949	2,099	
581.98-11	Reserve	2,962	424	0	0	0	
TOTAL FUND EXPENDITURES		9,854	6,236	2,850	4,949	2,099	Overall Expenditure Increase/Decrease: 73.65%

DEPARTMENT SUMMARY

Pursuant to § 938.08, Florida Statutes, a surcharge of \$201.00 is imposed in certain domestic violence related cases. \$85.00 of the sum collected is deposited in a State Domestic Violence Trust Fund, \$1.00 is retained by the Clerk of Court, and the remainder is provided to the County to be used to defray costs of incarcerating persons sentenced under § 741.283, Florida Statutes, and to provide additional training to law enforcement personnel in combating domestic violence. These funds are appropriated as received and transferred to the General Fund to provide additional training to law enforcement personnel in combating domestic violence.

ALCOHOL & DRUG ABUSE TRUST - COURT ADMINISTRATOR

SPECIAL REVENUE FUND

Fund 193	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
351.14-00	Alcohol & Other Drug Abuse	2,929	3,264	2,000	3,000	1,000	
361.10-00	Interest	33	26	0	25	25	
398.10-00	Less 5% Statutory Reduction	0	0	(100)	(151)	(51)	
399.00-00	Cash Carry Forward	11,873	14,835	16,610	13,500	(3,110)	
TOTAL FUND REVENUES		14,835	18,125	18,510	16,374	(2,136)	Overall Revenue Increase/Decrease: -11.54%
Expenditures							
Dept 1600							
622.34-10	Other Contracted Services	0	0	18,385	10,000	(8,385)	Drug Treatment Services
622.49-18	Bank Analysis Fees	0	0	125	125	0	
622.98-11	Reserve	14,835	18,125	0	6,249	6,249	
TOTAL FUND EXPENDITURES		14,835	18,125	18,510	16,374	(2,136)	Overall Expenditure Increase/Decrease: -11.54%

DEPARTMENT SUMMARY

The Flagler County Alcohol and Other Drug Abuse Trust Fund was created pursuant to § 893.165, Florida Statutes and Flagler County Ordinance 2002-31. Fees and court costs are imposed pursuant to §§ 938.13, 938.21 & 938.23, Florida Statutes, and the sums collected, less Clerk fees, are deposited in the Trust Fund to be used to fund alcohol and other drug abuse programs designated by the Board. Unexpended funds at year-end, if any, remain in this fund (Fund 193) and "roll-over" to the next year.

COURT INNOVATIONS TECHNOLOGY - COURT ADMINISTRATOR

SPECIAL REVENUE FUND

Fund 194	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES + / (-)	COMMENTS
Revenues							
359.20-04	Court Innovations Recording Fees \$2	18,536	26,027	75,200	84,200	9,000	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	18,536	26,027	75,200	84,200	9,000	11.97%
Dept 1000 Expenditures							
601.31-10	Professional Services	469	512	0	0	0	FY15 Dept 1000 consolidated to Dept 1600
601.34-10	Other Contracted Services	0	0	0	0	0	
41-10; 41-20	Communications	623	297	0	0	0	
601.46-10	Building/Equipment Repairs	0	1,128	0	0	0	
601.46-30	Maintenance Agreements	2,182	4,315	0	0	0	
601.49-18	Bank Analysis Fees	265	297	0	0	0	
601.51-11	Office Equipment	2,997	1,960	0	0	0	
Dept 1600 Expenditures							
601.31-10	Professional Services	0	0	400	400	0	
601.34-10	Other Contracted Services	0	0	6,800	6,800	0	Web Site Redesign & maintenance
41-10; 41-20	Communications	0	0	3,000	12,000	9,000	Internet service based on new equip purchased-need faster service
601.46-30	Maintenance Agreements	0	0	20,000	20,000	0	Benchmark Viewer Licenses & Maint.for multi-funct machines
601.49-18	Bank Analysis Fees	0	0	500	500	0	
601.51-11	Office Equipment	0	0	15,000	20,000	5,000	Repl 13 Desktops & assoc equipment
601.52-12	Other Operating Expenses	0	0	500	500	0	
601.52-30	Data Processing Software	0	0	4,000	4,000	0	
	Total Operating Expenditures	6,536	8,509	50,200	64,200	14,000	
Dept 1000	Equipment	12,000	17,518	0	0	0	
Dept 1600	Equipment	0	0	25,000	20,000	(5,000)	Replace 2 Laptops and Network Switches
	Total Capital Expenditures	12,000	17,518	25,000	20,000	(5,000)	
	TOTAL EXPENDITURES	18,536	26,027	75,200	84,200	9,000	Overall Expenditure Increase/Decrease: 11.97%

COURT INNOVATIONS TECHNOLOGY-STATE ATTORNEY

SPECIAL REVENUE FUND

Fund 194 Dept 1200	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
359.20-04	Court Innovations Recording Fees \$2	27,961	36,142	42,500	48,500	6,000	Overall Revenue Increase/Decrease: 14.12%
TOTAL REVENUES		27,961	36,142	42,500	48,500	6,000	
Expenditures							
602.41-10	Communication Services	0	0	0	6,000	6,000	Internet service based on new equip purchased-need faster service
602.46-30	Maintenance Agreements	5,266	8,204	7,500	7,500	0	
602.51-10	Office Supplies	1,416	1,545	2,000	2,000	0	
602.51-11	Office Equipmt under \$1,000	4,444	413	26,000	8,000	(18,000)	
602.52-12	Other Operating Expense	800	0	1,000	1,000	0	
602.52-30	Data Processing Software	2,455	520	6,000	6,000	0	
Total Operating Expenditures		14,381	10,682	42,500	30,500	(12,000)	
602.64-10	Equipment	13,580	25,460	0	18,000	18,000	Dell Server
Total Capital Expenditures		13,580	25,460	0	18,000	18,000	
TOTAL EXPENDITURES		27,961	36,142	42,500	48,500	6,000	Overall Expense Increase/Decrease: 14.12%

COURT INNOVATIONS TECHNOLOGY-PUBLIC DEFENDER

SPECIAL REVENUE FUND

Fund 194 Dept 1300	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
359.20-04	Court Innovations Recording Fees \$2	38,051	29,962	47,329	66,065	18,736	Overall Revenue Increase/Decrease: 39.59%
TOTAL REVENUES		38,051	29,962	47,329	66,065	18,736	
Expenditures							
603.41-10	Communications Recurring	20,646	19,573	22,920	30,108	7,188	Upgrade of Internet Service from 21Mbps to 45 Mbps
603.46-30	Maintenance Agreements	2,908	3,970	4,427	7,189	2,762	
603.51-10	Office Supplies	1,849	891	1,905	2,005	100	
603.51-11	Office Equipmt under \$1,000	3,100	3,620	5,451	3,890	(1,561)	3 Printers, 3 UPS Battery Backups, 10 24" HP Monitors
603.52-30	Data Processing Software	1,936	1,908	6,037	8,089	2,052	Upgrade of Westlaw Research Software/Licensing
Total Operating Expenditures		30,439	29,962	40,740	51,281	10,541	
603.64-10	Equipment	7,612	0	6,589	14,784	8,195	6 Microsoft Surface Pro 4, 3 Fujitsu Fi-7180 Scanners
Total Capital Expenditures		7,612	0	6,589	14,784	8,195	
TOTAL EXPENDITURES		38,051	29,962	47,329	66,065	18,736	Overall Expense Increase/Decrease: 39.59%

COURT INNOVATIONS TECHNOLOGY-COURT RELATED TECHNOLOGY **SPECIAL REVENUE FUND**

Fund 194	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4801		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
399.00-00	Cash Carry Forward	26,600	62,425	69,340	78,940	9,600	Overall Revenue Increase/Decrease: 13.84%
TOTAL REVENUES		26,600	62,425	69,340	78,940	9,600	
Expenditures							
713.34-10	Other Contracted Services	26,600	54,000	54,000	60,000	6,000	1 FTE
713.46-30	Maintenance Agreements	0	8,425	15,340	18,940	3,600	New Equipment maintenance
Total Capital Expenditures		26,600	62,425	69,340	78,940	9,600	Overall Expense Increase/Decrease: 13.84%

COURT INNOVATIONS TECHNOLOGY-RESERVES **SPECIAL REVENUE FUND**

Fund 194	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 5000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
359.20-04	Court Innovations Recording Fees \$2	116,962	123,299	34,971	1,235	(33,736)	Overall Revenue Increase/Decrease: -3.52%
361.10-00	Interest	729	2,505	700	700	0	
398-00-00	Less 5% Statutory Reduction	0	0	(10,000)	(10,000)	0	
399.00-00	Cash Carry Forward	656,926	712,192	648,165	658,180	10,015	
TOTAL RESERVES		774,617	837,996	673,836	650,115	(23,721)	
Expenditures							
587.98-10	Reserve for Contingency	774,617	837,996	673,836	650,115	(23,721)	Overall Expense Increase/Decrease: 2.16%
TOTAL FUND EXPENDITURES		885,765	992,552	908,205	927,820	19,615	

JUVENILE DIVERSION-COURT ADMINISTRATOR

SPECIAL REVENUE FUND

Fund 195 Dept 4600/4900	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
359.21-06	Juvenile Diversion \$5.41	4,567	5,365	4,400	5,100	700	
359.21-07	Juvenile Alternatives	4,567	5,365	4,400	5,100	700	
359.21-08	Teen Court	4,580	5,381	4,400	5,100	700	
361.10-00	Interest	26	23	0	25	25	
398.00-00	Less 5% Statutory Reduction	0	0	(660)	(766)	(106)	
399.00-00	Cash Carry Forward	4,252	7,992	5,281	0	(5,281)	
TOTAL FUND REVENUES		17,992	24,126	17,821	14,559	(3,262)	Overall Revenue Increase/Decrease: -18.30%
Expenditures							
719.49-18	Bank Analysis Fees	0	0	250	100	(150)	
581.91-10	Transfer to Court Innovations Fund 197	10,000	24,126	17,571	14,459	(3,112)	
	Fund Balance/Reserves	7,992	0	0	0	0	
TOTAL FUND EXPENDITURES		17,992	24,126	17,821	14,559	(3,262)	Overall Expenditure Increase/Decrease: -18.30%

DEPARTMENT SUMMARY

Pursuant to § 939.185, Florida Statutes, and Flagler County Ordinance 2004-07 (as amended by Ordinance 2005-08), a court cost of \$65.00 is imposed in certain cases. 25% of the sum collected is deposited in a Juvenile Alternative Programs account to be used to fund juvenile assessment centers (see § 938.17, Florida Statutes) and other juvenile alternative programs. Unexpended funds at year-end, if any, are transferred to Court Innovations Fund (Fund 197).

COURT INNOVATIONS - COURT ADMINISTRATOR

SPECIAL REVENUE FUND

Fund 197	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 4805/5000		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
359.20-05	Court Innovations (Courts)	13,824	16,080	13,000	13,200	200	
361.10-00	Interest/Investments	72	39	50	45	(5)	
381.00-00	Interfund Transfer from General Fund	75,904	88,504	91,163	82,238	(8,925)	
381.00-00	Interfund Tran from Juvenile Diversion	10,000	15,000	17,571	14,459	(3,112)	
381.00-00	Interfund Transfer from Law Library	0	26,702	1,080	2,542	1,462	
398.00-00	Less 5% Statutory Reduction	0	0	(653)	(662)	(9)	
399.00-00	Cash Carry Forward	8,458	0	204	24,207	24,003	
TOTAL FUND REVENUES		108,258	146,325	122,415	136,029	13,614	Overall Revenue Increase/Decrease: 11.12%
Expenditures							
719.10-12	Regular Salaries	38,713	40,400	42,328	43,515	1,187	Wage adj \$1,000/employee
719.xx-xx	Employee Benefits	14,009	14,385	14,867	16,294	1,427	Insurance Increase
Total Personnel Expenditures		52,722	54,785	57,195	59,809	2,614	
719.31-10	Professional Services	1	0	100	100	0	
719.34-10	Other Contracted Services	59,615	60,149	61,000	61,000	0	Drug Testing/Treatment Services & SCRAM
719.40-10	Travel Expenses	86	452	300	1,000	700	
719.41-10	Communications Recurring	0	0	300	300	0	
719.42-01	Postage	0	0	200	200	0	
719.49-15	Advertising	0	8	0	0	0	
719.49-18	Bank Analysis Fees	194	330	220	220	0	
719.51-10	Office Supplies	340	163	300	300	0	
719.52-12	Other Operating Expenses	1,231	595	2,000	2,000	0	
719.54-10	Publications/Memberships	0	0	100	100	0	
719.54-20	Conference/Seminar Registration	0	199	0	0	0	
719.55-01	Employee Education/Training	0	0	700	1,000	300	
Total Operating Expenditures		61,467	61,896	65,220	66,220	1,000	
587.98-10	Reserve for Contingency	(5,931)	29,644	0	10,000	10,000	
Total Reserves		(5,931)	29,644	0	10,000	10,000	
TOTAL FUND EXPENDITURES		108,258	146,325	122,415	136,029	13,614	Overall Expenditure Increase/Decrease: 11.12%

Pursuant to § 939.185, Florida Statutes, and § 10-33(1), Flagler County Code of Ordinances, a court cost of \$65.00 is imposed in certain cases. 25% of the sum collected is deposited in an Innovations and Supplemental Court Funding account to be used to fund innovative court programs, to supplement State funding of state court elements, and to aid the County in funding local requirements. Funds may not be expended without the consent of the Chief Judge or his/her designee or the Court Administrator. Unexpended funds at year-end, if any, remain in this fund roll-over to the next year. The Chief Judge has authorized the use of these funds for the continued administrative costs associated with operating the Adult Drug Court program under the auspices of the Court Administrator.

Personnel Summary-Positions	ACTUAL	ACTUAL	BUDGETED	APPROVED
	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Drug Court Coordinator	1.00	1.00	1.00	1.00
	1.00	1.00	1.00	1.00

TEEN COURT - COURT ADMINISTRATOR

SPECIAL REVENUE FUND

Fund 198 Dept 4804	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
359.21-09	Teen Court	28,518	24,661	23,000	23,000	0	
361.10-00	Interest	54	42	0	40	40	
381.00-00	Interfund Transfer (General Fund)	44,120	39,007	40,293	47,683	7,390	
398.00-00	Less 5% Statutory Reduction	0	0	(1,150)	(1,152)	(2)	
399.00-00	Cash Carry Forward	6,152	15,581	8,834	2,172	(6,662)	
TOTAL FUND REVENUES		78,844	79,291	70,977	71,743	766	Overall Revenue Increase/Decrease: 1.08%
Expenditures							
719.10-12	Regular Salaries	44,554	45,496	45,755	47,036	1,281	Wage Adj \$1,000/empl
719.xx-xx	Employee Benefits	14,898	17,336	17,972	19,557	1,585	Insurance Increase
Total Personnel Expenditures		59,452	62,832	63,727	66,593	2,866	
719.34-10	Other Contracted Services	2,499	367	5,000	3,500	(1,500)	
719.40-10	Travel Expenses	525	143	600	300	(300)	
719.41-10	Communications Recurring	4	0	250	50	(200)	
719.42-01	Postage Expense	108	47	200	200	0	
719.47-10	Printing & Binding	35	0	100	100	0	
719.49-18	Bank Analysis Fees	194	330	200	200	0	
719.51-10	Office Supplies	166	141	400	200	(200)	
719.51-11	Office Equip. less than a \$1,000	0	0	300	100	(200)	
54-10,54-20	Publications/Memberships	280	200	200	200	0	
719.55-03	Conference & Seminar Registration	0	50	0	300	300	
Total Operating Expenditures		3,811	1,278	7,250	5,150	(2,100)	
TOTAL FUND EXPENDITURES		63,263	64,110	70,977	71,743	766	Overall Expenditure Increase/Decrease 1.08%

DEPARTMENT SUMMARY

Pursuant to § 938.19, Florida Statutes, and § 10-33(2)and Flagler County Code Of Ordinances, a court cost of \$3.00 is assessed in certain cases to aid in the funding of Teen Court, a juvenile diversion program. Funds may not be expended without the consent of the Chief Judge or his/her designee, or the Court Administrator. Unexpended funds at year-end, if any, remain in this fund and roll over to the next year.

During fiscal year 2008-09 cash balance in the Mediation/Arbitration Trust Fund (190) previously established to provide mediation services was transferred to this fund. Funding of mediation services became a State responsibility and the authority to levy such service charges ceased for Flagler County effective July 1, 2004.

Personnel Summary-Positions

	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17
Teen Court Administrator	1.00	1.00	1.00	1.00
	1.00	1.00	1.00	1.00



APPROVED BUDGET FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

LEGAL AID

SPECIAL REVENUE FUND

Fund 105 Dept 4401	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-01	Legal Aid Fees	13,802	16,151	13,802	15,000	1,198	
381.00-00	Interfund Transfer (General Fund)	36,000	34,000	29,800	27,500	(2,300)	
361.10-00	Interest	34	37	0	35	35	
398.00-00	Less 5% Statutory Reduction	0	0	(690)	(751)	(61)	
399.00-00	Cash Carry Forward	(2,119)	0	2,516	6,832	4,316	
	TOTAL FUND REVENUES	47,717	50,188	45,428	48,616	3,188	Overall Revenue Increase/Decrease: 7.02%
	Expenditures						
564.49-18	Bank Fees	243	123	300	250	(50)	
564.82-34	Aid to Legal Services	45,054	45,054	45,054	45,054	0	
	Total Operating Expenditures	45,297	45,177	45,354	45,304	(50)	
587.98-10	Reserve	2,420	0	74	3,312	(549)	
	Total Reserves	2,420	0	74	3,312	(549)	
	TOTAL FUND EXPENDITURES	47,717	45,177	45,428	48,616	3,188	Overall Expenditure Increase/Decrease: 7.02%

DEPARTMENT SUMMARY

The service fee previously established has been repealed due to the implementation of Article V. Florida Statutes 939.185 (1) (a) 2 authorizes additional court costs to be used to assist counties in providing legal aid programs required under Section 29.008 (3)(a). The additional fee of \$65 is imposed by the court when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense with 25% of the amount collected to fund legal aid programs.

Flagler County Board of County Commissioners
FY 2016-2017

LAW ENFORCEMENT TRUST

SPECIAL REVENUE FUND

Fund 106 Dept 4300	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
351.20-00	Sale of Confiscated Equipment	0	60,984	20,000	20,000	0	
361.10-00	Interest	180	114	100	100	0	
398.00-00	Less 5% Statutory Reduction	0	0	(1,005)	(1,005)	0	
399.00-00	Cash Carry Forward	110,348	53,765	9,361	32,149	22,788	
	TOTAL FUND REVENUES	110,528	114,863	28,456	51,244	22,788	Overall Revenue Increase/Decrease: 80.08%
	Expenditures						
521.49-18	Bank Analysis Fees	364	362	500	500	0	
521.49-10	Other Current Charges & Obligations	56,399	31,952	27,956	50,744	22,788	
	TOTAL FUND EXPENDITURES	56,763	32,314	28,456	51,244	22,788	Overall Expenditure Increase/Decrease: 80.08%

The Law Enforcement Trust Fund accounts for revenues and expenditures to be used for law enforcement in accordance with Chapter 932.7055, Florida Statutes. Revenues are generated from the sale of confiscated property acquired by the Flagler County Sheriff's Office.

Property is sold at a public auction or by sealed bid to the highest bidder, except for real property which should be sold in a commercially reasonable manner.

The remaining proceeds shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs or for other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise and providing matching funds to obtain federal grants.

LAW LIBRARY - LIBRARY - COMMUNITY SERVICES

SPECIAL REVENUE FUND

Fund 107	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3450/3451		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+ / (-)	
Revenues							
359.20-02	Law Library \$16.25	13,749	16,128	12,500	13,680	1,180	
361.10-00	Interest	35	25	0	20	20	
398.00-00	Less 5% Statutory Reduction	0	0	(625)	(685)	(60)	
399.00-00	Cash Carry Forward	16,829	11,620	0	627	627	
TOTAL FUND REVENUES		30,613	27,773	11,875	13,642	1,767	Overall Revenue Increase/Decrease: 14.88%
Expenditures							
714.10-12	Regular Salaries	8,059	0	0	0	0	
714.xx-xx	Employee Benefits	1,210	0	0	0	0	
Total Personnel Expenditures		9,269	0	0	0	0	
714.49-18	Bank Analysis Fees	194	124	250	250	0	
Total Operating Expenditures		194	124	250	250	0	
714.66-10	Library Materials	9,530	10,071	10,545	10,850	305	Online database subscription
Total Capital Outlay		9,530	10,071	10,545	10,850	305	
581.91-10	Transfer to Court Innovations Fund 197	0	17,576	1,080	2,542	1,462	
587.98-11	Reserves	11,620	0	0	0	0	
Total Grants/Reserves		11,620	17,576	1,080	2,542	1,462	
TOTAL FUND EXPENDITURES		30,613	27,771	11,875	13,642	1,767	Overall Expenditure Increase/Decrease: 14.88%

Ord. No. 2004-07, § 6 and Florida Statute 29.004 allows 25% of amount collected when a person pleads guilty or no lo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the state from the court cost, not to exceed \$65.

DEPARTMENT SUMMARY

The service fee previously established by County Ordinance 95-9 has been repealed due to the implementation of Article V. Florida Statutes 939.185 authorizes additional court costs to be used to fund personnel and legal material for the public as part of a law library. The additional fee of \$65 is imposed by the court when a person pleads guilty or no lo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense with 25% of the amount collected to fund a law library.

CRIME PREVENTION

SPECIAL REVENUE FUND

Fund 196	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Dept 4300/4600/5000							
Revenues							
354.12-02	Unsafe Structure Lien	1,644	0	0	0	0	
359.20-06	Crime Prevention	19,717	22,588	20,000	20,000	0	
10-00,30-00	Interest/Investments	130	185	250	200	(50)	
398.00-00	Less 5% Statutory Reduction	0	0	(1,013)	(1,010)	3	
399.00-00	Cash Carry Forward	74,983	63,058	41,994	51,504	9,510	
TOTAL FUND REVENUES		96,474	85,831	61,231	70,694	9,463	Overall Revenue Increase/Decrease: 15.45%
Expenditures							
31-10,49-18	Bank Analysis Fees	225	369	300	400	100	
521.49-10	Current Charges/Obligations	7,600	8,362	0	0	0	
521.81-05	Aid to Other Governments	3,431	10,200	5,000	5,000	0	Family Life Ctr & Flagler Co School Dist.
521.91-10	Interfund Transfer	22,160	15,000	15,000	15,000	0	Flagler Co. Parks & Rec
587.98-10	Reserve for Contingency	63,058	51,900	40,931	50,294	9,363	
TOTAL FUND EXPENDITURES		96,474	85,831	61,231	70,694	9,463	Overall Expenditure Increase/Decrease: 15.45%

DEPARTMENT SUMMARY

Pursuant to § 775.083(2), Florida Statutes, court costs shall be assessed and collected in each instance a defendant pleads no lo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed by this section shall be \$50 for a felony and \$20 for any other offense.

The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under § 163.501-163.523.

The Public Safety Coordinating Council presented and BOCC APPROVED the following funding for FY16-17:

Note: Funding allocation is subject to the approval of the Board of County Commissioners as part of the annual budget process. Funding will continue on an annual basis with the annual allocation being subject to available funding and the successful continuation of the named agency program. This budget appropriation voids the Public Safety Coordinating Council Crime Prevention Grant application process.

Flagler County Parks & Rec Dept.	Carver Gym	\$15,000
Family Life Center	Crime Prevention Program	\$2,500
Flagler County School Dist	Adult Education Program	\$2,500
		<u>\$20,000</u>



APPROVED BUDGET FY 2016-2017

SHIP PROGRAM-FINANCIAL SERVICES						SPECIAL REVENUE FUND	
Fund 143	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 1720		FY 13-14	FY 14-15	FY 15-16	FY 16-17	+/(-)	
Revenues							
335.51-00	State Housing Assistance	351,046	506,960	504,456	650,000	145,544	
361.10-00	Other	72,521	20,487	400	3,322	2,922	Overall Revenue Increase/Decrease:
TOTAL FUND REVENUES		423,567	527,447	504,856	653,322	148,466	29.41%
Expenditures							
559.31-11	Administrative Staff Time	11,000	43,887	20,000	55,332	35,332	
34-10, 31-10	Other Contracted Services/Prof Svcs	6,014	6,292	29,196	3,310	(25,886)	
40-10, 54-20	Travel/Conference Seminar	2,003	1,804	2,300	500	(1,800)	
559.41-10	Communications Recurring	128	0	800	1,200	400	
559.42-01	Postage Expense	85	103	1,200	500	(700)	
559.45-60	Other Insurance & Bonds	144	0	0	0	0	
559.46-30	Maintenance Agreements	650	0	750	800	50	
559.49-10	Other Current Charges	100	0	0	0	0	
559.49-15	Advertising	173	1,260	600	1,000	400	
559.49-18	Bank Analysis Fees	995	985	1,000	0	(1,000)	
559.51-10	Office Supplies	238	264	500	0	(500)	
559.51-11	Office Equipment	320	51	0	0	0	
559.54-10	Publications/Memberships	200	200	500	1,400	900	
559.55-03;55-01	Training/Educational Cost; Conference Registrat	0	275	0	1,290	1,290	
559.83-50	Foreclosure Intervention	3,325	990	0	4,000	4,000	
559.83-53	Primary Residence Buy Assistance	141,534	339,994	200,000	200,000	0	
559.83-54	Replacement Housing Strategy	240,027	160,566	248,010	383,990	135,980	
Total Grants & Aids Expenditures		384,886	501,550	448,010	587,990	139,980	Overall Expenditure Increase/Decrease:
TOTAL EXPENDITURES		406,936	556,671	504,856	653,322	148,466	29.41%

The Sate Housing Initiatives Partnership (SHIP) program provides funds to local governments as an incentive to create partnerships that produce and preserve affordable homeownership and mutli-family housing. The programs is designed to serve very low, low, and moderate income families.

SHIP funds are distributed on an entitlement basis to all 67 counties and 52 Community Development Block Grant entitlement cities in Florida. During fiscal year 2007-08, the city of Palm Coast became a CDBG entitlement city. An Interlocal Agreement has been established between the City of Palm Coast and Flagler County for the County to be solely responsible for the administration and implementation of any SHIP funds dedicated to the City of Palm Coast with effect from July 1, 2009. The City and County wish to provide housing assistance to those areas with the greatest needs regardless of jurisdictional boundaries, and therefore will not restrict the distribution of SHIP program funds to any particular jurisdictional boundary. In order to participate local governments must establish a local housing assistance program by ordinance, develop a local housing assistance plan and housing incentive strategy, amend land development regulation or establish local policies to implement the incentive strategies, form partnerships and combine resources in order to reduce housing costs, and ensure that rent or mortgage payments within the targeted areas do not exceed 30 percent of the areas median income limits, unless authorized by the mortgage lender.

Funds are allocated to local governments each year on a population-based formula. These funds are derived from the collection of documentary stamp tax revenues, which are deposited in the Local Government Housing Trust Fund. Total actual disbursements are dependent upon these documentary stamp collections.

Flagler County Board of County Commissioners
FY 2016-2017

UTILITY REGULATORY AUTHORITY

SPECIAL REVENUE FUND

Fund 120 Dept 0150	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
361.10-00	Interest	54	33	16	50	34	
398.00-00	Less 5% Statutory Reduction	0	0	(1)	0	1	
399.00-00	Cash Carry Forward	21,578	21,681	21,648	21,726	78	
	TOTAL FUND REVENUES	21,632	21,714	21,663	21,776	113	Overall Revenue Increase/Decrease: 0.52%
587.98-10	Reserve for Contingency	21,632	21,714	21,663	21,776	113	
	Total Reserves	21,632	21,714	21,663	21,776	113	
	TOTAL FUND EXPENDITURES	21,632	21,714	21,663	21,776	113	Overall Expenditure Increase/Decrease: 0.52%

Chapter 367, Florida Statutes, authorizes counties to regulate local water and wastewater utilities. In 1996, the County enacted Ordinance 96-17, creating Flagler County Utility Regulatory Interim Authority (FCURIA). On May 6, 2002, the staff and counsel of FCURIA recommended a detailed regulatory ordinance, Ordinance 2002-10, to replace the interim regulations enacted through Ordinance 96-17. In this ordinance, the Board temporarily reduced the regulatory and franchise fee to zero (0%) percent until amended by the Board.

ECONOMIC DEVELOPMENT

SPECIAL REVENUE FUND

Fund 141	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept 1720/5000							
	Revenues						
361.10-00	Interest	466	217	250	210	(40)	
398.00-00	Less 5% Statutory Reduction	0	0	(13)	(11)	2	
399.00-00	Cash Carry Forward	233,421	0	231,782	231,020	(762)	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	233,887	217	232,019	231,219	(800)	-0.34%
	Expenditures						
559.49-18	Bank Analysis Fees	961	961	1,000	1,000	0	
559.82-40	Economic Development Incentives	0	0	231,019	230,219	(800)	see chart below for programmed incentive
	Total Grants & Aids Expenditures	961	961	232,019	231,219	(800)	Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	961	961	232,019	231,219	(800)	-0.34%

Coastal Cloud was offered an incentive by the BoCC 2/13/13 in the amount of \$50,000. The company determined that incentives were not necessary to move the project forward.

Project Green Dream was offered an incentive by the BoCC 6/17/13 in the amount of \$150,000. The company determined that incentives were not necessary to move the project forward.

Current Incentives:

Project Protein - Designs for Health Annual Incentive (\$125/job for a period of 4 years = \$500/job)

	Annual Jobs	2017	2018	2019	2020 - 2023	Total
	10	\$1,250	\$1,250	\$1,250	\$0	\$5,000
	10	\$1,250	\$1,250	\$1,250	\$1,250	\$5,000
	10	\$0	\$1,250	\$1,250	\$2,500	\$5,000
	10	\$0	\$0	\$1,250	\$3,750	\$5,000
	10	\$0	\$0	\$0	\$5,000	\$5,000
	50	\$2,500	\$3,750	\$5,000	\$12,500	\$25,000

Established to account for the repayment of Community Development Block Grant funding by International Tool Machines, Inc (ITM). The final payment was received from ITM on September 12, 2002. The adopted budget will be used to fund the County's Economic Development Incentive Program, as originally established by the Board of County Commissioners on October 20, 1997 (Flagler County Ordinance Number 97-19), and as later amended and restated on September 24, 2002 by Flagler County Ordinance Number 02-26. The Flagler County Economic Development Incentive Program (EDIP) is codified in the Flagler County Code of Ordinances as §§19.201 through 19.205. Expenditures of Economic Development Incentive Program funds will be governed by the provisions of these sections of the code.

Flagler County Board of County Commissioners
FY 2016-2017

NEIGHBORHOOD STABILIZATION PROGRAM 3 (NSP3)

SPECIAL REVENUE FUND

Fund 152 Dept 8303	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
331.51-03	State of Florida NSP Grant	69,623	867	22,000	21,445	(555)	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	69,623	867	22,000	21,445	(555)	
	Expenditures						
559.34-20	Governmental Services	69,623	867	22,000	21,445	(555)	Overall Expenditure Increase/Decrease:
	Total Operating Expenditures	69,623	867	22,000	21,445	(555)	
	TOTAL FUND EXPENDITURES	69,623	867	22,000	21,445	(555)	

Flagler County was identified for grant funding in the amount of \$1,029,844 under the Neighborhood Stabilization Program 3 (NSP3) authorized by the Wall Street reform and Consumer Protection Act of 2010 (Dodd-Frank Act). The County used its funds in State Strategy 1 for the acquisition and rehabilitation of eligible foreclosed properties to rent to qualified households. As per the State requirements, 25% of the funds were used to purchase properties and rent them to households whose incomes are not more than 50% of the area median income.

Flagler County Board of County Commissioners
FY 2016-2017

ENVIRONMENTALLY SENSITIVE LANDS (Old Fund)						SPECIAL REVENUE FUND	
Fund 117 Dept 5200	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
361.10-00	Interest	530	2,544	1,000	1,000	0	
399.00-00	Cash Carry Forward	0	0	129,541	142,072	12,531	Overall Revenue Increase/Decrease:
	TOTAL FUND REVENUES	530	2,544	130,541	143,072	12,531	9.60%
537.31-10	Professional Services	5,936	2,882	10,000	6,000	(4,000)	
537.49-18	Bank Fees	226	231	250	250	0	
	Total Operating Expenditures	6,162	3,113	10,250	6,250	(4,000)	
537.61-10	Rabberman/Moody Boat Launch	0	485,000	0	0	0	
537.61-10	Land & Permanent Easements	0	0	120,291	136,822	16,531	Set aside for future use
	Total Capital Expenditures	0	485,000	120,291	136,822	16,531	Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	6,162	488,113	130,541	143,072	12,531	9.60%

NOTE: Proceeds from the \$6,665,000 Limited Tax General Obligation Bonds, Series 2005 were deposited into this fund for the acquisition of environmentally sensitive lands.

Flagler County Board of County Commissioners
FY 2016-2017

ENVIRONMENTALLY SENSITIVE LANDS

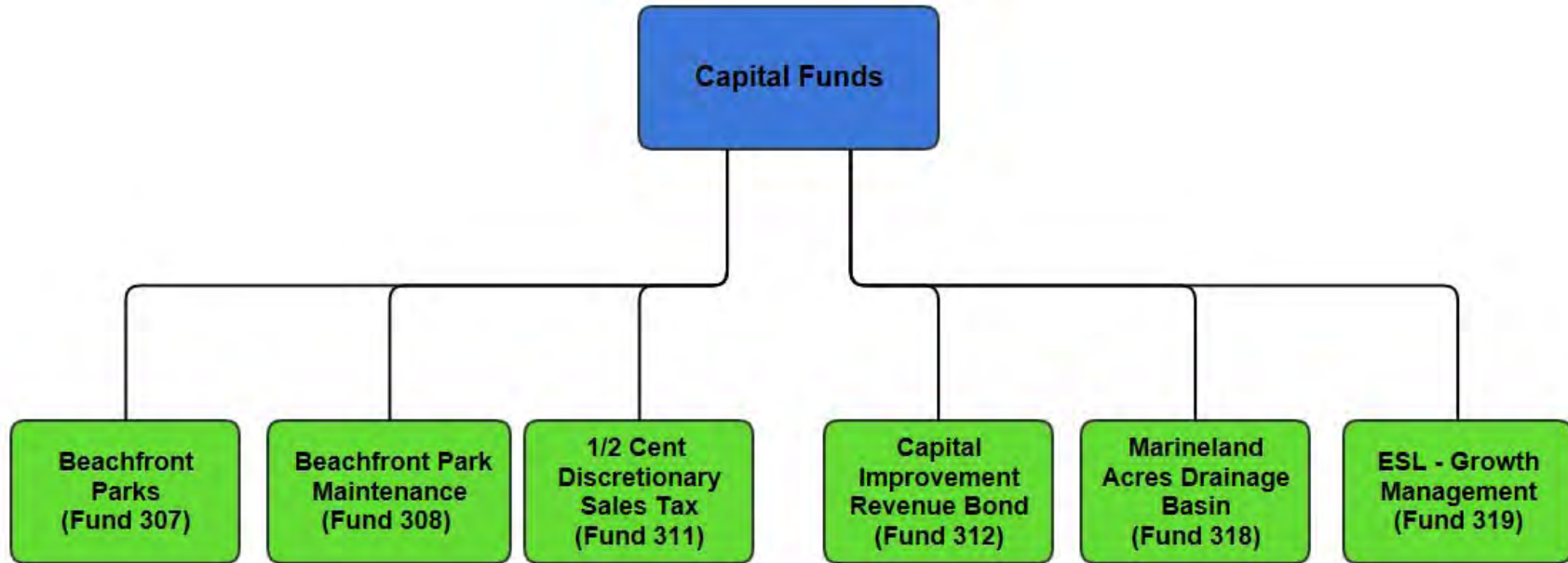
SPECIAL REVENUE FUND

Fund 119	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept. 4600/6200/8000							
Revenues							
337.70-02	FIND Grant - Bing's Accessibility Improv.	23,917	0	0	0	0	
337.70-09	FIND Grant Bing's Landing Restroom	10,947	0	0	0	0	
311.10-00	Ad Valorem Taxes/Delinquent Taxes	1,461	162	0	0	0	
361.10-00	Interest	928	3,835	4,000	2,500	(1,500)	
399.00-00	Cash Carry Forward	0	0	1,004,098	937,644	(66,454)	
TOTAL REVENUES		37,253	3,997	1,008,098	940,144	(67,954)	Overall Revenue Increase/Decrease: -6.74%
Expenditures							
537.31-10	Professional Services	702	3,187	12,500	12,500	0	Legal Fees and Title searches
537.49-18	Bank Analysis Fees	747	764	750	0	(750)	
581.91-10	Interfund Transfer	0	50,000	65,000	0	(65,000)	Transfer to Debt Service Fund 209 not needed in FY17
537.61-10	Land & Permanent Easements	0	0	473,587	471,383	(2,204)	Undesignated funds
537.82-53	Other Entities	5,000	5,000	0	0	0	Conservation Trust for Florida
Total Operating Expenditures		6,449	58,951	551,837	483,883	(67,954)	
537.31-10	Bing's Landing North Construction	5,790	0	0	0	0	Complete - Project #170002
537.31-10	Bing's Landing Accessibility Improve.	0	0	7,261	7,261	0	Project #170004
537.31-10	Bay Drive Improvements	0	0	200,000	200,000	0	Pending Project #TBD
537.31-10	Sweetbottom Plantation Improvements	0	0	249,000	249,000	0	Pending Project #TBD
Total Capital Expenditures		5,790	0	456,261	456,261	0	
TOTAL EXPENDITURES		12,239	58,951	1,008,098	940,144	(67,954)	Overall Expenditure Increase/Decrease: -6.74%

This fund was created in FY 2010 for the Environmentally Sensitive Lands Program with the remainder of the .25 mills not required for Debt Service. In FY2015-2016 there is a budgeted transfer to the debt service fund (209) because the .25 mills is not sufficient for the debt service.



APPROVED BUDGET FY 2016-2017



CAPITAL FUNDS SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-
Revenues					
1/2 Cent Small County Discretionary Sales Tax	2,147,641	2,317,690	2,171,598	2,496,115	324,517
Grants	0	0	0	3,142,334	(3,142,334)
Interest	5,510	47,657	14,500	12,500	(2,000)
Contributions & Donations	0	18,194	100,000	1,060,000	58,335
Interfund Transfer	0	0	1,235,000	1,085,000	3,192,277
Special Assessment (Misc Rev)	0	0	0	133,545	133,545
Loan Proceeds	0	21,810,000	0	0	0
Debt Issuance Premium	0	2,535,525	0	0	0
Less 5 % Statutory Reduction	0	0	(108,880)	(125,006)	(16,126)
Cash Carry Forward	4,289,977	5,322,483	19,649,847	8,117,440	(11,532,407)
Total Fund Revenues	6,443,128	32,051,549	23,062,065	15,921,928	(7,140,137)
Expenditures					
Beachfront Parks (Fund 307)	967,420	970,113	403,818	386,573	(17,245)
Beachfront Park Maintenance (Fund 308)	836,790	837,714	837,042	804,095	(32,947)
1/2 Cent Discretionary Sales Tax (Fund 311)	4,638,245	5,871,023	7,648,627	10,380,478	2,731,851
Capital Improvement Revenue Bond (Fund 312)	0	24,370,633	13,551,020	1,255,110	(12,295,910)
Marineland Acres Drainage Basin District (Fund 318)	0	0	0	133,545	133,545
ESL-Growth Management (Fund 319)	1,050	1,933	621,558	2,962,127	2,340,569
Total Fund Expenditures	6,443,505	32,051,416	23,062,065	15,921,928	(7,140,137)
Revenues vs. Expenditures	(377)	133	0	0	0

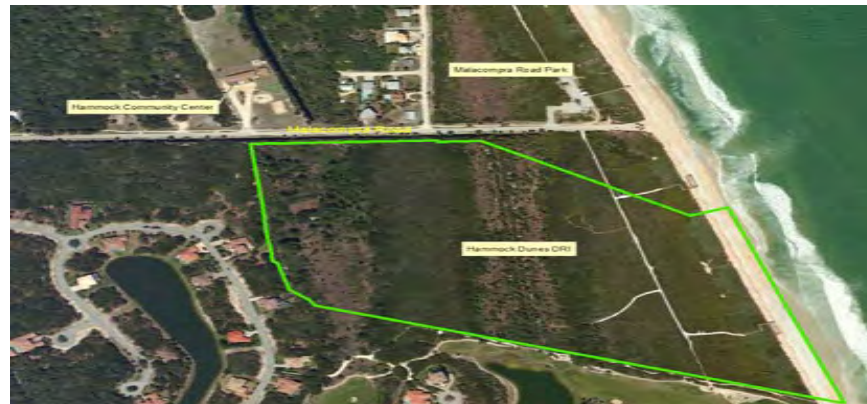
BEACHFRONT PARKS CAPITAL

CAPITAL PROJECT FUND

Fund 307 Dept 6010	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenue							
361.10-00	Interest	1,268	3,961	1,500	500	(1,000)	
398.00-00	Less 5% Statutory Reduction	0	0	(75)	(25)	50	
399.00-00	Cash Carry Forward	966,152	966,152	402,393	386,098	(16,295)	Overall Revenue Increase/ Decrease
TOTAL FUND REVENUES		967,420	970,113	403,818	386,573	(17,245)	-4%
Expenditures							
572.31-10	Professional Services	7,421	4,572	1,000	1,000	0	PFM investment fees
572.49-18	Bank Analysis Fees	255	197	800	500	(300)	
Total Operating Expenditures		7,676	4,769	1,800	1,500	(300)	
Proj# 280560	Malacompra Oceanfront Park Improv	155,623	581,046	0	0	0	
Total Capital Expenditures		155,623	581,046	0	0	0	
587.98-50	Reserve-Future Capital Outlay	804,121	384,298	402,018	385,073	17,720	
Total Reserves		804,121	384,298	402,018	385,073	(16,945)	Overall Expenditure Increase/ Decrease
TOTAL FUND EXPENDITURES		967,420	970,113	403,818	386,573	(17,245)	-4%

On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowe Ocean Hammock, Ltd., and the simultaneous contribution of \$1,675,000 from the developer.

In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Malacompra Beach Front Park on a 306.98 acre parcel known as the Malacompra Greenway located along S.R. A-1-A. Fund 307 was established with \$1,075,000 of the total contribution to cover the cost of park improvements. The improvements may consist of restrooms, pavilions, benches, walkways, pedestrian and bike paths, picnic areas, site development, extension of water and sewer within the parks and all costs and fees associated with the planning, design, permitting and construction, as well as reconnection of the wetlands bifurcated by Malacompra Road. These are all considered permissible uses of this construction/development money.



BEACHFRONT PARK MAINTENANCE

CAPITAL PROJECT FUND

Fund 308 Dept 1440	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
361.10-00	Interest	678	3,136	1,500	500	(1,000)	
398.00-00	Less 5% Statutory Reduction	0	0	(75)	(25)	50	
399.00-00	Cash Carry Forward	836,112	834,578	835,617	803,620	(31,997)	Overall Revenue Increase/ Decrease
TOTAL FUND REVENUES		836,790	837,714	837,042	804,095	(32,947)	-4%
Expenditures							
572.31-10	Professional Services	578	572	600	600	0	PFM investment fees
572.46-10	Building/Equipment Repairs	0	3,801	27,500	27,500	0	Jungle Hut and Beachfront Pk Pavilions
519.49-18	Bank Analysis Fees	319	197	500	300	(200)	
572.34-20	Governmental Services	1,315	14,524	25,000	25,000	0	
Total Expenditures		2,212	19,094	53,600	53,400	(200)	
587.98-50	Reserve-Future Capital	834,578	818,620	783,442	750,695	(32,747)	
Total Reserves		834,578	818,620	783,442	750,695	(32,747)	Overall Expenditure Increase/ Decrease
TOTAL FUND EXPENDITURES		836,790	837,714	837,042	804,095	(32,947)	-4%

On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowe Ocean Hammock, Ltd., and the simultaneous contribution of \$1,675,000 from the developer.

In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Mala Compra Beach Front Park on a 306.98 acre parcel known as the Mala Compra Greenway located along S.R. A-1-A.

Fund 308 was established with \$600,000 of the total contribution to be deposited in an interest-bearing account as a trust fund for the maintenance of the Parks. Parks maintenance is to be provided from the interest generated on the Park Maintenance Trust Fund. In the event these monies are insufficient in any given year to cover the maintenance costs, up to 10% of the principal may be used to cover these costs. Monies are placed in reserves until construction of parks are completed in Fund 307.



Flagler County Board of County Commissioners
FY 2016-2017

MAJOR CAPITAL PROJECTS - FUND 311 - 1/2 CENT DISCRETIONARY SALES TAX

CAPITAL PROJECT FUND

Fund 311	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-(-)	COMMENTS
Revenues							
312.61-00	1/2 Cent Small County Discretionary Sales Tax	2,147,641	2,317,690	2,171,598	2,496,115	324,517	\$500K for North Malacompra
361.10 & 30	Investment Income (Loss)	2,891	13,386	3,000	3,000	0	
366.03-00	Contributions & Donations- Eco Cottages	0	18,194	100,000	160,000	60,000	\$100K River to Sea Eco Cottages; \$60K PP Eco Cottages
366.03-00	Contributions & Donations- N Malacompra Backbone PH I	0	0	0	900,000	900,000	Hammock Dunes CDD
334.36-01	FDEP-FC Malacompra Basin State Grant	0	0	0	300,000	300,000	Florida Department of Environmental Protection
337.30-06	SJRWMD-Malacompra Basin	0	0	0	500,000	500,000	St. Johns River Water Management District
381.00-00	Interfund Transfer	0	0	1,235,000	1,085,000	(150,000)	Projects Carryover
398.00-00	5% Statutory Reduction	0	0	(108,730)	(124,956)	(16,226)	
399.00-00	Cash Carry Forward	2,487,713	3,521,753	4,247,759	5,061,319	813,560	Overall Revenue Increase/Decrease:
TOTAL FUND REVENUES		4,638,245	5,871,023	7,648,627	10,380,478	2,731,851	35.72%
Expenditures							
Dept 6000 Capital Improvements							
581.92-23	Jail Operations	0	0	0	1,000,000	1,000,000	
519.49-18	Bank Analysis Fees	0	296	0	300	300	
529.31-10	Professional Services	1,755	1,841	2,050	2,050	0	
529.31-10	800 MHz Relocation	0	0	150,000	0	(150,000)	Project canceled
529.31-10	GSB Parking Expansion - Design & Permitting	0	0	50,000	7,559	(42,441)	Project #611550
529.63-77	Engineering Staff Time	0	0	0	15,010	15,010	GSB parking, Island House Bridge
Total Dept 6000 Capital Improvements		1,755	2,137	202,050	1,024,919	822,869	
Project #645555 Jail Expansion							
529.31-10	Professional Services	650,000	364,633	0	0	0	Project Complete
529.63-77	Engineering Staff Time	24,866	32,920	5,134	0	(5,134)	
Total Jail Expansion Project		674,866	397,553	5,134	0	(5,134)	
Project #646630 Sheriff's Operations Center							
529.31-10	Professional Services - Design	361,490	32,100	14,000	0	(14,000)	Project Complete
529.63-77	Engineering Staff Time	0	0	5,000	0	(5,000)	
Total Sheriff's Operations Center		361,490	32,100	19,000	0	(19,000)	
Dept 6010 Recreation							
572.62-10	Fairground Improvements/Upgrade	0	0	50,000	50,000	0	Project #320569 carryover
572.62-10	Island House Restoration	0	10,000	332,500	305,677	(26,823)	Project #310110 carryover
572.62-10	Princess Place Park Stable Restoration	0	260,634	0	0	0	Project Complete
572.81.14	Flagler Beach Pier	72,000	0	0	0	0	Project Complete
Total Dept 6010 Recreation		72,000	270,634	382,500	355,677	(26,823)	
Dept 6011 River to Sea Cottages							
572.62-10	River to Sea Preserve Eco-Cottages	0	20,000	950,000	904,745	(45,255)	Project #325085 carryover
Dept 6012 Princess Place Cottages							
572.62-10	Princess Place Eco-Cottages (FDEP/Research/Tourism)	0	19,956	456,000	250,000	(206,000)	Project #310085 carryover
Dept 6014 Carver Gym Expansion							
572.62-10	Carver Gym Expansion	6,400	18,500	65,100	65,100	0	Project #180557 carryover
Dept 6015 Justice Center Sewer Repair							
519.63-10	Justice Center Sewer Repair	0	79,842	0	0	0	Project Complete

Flagler County Board of County Commissioners
FY 2016-2017

MAJOR CAPITAL PROJECTS - FUND 311 - 1/2 CENT DISCRETIONARY SALES TAX **CAPITAL PROJECT FUND**

Fund 311	DESCRIPTION	ACTUAL FY 13-14	BUDGETED FY 14-15	APPROVED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Dept 6016	Marineland Acres Drainage						
519.61-10	Marineland Acres Drainage	0	103,700	0	0	0	Land & Permanent Easements- Complete
Dept 6020	Historic Courthouse Improvements						
519.62-10	Historic Courthouse Improvements	0	355,852	0	0	0	Project Complete
Dept 6021	Island House Bridge Replacement						
572.63-10	Island House Bridge Replacement	0	0	425,000	394,238	(30,762)	Project #310083
Dept 6022	Westside Fire Station						
522.61-10	Westside Fire Station	0	0	345,000	345,000	0	Project #995630
Dept 6023	Southern Library						
571.31-10	Southern Library Professional Services	0	0	0	20,250	20,250	Project #612558
571.61-10	Southern Library - Land Acquisition	0	0	0	665,500	665,500	
571.62-10	Southern Library Design	0	0	400,000	400,000	0	
571.63-77	Southern Library Engineering Staff Time	0	0	0	12,000	12,000	
Dept 6024	Robert's Road Overflow Parking - Wadsworth Park						
572.63-10	Robert's Road Overflow Parking	0	0	145,000	200,000	55,000	Project #535550
572.63-77	Engineering Staff Time	0	21	0	29,129	29,129	
Dept 6025	Bing's Landing Parking Expansion						
572.31-10	Design for Bing's Landing Parking Expansion	0	0	0	30,000	30,000	Project #170550
Dept 6026	Free Clinic						
562.31-10	Free Clinic	0	0	0	125,000	125,000	Project #640558
Dept 6027	North Malacompra Drainage District-Backbone PHI						
538.63-10	N Malacompra Backbone - Design, Staff Time, Construct.	0	0	0	1,400,000	1,400,000	Project #285361
538.63-10	N Malacompra Backbone - Dept. 311-8408 - Construction	0	0	0	300,000	300,000	FDEP Grant
538.63-10	N Malacompra Backbone - Dept. 311-8409 - Construction	0	0	0	500,000	500,000	SJRWMD
Dept 6028	Public Works Facility - Road & Bridge PH I						
541.62-10	Public Works Facility - Road & Bridge PH I	0	0	0	30,000	30,000	Project #625044
Dept 6029	Flagler County Sheriff Office Storage Facility						
521.62-10	FCSO Storage Facility	0	0	0	30,000	30,000	Project #644115
Dept 6030	Gov't Services Building Future Land Acquisition						
512.31-10	Gov't Svcs Bldg Future Land Acquisition-Profsnl Svcs	0	0	0	20,000	20,000	Project #611052
512.61-10	Gov't Services Building Future Land Acquisition	0	0	0	375,000	375,000	
Dept 6031	Transportation Bus Parking @ Chiller Plant						
544.31-10	Transportation Bus Parking @ Chiller Plant	0	0	0	20,000	20,000	Project #617545
Dept 6032	Wadsworth Park New Restroom						
572.62-10	Wadsworth Park New Restroom	0	0	0	85,000	85,000	Project #360289
	Reserves						
587.98-50	Reserve	3,521,734	4,570,728	4,253,843	2,798,920	(1,454,923)	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	4,638,245	5,871,023	7,648,627	10,380,478	2,731,851	35.72%

MAJOR CAPITAL PROJECTS - FUND 312 - CAPITAL IMPROVEMENT REVENUE BOND 2015

CAPITAL PROJECT FUND

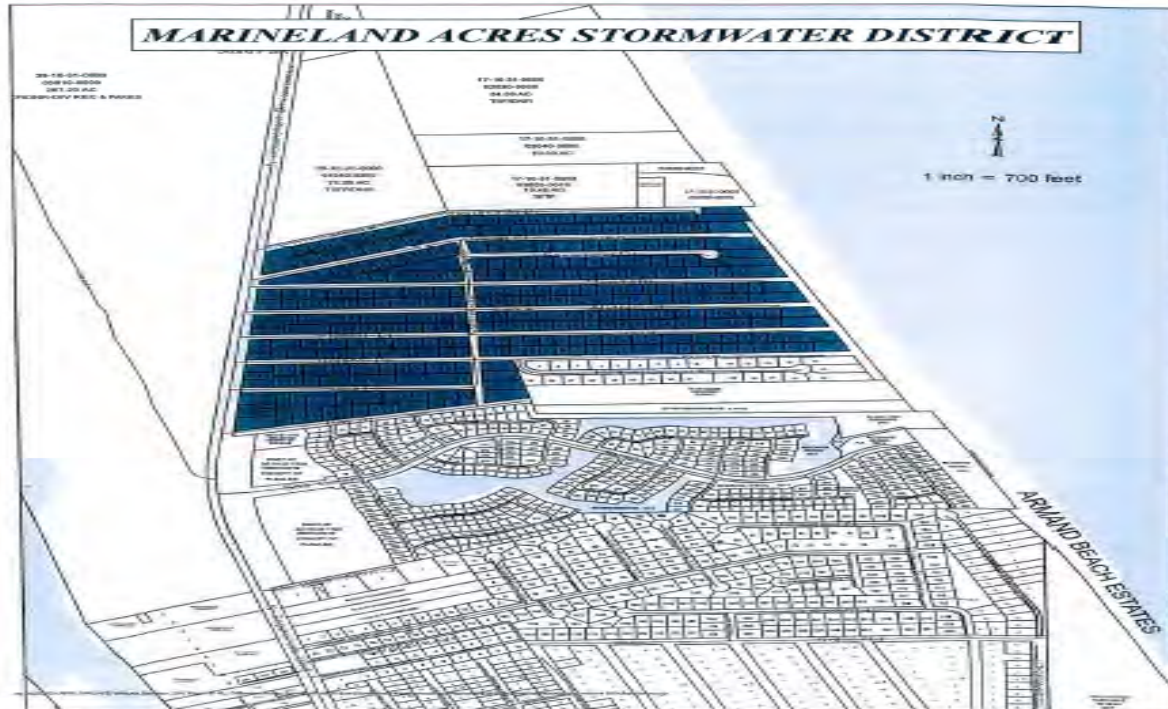
Fund 312	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 15-16	CHANGES +/-	COMMENTS
Revenues							
361.10-00	Interest	0	25,108	7,500	7,500	0	
384.02-00	Loan Proceeds	0	21,810,000	0	0	0	
384.05-00	Debt Issuance Premium	0	2,535,525	0	0	0	
399.00-00	Cash Carry Forward	0	0	13,543,520	1,247,610	(12,295,910)	Overall Revenue Increase/ Decrease
TOTAL FUND REVENUES		0	24,370,633	13,551,020	1,255,110	(12,295,910)	-91%
Expenditures							
Dept 6000 Capital Improvements							
519.31-10	Professional Services	0	6,580	500	7,000	6,500	
519.49-18	Bank Analysis Fees	0	214	500	500	0	
529.63-10	Improvements Other Than Buildings	0	12,461,631	1,350,020	1,202,610	(147,410)	Future Projects
519.73-20	Bond Issuance Costs	0	332,300	0	0	0	
Total Dept 6000 Capital Improvements		0	12,800,725	1,351,020	1,210,110	(140,910)	
Project #645555 Jail Expansion							
529.63-10	Jail Expansion Construction	0	6,972,152	12,000,000	0	(12,000,000)	Project Complete
Total Jail Expansion Project		0	6,972,152	12,000,000	0	(12,000,000)	
Project #646630 Sheriff's Operations Center							
528.51-11	Sheriff's Operation Center Office Equipment	0	201,314	0	0	0	Project Complete
528.63-10	Sheriff's Operation Center Construction	0	4,358,739	200,000	0	(200,000)	Project Complete
528.64-10	Sheriff's Operation Center Equipment	0	37,703	200,000	0	(200,000)	Project Complete
Total Sheriff's Operations Center		0	4,597,756	200,000	0	(200,000)	
Project #TBD Sheriff/ Old Hospital Demo							
519.31-10	Sheriff/ Old Hospital Demo	0	0	0	45,000	45,000	Prj# TBD
Total Sheriff/ Old Hospital Demo		0	0	0	45,000	45,000	
TOTAL FUND EXPENDITURES		0	24,370,633	13,551,020	1,255,110	(12,295,910)	Overall Expenditure Increase/ Decrease -91%

MARINELAND ACRES DRAINAGE BASIN DISTRICT

CAPITAL PROJECT FUND

Fund 318	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
	Revenues						
325.20-01	Marineland Acres District-Special Assesment	0	0	0	133,545	133,545	Developed property \$435 x 219 parcels; vacant \$220 x 174 parcels
	TOTAL FUND REVENUES	0	0	0	133,545	133,545	
	Expenditures						
587.98-11	Reserve for Future Use	0	0	0	133,545	133,545	
	Total Reserves	0	0	0	133,545	133,545	
	TOTAL FUND EXPENDITURES	0	0	0	133,545	133,545	

The Marineland Acres Assessment District is comprised of Marineland Acres, Sea Scape, Oceanside Acres, and portions of Washington Oaks Garden east of A1A that drain into the project area. It lies within the boundaries of the North Mala Compra District, and can be generally considered to be the northern half of the North Mala Compra District. The Marineland Acres District consists of approximately 167 acres, and once fully developed is expected to have 393 primarily single-family parcels. The proposed improvements to serve the Marineland Acres District will consist of stormwater management improvements that will collect the stormwater runoff from the individual parcels in the Marineland Acres District and carry it to the backbone outfall. The planned improvements include a stormwater pond, collection trunk line, a pipe crossing under A1A, and sidestreet collection laterals.



ENVIRONMENTALLY SENSITIVE LANDS

CAPITAL PROJECT FUND

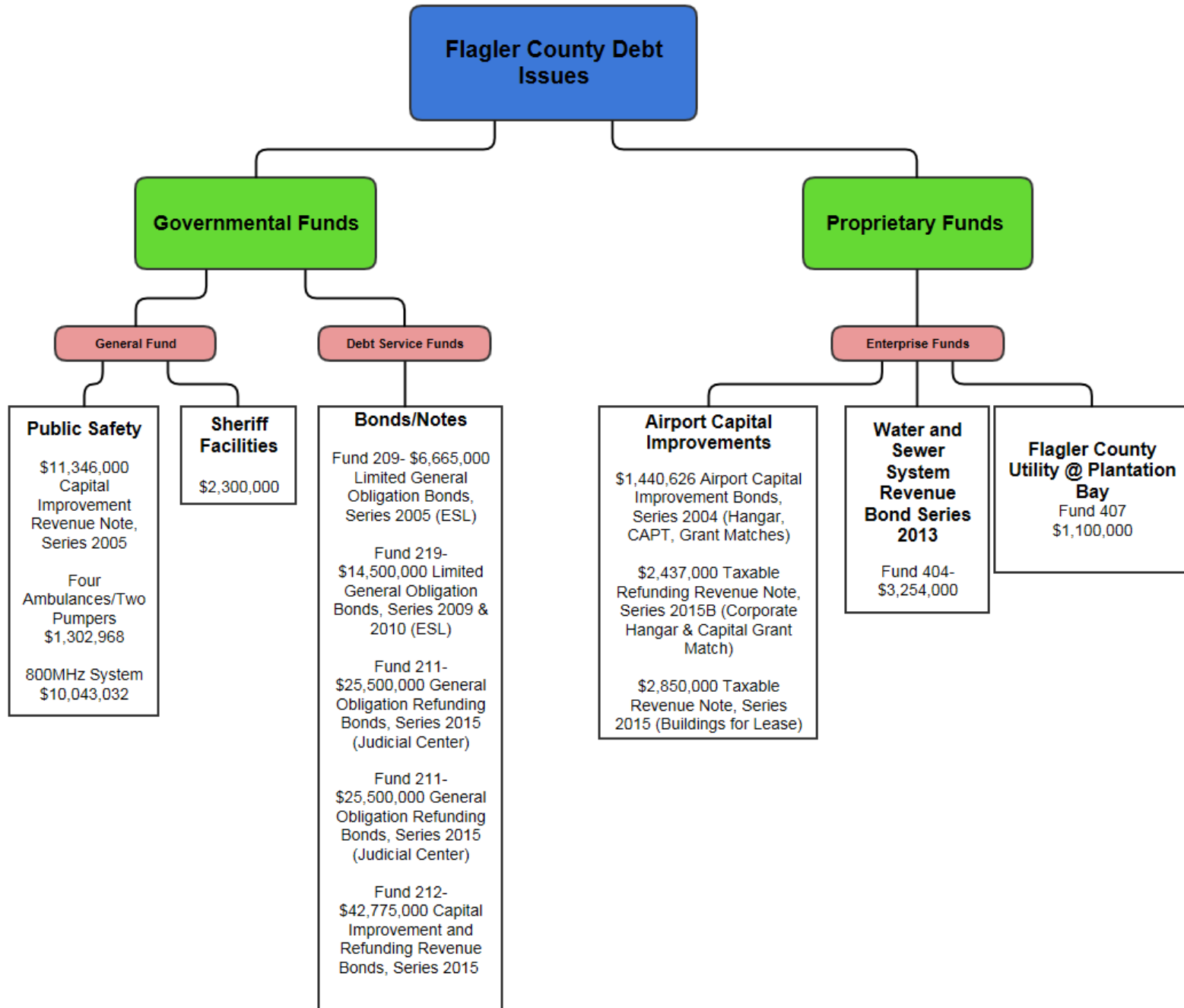
Fund 319 Dept 6200	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
334.70-13	FCT Grant Bay Drive Park	0	0	0	2,342,334	2,342,334	
361.10-00	Interest	673	2,066	1,000	1,000	0	
399.00-00	Cash Carry Forward	0	0	620,558	618,793	(1,765)	Overall Revenue Increase/Decrease
TOTAL FUND REVENUES		673	2,066	621,558	2,962,127	2,340,569	376.56%
Expenditures							
572.31-10	Professional Services	363	1,337	1,000	1,500	500	
572.49-18	Bank Analysis Fees	687	596	500	0	(500)	
573.40-10	Travel Expenses	0	0	75,000	75,000	0	Pelicer Flats escrow expenses
572.61-10	Land & Permanent Easements	0	0	545,058	1,385,627	840,569	\$842,334 fr Fla Communities Trust Grant
572.63-10	FCT - Bay Dr Park	0	0	0	1,500,000	1,500,000	Bay Dr Park Project# 160558-Bal in Gen Fd
Total Capital Expenditures		1,050	1,933	621,558	2,962,127	2,340,569	Overall Expenditure Increase/Decrease
TOTAL FUND EXPENDITURES		1,050	1,933	621,558	2,962,127	2,340,569	376.56%

This fund was created in FY09 for the Environmentally Sensitive Lands program property purchases. Series 2009 GO bonds were issued in the amount of \$10,000,000 in September 2009 for the purchase of Bing's Landing Addition, Sweetbottom Plantation, and Bay Drive.

FY09 Actuals totaled \$7.35M for two property purchases. The third property was purchased in FY10 for \$2.49M.

Series 2010 GO bonds were issued in the amount of \$4,050,000 in September 2010 for the purchase of the Pellicer Flats property. Pellicer Flats was purchased in FY11 for \$3.25M.

Flagler County received \$2,342,334 in grant funds from the Florida Communities Trust in FY16. A portion of these funds (\$1,500,000) will be used, along with Developer's Contribution of \$500,000 in order to make improvements to Bay Drive Park. The developer's donation is recorded in the General Fund, so that portion of the project is funded in account 001-6010.



COUNTYWIDE DEBT SERVICE PAYMENTS FOR FY 2016-2017

DESCRIPTION	ISSUE DATE	OTHER	PRINCIPAL	INTEREST	TOTAL
Governmental Funds					
General Fund					
Tax Anticipation Note	Oct-16	20,000	0	18,500	38,500
Florida Local Government Finance Commission Pooled Commercial Paper Loan Program (68%)	Sep-13	35,000	353,452	16,900	405,352
Public Safety / Fire Rescue-FY05 Four (4) Ambulances + two (2) Pumpers	Sep-05	0	85,140	18,647	103,787
Public Safety / Automation-FY05 Communication System - 800 MHZ	Sep-05	750	688,860	150,871	840,481
		55,750	1,127,452	204,918	1,388,120
Debt Service Funds					
Bonds/Notes-Limited General Obligation Bonds, Series 2005 (ESL)	Feb-05	1,725	645,000	23,382	670,107
CAPITAL IMPROVEMENT AND REFUNDING REVENUE BONDS, SERIES 2015 \$42,775,000	Feb-15	5,825	1,165,000	1,796,276	2,967,101
Bonds/Notes-General Obligation Bonds, Series 2015 (Judicial Center)	Sep-05	1,825	935,000	853,938	1,790,763
Bonds/Notes-Limited General Obligation Bonds, Series 2009 and Series 2010 (ESL)	Aug-09	600	600,000	317,697	918,297
		9,975	3,345,000	2,991,293	6,346,268
		65,725	4,472,452	3,196,211	7,734,388
Proprietary Funds					
Enterprise Funds					
Capital Improvements-Taxable Airport Bonds, Series 2004	Nov-04	0	81,935	29,365	111,300
Flagler County Taxable Airport Refunding Revenue Bond, Series 2015	Nov-06	0	149,000	101,966	250,966
Flagler County Taxable Airport Refunding Revenue Note, Series 2015B	Jul-15	0	126,000	96,645	222,645
Water and Sewer System Revenue Bond Series 2013	Apr-13	0	45,000	110,880	155,880
Florida Local Government Finance Commission Pooled Commercial Paper Loan Program (32%)	Sep-13	12,000	245,742	157,780	415,522
		12,000	647,677	496,636	584,911
		77,725	5,120,129	3,692,847	8,319,299

FLAGLER COUNTY FISCAL YEAR 2016-17 DEBT SUMMARY

PURPOSE	ORIGINAL AMOUNT ISSUED	ORIGINAL ISSUE DATE	FINAL MATURITY DATE	PRINCIPAL OUTSTANDING AS OF 10/1/16	INTEREST PAYABLE TO MATURITY AS OF 10/1/16	TOTAL OUTSTANDING AS OF 10/1/16
Florida Local Government Finance Commission Pooled Commercial Paper Loan Program Revenue Source - General Fund and Bunnell Flagler Utility Fund	3,400,000	09/11/13	06/05/18	2,719,000	variable	2,719,000
Fire Rescue - Four (4) Ambulances + two (2) Pumpers Revenue Source - General Fund	1,302,968	09/01/05	10/01/20	414,810	50,564	465,374
Public Safety / Automation - Communication System - 800 MHz Revenue Source - General Fund, Automation	10,043,032	09/01/05	10/01/20	3,356,190	409,104	3,765,294
Bonds/Notes - Limited General Obligation Bonds, Series 2005 (ESL) Fund 209 Revenue Source - Special Ad Valorem Tax Millage	6,665,000	02/01/05	07/31/17	645,000	23,381	668,381
Bonds/Notes - Capital Improvement Revenue Bonds, Series 2015 (Govt. Services Complex) Revenue Source - Half-Cent Sales Tax, Discretionary Sales Surtax, Communication Services Tax & State Revenue Sharing Fund 212	42,775,000	02/01/15	10/01/35	41,575,000	17,676,911	59,251,911
Bonds/Notes - General Obligation Bonds, Series 2015 (Judicial Center) Fund 211 Revenue Source - Special Ad Valorem Tax Millage	32,990,000	09/01/05	07/01/35	24,580,000	9,444,433	34,024,433
Bonds/Notes - Limited General Obligation Bonds, Series 2009 and 2010 (ESL) Fund 219 Revenue Source - Special Ad Valorem Tax Millage	14,500,000	08/01/09	07/01/29	12,720,000	2,159,241	14,879,241
Bonds/Notes - Water and Sewer System Revenue Bond Series 2013 Revenue Source - Utility Fund (Beverly Beach) Fund 404	3,254,000	04/12/13	09/01/52	3,168,000	2,452,660	5,620,660
Capital Improvements - Capital Improv. Bonds, Series 2004 (Hangar, CAPT, Grant Match) Revenue Source - Airport Revenues	1,440,626	11/01/04	10/01/24	685,976	121,414	807,390
Capital Improvements - Taxable Airport Refunding Revenue Bonds, Series 2015 Revenue Source - Airport Revenues	2,850,000	10/01/15	06/01/30	2,670,000	792,802	3,462,802
Flagler County Taxable Airport Refunding Revenue Note, Series 2015B Revenue Source- Airport Revenues	2,437,000	07/08/15	02/01/30	2,337,000	761,834	3,098,834
	<u>121,657,626</u>			<u>94,870,976</u>	<u>33,892,344</u>	<u>128,763,320</u>

FLAGLER COUNTY SUMMARY OF OUTSTANDING DEBT

Governmental Funds		Proprietary Funds	
General Fund		Enterprise Funds	
Public Safety	\$ 4,230,668	Airport	\$ 7,369,026
Public Building	\$ 1,848,920	Utility Fund	\$ 5,620,660
Debt Service Funds		Bunnell/Flagler Utility	
Bonds/Notes	\$ 108,823,966		\$ 870,080
	<u>\$ 114,903,554</u>		<u>\$ 13,859,766</u>

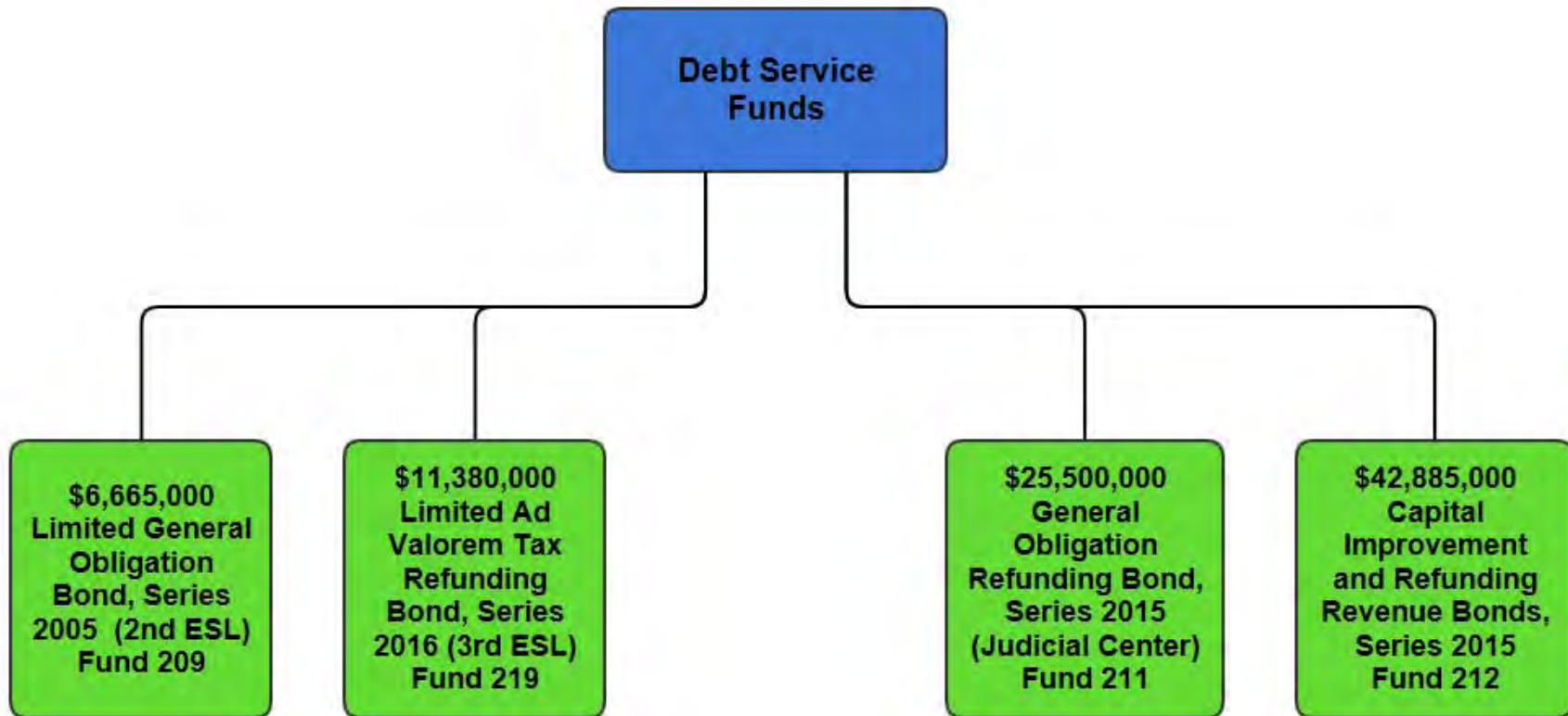
Debt Service Overview

This section provides comprehensive information regarding Flagler County's Debt Service (principal and interest payments related to Long Term Debt) for fiscal year 2016-17, and future years.

Flagler County has established a practice of paying for capital projects and capital improvements on a "pay-as-you-go" basis using current revenues whenever possible. However, if a project or improvement cannot be financed within the current revenues, the issuance of long-term debt may be utilized to finance the improvements. The County considers the cost versus the benefits of financing and only when the benefits outweigh the costs is the issuance of debt recommended. The County also attempts to refinance outstanding debt if it is determined that the benefit to the County will be realized by reduced interest expense over the remaining life of the debt.



APPROVED BUDGET FY 2016-2017



DEBT SERVICES - SUMMARY

DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)
Revenues					
Ad Valorem Taxes - ESL millage fixed at .25 mills	1,496,397	1,576,798	1,751,181	1,837,500	86,319
Ad Valorem Taxes - Judicial Center	2,003,378	1,980,460	1,927,000	1,970,645	43,645
Sales Tax 1/2 Cent (State)	1,443,424	1,720,618	1,660,709	1,660,709	0
State Revenue Sharing	0	858,954	1,274,972	1,180,272	(94,700)
Communication Services Tax (State)	210,534	207,396	200,000	200,000	0
Bond Proceeds and Premium	0	50,129,620	0	0	0
Interfund Transfer	35,000	308,315	65,000	0	(65,000)
Interest	16,647	2,443	3,500	5,500	2,000
Delinquent	8,079	9,684	0	0	0
Less 5% Statutory Reduction	0	0	(340,693)	(342,457)	(1,764)
Cash Carry Forward	4,560,662	3,902,386	2,052,765	3,458,496	1,405,731
Total Revenues	9,774,121	60,696,674	8,594,434	9,970,665	1,376,231
Expenditures					
Fund 207 Colbert Lane \$3,730,000 Special Assessment Bond (2002)	334,846	0	0	0	0
Fund 209 Environmentally Sensitive Lands (ESL) II \$6,665,000 Series 2005	819,389	693,145	686,915	680,576	(6,339)
Fund 219 Environmentally Sensitive Lands (ESL) \$14,500,000 Series 2009 & 2010	1,506,002	1,519,323	1,514,182	1,153,069	(361,113)
Fund 211 Judicial Center \$32,990,000 General Obligation Bonds, Series 2005	2,053,254	29,102,016	1,831,150	2,135,791	304,641
Fund 210 Capital Construction Sinking, \$34,105,000 BOND, Series 2005	5,060,630	26,727,155	0	0	0
Fund 212 Capital Improvement and Refunding Revenue Bond, Series 2015	0	2,655,035	4,562,187	6,001,229	1,439,042
Total Expenditures	9,774,121	60,696,674	8,594,434	9,970,665	1,376,231
Revenues vs. Expenditures	0	0	0	0	0

COLBERT LANE SPECIAL ASSESSMENT

DEBT SERVICE FUND

Fund 207 Dept 3600	DESCRIPTION	ACTUAL FY13-14	ACTUAL FY14-15	BUDGETED FY15-16	APPROVED FY16-17	CHANGES +/(-)	COMMENTS
Revenues							
361.10-00	Interest	1,555	0	0	0	0	
363.10-02	Colbert Lane-Special Assessment	0	0	0	0	0	
363.10-14	Delinquent	0	0	0	0	0	
381.00-00	Interfund Transfer	0	0	0	0	0	
386.70-00	Excess Fees Tax Collector	0	0	0	0	0	
399.00-01	Cash Carry Forward	333,291	0	0	0	0	
TOTAL REVENUES		334,846	0	0	0	0	Overall Revenue Increase/Decrease: 0.00%
Expenditures							
517.34-16	Tax Collector Fees	0	0	0	0	0	
519.31-10	Professional Services	163	0	0	0	0	
519.49-18	Bank Analysis Fees	344	0	0	0	0	
		507	0	0	0	0	
517.71-10	Principal	310,000	0	0	0	0	Maturity date 07/01/2014
517.72-10	Interest	11,873	0	0	0	0	
		321,873	0	0	0	0	
TOTAL EXPENDITURES		322,380	0	0	0	0	
587.98-40	Reserve	12,466	0	0	0	0	
TOTAL RESERVES		12,466	0	0	0	0	
TOTAL EXPENDITURES AND RESERVES		334,846	0	0	0	0	Overall Expenditure Increase/Decrease: 0.00%

DEBT SUMMARY

This debt matured in FY13-14. In FY14-15 the remaining balance of approximately \$12,000 is transferred to a reserve account in Fund 112 Constitutional Gas Tax Fund to be held for future improvements to Colbert Lane consistent with the special assessment and closing this Fund 207.

COLBERT LANE SPECIAL ASSESSMENT

DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Payment Due Date	Notional Amount	Principal Payment	Interest Payment	Total P&I
2003		3,730,000	0	0	0
	07/01/03	3,415,000	315,000	73,974	388,974
2004	01/01/04	3,415,000	0	65,935	65,935
	07/01/04	3,100,000	315,000	65,040	380,040
2005	01/01/05	3,100,000	0	59,689	59,689
	07/01/05	2,790,000	310,000	58,877	368,877
2006	01/01/06	2,790,000	0	53,868	53,868
	07/01/06	2,480,000	310,000	52,989	362,989
2007	01/01/07	2,480,000	0	47,882	47,882
	07/01/07	2,170,000	310,000	47,102	357,102
2008	01/01/08	2,170,000	0	41,897	41,897
	07/01/08	1,860,000	310,000	41,328	351,328
2009	01/01/09	1,860,000	0	35,814	35,814
	07/01/09	1,550,000	310,000	35,326	345,326
2010	01/01/10	1,550,000	0	29,926	29,926
	07/01/10	1,240,000	310,000	29,439	339,439
2011	01/01/11	1,240,000	0	23,941	23,941
	07/01/11	930,000	310,000	23,551	333,551
2012	01/01/12	930,000	0	17,956	17,956
	07/01/12	620,000	310,000	17,712	327,712
2013	01/01/13	620,000	0	11,938	11,938
	07/01/13	310,000	310,000	11,775	321,775
2014	01/01/14	310,000	0	5,985	5,985
	07/01/14	0	310,000	5,888	315,888
TOTALS			3,730,000	857,832	4,587,832

DEBT SUMMARY

The \$3,730,000 Special Assessment Bond, Series 2002 was issued in December 2002 to refund the Special Assessment Revenue Bonds, Series 1991 which financed the construction of extensions and improvements to Colbert Lane, along with two park access roads. The Special Assessment Bond, Series 2002 was issued to take advantage of the lower interest rates available in the marketplace, and was underwritten by Bank of America. Prior year's debt service was appropriated in fund 206 Special Assessment Revenue Bond Fund. The remaining reserve from the refunded obligation will be transferred to this fund prior to September 30, 2008 and will be used in the last year of debt service (2014).

The principal and interest were payable solely from and secured by a prior lien upon and pledge of the proceeds of a special assessment levied against all property determined to be specifically benefitted by the project. The benefit was allocated on a per acre basis for the benefitted property.

Interest was payable at a fixed rate of 3.83% per annum. The final maturity date was July 1, 2014.

ENVIRONMENTALLY SENSITIVE LANDS (ESL) II SERIES 2005

DEBT SERVICE FUND

Fund 209 Dept 3600/4910	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY15-16	APPROVED FY16-17	CHANGES +/-	COMMENTS
Revenues							
311.10-00	Ad Valorem Taxes	459,693	530,435	643,734	712,215	68,481	Millage Rate .0969
311.20-00	Delinquent Taxes	4,330	1,472	0	0	0	
361.10-00	Interest	2,366	84	1,500	500	(1,000)	
381.00-00	Interfund Transfer from Fund 119	0	50,000	65,000	0	(65,000)	
398.00-00	Less 5% Statutory Reduction	0	0	(32,187)	(35,611)	(3,424)	
399.00-00	Cash Carry Forward	353,000	111,154	8,868	3,472	(5,396)	Overall Revenue Increase/Decrease:
TOTAL REVENUES		819,389	693,145	686,915	680,576	(6,339)	-0.92%
Expenditures							
517.71-10	Principal	585,000	605,000	625,000	645,000	20,000	
517.72-10	Interest	86,906	66,431	45,256	23,382	(21,874)	
517.49-18	Bank Analysis Fees	504	427	900	900	0	
517.73-10	Other Debt Service Costs	825	0	850	825	(25)	Overall Expenditure Increase/Decrease:
TOTAL EXPENDITURES		673,235	671,858	672,006	670,107	(1,899)	-0.28%
-581.9110	Interfund Transfer to Fund 219	35,000	0	0	0	0	
TOTAL INTERFUND TRANSFER		35,000	0	0	0	0	
587.98-11	Designated for Future Use	111,154	21,287	14,909	10,469	(4,440)	
TOTAL RESERVES		111,154	21,287	14,909	10,469	(4,440)	
FUND EXPENDITURES AND RESERVES		819,389	693,145	686,915	680,576	(6,339)	

DEBT SUMMARY

On November 5, 2002, qualified electors residing in Flagler County APPROVED a referendum authorizing the issuance of general obligation bonds in an amount not to exceed \$6,700,000 payable from and secured by a pledge of ad valorem taxes levied at a rate not to exceed 0.163 mills annually on all taxable property within the County, with a debt service term not exceeding fourteen (14) years . The bonds were issued for the purpose of financing the acquisition of environmentally sensitive lands, including but not limited to, water recharge, parks, and recreation areas in Flagler County as provided in Resolution No. 2002-97 adopted by the Flagler County Board of County Commissioners on September 12, 2002. Reserves consist of amounts accumulated to make the next occurring installment of principal and interest. During a previous fiscal year, excess ad valorem tax revenues were generated. These funds are being depleted gradually over a period of several years in order to minimize the amount of millage rate variability from one fiscal year to the next.

The \$6,665,000 Limited General Obligation Bonds, Series 2005 were issued in February, 2005. Interest rates range from 3.00% to 3.625%. Principal payments are due on July 1 of each year. Interest payments are due on January 1 and July 1 of each year. The final maturity date is July 1, 2017.

ESL II SERIES 2005

DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	HISTORY OF MILLAGE RATE:	
2005	07/01/05	150,000	72,671	222,671	Fiscal Year 2005	0.1040
2006	01/01/06	0	107,672			
	07/01/06	455,000	107,672	670,344	Fiscal Year 2006	0.0721
2007	01/01/07	0	100,847			
	07/01/07	470,000	100,847	671,694	Fiscal Year 2007	0.0525
2008	01/01/08	0	93,797			
	07/01/08	485,000	93,797	672,594	Fiscal Year 2008	0.0436
2009	01/01/09	0	86,522			
	07/01/09	495,000	86,522	668,044	Fiscal Year 2009	0.0521
2010	01/01/10	0	79,097			
	07/01/10	510,000	79,097	668,194	Fiscal Year 2010	0.0651
2011	01/01/11	0	70,809			
	07/01/11	530,000	70,809	671,619	Fiscal Year 2011	0.0818
2012	01/01/12	0	62,197			
	07/01/12	545,000	62,197	669,394	Fiscal Year 2012	0.0905
2013	01/01/13	0	53,341			
	07/01/13	565,000	53,341	671,681	Fiscal Year 2013	0.0847
2014	01/01/14	0	43,453			
	07/01/14	585,000	43,453	671,906	Fiscal Year 2014	0.0768
2015	01/31/15	0	33,216			
	07/31/15	605,000	33,216	671,431	Fiscal Year 2015	0.0841
2016	01/31/16	0	22,628			
	07/31/16	625,000	22,628	670,256	Fiscal Year 2016	0.0919
2017	01/31/17	0	11,691			
	07/31/17	645,000	11,691	668,381	Fiscal Year 2017	0.0969
TOTALS		6,665,000	1,603,208	8,268,208		

FLAGLER COUNTY, FLORIDA LIMITED AD VALOREM TAX REFUNDING BONDS, SERIES 2016

DEBT SERVICE FUND

Fund 219	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Dept 3602/3603							
Revenues							
311.10-00	Ad Valorem Taxes	1,036,704	1,046,363	1,107,447	1,125,285	17,838	Millage Rate .1531
311.20-00	Delinquent	2,356	2,683	0	0	0	
361.10-00	Interest	2,151	499	1,500	1,000	(500)	
381.00-00	Interfund Transfer from Fund 209	35,000	0	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(55,372)	(56,264)	(892)	
399.00-01	Cash Carry Forward	429,791	469,778	460,607	83,048	(377,559)	
TOTAL FUND REVENUES		1,506,002	1,519,323	1,514,182	1,153,069	(361,113)	Overall Revenue Increase/Decrease: -23.85%
Expenditures							
517.31-10	Investment Advisory Services	135	194	200	200	0	
517.49-18	Bank Analysis Fees	115	279	400	400	0	
517.71-10	Principal Series 2009	365,000	385,000	405,000	425,000	20,000	
517.72-10	Interest Series 2009	446,614	427,963	408,300	68,475	(339,825)	
517.71-10	Principal Series 2010	25,000	30,000	30,000	0	(30,000)	Refunded FY16
517.72-10	Interest Series 2010	199,360	198,240	196,900	0	(196,900)	Refunded FY16
517.71-10	Principal Series 2016	0	0	0	175,000	175,000	
517.72-10	Interest Series 2016	0	0	0	249,222	249,222	
TOTAL EXPENDITURES		1,036,224	1,041,676	1,040,800	918,297	(122,503)	Overall Expenditure Incr/Decr: -11.77%
Reserves							
587.98-11	Designated for Future Use	469,778	477,647	473,382	234,772	(238,610)	
TOTAL RESERVES		469,778	477,647	473,382	234,772	(238,610)	
FUND EXPENDITURES AND RESERVES		1,506,002	1,519,323	1,514,182	1,153,069	(361,113)	

DEBT SUMMARY

On November 4, 2008, a majority of the qualified electors residing in Flagler County authorized the levy of an ad valorem tax in an amount not to exceed 0.25 mills for 20 years for the purpose of acquiring certain lands within the County to protect the drinking water supply, wildlife habitat and environmentally sensitive lands. The referendum authorized the County to issue up to \$40 million in limited tax general obligation bonds to finance the cost to acquire the lands and, with certain limitations, make the land available for access, passive recreational uses and natural community restoration. Proceeds from the \$10,000,000 Series 2009 Bonds were used to finance the cost of land acquisition for Bings Landing Addition, Sweetbottom Plantation and Bay Drive Addition. Proceeds from the \$4,500,000 Series 2010 Bonds were used to finance the cost of land acquisition for the Pellicer Flats property, and other eligible ESL Projects.

HISTORY OF MILLAGE RATE:

FY 2010	0.0792
FY 2011	0.1114
FY 2012	0.1595
FY 2013	0.1653
FY 2014	0.1732
FY 2015	0.1659
FY 2016	0.1581
FY 2017	0.1531

In April 2016, Flagler County refunded the series 2010 Bonds and the callable 2009 series Bonds for a savings of over \$1,000,000 through July of 2029. The new 2016 series Bonds mature on July 1, 2029 which was the same maturity of the 2009 and 2010 series Bonds. The 2009 series non-callable Bonds are for payments through 2019.

\$11,380,000 Flagler County, Florida Limited AD Valorem Tax Refunding Bonds, Series 2016

DEBT SERVICE FUND

and Non-Callable Flagler County, Florida Limited Tax General Obligation Bonds, Series 2009

Amortization Schedule

Series 2016					Series 2009				
Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2016	01/01/16	0	0		2016	01/01/16	0	204,145	
	07/01/16	0	44,998	44,998		07/01/16	405,000	44,585	653,729
2017	01/01/17	0	124,611		2017	01/01/17	0	34,237	
	07/01/17	175,000	124,611	424,222		07/01/17	425,000	37,237	496,474
2018	01/01/18	0	122,695		2018	01/01/18	0	23,379	
	07/01/18	425,000	122,695	670,390		07/01/18	445,000	23,379	491,758
2019	01/01/19	0	118,041		2019	01/01/19	0	12,009	
	07/01/19	435,000	118,041	671,082		07/01/19	470,000	12,009	494,017
2020	01/01/20	0	113,278		TOTALS		1,745,000	390,978	2,135,978
	07/01/20	935,000	113,278	1,161,556					
2021	01/01/21	0	103,040						
	07/01/21	960,000	103,040	1,166,079					
2022	01/01/22	0	92,528						
	07/01/22	975,000	92,528	1,160,055					
2023	01/01/23	0	81,852						
	07/01/23	1,005,000	81,852	1,168,704					
2024	01/01/24	0	70,847						
	07/01/24	1,020,000	70,847	1,161,693					
2025	01/01/25	0	59,678						
	07/01/25	1,040,000	59,678	1,159,355					
2026	01/01/26	0	48,290						
	07/01/26	1,070,000	48,290	1,166,579					
2027	01/01/27	0	36,573						
	07/01/27	1,090,000	36,573	1,163,146					
2028	01/01/28	0	24,638						
	07/01/28	1,115,000	24,638	1,164,275					
2029	01/01/29	0	12,429						
	07/01/29	1,135,000	12,429	1,159,858					
TOTALS		11,380,000	2,061,991	13,441,991					

Flagler County Board of County Commissioners
FY 2016-2017

JUDICIAL CENTER - \$25,500,000 GENERAL OBLIGATION BONDS, SERIES 2015

DEBT SERVICE FUND

Fund 211	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
Revenues							
311.10-00	Ad Valorem Taxes	2,003,378	1,980,460	1,927,000	1,970,645	43,645	Millage Rate .2650
311.20-00	Delinquent	1,393	5,529	0	0	0	
361.10-00	Interest	3,041	(530)	500	2,000	1,500	
384.02-00	Bond Proceeds	0	25,500,000	0	0	0	
384.05-00	Debt issuance Premium	0	1,544,547	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(96,350)	(98,532)	(2,182)	
399.00-00	Cash Carry Forward	45,442	72,010	0	261,678	261,678	
TOTAL FUND REVENUES		2,053,254	29,102,016	1,831,150	2,135,791	304,641	Overall Revenue Increase/Decrease: 16.64%
Expenditures							
517.71-10	Principal Series 2005	785,000	26,990,000	0	0	0	Refunded during FY15
517.72-10	Interest Series 2005	1,195,028	1,155,779	0	0	0	Refunded during FY15
517.73-10	Other Debt Service Costs	750	825	2,636	825	(1,811)	
517.31-10	Professional Services	298	309	500	500	0	
517.49-18	Bank Analysis Fees	172	239	500	500	0	
517.71-10	Principal Series 2015	0	0	920,000	935,000	15,000	
517.72-10	Interest Series 2015	0	150,236	872,340	853,938	(18,402)	
517.73-20	Bond Issue Costs	0	557,713	0	0	0	
TOTAL EXPENDITURES		1,981,248	28,855,101	1,795,976	1,790,763	(5,213)	Overall Expenditure Incr/Decr: -0.29%
Reserves							
587-98-11	Reserve for Future Use	72,006	246,915	35,174	345,028	309,854	
TOTAL RESERVES		72,006	246,915	35,174	345,028	309,854	
FUND EXPENDITURES AND RESERVES		2,053,254	29,102,016	1,831,150	2,135,791	304,641	

DEBT SUMMARY

On November 2, 2004, a majority of the qualified electors residing in Flagler County APPROVED a referendum authorizing the issuance of general obligation bonds in an amount not to exceed \$33,000,000 payable from and secured by a pledge of ad valorem taxes, with a debt service term not exceeding thirty (30) years . There is no stated limit on the millage rate which may be levied to pay the debt service on the bonds. The bonds were issued for the purpose of financing the construction of a new County Judicial Center.

The \$32,990,000 General Obligation Bonds, Series 2005 were issued in September, 2005. Interest rates range from 3.00% to 4.375%. The payment of the principal and interest on the bonds is payable from and secured by a pledge of ad valorem taxes on all taxable property within the County.

On March 16, 2015 BOCC authorized the issuance of General Obligation Refunding Bonds Series 2015 to refund the Series 2005 General Obligation Bonds with same maturity date. On refunding the coupon, rates range from 2% to 5% depending on the year of maturity and savings of approximately \$3,000,000 over the next 20 years.

HISTORY OF MILLAGE RATE:

Fiscal Year 2008	0.1694	A separate millage rate was established for the first time in fiscal year 2008. In prior years (fiscal year 2006 and 2007), the ad valorem taxes required to service this debt were included within the general fund and then transferred to the debt service fund.
Fiscal Year 2009	0.1822	
Fiscal Year 2010	0.2142	
Fiscal Year 2011	0.2713	
Fiscal Year 2012	0.3082	
Fiscal Year 2013	0.3320	
Fiscal Year 2014	0.3347	
Fiscal Year 2015	0.3140	In 2015 a refunding occurred of the original issue, saving approximately \$3M over the remaining life of the Bonds.
Fiscal Year 2016	0.2751	
Fiscal Year 2017	0.2751	

Flagler County Board of County Commissioners
FY 2016-2017

JUDICIAL CENTER - \$25,500,000 GENERAL OBLIGATION REFUNDING BONDS, SERIES 2015

DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	
2015	01/01/15	0	0		2026	01/01/26	0	248,118		
	07/01/15	0	150,236	150,236		07/01/26	1,295,000	248,118	1,791,236	
2016	01/01/16	0	436,168		2027	01/01/27	0	222,218		
	07/01/16	920,000	436,168	1,792,336		07/01/27	1,345,000	222,218	1,789,436	
2017	01/01/17	0	426,968		2028	01/01/28	0	195,318		
	07/01/17	935,000	426,968	1,788,936		07/01/28	1,400,000	195,318	1,790,636	
2018	01/01/18	0	417,618		2029	01/01/29	0	174,318		
	07/01/18	955,000	417,618	1,790,236		07/01/29	1,440,000	174,318	1,788,636	
2019	01/01/19	0	408,068		2030	01/01/30	0	152,718		
	07/01/19	975,000	408,068	1,791,136		07/01/30	1,485,000	152,718	1,790,436	
2020	01/01/20	0	398,318		2031	01/01/31	0	130,443		
	07/01/20	995,000	398,318	1,791,636		07/01/31	1,530,000	130,443	1,790,886	
2021	01/01/21	0	388,368		2032	01/01/32	0	106,537		
	07/01/21	1,015,000	388,368	1,791,736		07/01/32	1,575,000	106,537	1,788,074	
2022	01/01/22	0	362,993		2033	01/01/33	0	81,928		
	07/01/22	1,065,000	362,993	1,790,986		07/01/33	1,625,000	81,928	1,788,855	
2023	01/01/23	0	336,368		2034	01/01/34	0	55,928		
	07/01/23	1,120,000	336,368	1,792,736		07/01/34	1,680,000	55,928	1,791,855	
2024	01/01/24	0	308,368		2035	01/01/35	0	28,628		
	07/01/24	1,175,000	308,368	1,791,736		07/01/35	1,735,000	28,628	1,792,255	
2025	01/01/25	0	278,993							
	07/01/25	1,235,000	278,993	1,792,986						
TOTALS							25,500,000	10,467,005	35,967,005	

CAPITAL CONSTRUCTION SINKING, \$34,105,000 BOND, SERIES 2005 - REFUNDED

DEBT SERVICE FUND

Fund 210 Dept 3600	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/-	COMMENTS
Revenues							
312.61-00	1/2 Cent Local Option Sales Tax	0	0	0	0	0	
315.00-00	Communication Services Tax (CST)	210,534	119,797	0	0	0	
335.18-01	State Sales Tax 1/2 Cent	1,443,424	271,402	0	0	0	
384.02-00	Bond Proceeds	0	20,965,000	0	0	0	
384.05-01	Bond Premium	0	2,120,073	0	0	0	
361.10-00	Interest	7,534	1,439	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	0	0	0	
399.00-00	Cash Carry Forward	3,399,138	3,249,444	0	0	0	Overall Revenue Increase/Decrease:
TOTAL REVENUES		5,060,630	26,727,155	0	0	0	0.00%
Expenditures							
517.71-10	Principal	665,000	2,818,338	0	0	0	
517.72-10	Interest	1,141,257	563,560	0	0	0	
517.71-16	Payments to Escrow	0	22,753,258	0	0	0	
517.73-10	Other Debt Service Costs	750	825	0	0	0	
517.73-20	Bond Issuance Costs	0	331,814	0	0	0	
581.91-10	Interfund Transfer to Fund 212	0	258,315	0	0	0	
31-10, 49-18	Prof. Services & Bank Analysis Fees	4,179	1,045	0	0	0	Overall Expenditure Incr/Decr:
TOTAL EXPENDITURES		1,811,186	26,727,155	0	0	0	0.00%
Reserves							
587.98-11	Designated for Future Use	1,258,563	0	0	0	0	
587.98-40	Special Bond Reserve	1,809,094	0	0	0	0	
	Excess Reserves	181,787	0	0	0	0	
TOTAL RESERVES		3,249,444	0	0	0	0	
TOTAL FUND EXPENDITURES		5,060,630	26,727,155	0	0	0	

DEBT SUMMARY

The debt was refunded in FY14-15 and included in Fund 212 Capital Improvement and Refunding Revenue Bonds Series 2015 \$42,775,000.

The \$34,105,000 Capital Improvement Revenue Bonds, Series 2005 were issued in September 2005 to finance the acquisition and construction of certain capital improvements in the County together with the funding of a reserve account. These bonds are special obligations of the County. The payment of principal and interest on the bond is payable solely from and secured by a lien upon and pledge of all monies allocated for and distributed to the County from the Local Government Half-Cent Sales Tax, the Half-Cent Discretionary Infrastructure Sales Surtax (levied pursuant to Ordinance Number 2002-17), the Communication Services Tax and the Guaranteed Portion of State Revenue Sharing. Interest rates range from 3.250% to 5.000%. Principal payments are due on October 1 of each year. Interest payments are due on April 1 and October 1 of each year.

CAPITAL CONSTRUCTION SINKING, \$34,105,000 BOND, SERIES 2005

DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2006	10/01/05	0	0		2022	10/01/21	910,000	455,031	
	04/01/06	0	750,844	750,844		04/01/22	0	436,263	1,801,294
2007	10/01/06	1,140,000	738,535		2023	10/01/22	950,000	436,263	
	04/01/07	0	715,735	2,594,270		04/01/23	0	416,669	1,802,932
2008	10/01/07	1,200,000	715,735		2024	10/01/23	990,000	416,669	
	04/01/08	0	696,235	2,611,970		04/01/24	0	396,250	1,802,919
2009	10/01/08	1,235,000	696,235		2025	10/01/24	1,030,000	396,250	
	04/01/09	0	676,166	2,607,401		04/01/25	0	374,363	1,800,613
2010	10/01/09	1,275,000	676,166		2026	10/01/25	1,070,000	374,363	
	04/01/10	0	653,854	2,605,020		04/01/26	0	351,625	1,795,988
2011	10/01/10	1,320,000	653,854		2027	10/01/26	1,120,000	351,625	
	04/01/11	0	633,394	2,607,248		04/01/27	0	323,625	1,795,250
2012	10/01/11	1,365,000	633,394		2028	10/01/27	1,175,000	323,625	
	04/01/12	0	606,094	2,604,488		04/01/28	0	294,250	1,792,875
2013	10/01/12	1,420,000	606,094		2029	10/01/28	1,230,000	294,250	
	04/01/13	0	577,694	2,603,788		04/01/29	0	263,500	1,787,750
2014	10/01/13	665,000	577,694		2030	10/01/29	1,295,000	263,500	
	04/01/14	0	563,563	1,806,257		04/01/30	0	231,125	1,789,625
2015	10/01/14	695,000	563,563		2031	10/01/30	1,360,000	231,125	
	04/01/15	0	550,531	1,809,094		04/01/31	0	197,125	1,788,250
2016	10/01/15	720,000	550,531		2032	10/01/31	1,425,000	197,125	
	04/01/16	0	536,131	1,806,662		04/01/32	0	161,500	1,783,625
2017	10/01/16	750,000	536,131		2033	10/01/32	1,500,000	161,500	
	04/01/17	0	521,131	1,807,262		04/01/33	0	124,000	1,785,500
2018	10/01/17	780,000	521,131		2034	10/01/33	1,575,000	124,000	
	04/01/18	0	505,531	1,806,662		04/01/34	0	84,625	1,783,625
2019	10/01/18	810,000	505,531		2035	10/01/34	1,650,000	84,625	
	04/01/19	0	489,331	1,804,862		04/01/35	0	43,375	1,778,000
2020	10/01/19	840,000	489,331		2036	10/01/35	1,735,000	43,375	
	04/01/20	0	472,531	1,801,862		04/01/35	0	0	1,778,375
2021	10/01/20	875,000	472,531		TOTALS		34,105,000	26,191,872	60,296,872
	04/01/21	0	455,031	1,802,562					

CAPITAL IMPROVEMENT AND REFUNDING REVENUE BONDS, SERIES 2015 \$42,775,000

DEBT SERVICE FUND

Fund 212 Dept 3600	DESCRIPTION	ACTUAL FY 13-14	ACTUAL FY 14-15	BUDGETED FY 15-16	APPROVED FY 16-17	CHANGES +/(-)	COMMENTS
	Revenues						
315.00-00	Communication Services Tax (CST)	0	87,599	200,000	200,000	0	
335.12-00	State Revenue Sharing	0	858,954	1,274,972	1,180,272	(94,700)	
335.18-01	State Sales Tax 1/2 Cent	0	1,449,216	1,660,709	1,660,709	0	
361.10-00	Interest	0	951	0	2,000	2,000	
381.10-01	Interfund Transfer from Fund 210	0	258,315	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(156,784)	(152,050)	4,734	
399.00-00	Cash Carry Forward	0	0	1,583,290	3,110,298	1,527,008	Overall Revenue Increase/Decrease:
	TOTAL REVENUES	0	2,655,035	4,562,187	6,001,229	1,439,042	31.54%
	Expenditures						
517.71-10	Principal	0	0	600,000	1,165,000	565,000	
517.72-10	Interest	0	0	2,007,232	1,796,276	(210,956)	
517.73-10	Other Debt Service Costs	0	0	0	825	825	
517.73-20	Bond Issuance Costs	0	0	5,000	0	(5,000)	
31-10, 49-18	Prof. Services & Bank Analysis Fees	0	100	5,000	5,000	0	Overall Expenditure Incr/Decr:
	TOTAL EXPENDITURES	0	100	2,617,232	2,967,101	349,869	13.37%
	Reserves						
587.98-11	Designated for Future Use	0	2,654,935	1,944,955	3,034,128	1,089,173	
	TOTAL RESERVES	0	2,654,935	1,944,955	3,034,128	1,089,173	
	TOTAL FUND EXPENDITURES	0	2,655,035	4,562,187	6,001,229	1,439,042	

DEBT SUMMARY

The \$42,775,000 Capital Improvement and Refunding Revenue Bonds, Series 2015 were issued in February 2015 to refund Capital Improvement Revenue Bonds, Series 2005 of \$20,965,000 and finance the construction of the Sheriff's Operation Center, Flagler County Jail Expansion and other capital projects of \$21,810,000. Flagler County agreed to appropriate from Non-Ad Valorem revenues amounts sufficient to pay principal and interest on the Bonds when due. The series 2005 Capital Improvement Revenue Bonds were accounted for in prior years in Fund 210 (on the previous page) which was closed when refinanced and combined with the new revenue bonds for new construction projects. Principal payments are due October 1st and interest payments are due October 1st and April 1st of each year.

CAPITAL IMPROVEMENT AND REFUNDING REVENUE BONDS, SERIES 2015 \$42,775,000

DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2016	10/01/15	600,000	1,097,441		2026	10/01/25	2,450,000	538,238	
	04/01/16	0	909,788	2,607,229		04/01/26	0	476,988	3,465,226
2017	10/01/16	1,165,000	909,788		2027	10/01/26	2,580,000	476,988	
	04/01/17	0	886,488	2,961,276		04/01/27	0	412,488	3,469,476
2018	10/01/17	1,210,000	886,488		2028	10/01/27	2,710,000	412,488	
	04/01/18	0	856,238	2,952,726		04/01/28	0	344,738	3,467,226
2019	10/01/18	1,275,000	856,238		2029	10/01/28	2,840,000	344,738	
	04/01/19	0	824,363	2,955,601		04/01/29	0	302,138	3,486,876
2020	10/01/19	1,330,000	824,363		2030	10/01/29	2,930,000	302,138	
	04/01/20	0	791,113	2,945,476		04/01/30	0	258,188	3,490,326
2021	10/01/20	1,400,000	791,113		2031	10/01/30	3,020,000	258,188	
	04/01/21	0	756,113	2,947,226		04/01/31	0	211,000	3,489,188
2022	10/01/21	2,020,000	756,113		2032	10/01/31	3,110,000	211,000	
	04/01/22	0	705,613	3,481,726		04/01/32	0	148,800	3,469,800
2023	10/01/22	2,120,000	705,613		2033	10/01/32	3,235,000	148,800	
	04/01/23	0	652,613	3,478,226		04/01/33	0	84,100	3,467,900
2024	10/01/23	2,230,000	652,613		2034	10/01/33	1,350,000	84,100	
	04/01/24	0	596,863	3,479,476		04/01/34	0	57,100	1,491,200
2025	10/01/24	2,345,000	596,863		2035	10/01/34	1,400,000	57,100	
	04/01/25	0	538,238	3,480,101		04/01/35	0	29,100	1,486,200
						10/01/35	1,455,000	29,100	1,484,100
TOTALS							42,775,000	20,781,581	63,556,581



APPROVED BUDGET FY 2016-2017

Flagler County Board of County Commissioners
FY 2016-2017

MINOR CAPITAL PROJECTS BY FUND <\$50,000

Project Number	Project Name	Description & Comments	General Fund	Other Funds	FY 16-17 Budget
178560	Bulow State Park Entrance	Design for Improvements	\$ 10,000.00		\$ 10,000.00
183048	Clegg Property Demolition	Carry over project from FY 15/16; Demolition and removal of the Clegg homestead along with the installation of "green" parking pavers	\$ 10,000.00		\$ 10,000.00
630125	Facilities Heating & A/C Replace	Routine Replacement of HVAC units to be more energy efficient	\$ 60,000.00		\$ 60,000.00
630570	Facilities Roof Replacement	Routine Replacement of aged roofing systems @ various locations	\$ 80,000.00		\$ 80,000.00
930110	Fire Station #92 Renovations	Carry over project from FY15/16; Renovate existing 3,960 sq. ft. of space to include paint and seal of apparatus bay floors, enclose front porch area, renovate medical supply room, improve and delineate parking, replace flooring.	\$ 27,000.00		\$ 27,000.00
631081	Fleet Shop Drainage	Carry over project from FY15/16; Improve drainage by installing 12' x 350' concrete apron and pitching the water runoff towards catch basin behind the shop.	\$ 14,500.00		\$ 14,500.00
210153	Haw Creek Comm Center Upgrades	Carry over project from FY15/16; Scope to include the resurfacing of existing basketball court and repairs to concrete flooring at covered pavilion.	\$ 10,500.00		\$ 10,500.00
640112	Health Dept. - Dental Expansion	Carry over project from FY15/16; Build and finish 465 sq. ft concrete block addition on front of the Health Department to accommodate increase in dental patients (15' x 31'), install new water/sewer lines, air, electric and HVAC.	\$ 32,500.00		\$ 32,500.00
241569	Hidden Trails Comm Center Acoustic Panels	Install a series of fabric acoustic panel walls and ceiling to reduce reflected sound and dampen the echo within the community center.	\$ 8,000.00		\$ 8,000.00
471713	I-95 Land Bridge Rehab/Landscape Animal Crossing	Carry over project from FY15/16; Design and install 'new' plantings and irrigation, remove existing material.	\$ 40,000.00		\$ 40,000.00
311086	Legacy Island Bridge Replacement	Scope to include the replacement of the wooden bridge/walkway that leads to Legacy Island. The current structure is in need of major repair.	\$ 10,000.00		\$ 10,000.00
613290	Library Restroom Renovations	Carry over project from FY15/16; Demolition of existing and renovations made to the Palm Coast Branch Library restrooms. Work to be performed in-house and includes new fixtures, partitions, plumbing and paint to approximately 1,100 sq. ft.	\$ 45,000.00		\$ 45,000.00
305091	Old Dixie Park Improvements	Fencing & storage	\$ 12,000.00		\$ 12,000.00
306700	Parks Signage Replacement Project PH II	Carry over project from FY15/16 of \$12,500; Install entrance signage at Wadsworth Park and Princess Place Preserve	\$ 50,000.00		\$ 50,000.00
312091	Pellicer Comm Center Fencing	Replace existing fencing (1500 linear ft)	\$ 10,500.00		\$ 10,500.00
310038	Princess Place Lodge Museum	Carry over project from FY14/15; TDC Fund 109 \$28,370 and State Historical Grant		\$ 37,868.00	\$ 37,868.00
310185	Princess Place Servant's Quarters Repair	Carry over project from FY15/16; Project will seek to repair the row of servants quarters (approximately 1,000 sq ft) located within the historic area of the preserve. This structure is in need of roof and porch replacement with some interior repairs. We are currently working on better estimates for this project.	\$ 35,000.00		\$ 35,000.00
325550	River to Sea Parking Lot	Improve existing beachside parking lot by removing 978 cubic yards of granite rock and sand, and install 1% grade and replace sidewalk.	\$ 15,000.00		\$ 15,000.00
TBD	Sheriff/ Old Hospital Demo			\$ 45,000.00	\$ 45,000.00
644359	Sheriff's Qualification Range	Carry over project from FY 15/16; Design and construction of an outdoor range for various weapon systems related to law enforcement	\$ 10,000.00		\$ 10,000.00
TBD	US 1 Signage for Princess Place Preserve			\$ 40,000.00	\$ 40,000.00
TOTAL MINOR CAPITAL PROJECTS			\$480,000	\$122,868	\$602,868

Flagler County Board of County Commissioners
FY 2016-2017

MAJOR CAPITAL PROJECTS BY DEPARTMENT ≥\$50,000
(Also includes design work under \$50,000 for future Major Projects)

Proj #	Project Title	Dept.	Fund	General Fund	Other Funds	Grant Funds	Total
AIRPORT							
050294	Airport Runway 11-29 Relocation & Extension(Construction)	AP	401		\$ 108,800	\$ 6,072,450	\$ 6,181,250
050630	Design General Aviation Terminal & Airport Admin Bldg	AP	401			\$ 350,000	\$ 350,000
050536	Wildlife Assessment	AP	401		\$ 800	\$ 39,200	\$ 40,000
TBD	Wildlife Management Plan	AP	401		\$ 39,200	\$ 800	\$ 40,000
TOTAL AIRPORTS					\$ 148,800	\$ 6,462,450	\$ 6,611,250
GENERAL FUND							
165142	Betty Steflik Preserve Boardwalk Replacement PHI & II	GS	001-6010	\$ 45,300			\$ 45,300
178560	Bulow State Park Entrance Road - Design	ENG	001-6010		\$ 10,000		\$ 10,000
320010	FCRA Ballfield Improvements	GS	001-6010	\$ 217,994			\$ 217,994
320062	FCRA Covered Arena Maintenance	GS	001-6010	\$ 50,000			\$ 50,000
202576	Graham Swamp Trail Improvements	GS	001-6010	\$ 22,526	\$ 7,600	\$ 64,665	\$ 94,791
206193	Hammock Community Center Improvements	GS	001-6010	\$ 63,000			\$ 63,000
360290	Wadsworth Park Improvements	GS	001-6010	\$ 65,000			\$ 65,000
TOTAL GENERAL FUND PROJECTS					\$ 463,820	\$ 17,600	\$ 64,665
1/2 CENT SALES TAX FUND PROJECTS							
170550	Bing's Landing Parking Expansion Design	ENG	311-6025		\$ 30,000		\$ 30,000
180557	Carver Center Expansion	GS	311-6014		\$ 65,100		\$ 65,100
320569	Fairground Improvements/Upgrades Design	GS	311-6010		\$ 50,000		\$ 50,000
644115	FCSO Storage Facility	ENG	311-6029		\$ 30,000		\$ 30,000
640558	Free Clinic Design	ENG	311-6026		\$ 125,000		\$ 125,000
611052	Government Services Bldg Future Expansion- Land Acquisition	ENG	311-6030		\$ 395,000		\$ 395,000
611550	GSB Parking Expansion	ENG	311-6000		\$ 17,569		\$ 17,569
310083	Island House Bridge Replacement	ENG	311-6021		\$ 399,238		\$ 399,238
310110	Island House Restoration	GS	311-6010		\$ 305,677		\$ 305,677
285361	N Malacompra Drainage-PHI Backbone	ENG	311-6027		\$ 1,400,000	\$ 800,000	\$ 2,200,000
310085	Princess Place Eco-Cottages(FDEP/Research/Tourism)	GS	311-6012		\$ 250,000		\$ 250,000
625044	Public Works Storage Facility	ENG	311-6028		\$ 30,000		\$ 30,000
325085	River To Sea Preserve Eco-Cottages	GS	311-6011		\$ 904,745		\$ 904,745
535550	Robert's Rd Overflow Parking for Wadsworth Park	ENG	311-6024		\$ 229,129		\$ 229,129
612558	Southern Library Design/Land Acquisition	ENG	311-6023	\$ 200,000	\$ 897,750		\$ 1,097,750
617545	Transportation Bus Parking- Chiller Plant	ENG	311-6031		\$ 20,000		\$ 20,000
360289	Wadsworth New Restroom	GS	311-6032		\$ 85,000		\$ 85,000
995630	Westside Fire Station	ENG	311-6022		\$ 345,000		\$ 345,000
TOTAL 1/2 CENT SALES TAX FUND PROJECTS					\$ 200,000	\$ 5,579,208	\$ 800,000

Flagler County Board of County Commissioners
FY 2016-2017

MAJOR CAPITAL PROJECTS BY DEPARTMENT ≥\$50,000
(Also includes design work under \$50,000 for future Major Projects)

Proj #	Project Title	Dept.	Fund	General Fund	Other Funds	Grant Funds	Total	
ENGINEERING								
160558	Bay Drive Park	ENG	319/001	\$ 457,000		\$ 1,500,000	\$ 1,957,000	
431640	Briarwood Paving	ENG	112		\$ 5,000	\$ 50,000	\$ 55,000	
445406	Colbert Lane from SR100 to Palm Coast Parkway	ENG	112		\$ 4,000	\$ 1,687,500	\$ 1,691,500	
425590	CR 13 From CR 205 To US 1 Resurfacing	ENG	112		\$ 24,129	\$ 3,535,103	\$ 3,559,232	
443401	CR 2006 Resurfacing from Dead Lake Park to CR305	ENG	112		\$ 17,000	\$ 90,000	\$ 107,000	
402402	CR 2009 From Lake Disston To CR 305 (Resurfacing)	ENG	112		\$ 2,000	\$ 640,000	\$ 642,000	
441590	CR 205 From SR 100 CR 13 Resurfacing	ENG	112		\$ 36,658	\$ 1,371,165	\$ 1,407,823	
439404	CR 304 Resurfacing from CR 305 to US 1	ENG	112		\$ 19,584	\$ 220,000	\$ 239,584	
402591	CR 305 Resurfacing From Bridge #734086 to SR 100	ENG	112		\$ 20,000	\$ 2,242,684	\$ 2,262,684	
402590	CR305 Widening/Resurf-South Of Brdg#734084 To Brdg#734086	ENG	112		\$ 22,090	\$ 1,962,204	\$ 1,984,294	
TBD	Durrance Ln from Shedd Ln to Flagler County Line Resurf	ENG	112		\$ 15,000	\$ 350,000	\$ 365,000	
489590	Mahogany Boulevard Resurfacing from Water Oak Rd to CR 305	ENG	112		\$ 17,000	\$ 80,000	\$ 97,000	
490211	Matanzas Woods Interchange Construction	ENG	130		\$ 15,000	\$ 1,510,289	\$ 1,525,289	
580590	Old Dixie Highway From US 1 to I-95 Widening	ENG	112		\$ 15,000	\$ 1,470,000	\$ 1,485,000	
TBD	Old Haw Creek Rd from CR304 to SR100 Resurfacing	ENG	112		\$ 15,000	\$ 350,000	\$ 365,000	
TBD	Old Kings Road Box Culvert Replacement	ENG	112		\$ 10,000	\$ 235,000	\$ 245,000	
510068	Old Kings Road Extension	ENG	136		\$ 14,456	\$ 850,737	\$ 865,193	
510560	Resurfacing Old Kings Rd S. from SR100 to Volusia County Line	ENG	112		\$ 25,000	\$ 590,000	\$ 615,000	
401713	SR A1A Landscaping-Medians	ENG	112		\$ 20,080	\$ 685,000	\$ 705,080	
599081	Westside Stormwater Masterplan	ENG	112		\$ 430,000		\$ 430,000	
TOTAL ENGINEERING					\$ 457,000	\$ 726,997	\$ 19,419,682	\$ 20,603,679
SOLID WASTE								
660337	Household Hazardous Waste Site Improvements	GS	402		\$ 245,500		\$ 245,500	
660001	RC Park Development	GS	402		\$ 199,145		\$ 199,145	
TOTAL SOLID WASTE					\$ 444,645		\$ 444,645	
TOURIST DEVELOPMENT								
090566	Flagler County Shore Protection Project	TDC	111		\$ 1,010,000		\$ 1,010,000	
TOTAL TDC					\$ 1,010,000		\$ 1,010,000	
EMERGENCY COMMUNICATIONS E-911								
TBD	Selective Router Project	EM	302		\$ 150,000		\$ 150,000	
TOTAL E-911					\$ 150,000		\$ 150,000	
TOTAL ALL FUNDS					\$ 1,120,820	\$ 8,077,250	\$ 26,746,797	\$ 35,944,867

Fiscal Year 2016/2017 Capital Project Airport Runway 11-29 Relocation and Extension (Construction)

Total Project Cost: \$16,458,092

Project #050294

Program: Airport

Project Description: This project is the next phase in the relocation of Runway 11-29, following the design. The project consists of the construction for the relocation of existing Runway 11-29. The new runway location is 400' south of its current position with a 501' extension at the east end of the runway for an overall length of 5,500'. The relocated Runway 11-29 includes standard runway safety areas of 500' wide by 1000' long at each end of the runway. Existing Runway 11-29 will be redeveloped as a full parallel taxiway with a separation of 400' from the relocated runway. The approach to Runway 11 will be equipped with a medium intensity approach light system.

Notes:

- This project will be funded 90% by the Federal Aviation Administration and 8% by the Florida Department of Transportation with the remaining 2% being funded by the Airport Enterprise Fund.
- The "Finding of No Impact - Record of Decision (FONSI-ROD)" from the FAA was received in December 2009 for this project.
- The additional property needed to the east was acquired through a property exchange with an adjacent property owner. Additional land was acquired to complete this project.
- This project will provide additional developable area along the north flightline once completed.



**Airport - Runway 11-29 Relocation and Extension (Construction)
Project #050294**

Project Manager: Roy Sieger, Airport Director

Funding Source	Total Project Costs	Actuals				
		through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019
FAA (90%) Runway Constr	9,395,600		27,000	4,895,600	4,473,000	
FDOT (8%) Runway Constr	835,200		2,400	435,200	397,600	
Airport (2%) Runway Constr	208,800		600	108,800	99,400	
FDOT Additional Funding (100%)	1,840,240			741,650	1,098,590	
FAA (90%) Mitigation	1,054,800		1,054,800			
FDOT (8%) Mitigation	93,760		93,760			
Airport (2%) Mitigation)	23,440		23,440			
FDOT (100%) Taxiway						
FDOT (100%) Land Acq	1,900,019		1,900,019			
Total Revenues	15,351,859	0	3,102,019	6,181,250	6,068,590	0
Expenditures						
Construction-Runway & Taxiway	12,279,840		30,000	6,181,250	6,068,590	
Mitigation	1,172,000		1,172,000			
Land Acquisition	1,900,019		1,900,019			
Total Expenditures	15,351,859	0	3,102,019	6,181,250	6,068,590	0
Operating Impact: There will be no ongoing operating impact as a result of this project.						
Description: The final phase of this project relocation of Runway 11-29 is the construction portion. The new runway location is 400' south of its current position with a 501' extension at the east end of the runway for an overall length of 5,500'. The relocated Runway 11-29 includes standard runway safety areas of 500' wide by 1000' long at each end of the runway. Existing Runway 11-29 will be redeveloped as a full parallel taxiway with a separation of 400' from the relocated runway. The approach to Runway 11-29 will be equipped with a medium intensity approach light system.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and and vision for the future.						

Fiscal Year 2016/2017 Capital Project General Aviation Terminal & Administration Building Design

Total Project Cost: \$350,000

Project #050630

Program: Airport

Project Description:

This project includes design for an approximately 10,000 square foot new General Aviation Terminal and Airport Administration Building that will accommodate the airport administration, the Fixed Base Operations which are operated by the Airport, meeting space, flight planning rooms, lobby and lounge areas for itinerant pilots, public restroom facilities, and space for concessions such as rent-a-car and flight training.

The building will be constructed on the site of the existing Airport Administration offices. This location takes advantage of existing infrastructure and access and is ideally located with automobile access from SR 100 and a large aircraft parking apron.

Notes:

- This project is anticipated to be 100% funded by the FDOT
- The building design will also include demolition of the existing structure, airside and landside elements including parking and access control, security and lighting, landscaping and stormwater drainage.
- The building will be designed to allow for expansion for a US Customs facility.
- This project was included in the Environmental Assessment (EA) for Near Term Projects completed in 2009.



**Design General Aviation Terminal and Airport Administration Building
 Project #050630**

Project Champion: Roy Sieger, Airport Director

Funding Source	Total Project Costs	Actuals		FY 2017	FY 2018	FY 2019
		through FY 2015	Estimated FY 2016			
FDOT (100%)	350,000	-	-	350,000		
Total Revenues	350,000	-	-	350,000	-	-
Expenditures						
Wetland Mitigation	350,000	-	-	350,000		
Total Expenditures	350,000	-	-	350,000	-	-
Operating Impact:						
The utility bill for electricity would increase as a result from constructing a larger facility. However, this increase would be offset by the concession leases that would be co-located within the new terminal facility.						
Description:						
This project includes design for an approximately 10,000 square foot new GA Terminal and Airport Administration Building that will accommodate the airport administration, the Fixed Base Operations which are also operated by the Airport, meeting space, flight planning rooms, lobby and lounge areas for itinerant pilots, public restroom facilities, and space for concessions such as rent-a-car and flight training. It is anticipated that the building will be constructed on the site of the existing Airport Administration offices. This location takes advantage of existing infrastructure and access and is ideally located with automobile access from SR 100 and a large aircraft parking apron that is currently being rehabilitated. The building design will also include demolition of the existing structure, airside and landside elements including parking and access control, security and lighting, landscaping and stormwater drainage.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Wildlife Hazard Assessment

Total Project Cost: \$115,000

Project #050536

Program: Airport

Project Description:

Airport sponsors have a legal responsibility to ensure the airport maintains a safe operating environment. The Wildlife Hazard Assessment (WHA) is a tool for airports to assess the risk and magnitude of their potential wildlife strike problem. This assessment must include accurate and complete reporting of all strike incidents, assessment of wildlife using the airport environment, and assessment of wildlife habitat available to wildlife on the airport. The WHA, conducted by a qualified airport wildlife biologist, provides the scientific basis for the development, implementation, and refinement of a Wildlife Hazard Management Plan. Though parts of the Wildlife Hazard Assessment may be incorporated directly into the Wildlife Hazard Management Plan, they are two separate documents.

Notes:

- The information collected for the Wildlife Hazard Assessment will be utilized to formulate a Wildlife Hazard Management Plan. This study is mandated by the Federal Aviation Administration (FAA).
- This project will be funded 90% by the Federal Aviation Administration and 8% by the Florida Department of Transportation with the remaining 2% being funded by the Airport Enterprise Fund.



WILDLIFE HAZARD ASSESSMENT
Project #050536

Project Manager: Roy Sieger, Airport Director

	Actuals					
	Total Project	through FY	Estimated FY	FY 2017	FY 2018	FY 2019
Funding Source	Costs	2015	2016			
FAA (90%)	103,500	-	67,500	36,000		
FDOT (8%)	9,200	-	6,000	3,200		
Fund 401 (2%)	2,300	-	1,500	800		
Total Revenues	115,000		75,000	40,000		
Expenditures						
Wildlife Hazard	115,000	-	75,000	40,000		
Total Expenditures	115,000		75,000	40,000		
Operating Impact:						
The information collected for the Wildlife Hazard Assessment will be utilized to formulate a Wildlife Hazard Management Plan. This study is mandated by the Federal Aviation Administration (FAA).						
Description:						
Airport sponsors have a legal responsibility to ensure the airport maintains a safe operating environment. The Wildlife Hazard Assessment (WHA) is a tool for airports to assess the risk and magnitude of the their potential wildlife strike problem. This assessment must include accurate and complete reporting of all strike incidents, assessment of wildlife using the airport environment, and assessment of wildlife habitat available to wildlife on the airport. The WHA, conducted by a qualified airport wildlife biologist, provides the scientific basis for the development, implementation, and refinement of a Wildlife Hazard Management Plan. Though parts of the Wildlife Hazard Assessment may be incorporated directly into the Wildlife Hazard Management Plan, they are two separate documents.						
Strategic Plan: Goal C.1 Natural systems that are intact and functioning and that contribute to the highest possible quality of life for Flagler County residents.						

Fiscal Year 2016/2017 Capital Project Wildlife Management Plan

Total Project Cost: \$40,000

Project #TBD

Program: Airport

Project Description:

Airport planning plays an important role in bird strike hazard reduction. Proper planning of an airport can help to recognize land uses on or near the airport site that can potentially attract wildlife. By controlling these land uses, bird strike hazard can be reduced. Recognizing existing wildlife attractants, as well as mitigating the creation of new wildlife attractants on or near the airport will help to reduce the risk of wildlife strikes. Once the Wildlife Hazard Assessment is complete, the airport will contract with a consultant to prepare a management plan.



WILDLIFE MANAGEMENT PLAN
Project # TBD

Project Manager: Roy Sieger, Airport Director

	Total Project Costs	Actuals FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019
Funding Source						
FAA (90%)	36,000	-	-	36,000		
FDOT (8%)	3,200	-	-	3,200		
Fund 401 (2%)	800	-	-	800		
Total Revenues	40,000	-	-	40,000	-	
Expenditures						
Wildlife Mitigation Plan	40,000	-	-	40,000		
Total Expenditures	40,000	-	-	40,000	-	
Operating Impact:						
Description:						
<p>Airport planning plays an important role in bird strike hazard reduction. Proper planning of an airport can help to recognize land uses on or near the airport site that can potentially attract wildlife. By controlling these land uses, bird strike hazard can be reduced. Recognizing existing wildlife attractants, as well as mitigating the creation of new wildlife attractants on or near the airport will help to reduce the risk of wildlife strikes. Once the Wildlife Hazard Assessment is complete, the airport will contract with a consultant to prepare a management plan.</p>						
Strategic Plan: Goal C.1 Natural systems that are intact and functioning and that contribute to the highest possible quality of life for Flagler County residents.						

Fiscal Year 2016/2017 Capital Project Betty Steflik Preserve Boardwalk Replacement

Total Project Cost: \$109,475

Project #165142

Program: Parks

Project Description:

Located in the City of Flagler Beach, the Betty Steflik Preserve offers a unique view of the salt marsh and coastal scrub communities. Visitors stroll the elevated wooden boardwalk, approximately 2,700 linear feet (17,200 sq. ft) to gain a closer view of the plants and animals in their natural habitat. This original boardwalk was constructed in 1998 and is in need of replacement due to it's current condition and age.

Notes:

- This project will be completed over three fiscal years
- Design and construction of new boardwalk will minimize vandalism by changing the placement of the handrail and side rails to the interior of support posts.
- Boardwalk Construction replacement is 75% Complete



**Betty Steflik Boardwalk Replacement
Project #165142**

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY2014	FY 2015	Estimate FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source General Fund	109,475	29,475	24,507	39,668	45,300			
Total Revenues	109,475	29,475	24,507	39,668	45,300	-	-	-
Expenditures Construction	109,475	29,475	12,780	39,668	45,300			
Total Expenditures	109,475	29,475	12,780	39,668	45,300	-	-	-

Operating Impact: There are no operating impacts associated with this maintenance project.

Description: Scope to include the replacement of aged, wooden decking, handrail and hardware throughout the Betty Steflik Preserve elevated boardwalk - approx 1500 l.f./ 9,000 sq. ft. utilizing temporary labor to supplement existing staff

Strategic Plan: Goal D.1 Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.
Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

Fiscal Year 2016/2017 Capital Project Design for Road Improvements - Bulow State Park Entrance Road

Total Project Cost: \$40,000

Project # 178560

Program: Parks

Project Description:

- Bulow State Park is a beautiful state park nestled in a quiet oak hammock on the shores of Bulow Creek in Southern Flagler County.

Notes:



**Design for Road Improvements - Bulow State Park Entrance Road
Project # 178560**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
General Fund	40,000	10,000	30,000			
Total Revenues	40,000	10,000	30,000			
Expenditures						
Design Contract Services	10,000	10,000				
Construction/CEI	30,000		30,000			
Total Expenditures	40,000	10,000	30,000			
Operating Impact: No additional operating impact at this time, as project is currently in design phase.						
Description: Bulow State Park is a beautiful state park nestled in a quiet oak hammock on the shores of Bulow Creek in Southern Flagler County. A request has been made for county assistance with a safety issue related to a severe drop-off with the parks entrance road into the facility.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project FCRA Ball Field Improvements—Phase 1

Total Project Cost: \$217,994

Project # 320010

Program: Parks/Tourism

Project Description:

Scope to include site improvements to baseball fields 1 and 1A and T-Ball by raising the level of existing ball fields by one foot in elevation, installation of drainage pipes and structures, site grading, installation of new irrigation, replacing sod and constructing new clay infields, replacing the chain link fencing and installing new back stops on fields 1 and 1A.

Notes:

- Current fields flood due to low elevations.
- Existing chain link fencing posts and back stops are rusted off at the ground and in need of replacement.



**FCRA Baseball Improvements
Project # 320010**

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2015	Estimate FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
General Fund	217,994		-	217,994			
Total Revenues	217,994	-	-	217,994	-	-	-
Expenditures							
Design & Permitting	54,000		-	54,000			
Construction	163,994			163,994			
Total Expenditures	217,994	-	-	217,994	-	-	-
Operating Impact: No new operating impacts, this facility will be maintained by existing staff.							
Description: The design, permitting and construction efforts for this project are to result in improved baseball and softball fields by raising the elevation by one foot, installation of drainage pipes and structures as well as a new irrigation system, replacement of sod and installation of a new clay infield as well as installation of new chain link fencing and backstops.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project FCRA Covered Arena Maintenance

Total Project Cost: \$50,000

Project # 320062

Program: Parks/Tourism

Project Description:

The scope of work for this project is to scrape, power sand and wire wheel the steel purlins, columns and beams of the covered arena bleacher area to remove loose rust and to apply an epoxy mastic to exposed steel surfaces and a rust inhibitive paint to all primed steel surfaces.

Notes:

- Constructed in 2008, this covered structure made of steel is approximately 7,550 sq. ft. and in need of repainting.
- This facility is used throughout the year for events such as Cracker Day, the Flagler County Youth Fair, concerts and several rodeo events.



**FCRA Covered Arena Maintenance
 Project # 320062**

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source General Fund	50,000	50,000				
Total Revenues	50,000	50,000	-	-	-	-
Expenditures Construction/ Maintenance	50,000	50,000				
Total Expenditures	50,000	50,000	-	-	-	-
Operating Impact: No new operating impacts.						
Description: Scope to include scrape, power sand, and wire wheel purlins, columns, and beams of grandstands and apply rust-proof coating.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Graham Swamp Improvements

Total Project Cost: \$96,000

Project # 202576

Program: Parks/Tourism

Project Description:

The design and permitting efforts for this project are to result in the expansion of the vehicle parking area, construction of a pump track, ADA restrooms and miscellaneous site improvements at Graham Swamp adjacent to Colbert Lane. Graham Swamp currently provides a multi-use trail used for hiking, cross-country runners and mountain bike enthusiasts and parking. This park is one of the most popular mountain bike trails in Flagler County.

Notes:

- Potential funding for this project is provided in part by the Florida Recreational Trails Program, Park Impact—Zone 2, In-Kind Labor and General Fund.
- Completion of this project will alleviate the need to park along Colbert Lane and will allow for improved amenities for residents and visitors.



**Graham Swamp Trail Improvements - Mountain Biking Trailhead
Bathrooms, Shell Parking, Pump Track
Project # 202576**

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	Estimate FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source							
F RTP Grant	64,665		64,665				
Park Impact Fees	7,600		7,600				
General Fund	23,735	1,209	22,526				
Total Revenues	96,000	1,209	94,791	-	-	-	-
Expenditures							
Design & Permitting	12,500		12,500				
Impact Fees	10,000		10,000				
Materials	73,500	1,209	72,291				
Total Expenditures	96,000	1,209	94,791	-	-	-	-
Operating Impact: This facility will be maintained by existing staff with the assistance of our strong volunteer group the Graham Swamp Trail Crew. Creation of this space will allow for expanded use by the public for various events and the ability to host larger events adding to tourism within Flagler County. There will be \$33,300 of in-kind labor/equipment from County staff to complete the 50% Grant match requirement.							
Description: The design and permitting efforts for this project are to result in the expansion of the vehicle parking area, construction of a pump track, ADA restrooms and miscellaneous site improvements at Graham Swamp adjacent to Colbert Lane. Graham Swamp currently provides a multi-use trail used for hiking, cross-country runners and mountain bike enthusiasts and parking. This park is one of the most popular mountain bike trails in Flagler County.							
Strategic Plan: Goal D.1 Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity. Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Hammock Community Center Improvements

Total Project Cost: \$63,000

Project # 206193

Program: Parks/Tourism

Project Description:

This scope of this project includes the installation of a foot bridge from Malacompra Road to the Malacompra Trail System improving connectivity to this trail from the community center. Additionally the facility will be equipped with acoustic panels installed on the walls in an effort to decrease the echo within the community center and the existing playground equipment will be replaced with new equipment..

Notes:

- This community center is our most heavily used facility with a 50-60% occupancy rate.
- The current playground equipment is 13 years old and in need of replacement due to its age and its proximity to the ocean has caused for increased corrosion.
- Due to the nature of construction of the interior walls (hard coat plaster) and porcelain flooring, sound echoes making it hard to hear causing extreme difficulties for meetings and conversations.



**Hammock Community Center Improvements
 Project # 206193**

Project Manager: Heidi Petito, General Services Director

	Total Project					
	Costs	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source						
General Fund	63,000	63,000				
Total Revenues	63,000	63,000	-	-	-	-
Expenditures						
Acoustic Panels	8,000	8,000				
Playground Replacement	30,000	30,000				
Foot Bridge	25,000	25,000				
Total Expenditures	63,000	63,000	-	-	-	-
Operating Impact: No new operating impacts.						
Description: Foot bridge scope to include permitting and installation of a foot bridge from Malacompra Road to Malacompra Trail System. There will a series of fabric acoustic panels installed on the walls and ceiling to reduce reflected sound and dampen the echo within the community center.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Wadsworth Park Improvements

Total Project Cost: \$65,000

Project # 360290

Program: Parks/Tourism

Project Description:

Located within the City of Flagler Beach, Wadsworth Park is one of the more popular venues for active recreation.

The project includes replacement of existing lighting at the double racquetball courts. And also several dog park improvements, which include replacement of existing fencing, installation of new sod and an irrigation system, water fountain and obstacle course.

Notes:

- Dog Park Improvements
- Racquetball Court Lighting



**Wadsworth Park Improvements
Project # 360290**

Project Manager: Heidi Petito, General Services Director

	Total Project					
	Costs	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source						
General Fund	65,000	65,000				
Total Revenues	65,000	65,000		-	-	-
Expenditures						
Dog Park Improvements	35,000	35,000				
Racquetball Court Lighting	30,000	30,000				
Total Expenditures	65,000	65,000		-	-	-
Operating Impact: No new operating impacts.						
Description: Project will consist of improvements to the existing Dog Park and additional Racquetball Court lighting. The dog park scope to include replacement of existing fencing (1240 lf), installation of irrigation system and sod (66,375 sq ft), water fountain and obstacle course.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Design for Bing's Landing Parking Expansion

Total Project Cost: \$130,000

Project # 170550

Program: Parks/Toursim

Project Description:

- This is an in house engineering design project that will seek to design a minimum of 35 shell parking spaces in and around trees at Bings Landing (Southern parcel) to comply with grand covenants and to alleviate parking constraints. Trail modifications, intersections improvements, relocating an overhead electric line and other modifications will all be evaluated. Construction will likely occur later with in-house staffing.

Notes:



**Design for Bing's Landing Parking Expansion
 Project # 170550**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
1/2 Cent Sales Tax	30,000	30,000				
TBD	100,000		100,000			
Total Revenues	130,000	30,000	100,000			
Expenditures						
Contracted Services, Geo Tech S	30,000	30,000				
Construction	100,000		100,000			
Total Expenditures	130,000	30,000	100,000			
Operating Impact: No operating impact at this time.						
Description: This is an in house engineering design project that will seek to design a minimum of 35 shell parking spaces in and around trees at Bings Landing (Southern parcel) to comply with grand covenants and to alleviate parking constraints. Trail modifications, intersection improvements, relocating an overhead electric line and other modifications will all be evaluated. Construction will likely occur later with in-house staffing.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Carver Gym Expansion Design

Total Project Cost: \$90,000

Project # 180557

Program: Facilities

Project Description:

Project includes the design of approximately 7,400 sq ft expansion at Carver Center to include (6) classroom/flex space areas, (4) offices, a computer lab, cafeteria, ADA compliant restrooms and main lobby with work space. Construction of this project is proposed to be funded through a competitive CDBG Grant.

Notes:

- Creation of this space will allow for increased usage by the public for various activities and events.
- Construction of this project is proposed to be funded through a competitive CDBG Grant.
- Funding for the expansion design is provided thru 1/2 Cent Sales Tax.



**Carver Center Expansion Design
 Project #180557**

Project Manager: Heidi Petito, General Services

	Total Project Cost	FY 2014	FY 2015	Estimate FY 2016	FY 2017	FY 2018	FY 2019
Funding Source 1/2 Cent Sales Tax	90,000	6,400	18,500		65,100		
Total Revenues	90,000	6,400	18,500	-	65,100	-	-
Expenditures Design & Permitting	90,000	6,400	18,500		65,100		
Total Expenditures	90,000	6,400	18,500	-	65,100	-	-
Operating Impact: At the design level there are no new operating impacts. If constructed there will be increases in utilities and other operating expenses.							
Description: Design of approximately 7,400 sq ft expansion at Carver Center to include (6) classroom/flex space areas, (4) offices, a computer lab, cafeteria, ADA compliant restrooms and main lobby with work space. Construction of this project is proposed to be funded through a competitive CDBG Grant.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Fairground Improvements Upgrade

Total Project Cost: \$50,000

Project # 320569

Program: Parks

Project Description:

These funds will be utilized to secure design plans and obtain any necessary permits for capital improvements at the fairgrounds. These will be expanded as part of a working group that develops capital improvement projects to improve the fairgrounds as a venue. These projects may include expanded parking, lighting, additional buildings, etc.

Notes:

- This project is for the design and permitting of future capital projects.
- Funding for this project is provided by 1/2 cent sales tax.



**Fairground Improvements Upgrade
Project #320569**

Project Manager: Heidi Petito, General Services Director

	Total Project Cost	Estimate FY2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source 1/2 Cent Sales Tax	50,000		50,000				
Total Revenues	50,000	-	50,000	-	-	-	-
Expenditures Design & Permitting	50,000		50,000				
Total Expenditures	50,000	-	50,000	-	-	-	-
Operating Impact: There will be no operating impact from the design and permitting of capital projects. New operating impact may come from future capital projects constructed.							
Description: These funds will be utilized to design, plan, and obtain permits for capital improvements at the fairgrounds. These will be expanded as part of a working group that develops capital improvement project to improve the fairgrounds as a venue.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							



APPROVED BUDGET FY 2016-2017

**FCSO Storage Facility
Project # 644115**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
1/2 Cent Sales Tax	680,000	30,000	650,000			
Total Revenues	680,000	30,000	650,000			
Expenditures						
Contractual Services (Survey, Geotech, Permitting)	30,000	30,000				
Construction	650,000		650,000			
Total Expenditures	680,000	30,000	650,000			
Operating Impact: No operating impact at this time.						
Description: This will be an in-house site design project of the addition of climate and non-climate controlled storage space at the Sheriff's Operation Center. Proposed at 6,000 s.f. of storage (50% of which would be climate controlled), this space would replace the 3,600 s.f. currently leased by the Sheriff's Office at the Flagler County Airport. A pre-engineered building rated for 140 mph wind force is proposed with carious accents to upgrade it's outward appearance. Some storm water retrofit and landscaping is anticipated.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						



APPROVED BUDGET FY 2016-2017

**Design for Free Clinic/ WIC Program Facility
Project # 640558**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
1/2 Cent Sales Tax	125,000	125,000				
TBD	1,100,000		550,000		550,000	
Total Revenues	1,225,000	125,000	550,000		550,000	
Expenditures						
Site Design/Permitting/Demo	125,000	125,000				
Bldg 1 Design- Free Clinic Flagler	50,000		50,000			
Bldg 1 Construction- Free Clinic	500,000		500,000			
Bldg 2 Design- WIC	50,000				50,000	
Bldg 2 Construction- WIC	500,000				500,000	
Total Expenditures	1,225,000	125,000	550,000		550,000	
Operating Impact: No operating impact at this time.						
Description: This will be an in house site design project for the future construction of facilities to support the free clinic, health department, WIC (Woman's Infants and Children) and Flagler Cares. The building design and construction of these facilities will be programmed over time as local option funding permits.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Gov't Services Building Future Land Acquisition

Total Project Cost: \$395,000

Project # 611052

Program:

Project Description:

Notes:

-



**Gov't Services Building Future Land Acquisition
 Project # 611052**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
1/2 Cent Sales Tax	395,000	395,000				
Total Revenues	395,000	395,000				
Expenditures						
Land Acquisition	375,000	375,000				
Misc Contracted Services	20,000	20,000				
Total Expenditures	395,000	395,000				
Operating Impact: No operational impact is anticipated with just the purchase of this property. Some insurance and occasional mowing would be planned.						
Description: This is the acquisition of approximately 9+/- acres for the future expansion of county support facilities. With little land left as part of the existing GSB campus, county support facilities have little room to expand without impacting jurisdictional wetlands. It is reasonable to assume that mitigation for wetlands on the current GSB property would be more costly than purchasing this property and much less environmental impact.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Government Services Bldg. - Overflow Parking & Drainage Improvements

Total Project Cost: \$965,000

Project # 611550

Program: Facilities

Project Description:

This parking expansion will serve to eliminate the drainage ditch on the west side of the GSB parking area, filling it in to create additional paved parking spaces, along with the re-design of the northerly end of the existing parking area, to create an additional entrance/exit from the parking area. Structures and culverts will be placed to ensure adequate drainage and will tie into existing structures, as required.

Notes:

- This project is only in the design and permitting phase. Project budget funded by 1/2 cent sales tax in Fund 311.



**Government Services Bldg. - Overflow Parking & Drainage Improvements
Project #611550**

Project Manager: Faith Alkhatib, P.E. Engineering Director

	Total Project Cost	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source							
1/2 Cent Sales Tax	965,000	47,431	17,569			900,000	
Total Revenues	965,000	47,431	17,569			900,000	
Expenditures							
Design & Permitting	50,000	42,441	7,559				
Construction	900,000					900,000	
Staff Time - Engineering	15,000	4,990	10,010				
Total Expenditures	965,000	47,431	17,569			900,000	
Operating Impact:							
No impact at this time as project is currently in the design phase.							
Description:							
Once constructed this parking expansion will serve to eliminate the drainage ditch on the west side of the GSB parking area, filling it in to create additional paved parking spaces, along with the re-design of the northerly end of the existing parking area, to create an additional entrance/exit from the parking area. Structures and culverts will be placed to ensure adequate drainage and will tie into existing structures, as required. This is only a design and permitting phase for the improvement.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Island House Bridge Replacement

Total Project Cost: \$473,238

Project # 310083

Program: Parks

Project Description:

This project consists of design and construction of a bridge within the Princess Place Preserve to facilitate pedestrian and vehicular accessibility. The existing Princess Place Island House Bridge is in need of replacement and does not afford pedestrian and vehicular accessibility. Project length is 0.1 miles.

Notes:

- This project is only in the design and permitting phase. Project budget funded by 1/2 cent sales tax in Fund 311.



**Island House Bridge Replacement
Project #310083**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Cost	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
1/2 Cent Sales Tax	248,238	74,000	174,238			
Passive Park Fund	225,000	-	225,000			
Total Revenues	473,238	74,000	399,238	-	-	-
Expenditures						
Design/Permitting	87,238	68,000	19,238			
Construction	375,000	-	375,000			
Staff Time	11,000	6,000	5,000			
Total Expenditures	473,238	74,000	399,238	-	-	-
Operating Impact: No operating impact anticipated.						
Description: Design and construction of a bridge within the Princess Place Preserve to facilitate pedestrian and vehicular accessibility. The existing Princess Place Island House Bridge is in need of replacement and does not afford pedestrian and vehicular accessibility. Project length is 0.1 miles.						
Strategic Plan: Goal D.1 Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity. Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

**Fiscal Year 2016/2017 Capital Project
Island House Renovation Design & Construction**

Total Project Cost: \$342,500

Project # 310110

Program: Parks

Project Description:

Project includes the renovation and redesign of Island House, detached apartment, out building, parking and grounds. Work includes demolition of existing along with the renovation of interior space to include new electrical, plumbing, catering kitchen, ADA parking and improvements, upgraded elevator, fire protection, sanitary sewer with upgraded drain field and water treatment system, and other various improvements.

Notes:

- Creation of this event space will allow for increased use by the public for various events resulting in increased park reservation revenues.
- Funding for this project is provided in part by Passive Park Funds and 1/2 Cent Sales Tax.



**Island House Renovation Design & Construction
Project #310110 (Old #180558)**

Project Manager: Heidi Petito, General Services

	Total Project Cost	FY 2015	Estimate FY 2016	FY 2017	FY 2018	FY 2019
Funding Source						
1/2 Cent Sales Tax	42,500	10,000	26,824	5,677		
Passive Park Fund	300,000			300,000		
Total Revenues	342,500	10,000	26,824	305,677	-	-
Expenditures						
Design	42,500	10,000	25,068	7,432		
Island House	175,000		1,755	173,245		
Separated Living Quar.	35,000			35,000		
Site Improvements	70,000			70,000		
Contingency	20,000			20,000		
Total Expenditures	342,500	10,000	26,823	305,677	-	-
Operating Impact:						
This facility will continue to be maintained by existing staff. Creation of this event space will allow for increased use by the public for various events resulting in increased park reservation revenues which in time should off-set operating costs.						
Description:						
Project includes the renovation and redesign of Island House, detached apartment, out building, parking and grounds. Work includes demolition of existing along with the renovation of interior space to include new electrical, plumbing, catering kitchen, ADA parking and improvements, upgraded elevator, fire protection, sanitary sewer with upgraded drainfield and water treatment system, and other various improvements.						
Strategic Plan: Goal D.1 Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity. Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project
North Malacompra Drainage Basin-Phase I Backbone

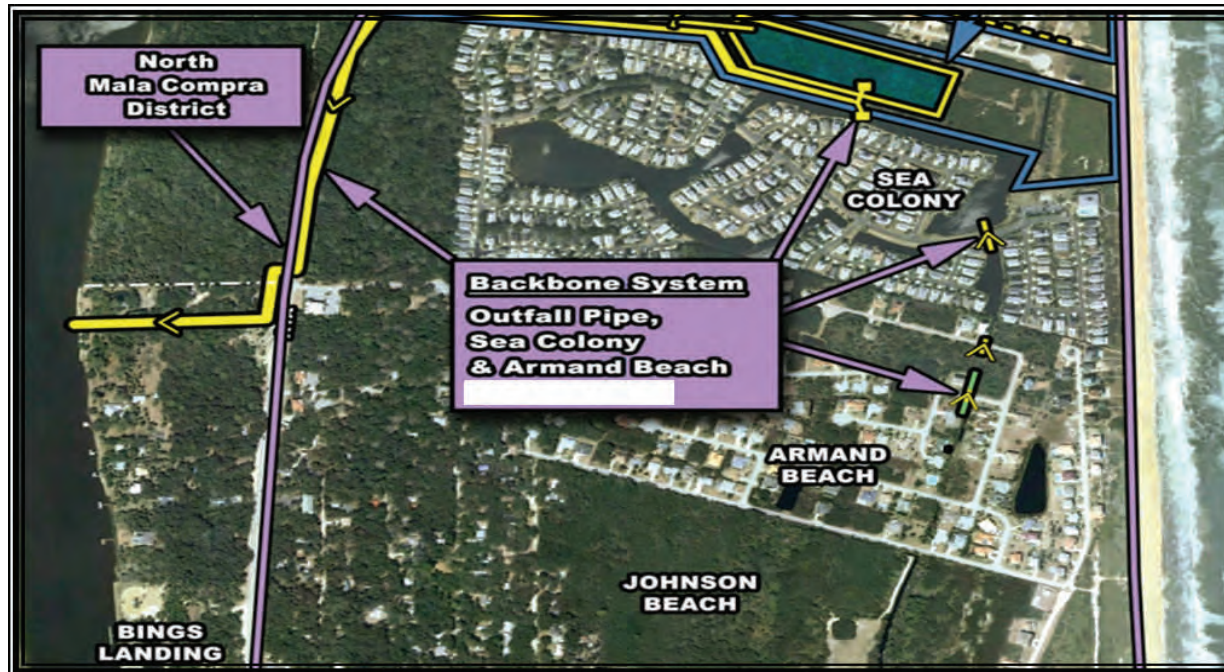
Total Project Cost: \$2,200,000

Project # 286361

Program: Drainage

Project Description:

- Project includes the design construction of the Marineland Acres Backbone system as well as the purchase of land and design/permitting/construction of an outfall system under A1A to the intracoastal waterway.
- Construction of new drainage outfall to the Intracoastal Waterway sized to provide improved relief to the entire North Mala Compra Basin area.



**N Malacompra District- Backbone System Phase I
Project #285361**

Project Manager: Faith Alkhatib P.E., Public Works Director/County Engineer

	Total Project Cost	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
311 Discretionary Sales Tax Funds (possibly other sources of funding-TBD)	500,000		500,000			
Hammock Dunes DRI	900,000		900,000			
SJRWMD Grant	500,000		500,000			
State of Florida	300,000		300,000			
Total Revenues	2,200,000	-	2,200,000	-		
Expenditures						
Design & Permitting	223,089		223,089			
Backbone Construction	1,936,911		1,936,911			
Construction/Staff Time	40,000		40,000			
Total Expenditures	2,200,000	-	2,200,000	-		
Operating Impact: No additional operating impact at this time, as project is currently in design phase.						
Description: Project includes the design construction of the Marineland Acres Backbone system and design/permitting/construction of an outfall system under A1A to the intracoastal waterway.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Princess Place Eco-Cottages

Total Project Cost: \$466,000

Project # 310085

Program: Parks

Project Description:

Flagler County will construct three environmentally-friendly cottages at Princess Place Preserve, outfitted with furnishings, equipment, and environmental features. Shared floating docks will also be constructed as an amenity to the cottages. Project includes design and construction of cottages, site work, utility installation, furnishings, equipment, and energy efficiency/environmental components.

Notes:

- The cottages will be utilized primarily by visiting researchers from the Guana Tolomato Matanzas National Estuarine Research Reserve (GTMNERR), FDEP, the University of Florida Whitney Laboratory, and other research entities.
- Outside this use, the cottages will be available to the general public for rental.
- Funding for this project is provided in part by the FDEP and GTMNERR Grants and Passive Park Funds.



**Princess Place Eco-Cottages
Project #310085**

Project Manager: Heidi Petito, General Services Director

	Total Project Cost	Actuals thru FY 2015	Estimate FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source								
1/2 Cent Sales Tax (311)								
GTM NERR Grant (Federal)	346,000		194,337	151,663				
FRIENDS	60,000	21,663		38,337				
Passive Park Funds	60,000			60,000				
Total Revenues	466,000	21,663	194,337	250,000	-	-	-	-
Expenditures								
Design and Construction	285,000	19,956	64,337	200,707				
Site Work / Infrastructure	80,000		80,000					
Mesocosm	16,000			16,000				
FFE	25,000			25,000				
Staff Time	60,000	1,707	50,000	8,293				
Total Expenditures	466,000	21,663	194,337	250,000	-	-	-	-
Operating Impact:								
This project is expected to have a positive operating impact. Variable and fixed operating costs are expected to be offset by revenues from cottage rentals. A detailed list of estimated operating costs is included in the cottage project proposal as presented and discussed at the March 17, 2014 BOCC workshop.								
Description:								
Under this project, Flagler County will construct three environmentally-friendly cottages at Princess Place Preserve, outfitted with furnishings, equipment, and environmental features. Shared floating docks will also be constructed as an amenity to the cottages. The cottages will be utilized primarily by visiting researchers from the Guana Tolomato Matanzas National Estuarine Research Reserve (GTM NERR), FDEP, the University of Florida Whitney Laboratory, and other research entities. Outside this use, the cottages will also be available to the general public for rental. Project includes design and construction of cottages, site work, utility installation, FFE, and energy efficiency/environmental components.								
Strategic Plan:								
Goal B.1: Future development, whether residential, commercial, or industrial in nature, that is smart-growth oriented, low impact, and "environmentally friendly" (green).								
Goal D.1: Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.								
Goal F.1: Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.								

Fiscal Year 2016/2017 Capital Project Public Works Facility Phase I

Total Project Cost: \$1,300,000

Project # 625044

Program: Transportation

Project Description:

- This would be a master planned 5 acre site consisting of a former jail site and former FDOT maintenance yard.
- The site plan/ design and majority of site work is projected to occur using in-house.
- Office space is approximately 3,000 sf.
- New space will be designed with the appropriate hurricane rating and backup emergency power.



**Public Works Facility - Road and Bridge Phase I
Project # 625044**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
1/2 Cent Sales Tax	1,300,000	30,000	270,000	1,000,000		
Total Revenues	1,300,000	30,000	270,000	1,000,000		
Expenditures						
Site Design	30,000	30,000				
Building Design	60,000		60,000			
Site Construction	210,000		210,000			
Building Construction	1,000,000			1,000,000		
Total Expenditures	1,300,000	30,000	270,000	1,000,000		
Operating Impact: No operating impact at this time, as project is currently in the design phase.						
Description: This would be a master planned 5 acre site consisting of a former jail site and former FDOT maintenance yard. The site plan/design and majority of site work is projected to occur in house. Phase I would include facilities for the road and bridge as it now exists and potential future growth. It will be explored whether additional facilities could also be incorporated to add Public Works/Engineering. Initially a smaller expandable office building will be planned with three bays. The existing shop area will be retained if possible as part of an overall plan. Office space is expected to be approximately 3,000 s.f. New space will be designed with hurricane rating and backup generation.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project River to Sea Preserve Eco-Cottages

Total Project Cost: \$950,000

Project # 325085

Program: Parks

Project Description:

Flagler County will construct ten eco-friendly cottages within the preserve, outfitted with furnishings, equipment, and environmental features. Cottages will be available to the general public for rental. The University of Florida Whitney Laboratory will guarantee a portion of annual occupancy to ensure operational viability. Project includes design and construction of cottages, site work, utility installation, furniture, furnishings, and energy efficiency/environmental components.

Notes:

- The cottages will be utilized by the general public for rental.
- Outside this use, the cottages will be used by researchers from the University of Florida Whitney Laboratory, and other research entities.
- Funding for this project is provided in part by Tourist Development and Passive Park Funds, donations and financing.



**River to Sea Preserve Eco-Cottages
Project #325085**

Project Manager: Heidi Petito, General Services Director

	Total Project Cost	Actual FY 2015	Estimate FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Future
Funding Source									
1/2 Cent Sales Tax (311)									
Financing (anticipated)	400,000	20,000	25,255	354,745					
Donations (anticipated)	100,000			100,000					
Passive Park Funds	300,000			300,000					
Tourist Development (109)	150,000			150,000					
Total Revenues	950,000	20,000	25,255	904,745	-	-	-	-	-
Expenditures									
Design and Construction	620,000	20,000	25,255	574,745					
Site Work	150,000			150,000					
FFE	180,000			180,000					
Total Expenditures	950,000	20,000	25,255	904,745	-	-	-	-	-

Operating Impact:
This project is expected to have a positive operating impact. Variable and fixed operating costs are expected to be offset by revenues from cottage rentals. A detailed list of estimated operating costs is included in the cottage project proposal as presented and discussed at the March 17, 2014 BOCC workshop.

Description:
This project will create an innovative addition to the River to Sea Preserve. Ten eco-friendly cottages will be constructed in the park, outfitted with furnishings, equipment, and environmental features. Cottages will be available to the general public for rental. The University of Florida Whitney Laboratory will guarantee a portion of annual occupancy to ensure operational viability. Project includes design and construction of cottages, site work, utility installation, FFE, and energy efficiency/environmental components.

Strategic Plan:
Goal B.1: Future development, whether residential, commercial, or industrial in nature, that is smart-growth oriented, low impact, and "environmentally friendly" (green).
Goal D.1: Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.
Goal F.1: Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

**Fiscal Year 2016/2017 Capital Project
Robert's Road - Overflow Parking for Wadsworth Park**

Total Project Cost: \$230,000

Project #535550

Program: Parks

Project Description:

- This project is the design and construction of a shell parking area, including lighting and signage to provide additional parking for Wadsworth Park. This will be in the vicinity of the soccer fields and dog park.

Notes:

- This project is only in the design and permitting phase. Project budget funded by 1/2 cent sales tax in Fund 311.



**Robert's Road - Overflow Parking for Wadsworth Park
 Project #535550**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Cost	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
1/2 Cent Sales Tax	230,000	871	229,129			
Total Revenues	230,000	871	229,129			
Expenditures						
Design (In-House)	30,000	871	29,129			
Construction	200,000		200,000			
Total Expenditures	230,000	871	229,129			
Operating Impact:						
Maintenance of overflow parking area, including construction of approximately 73 shell parking spaces, signage, etc. associated with increased public usage.						
Description:						
This project is the construction of a shell parking area, including lighting and signage to provide additional parking for Wadsworth Park, in the vicinity of the soccer fields and dog park.						
Strategic Plan: Goal F. 1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						



APPROVED BUDGET FY 2016-2017

**Southern Library Land Acquisition/Design
Project #612558**

Project Manager: Faith Alkhatib, P.E. Engineering Director

	Total Project Cost	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
1/2 Cent Sales Tax	897,750			897,750			
Library Passport Funds	202,250	2,250		200,000			
Total Revenues	1,100,000	2,250		1,097,750			
Expenditures							
Contractual Services	22,500	2,250		20,250			
Design & Permitting	400,000			400,000			
Staff Time - Engineering	12,000			12,000			
Land Acquisition	620,000			620,000			
Contingency	45,500			45,500			
Total Expenditures	1,100,000	2,250	-	1,097,750			
Operating Impact: None. If authorized for construction, operational impact will be evaluated at that time.							
Description: This project would provide for land acquisition and design of a new Southern Library, to be located adjacent to the Government Services Building. The approximate square footage is planned to be between 15,000 and 20,000 sq. ft.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Transportation Bus Parking At Chiller Plant—Design

Total Project Cost: \$150,000

Project # 617545

Program: Transportation

Project Description:

Notes:

- This will allow the additional of approximately 15 longer bus parking spaces, thereby freeing up other public parking spaces in and around the EOC. Some lighting is proposed for this area.



**Transportation Bus Parking At Chiller Plant
Project # 617545**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
1/2 Cent Sales Tax	20,000	20,000				
TBD	130,000		130,000			
Total Revenues	150,000	20,000	130,000		-	-
Expenditures						
Contracted Services, Survey, Geotech	20,000	20,000				
Construction	130,000		130,000			
Total Expenditures	150,000	20,000	130,000		-	-
Operating Impact:						
Description: This will allow the additional of approximately 15 longer bus parking spaces, thereby freeing up other passenger parking spaces in and around the EOC. Some lighting is proposed for this area.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Wadsworth Park New Restroom

Total Project Cost: \$85,000

Project # 360289

Program: Parks/Tourism

Project Description:

Located within the City of Flagler Beach, Wadsworth Park is one of the more popular venues for active recreation.

This project includes the construction of a new 529 sq. ft. ADA compliant restroom facility located in close proximity the dog park, football and lacrosse fields (just east of Roberts Road).

Notes:

- The nearest restroom facility is located on the other side of the athletic fields.
- During large events this area is serviced with portable toilet service.
- This facility will be tied into Flagler Beach municipal water and sewer service.



**Wadsworth New Restroom
 Project # 360289**

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	Estimate FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source 1/2 Cent Sales Tax	85,000		85,000			
Total Revenues	85,000	-	85,000	-	-	-
Expenditures						
Design/ Permitting & Construction	85,000		85,000			
Total Expenditures	85,000	-	85,000	-	-	-
Operating Impact: No new operating impacts, this facility will be maintained by existing staff.						
Description: Construct restroom located near Dog Park, Football, and Lacrosse Fields (529 sq ft)						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						



APPROVED BUDGET FY 2016-2017

**Westside Fire Station (Land Acquisition & Design)
Project #995630**

Project Manager: Faith Alkhatib, P.E. Engineering Director

Total Project

	Cost	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
1/2 Cent Sales Tax	345,000		345,000			
Total Revenues	345,000		345,000			
Expenditures						
Land Acquisition	150,000		150,000			
Design & Permitting	180,000		180,000			
Contingency	15,000		15,000			
Total Expenditures	345,000		345,000			
Operating Impact:						
There will be no additional operating impact. If constructed, a west side fire station, will have typical operating costs of any other fire station. These will be further evaluated once authorized for construction.						
Description:						
This project involves acquiring approximately 10 acres of land to design a west side fire station.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Bay Drive Park

Total Project Cost: \$2,000,000

Project #160558

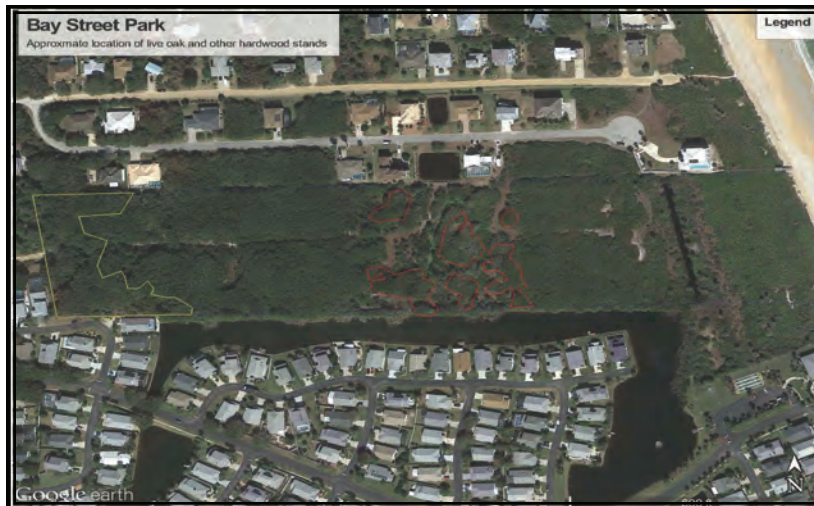
Program: Parks

Project Description:

- This project consists of the following new park facilities and site construction items from FCT grant on an approximately 18-acre parcel of land:
 1. Entrance feature, water fountain, benches, shaded pavilion, brick pavers, observation deck, paddling trail and signage, interpretation kiosks, planting areas, bike racks, sports court and horseshoe pit.
 2. Sidewalk from adjacent neighborhood to park site, paved access road on-site and parking area on-site, multi-use trail, dune cross-over and boardwalk for beach access.
 3. Decorative/ pedestrian safety lighting.
 4. Stormwater drainage improvements.
 5. Electric power service and distribution.
 6. Sanitary sewer and potable water services for restroom and outdoor shower area.
 7. Landscape buffering between the park, the Sea Colony

Notes:

- Ordinance 2015-01 approved 2/3/15 included a donation of \$500,000 with the funding for acquisition or development of a new beach access to mitigate for the impacts on Old Salt Park. This along with grant funds from the Florida Communities Trust will be used to construct this park.



**Bay Drive Park
Project # 160558**

Project Manager: Faith Alkhatib, P.E., Public Works Director/County Engineer

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
Developer Contribution (Gen Fd)	500,000	43,000	457,000			
Florida Communities Trust Grt	1,500,000		1,500,000			
Total Revenues	2,000,000	43,000	1,957,000			
Expenditures						
Design	188,166	30,900	157,266			
Env Assessment & Title Ins	12,100	12,100				
Construction - Bal of Gen Fd -Dev Donation	299,734		299,734			
Construction - Grant Funds	1,480,000		1,480,000			
Staff Time - Engineering - Grant Funds	20,000		20,000			
Total Expenditures	2,000,000	43,000	1,957,000			
Operating Impact: No Operating impact anticipated at this time.						
Description: Ordinance 2015-01 approved 2/3/15 included a donation of \$500,000 with the funding for acquisition or development of a new beach access to mitigate for the impacts on Old Salt Park. This, along with grant funds from the Florida Communities Trust will be used to construct this park.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Briarwood Paving

Total Project Cost: \$55,000

Project #431640

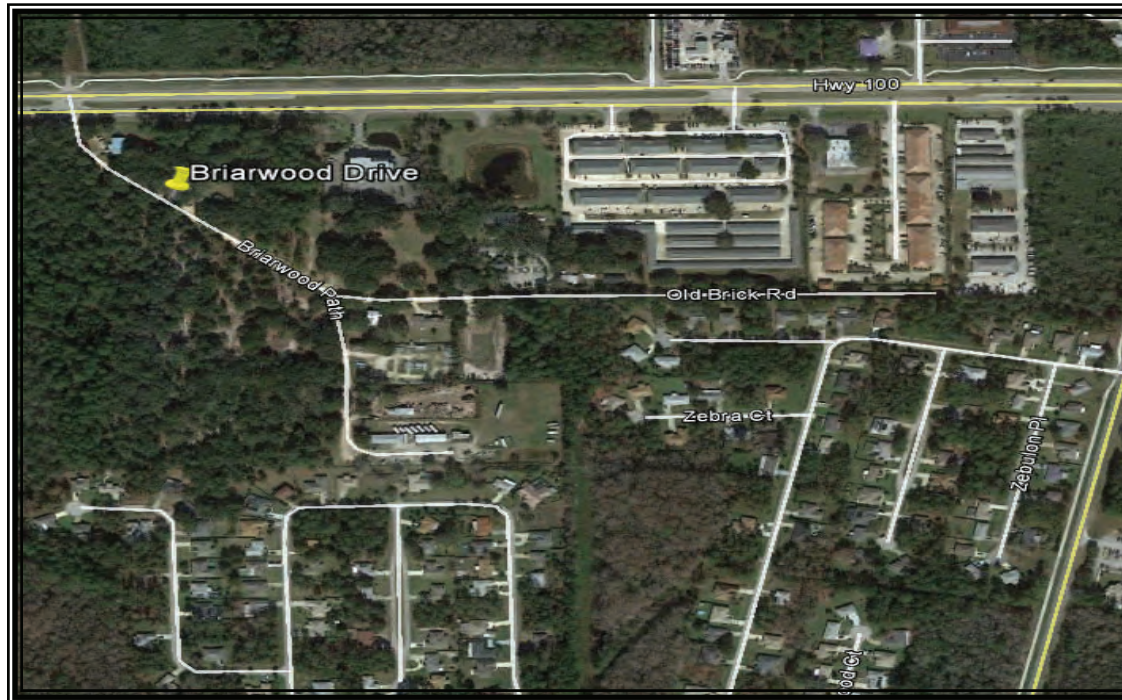
Program: Transportation

Project Description:

- This project is for the design of approximately 0.5 miles of Briarwood Drive and Old Brick Road within the Flagler County maintained right-of-way. The project is to include paving, signing and pavement markings, paved shoulders and travel lanes and drainage improvements.

Notes:

- The project is to be funded by Florida Department of Transportation. FPN # 438989-1



**Briarwood Drive - Paving of Dirt Road
Project # 431640**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
FDOT LAP FPN 438989-1	50,000	50,000				
Constitutional Gas Tax	5,000	5,000				
Total Revenues	55,000	55,000				
Expenditures						
Design	50,000	50,000				
Construction & CEI						
Engineering Staff Time	5,000	5,000				
Total Expenditures	55,000	55,000				
Operating Impact: No additional operating impact at this time, as project is currently in design phase.						
Description: This project consists of the paving of Briarwood Drive, Briarwood Path and Old Brick Road in Flagler County. These roadways are currently dirt roads. The total project length is approximately 0.5 miles. The project will include the design of full-depth base and pavement. Additional improvements will include driveway reconstruction, drainage and signing & pavement markings. Utility coordination may be required. Right-of-way acquisition is not anticipated. Permitting is not anticipated.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

**Fiscal Year 2016/2017 Capital Project
Colbert Lane from SR100 to Palm Coast Parkway**

Total Project Cost: \$1,719,500

Project # 445406

Program: Transportation

Project Description:

- This project is for design and construction of the resurfacing and rehabilitation of Colbert Lane from SR 100 to Palm Coast Parkway. Approximately 7.055 miles. Project includes milling, resurfacing, pavement markings and striping, new signage, construction and maintenance of traffic within the existing right-of-way.

Notes:

- This project is to be funded by Florida Department of Transportation. FPN # 431926-1



Colbert Lane from SR 100 to Palm Coast Parkway
Project # 445406

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
FDOT	1,712,500	25,000	1,687,500			
Constitutional Gas Tax	7,000	3,000	4,000			
Total Revenues	1,719,500	28,000	1,691,500	-	-	-
Expenditures						
Design	1,712,500	25,000	1,687,500			
Construction & CEI						
Engineering Staff Time	7,000	3,000	4,000			
Total Expenditures	1,719,500	28,000	1,691,500	-	-	-
Operating Impact: No additional operating impact at this time, as project is currently in design phase.						
Description: A total distance of approximately 7.055 miles. This resurfacing and rehabilitation project includes milling, resurfacing, pavement marking and striping, new signage, construction, and maintenance of traffic within the existing right-of-way.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project CR 13 Resurfacing from CR 205 to US 1

Total Project Cost: \$3,687,331

Project # 425590

Program: Transportation

Project Description:

This project is the resurfacing of CR 13 from CR 205 to US 1, totaling 3.11 lane miles. Project will include pavement resurfacing, signing & pavement markings, shoulders, and drainage improvements.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Outreach Program Grant. FDOT #430093-1.



**CR 13 From CR 205 to US 1 Resurfacing
Project #425590**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
FDOT (SCOP)	3,655,973		120,870	3,535,103			
Constitutional Gas Tax Fund	31,358	229	7,000	24,129			
Total Revenues	3,687,331	229	127,870	3,559,232	-	-	-
Expenditures							
Design	242,948		120,870	122,078			
Construction	3,413,025			3,413,025			
Engineering Staff Time	31,358	229	7,000	24,129			
Total Expenditures	3,687,331	229	127,870	3,559,232	-	-	-
Operating Impact: There will be no operating impact as this project is currently in design phase.							
Description: This project is the resurfacing and rehabilitation of CR 13 from CR 205 to US 1, totaling 3.2 lane miles. Resurfacing of the following local roads is also included: Knox Jones Avenue, Lincoln Street and Railroad Street.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project CR 2006 from Dead Lake Park to CR 305

Total Project Cost: \$2,696,555

Project # 443401

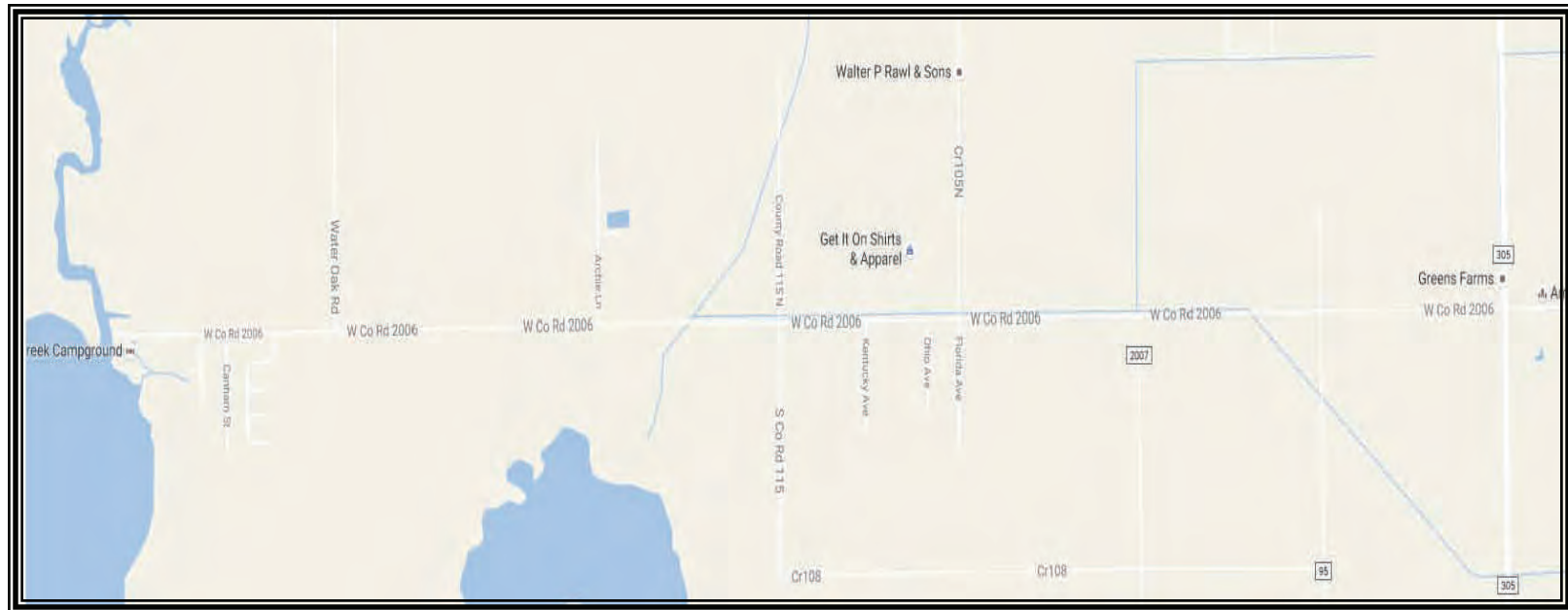
Program: Transportation

Project Description:

- This project is for design and construction services for the resurfacing and related improvements of CR 2006 from Dead Lake Park to CR 305. Distance approximately 3.8 miles.
- Project include shoulders, guardrails, milling and resurfacing, full depth base and pavement reconstruction repair in some areas, aprons, signing and pavement markings. Drainage improvements may include swale modifications, re-grading of ditches and culvert modifications.

Notes:

- This project is to be funded by Florida Department of Transportation Local Agency Program. FPN # 435301-1



CR 2006 Resurfacing from Dead Lake Park to CR 305
Project # 443401

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
FDOT - Design	100,000	10,000	90,000			
FDOT - Construction & CEI	2,576,555				2,576,555	
Constitutional Gas Tax	20,000	3,000	17,000			
Total Revenues	2,696,555	13,000	107,000	-	2,576,555	-
Expenditures						
Design	100,000	10,000	90,000			
Construction & CEI	2,576,555				2,576,555	
Engineering Staff Time	20,000	3,000	17,000			
Total Expenditures	2,696,555	13,000	107,000	-	2,576,555	-
Operating Impact: No additional operating impact at this time, as project is currently in design phase.						
Description: This project consists of the design services for the resurfacing of CR 2006 from CR 305 to the Dead Lake Park boat ramp, a distance of approximately 3.8 miles. Design objectives include widening of lanes, shoulders, guardrail, milling and resurfacing, full depth base and pavement reconstruction in some areas, rumble strips, aprons, paving to the back of the return, signing & pavement markings. Drainage improvements include swale modifications, re-grading of ditches, and culvert modifications. Coordination with utility companies is required.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

**Fiscal Year 2016/2017 Capital Project
CR 2009 from Lake Disston to CR 305**

Total Project Cost: \$1,590,000

Project # 402402

Program: Transportation

Project Description:

- This project involves widening and resurfacing of CR 2009 Lake Disston from CR 305 to the end of the roadway. This part is a total of 2.091 miles of resurfacing . Project includes signing & pavement markings, shoulders, widening of lanes, resurfacing and drainage improvements.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Outreach Program Grant. FDOT #435302-1



**CR2009 Resurfacing from Lake Disston to CR305
 Project #402402**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
FDOT JPA Grant	1,570,000	73,860	856,140	640,000			
Constitutional Gas Tax	20,000	21	17,979	2,000			
Total Revenues	1,590,000	73,881	874,119	642,000			
Expenditures							
Design	100,000	73,860	26,140				
Construction	1,430,000		800,000	630,000			
CEI	40,000		30,000	10,000			
Engineering Staff Time	20,000	21	17,979	2,000			
Total Expenditures	1,590,000	73,881	874,119	642,000			
Operating Impact: Impact will be minimal through improvement of existing conditions.							
Description: The section to be widened and resurfaced is located from CR2009 from Lake Diston to CR305. This is a portion of the overall plan to upgrade the safety of county roads. This is a total of 2.091 miles of resurfacing. FDOT # 435302-1.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

**Fiscal Year 2016/2017 Capital Project
CR 205 from SR 100 CR 13 Resurfacing**

Total Project Cost: \$1,610,000

Project # 441590

Program: Transportation

Project Description:

- This project is for the design and construction of the resurfacing of CR 13 from CR 205 to US 1, totaling 3.788 lane miles. The project is to include paving, signing & pavement markings, and paved shoulders, and drainage improvements.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Road Assistance Program Grant. FDOT 433614-1.



**CR 205 Resurfacing from SR 100 to CR 13
Project #441590**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Cost	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
FDOT SCRAP Grant	1,570,000	129,720	69,115	1,371,165			
Constitutional Gas Tax	40,000	41	3,243	36,716			
Total Revenues	1,610,000	129,761	72,358	1,407,881	-	-	-
Expenditures							
Design	250,000	129,720	69,115	51,165			
Construction/CEI	1,320,000			1,320,000			
Engineering Staff Time	39,942	41	3,243	36,658			
Road & Bridge Staff Time	58			58			
Total Expenditures	1,610,000	129,761	72,358	1,407,881	-	-	-
Operating Impact: No additional operating impact at this time, as project is currently in design phase.							
Description: This project is the resurfacing of CR 205 from CR 13 to SR 100, totaling 3.788 lane miles.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

**Fiscal Year 2016/2017 Capital Project
Design of CR 304 Resurfacing from CR 305 to US 1**

Total Project Cost: \$270,000

Project # 439404

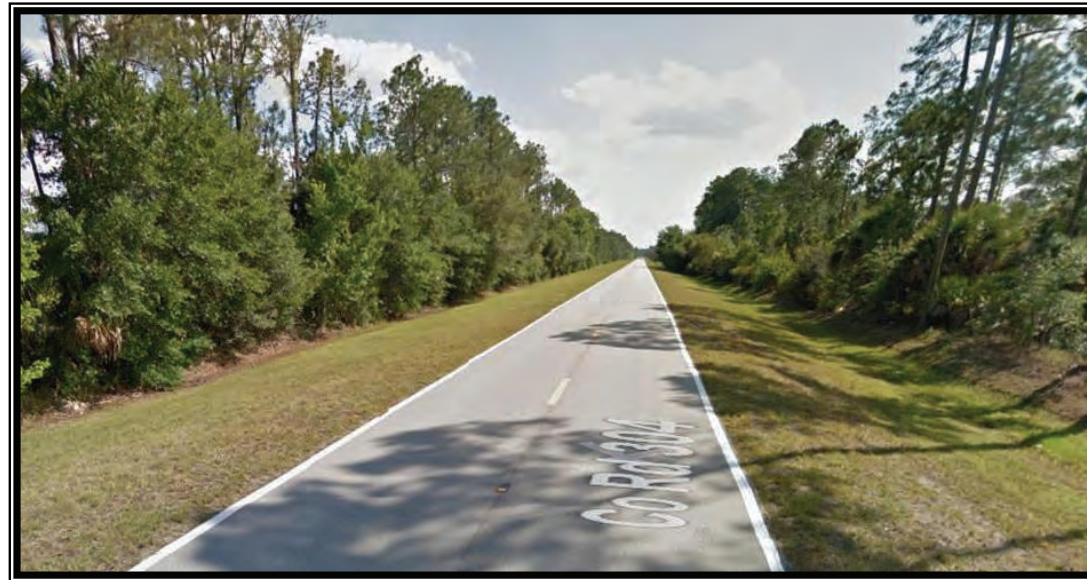
Program: Transportation

Project Description:

- This project consists of design for the widening of CR 304 from CR305 to US 1 travel lanes within Flagler County right-of-way, a distance of approximately 10.394 miles. The project is to include paving, signing & pavement markings, and paved shoulders, and drainage improvements.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Road Assistance Program Grant. FPN 435300-1



**CR 304 Resurfacing from CR 305 to US 1
Project # 439404**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source							
SCOP/SCRAP							
FDOT Grant-Design	250,000	30,000	220,000				
Constitutional Gas Tax	20,000	416	19,584				
Total Revenues	270,000	30,416	239,584	-	-	-	-
Expenditures							
Design	250,000	30,000	220,000				
Staff Time Design - Engineering	20,000	416	19,584				
Construction/CEI							
Total Expenditures	270,000	30,416	239,584	-	-	-	-
Operating Impact: There will be no operating impact as this project is currently in design phase.							
Description: This project consists of design for the widening of CR 304 from CR305 to US 1 travel lanes within Flagler County right-of-way, a distance of approximately 10.394 miles. The project is to include paving, signing & pavement markings, and paved shoulders. Drainage improvements may include swale modifications, re-grading of ditches and culverts. FPN 435300-1							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

**Fiscal Year 2016/2017 Capital Project
CR305 Resurfacing from Bridge #734086 to SR 100**

Total Project Cost: \$2,382,684

Project # 402591

Program: Transportation

Project Description:

This project is design and construction for the resurfacing of CR305 from Bridge #734086 to SR100, totaling 4.64 lane miles.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Outreach Program Grant. FDOT 424351-2.



**CR305 Resurfacing from Bridge #734084 to SR 100
Project #402591**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
FDOT	2,342,684		100,000	2,242,684			
Constitutional Gas Tax	40,000	2,968	17,032	20,000			
Total Revenues	2,382,684	2,968	117,032	2,262,684	-	-	-
Expenditures							
Design	200,000		100,000	100,000			
Construction/ CEI	2,142,684			2,142,684			
Engineering Staff Time	40,000	2,968	17,032	20,000			
Total Expenditures	2,382,684	2,968	117,032	2,262,684	-	-	-
Operating Impact: There will be no ongoing operating impact as this project is currently in design phase.							
Description: This project is the resurfacing of CR 305 from Bridge No. 734084 to SR100, totaling 6.1 lane miles.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

**Fiscal Year 2016/2017 Capital Project
CR305 Widening & Resurfacing from South of Bridge #734084 to Bridge #734086**

Total Project Cost: \$2,324,947

Project # 402590

Program: Transportation

Project Description:

Widening of the roadway and replacing the bridges on County Road 305 has been a priority of the county for several years. The roadway is the major north/south connection in western Flagler County. It connects S.R. 100 on the north to U.S. 17 to the south in Seville in Volusia County. The majority of the roadway is only 18 feet wide and regularly traveled by truck traffic and school buses. The lack of shoulders, severe drop offs, narrow lane width and potential for bus versus truck accidents are all major concerns that need to be addressed with roadway improvement. This project would widen and resurface another 2.67 miles South of Bridge of Bridge 734008 to Bridge 734006 with associated drainage improvements.

Notes:

- Funding for this project comes from FDOT's Small County Outreach program (SCOP). FDOT #424351-1



**CR 305 Widening & Resurfacing from South of Bridge #734086 to Bridge #734084
Project #402590**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

Funding Source	Total Project Costs	Actuals through FY					
		2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FDOT SCOP Grant 424351-1	2,284,947		322,743	1,962,204			
Constitutional Gas Tax	40,000	1,013	16,897	22,090			
Total Revenues	2,324,947	1,013	339,640	1,984,294	-	-	-
Expenditures							
Design	342,743		322,743	20,000			
Construction & CEI	1,942,204			1,942,204			
Engineering Staff Time	40,000	1,013	16,897	22,090			
Total Expenditures	2,324,947	1,013	339,640	1,984,294	-	-	-
Operating Impact: Impact will be minimal through improvement of existing conditions.							
Description: This project is the design and construction of the CR305 widening and resurfacing. The section to be widened and resurfaced is located from bridge #734086 to bridge #734084. This section is a portion of the overall plan to upgrade the safety of CR 305. Currently this section of the roadway is 19 feet wide. When complete, the roadway will consist of two lanes 12 foot wide lanes with shoulders. This project is a total of 2.67 miles of resurfacing. FDOT # 424351-1.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Durrance Ln from Shedd Ln to Flagler County Line Resurfacing

Total Project Cost: \$365,000

Project #TBD

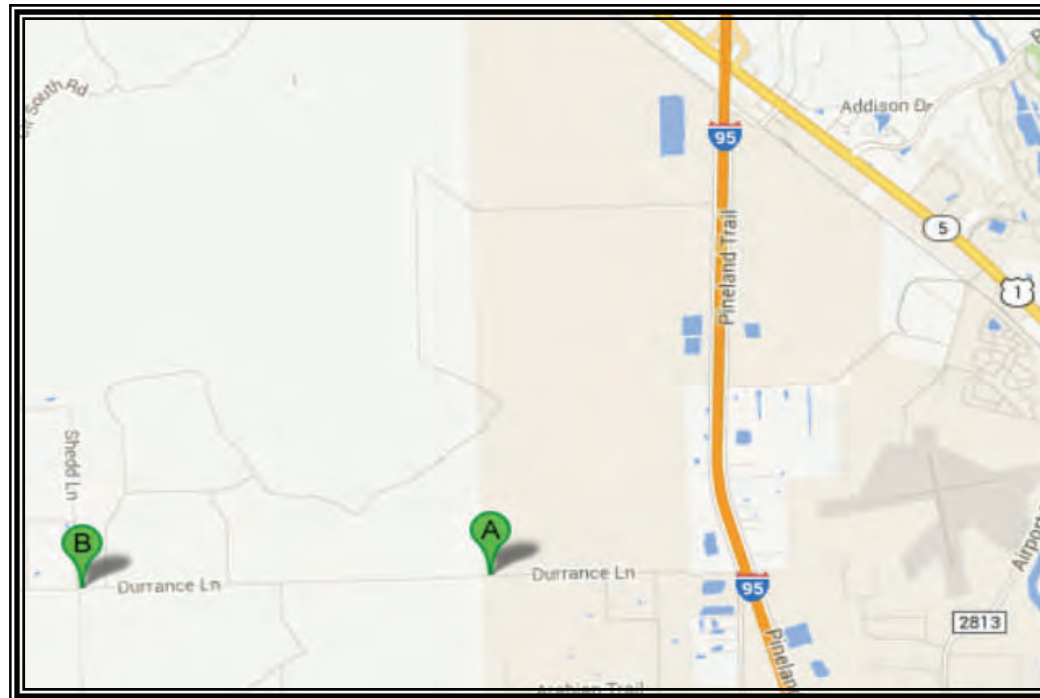
Program: Transportation

Project Description:

- Paving of Durrance Lane from Flagler County Line to Shedd Lane. Approximately 2.5 miles.
- This project includes the design of full depth-base and pavement. Other improvements include widening of travel lanes, paved shoulders, signing and pavement markings and drainage improvements.

Notes:

- This project is to be funded by Florida Department of Transportation FPN #436080-1



**Durrance Lane from Shedd Lane to Flagler County Line
 Project # TBD**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
Constitutional Gas Tax	365,000	365,000				
Total Revenues	365,000	365,000				
Expenditures						
Design	350,000	350,000				
Construction/CEI						
Engineering Staff Time	15,000	15,000				
Total Expenditures	365,000	365,000				
Operating Impact: No operating impact at this time.						
Description: Paving of Durrance Lane from Shedd Lane to Flagler County Line (2.5 miles).						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

**Fiscal Year 2016/2017 Capital Project
Mahogany Boulevard Resurfacing from Water Oak Rd to CR 305**

Total Project Cost: \$2,070,000

Project # 489590

Program: Transportation

Project Description:

- This project consists of design and construction for the Resurfacing of Mahogany Boulevard from Water Oak Rd to CR 305 travel lanes within Flagler County right-of-way, a distance of approximately 3.3 miles. Design will include resurfacing, widening of travel lanes to 12-ft in width, paved shoulders, signing & pavement markings, and drainage ditches, culverts and inlets as needed.

Notes:

This project is to be funded by a Florida Department of Transportation Small County Road Assistance Program Grant. FPN 435300-1.



**Mahogany Boulevard Resurfacing from Water Oak Rd to CR 305
Project # 489590**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source							
FDOT SCOP Grant-Design	100,000	20,000	80,000				
FDOT SCOP Grant	1,950,000				1,950,000		
Constitutional Gas Tax	20,000	3,000	17,000				
Total Revenues	2,070,000	23,000	97,000		1,950,000		
Expenditures							
Design	100,000	20,000	80,000				
Construction/CEI	1,950,000				1,950,000		
Engineering Staff Time-Design	20,000	3,000	17,000				
Total Expenditures	2,070,000	23,000	97,000		1,950,000		
Operating Impact: There will be no operating impact as this project is currently in design phase.							
Description: This project consists of design and construction for the Resurfacing of Mahogany Boulevard from Water Oak Rd to CR 305 travel lanes within Flagler County right-of-way, a distance of approximately 3.3 miles. The project is to include paving, signing & pavement markings, and paved shoulders. Drainage improvements may include swale modifications, re-grading of ditches and culverts. FPN 435300-1							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Old Dixie Highway from US 1 to I-95

Total Project Cost: \$1,590,000

Project # 580590

Program: Transportation

Project Description:

- This project consists of design and construction for the resurfacing of the Old Dixie Highway from US 1 to I-95. A distance of approximately 2.7 miles. The project is to include pavement resurfacing, signing & pavement markings, shoulders, and drainage improvements.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Outreach Program Grant. FPN 433729-1



**Old Dixie Highway From US 1 to I-95
Project #580590**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source							
FDOT SCOP Grant-Design	250,000	100,000	150,000				
FDOT SCOP Grant	1,320,000		1,320,000				
Constitutional Gas Tax	20,000	5,000	15,000				
Total Revenues	1,590,000	105,000	1,485,000	-	-	-	-
Expenditures							
Design	250,000	100,000	150,000				
Engineering Staff Time-Design	20,000	5,000	15,000				
Construction/CEI	1,320,000		1,320,000				
Total Expenditures	1,590,000	105,000	1,485,000	-	-	-	-
Operating Impact: No additional operating impact at this time, as project is currently in design phase.							
Description: This project consists of design and construction for the widening of the Old Dixie Highway travel lanes within Flagler County right-of-way, a distance of approximately 2.7 miles. The project is to include paving, signing & pavement markings, and paved shoulders. Drainage improvements may include swale modifications, re-grading of ditches and culverts. FPN 433729-1							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Old Haw Creek Rd from CR304 to SR100 Resurfacing

Total Project Cost: \$365,000

Project #TBD

Program: Transportation

Project Description:

- Project to include design, permitting and construction of paved roadways and stormwater improvements where necessary. Approximately 1.5 miles of the existing road is asphalt in need of resurfacing. The remaining 3.4 miles is made up of shell base and dirt.

Notes:

- This project is to be funded by Florida Department of Transportation. FPN #437209-1



Old Haw Creek Road from CR 304 to SR 100
Project # TBD

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
Constitutional Gas Tax	365,000	365,000				
Total Revenues	365,000	365,000				
Expenditures						
Design	350,000	350,000				
Construction/CEI						
Engineering Staff Time	15,000	15,000				
Total Expenditures	365,000	365,000				
Operating Impact: No operating impact at this time.						
Description: Consists of paving of an unpaved roadway with associated stormwater improvements approximately 4.8 miles. FDOT 437209-1						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project Old Kings Rd Culvert Replacement

Total Project Cost: \$1,315,000

Project #TBD

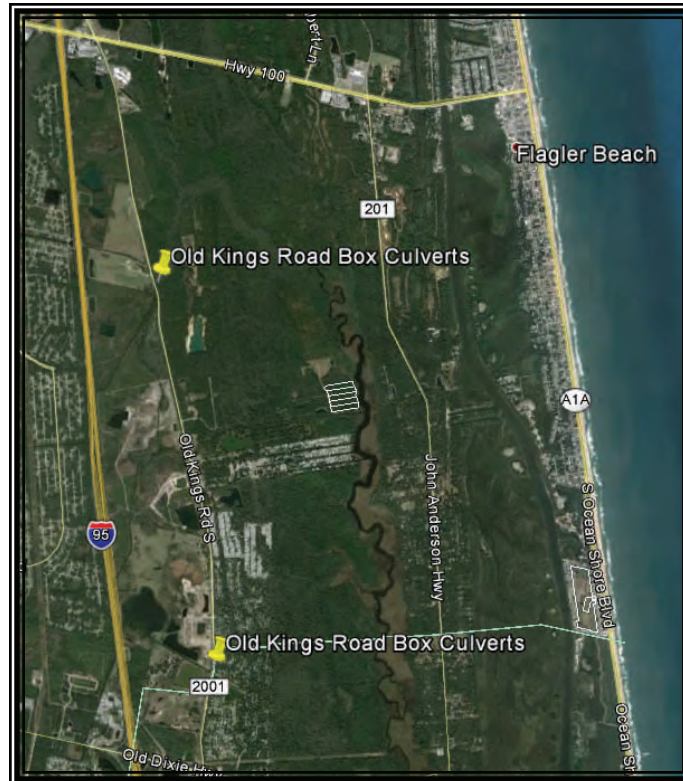
Program: Transportation

Project Description:

- Replacement of three (3) Box Culverts on Old Kings Road South, located between State Road 100 East and Volusia County Line. These box culverts are in need of replacement based on the FDOT Bridge Inspection Reports.

Notes:

- This project is to be funded by Florida Department of Transportation. FPN #437207-1



**Old Kings Road Box Culverts
Project # TBD**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
Constitutional Gas Tax	1,315,000	245,000			1,070,000	
Total Revenues	1,315,000	245,000			1,070,000	
Expenditures						
Design	235,000	235,000				
Construction/CEI	1,050,000				1,050,000	
Engineering Staff Time	30,000	10,000			20,000	
Total Expenditures	1,315,000	245,000			1,070,000	
Operating Impact: No operating impact at this time.						
Description: Replacement of three (3) Box Culverts on Old Kings Road South SR 100. FDOT 437201-1						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						



APPROVED BUDGET FY 2016-2017

**Old Kings Road Extension from Forest Grove to Old Kings Road
Project # 510068**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
FDOT CIGP 415962-1-38-1	1,350,000	1,207,141	142,859				
FDOT CIGP 415962-1-58/6	6,289,496	360,176	5,095,427	833,893			
Palm Coast Impact Fee	50,000	744	17,956	31,300			
Total Revenues	7,689,496	1,568,061	5,256,242	865,193			
Expenditures							
Design	1,350,000	1,207,141	142,859				
Staff Time	50,000	544	35,000	14,456			
CEI	571,772	66,876	504,896				
Construction	5,717,724	293,300	4,573,687	850,737			
Total Expenditures	7,689,496	1,567,861	5,256,442	865,193			
Operating Impact: This project will have no ongoing operational impacts.							
Description: The project is a 1.43 mile phased roadway extension that will provide for an interim two-lane divided urban arterial within a four lane divided urban right-of-way. The project is a new facility project to connect two (2) existing roads to serve as a major I-95 parallel facility and regional arterial.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

**Fiscal Year 2016/2017 Capital Project
Resurfacing - Old Kings Road South from SR100 to Flagler/Volusia County Line**

Total Project Cost: \$1,640,000

Project # 510560

Program: Transportation

Project Description:

This project is the resurfacing of Old Kings Road from State Road 100 to the Flagler / Volusia County Line. The project is to include pavement resurfacing, signing & pavement markings, shoulders, and drainage improvements.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Road Assistance Program Grant. FDOT #428445-1.



**Resurfacing - Old Kings Road South from SR100 to Flagler/Volusia County Line
Project #510560**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Cost	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
FDOT (SCRAP)	1,600,000	158,475	851,525	590,000			
Constitutional Gas Tax	40,000	21	14,979	25,000			
Total Revenues	1,640,000	158,496	866,504	615,000			
Expenditures							
Design	180,000	158,475	21,525				
Construction	1,380,000		800,000	580,000			
CEI (staff time)	40,000		30,000	10,000			
Road & Bridge Staff Time	20,000			20,000			
Engineering Staff time	20,000	21	14,979	5,000			
Total Expenditures	1,640,000	158,496	866,504	615,000			
Operating Impact: There will be no ongoing operating impact as this project is currently in design phase.							
Description: This project is the resurfacing of Old Kings Road from the intersection at SR100 to 2,000 feet from the intersection of Old Dixie							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project SR A1A Landscaping—Island Estates to St. John’s County Line

Total Project Cost: \$740,000

Project # 401713

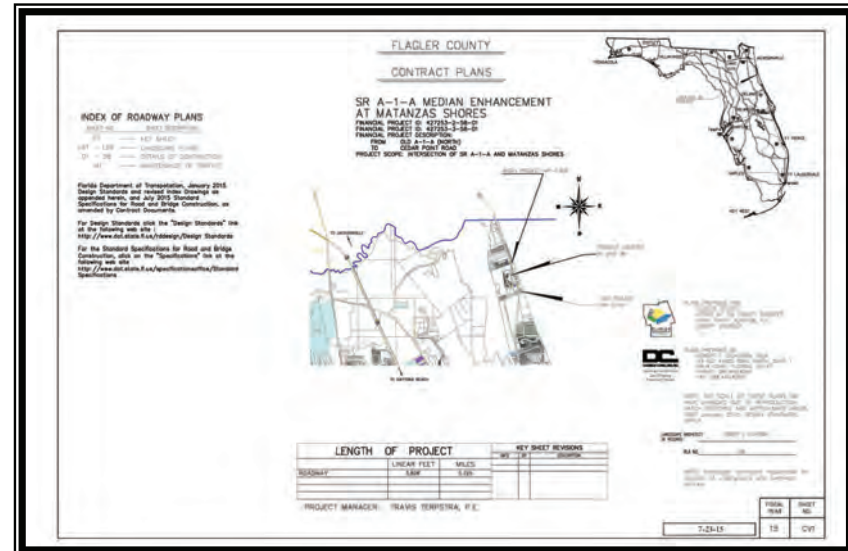
Program: Transportation

Project Description:

- This project is the landscaping of grassy median areas located along the 8.163 miles of SR A1A. These grassy medians begin at the entrance to Island Estates and end at the St. Johns County line. This project is currently in the design phase.

Notes:

- This project is only in the design and permitting phase. Project budget funded by Gas Tax in Fund 112 and Florida Department of Transportation Joint Participation Agreement. FDOT #427253.



**SR A1A Landscaping - Matanzas Shores Medians
(to St. John's County Line Phase I & II)
Project #401713**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Cost	Actuals		FY 2017	FY2018	FY2019	FY 2020
		through FY 2015	Estimated FY 2016				
Funding Source							
FDOT /JPA	685,000			685,000			
Constitutional Gas Tax	55,000	21,420	13,500	20,080			
Total Revenues	740,000	21,420	13,500	705,080	-	-	-
Expenditures							
Design	15,000	11,500	3,500	-			
Landscaping	685,000			685,000			
Staff time	40,000	9,920	10,000	20,080			
Total Expenditures	740,000	21,420	13,500	705,080	-	-	-
Operating Impact: There will be no ongoing operating impact due to the fact that the Matanzas Shores property owners association will maintain the medians.							
Description: This project is the landscaping of grassy median areas located along the 8.163 miles of SR A1A. These grassy medians begin at the entrance to Island Estates and end at the St. Johns County line.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Westside Stormwater Master Plan

Total Annual Project Cost: \$520,000

Project #599081

Program: Drainage

Project Description:

This project is to provide design and permitting seed to begin to work on longstanding drainage problems in Flagler County. The project is expected to be ongoing over several years. It is hoped that as solutions are developed for individual areas, grant funding can be secured for implementation. Specifically, Florida Department of Transportation, St. John's Water Management District, and Federal funding will be looked at in addition to local contributions.

Notes:

- These projects will vary significantly in size and scope.



**Westside Stormwater Master Plan
Project #599081**

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	Actuals through FY2015	Estimated FY2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
Constitutional Gas Tax	520,000		80,000	430,000			
Total Revenues	520,000		80,000	430,000			
Expenditures							
Professional Services	500,000		80,000	420,000			
Staff Time - Engineering	20,000		10,000	10,000			
Total Expenditures	520,000		90,000	430,000			
Operating Impact: No immediate operating impact. Ongoing operating costs could be incurred at some point in the future as projects are actually constructed.							
Description: The current stormwater system handles a great deal of stormwater runoff. The runoff areas consist of portions of the City of Bunnell and Palm Coast east, unincorporated Flagler County east of US1, as well as large swaths of agricultural land and rural areas west of US1. The system that is relied upon is not engineered and has been altered in a make-shift manner over many years. It also is believed to currently be undersized and lacking capacity for anticipated future growth. All of this is somewhat speculative as data and analysis is limited. This project would build upon any data that exists; develop a drainage basin and system patterns; identify system shortfalls and conceptualize improvement projects to help the system. If the focus has to be limited due to fiscal constraints, the project scope would be further refined to only the areas west of US1 between SR100 and CR304/305.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Household Hazardous Waste Site Improvements

Total Project Cost: \$245,500

Project # 660337

Program: Solid Waste/Recycling

Project Description:

The design, permitting and construction efforts for this project are to result in site improvements to the existing Household Hazardous Waste Collection Center located on Old Kings Road South. These improvements include storm water, driveways, removal of two metal structures, installation of a storage structure, replacement of a large metal conex locker, fencing and other site improvements.

Notes:

- Due to age and condition the existing metal storage locker is in need of replacement
- Due to the large quantities of household hazardous waste received by the public, and the need to separate certain items additional storage is needed.



Household Hazardous Waste Site Improvements Project # 660337

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
Landfill Reserves	245,500		245,500			
Total Revenues	245,500		245,500			
Expenditures						
Permits & Fees	35,750		35,750			
Contracted Services	72,500		72,500			
Materials	137,250		137,250			
Total Expenditures	245,500		245,500			
Operating Impact: No new operating impacts as this facility will be maintained by existing staff.						
Description: The design, permitting and construction efforts for this project are to result in site improvements to the existing Household Hazardous Waste Collection Center located on Old Kings Road South. These improvements include storm water, driveways, removal of two metal structures, installation of a storage structure, replacement of a large metal conex locker, fencing and other site improvements.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

Fiscal Year 2016/2017 Capital Project R/C Park Development

Total Project Cost: \$199,145

Project # 660001

Program: Parks/Tourism

Project Description:

The design, permitting and construction efforts for this project are to result in the development of a radio controlled park development at the former Landfill C & D Site. Development includes a 30' x 600' paved runway, two 15' x 600' fabric runways, a dirt course for trucks and cars, two helicopter pads, shell and grass parking areas, a small footbridge, a 20' x 120' shade structure, a 20' x 20' restroom facility and a 20' x 20' office/meeting room.

Notes:

- Potential for hosting larger scaled events by creating a destination R/C Park.
- Relocation to the C & D Site will open up the former Class 1 landfill site for other recreational activities.
- Continue to partner a relationship with Radio Aero Modelers (RAMS) Club to provide maintenance and upkeep of the site as well as providing some capital assistance for improvements.



**R/C Park Development
Project # 660001**

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source							
Landfill Reserves	199,145		199,145				
Total Revenues	199,145		199,145				
Expenditures							
Design & Permitting	12,400		12,400				
Contracted Services	111,100		111,100				
Materials	75,645		75,645				
Total Expenditures	199,145		199,145				
Operating Impact: This facility will be maintained by existing staff with the assistance of our strong volunteer group the Radio Aero Modelers (RAMS). Creation of this space will allow for expanded use by the public for various events and the ability to host larger events adding to tourism within Flagler County.							
Description: The design, permitting and construction efforts for this project are to result in the development of a radio controlled park development at the former Landfill C & D Site. Development includes a 30' x 600' paved runway, two 15' x 600' fabric runways, a dirt course for trucks and cars, two helicopter pads, shell and grass parking areas, a small footbridge, a 20' x 120' shade structure, a 20' x 20' restroom facility and a 20' x 20' office/meeting room.							
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.							

Fiscal Year 2016/2017 Capital Project Flagler County Shore Protection Project

Total Project Cost: \$1,020,585

Project # 090566

Program: Parks/ Tourism

Project Description:

- Flagler County, as the local sponsor, In partnership with the U.S. Army Corps of Engineers, FDEP, FDOT and Flagler Beach completed and facilitated the approval of a Hurricane and Storm Damage Reduction Project Final Integrated Feasibility Study and Environmental Assessment. This study identified the “recommended plan” consisting of a 10 - foot dune extension including a 10 - foot sacrificial beam along approximately 2.6 miles of coast line between South 7th Street to South 28th Street in Flagler Beach. The upcoming phase will enable the project to proceed with design and permitting.

Notes:

- This project is to be funded by Florida Department of Transportation Joint Participation Agreement. FM# 429573-1-38-01



**Flagler County Shore Protection Project
Project # 090566**

Project Manager: Faith Alkhatib, P.E. Public Works Director/ County Engineer

	Total Project Cost	Actuals through FY 2015	Estimated FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source							
TDC	1,020,585	585	10,000	1,010,000			
Total Revenues	1,020,585	585	10,000	1,010,000	-	-	-
Expenditures							
Design/Permit	1,000,000			1,000,000			
Staff Time	20,585	585	10,000	10,000			
Total Expenditures	1,020,585	585	10,000	1,010,000	-	-	-
Operating Impact: There will be no operating impact as this project is currently in design phase.							
Description: Flagler County is the local project sponsor and has a partnership with the Florida Department of Environmental Protection, the U.S. Army Corps of Engineers, Florida Department of Transportation, and the City of Flagler Beach. The coastline and coastal dune system provides protection for State Road A1A, a designated National Scenic Byway and hurricane evacuation route, and provides nesting sites for several species of sea turtles.							
Strategic Plan: Goal C.1 Intact functioning natural systems that contribute to the highest possible quality of life for Flagler residents. Goal D.1 Protect and preserve natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.							

Fiscal Year 2016/2017 Capital Project 911 Selective Router

Total Project Cost: 150,000

Project #TBD

Program: 911

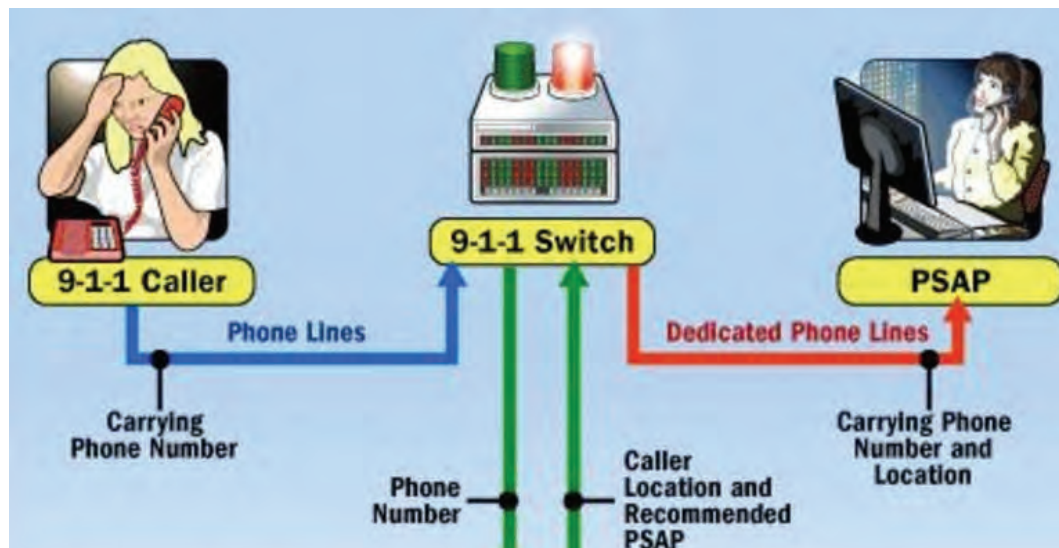
Project Description:

Selective routing is a fundamental feature of an E9-1-1 network. Selective Routing is the ability to select the appropriate destination for a 9-1-1 call based on the location. It allows the 911 network to deliver calls based on service areas of the public safety agency instead of being based on the telephone carrier 911 switch.

In case of equipment failure, high call volume, evacuation, or any other system failure calls can be routed to the back-up dispatch center directly or outside of Flagler County. This is deemed an expense fundable under Florida Statute § 365.172 (9) (b)

Notes:

- Flagler County currently pays AT&T for selective routing and 911 database management. Having a selective router on premise will alleviate the monthly cost for those services and give Flagler County ownership of the data.
- In house selective routing is a well established business practice currently being done by many Florida counties including Putnam and St Johns.
- The equipment will be installed and maintained by the existing 911 service provider at no additional cost



E-911 Selective Routing Project
Project # TBD

Project Manager: Stephen R. Garten, Public Safety Emergency Manager

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	Future
Funding Source						
Emergency Comm E-911 Fund	150,000	150,000				
Total Revenues	150,000	150,000				
Expenditures						
Equipment	150,000	150,000				
Total Expenditures	150,000	150,000				
Operating Impact: There will be an annual savings of approximately \$35,000 per year. Once the capital costs to implement the project are completed the savings will be \$35,000 over a 5-year period. After the initial 5 year period it is expected to save approximately \$20,000 a year or \$100,000 over the next 5-year period.						
Description: This will be a new addition to our E-911 system that will give our Flagler County dispatch center control over where a call is routed. In case of equipment failure, high call volume, evacuation, or any other system, calls can be routed to the County's back up 911 center (PSAP) or outside of Flagler County because we will now control our own data. This addition will move us more in line with the same capability all of our surrounding Counties and will ultimately save us some funding.						
Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.						

DETAIL OF CAPITAL OUTLAY

Department		Amount
	GENERAL FUND	
Innovation Technology		\$ 431,200
Computer Replacement	100,000	
Office and Exchange Upgrade-County	132,000	
Office and Exchange Upgrade-Sheriff	132,000	
Sheriff's Office Security	15,000	
Video Streaming Device	27,500	
Transit Van	24,700	
Fleet Management		\$ 38,000
Truck Lift/Jacks	38,000	
Facilities Management		\$ 190,000
1/2 Ton pickup extended cab 4x4 (Ref 979)	26,000	
3/4 Ton pickup utility body 4x2 (392)	29,000	
12 YD Dump Truck (Ref 660)	95,000	
1 Ton Utility 4x2 Truck	35,000	
Cement/Mortar Mixer	5,000	
Recreation Facilities		\$ 82,500
2004 Chevy 1/2 Ton (Ref 799)	24,000	
2006 Ford 3/4 Ton (Ref 944)	24,000	
2009 48in Mower (Ref 1057)	8,500	
2009 48in Mower (Ref 1022)	8,500	
2001 16ft Enclosed Trailer (Ref 651)	5,500	
2009 Utility Cart (Ref 1020)	12,000	
Agriculture Agent		\$ 25,000
3/4 Ton pickup 4x4 (Ref 766)	25,000	
Senior Services		\$ 20,000
Mid Sized Car (Ref 843)	20,000	

Flagler County Board of County Commissioners
FY 2016-2017

Fire/Rescue		\$ 1,044,256
Medium Duty Ambulance (Ref 1034)	215,000	
Medium Duty Ambulance (Ref 1088)	215,000	
Rescue/Ambulance	212,628	
Rescue/Ambulance	212,628	
Attack Truck 1 Ton 4x4 w/pump (Ref 928)	130,000	
Jaws Of Life	24,000	
Staff Vehicle	35,000	
EMS C Grant		\$ 9,000
EMS Equipment	9,000	
Section 5310 & Shirley Conroy Grant		\$ 422,756
4 Buses @ \$80,689/ea (Ref FCT-86,87,88,91)	322,756	
Routing Software	100,000	
Total General Fund		\$ 2,262,712
Courthouse Facilities (Fund 108)		\$ 247,000
Repl 500KW Generator w/750 W	175,000	
Jury Assembly Modernization	40,000	
Electronic Docket Display System Upgrade	32,000	
CGT-Road & Bridge (Fund 112)		\$ 500,000
Dump Truck - 18 Yard (Ref 815)	130,000	
4WD Utility Tractor (Ref 704)	95,000	
4WD Utility Tractor (Ref 822)	95,000	
Asset Management Software	180,000	
Park Impact Fee Zone 4 (Fund 135)		\$ 25,000
Bull Creek Playground Equipment	25,000	

Flagler County Board of County Commissioners
FY 2016-2017

Building Department (181)		\$	46,000
1/2 Ton pickup (Ref 959)	23,000		
1/2 Ton pickup (Ref 961)	23,000		
Court Innovations Fund (Fund 194)		\$	18,000
State Attorney			
Dell Server	18,000		
Court Innovations Fund (Fund 194)		\$	14,784
Public Defender			
(6) Microsoft Surface Pro 4 @ \$1,639 ea	9,834		
(3) Scanners @ \$1,650 ea	4,950		
Court Innovations Fund (Fund 194)		\$	20,000
Court Services			
(2) Laptop Repl & Network Switches	20,000		
Emergency Communications Fund (Fund 302)	150,000	\$	150,000
E-911			
Airport Fund (Fund 401)		\$	45,500
Bush Hog Mower 15 ft Batwing (Ref 997)	16,000		
ICOM VHF Air Band Transceiver (3)	4,500		
Gator Unit (2)	25,000		
Flagler County Utilities (Fund 404)			
Beverly Beach		\$	35,500
Touch Read Meters (water)	8,500		
Membrane Filters (water)	10,000		
10 Grinder Pumps @\$1,100 each (wstewtr)	11,000		
Reversible Pump-Main Lift Station (wstewtr)	6,000		
TOTAL CAPITAL OUTLAY ALL FUNDS		\$	3,364,496

CAPITAL EQUIPMENT REPLACEMENT PROGRAM

The purpose of this program is to establish a capital equipment plan for the replacement of County vehicles and equipment. The objective is to standardize the capital equipment replacement process in order to create a managed system of purchasing and funding capital equipment, thereby allowing the County to accurately plan and budget for future departmental capital equipment requirements. The listing is broken down by funding source and two categories: major equipment purchases with a value of \$50,000 or greater and minor equipment purchases under \$50,000.

The Capital Equipment Program provides for replacement intervals on an annual basis to reduce capital, operating and maintenance costs in order to maximize the safety and efficiency of the fleet.

The objective of the program is to control the overall cost of operating and maintaining the County fleet of vehicles and equipment; to maintain vehicles and equipment in a manner that extends their useful life; to control the growth in size of the fleet; to standardize the composition of the fleet and equipment; and to accurately budget for maintenance and replacement costs.

This program consists of three plans: short term, mid-term and long range. The short-term plan which consists of the approved purchases in the current budget year and the proposed capital equipment purchases for the upcoming budget year. The mid-term, five-year plan, that rotates through each budget year and seeks to forecast upcoming short-term expenditures. The long-term, master plan, at a minimum, lists every piece of capital equipment by department, the purchase date, purchase price, the current status, and the estimated useful life and replacement cost.

The targeted replacement cycles, in terms of years and miles for the current capital equipment, are as follows:

Description with Age/Miles:

- ❖ *Automobiles - Sedan 10 years/100,000 miles*
- ❖ *Vans - Cargo 10 years/120,000 miles, Vans – Passenger 10 years/100,000 miles*
- ❖ *Light Duty Trucks - Sports Utility, Pickup and 4x4 - 10 years/100,000 miles, Medium & Heavy Duty Trucks - 15 years/150,000 miles*
- ❖ *Ambulances – 8 years/100,000 miles*
- ❖ *Buses – 15 years/150,000 miles*
- ❖ *Replacement of Fixed, Add-on Equipment - 10 years, Miscellaneous Equipment - By condition*

CAPITAL EQUIPMENT REPLACEMENT PROGRAM

GENERAL PROCEDURES

- A. Fleet Management office will conduct an annual utilization study of the existing capital equipment. The study will identify vehicles and equipment that meet the minimum replacement criteria.
- B. Based on this study, Fleet Management will initiate the capital equipment request cycle each fiscal year in March. Fleet Management will recommend specific vehicles and equipment for replacement based on factors identified below.
- C. Fleet Management will review recommended capital equipment replacements with Department Heads and will submit a final recommendation to the County Administrator and Financial Services Office for further analysis.

VEHICLE AND EQUIPMENT REPLACEMENT CRITERIA

The criteria that will be used to determine specific annual replacements each fiscal year as part of the budget process is as follows:

- A. Type of equipment: New technology and manpower savings are all considerations for this criteria. Safer equipment may also fall into this category.
- B. Mission/service: New or additional equipment may be needed for new county services/tasks. Also, mission essential vehicles may be given a higher priority.
- C. Maintenance costs: Excessive breakdowns, repairs or proprietary parts may make it no longer feasible (financially or operationally) to retain a certain piece, type or brand of equipment.
- D. Useful life: Safety is a primary concern. Older vehicles present significant challenges to keep operational and acquire parts and may present unique safety issues once past their useful life.
- E. Use of equipment: Under-utilized equipment will be recommended for reassignment, sale or declared surplus/salvage. Heavily used equipment will also be given a higher priority for replacement; i.e., daily use is often more important than monthly, seasonal or sporadic use.
- F. Odometer miles or hours of use: High miles/hours create excessive wear and tear on major system components. Wear and tear of county equipment is a key measure.
- G. Miscellaneous criteria: Safety features, fuel economy and vehicle emission characteristics will be used as additional criteria.
- H. Availability of funds: Monies available each year may make modification of the proposed capital equipment list necessary, even if many of the other criteria are met.

Flagler County Board of County Commissioners
FY 2016-2017

MINOR CAPITAL EQUIPMENT PLAN

2017

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000766	2003	FORD MOTOR COMPANY	Ford F 250 3/4 Ton P/U	2003	18,015	13	25,000	2017	124,405	AG Center	Replace with 3/4 ton pickup 4x4
00000997	2007	BUSHOG	MOWER	2007	2,500	10	16,000	2017	837	Airport	Replace with 15ft mower
00000959	2006	GENERAL MOTORS	CHEVY PICKUP 1500 1/2 TON	2006	13,125	10	23,000	2017	142,550	Building	Replace with 1/2 ton pickup 4x4
00000961	2007	GENERAL MOTORS	GMC PICKUP 1/2 TON	2006	13,125	20	27,500	2017	60,453	Building	Replace with 1/2 ton pickup 4x4
00000979	2008	FORD MOTOR COMPANY	FORD F250 4X2 3/4 TON P/U	2007	20,166	10	26,000	2017	112,730	Facilities	Replace with 1/2 ton pickup extended cab 4x4
00000392	1999	GENERAL MOTORS	GMC SONOMA	1999	12,180	15	29,000	2017	119,645	Facilities	Replace with 3/4 ton pickup Utility Body 4x2
00000975	2007	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2007	22,435	10	35,000	2017	107,289	Fire Rescue	Replace with 3/4 ton pickup 4x4, lights, slide, topper
00000934	2006	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2006	20,998	6	34,000	2017	119,508	Flight Ops	Replace with 1/2 ton pickup Ext Cab w/ Topper 4x4
00000799	2004	GENERAL MOTORS	Chevy 1500 1/2 Ton P/U	2004	16,016	10	24,000	2017	164,727	Parks & Recreation	Replace with 1/2 ton pickup 4X4
00000944	2006	FORD MOTOR COMPANY	FORD F250 3/4 Ton P/U	2006	20,970	11	24,000	2017	118,217	Parks & Recreation	Replace with 1/2 ton pickup 4X4
00001057	2009	KUBOTA	48in MOWER	2009	6,505	8	8,500	2017	958	Parks & Recreation	Replace with 48in mower
00001022	2009	SCAG	48in TURF TIGER	2009	5,200	8	8,500	2017	890	Parks & Recreation	Replace with 48in mower
00000651	2001	HAULMARK	2AXLE ENCLOSED TRAILER	2001	3,775	15	5,500	2017		Parks & Recreation	Replace with 7x16 ft Enclosed Trailer/double axle
00001020	2009	BUSHOG	UTILITY CART	2009	10,052	10	12,000	2017	620	Parks & Recreation	Replace with utility vehicle with attachments
00000843	2004	CHRYSLER CORPORATION	DODGE STRATUS 2004	2004	13,524	14	20,000	2017	87,695	Senior Services	Replace with mid-size administration vehicle

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	318,000	Replacement Year	Current Meter Reading	Department	Comments
00000660	2001	STERLING	STERLING DUMP	2001	61,085	12	95,000	2017	168,068	Facilities	Replace with 12YD Dump Truck
00001034	2009	CHEVY C4500 - MEDTECH	RESCUE 11 - FLAGLER BEACH	2009	149,000	6		2017	207,903	Fire Rescue	Replace with Medium Duty Ambulance
00001088	2011	BRAUN	RESCUE 71 - ST JOHNS PARK	2010	171,500	6	215,000	2017	180,694	Fire Rescue	Replace with Medium Duty Ambulance
00000928	1999	FORD MOTOR COMPANY	ATTACK - SPARE	1999	35,760	20	130,000	2017	51,524	Fire Rescue	Replace with 1 ton 4X4 w/ pump
00000815	2005	STERLING	STERLING DUMP	2005	55,000	10	130,000	2017	246,529	Public Works	Replace w/ 18yd Dump truck
00000704	2001	NEW HOLLAND	TRACTOR	2001	27,617	15	95,000	2017	7,560	Public Works	Replace w/ 4WD Utility Tractor, Enclosed Cab
00000822	2004	NEW HOLLAND	TS115A TRACTOR	2005	25,000	10	95,000	2017	10,416	Public Works	Replace w/ 4WD Utility Tractor, Enclosed Cab
00FCT-88	2010	GENERAL MOTORS	CHEVY C4500 BUS	2010	65,880	8	80,689	2017	148,984	Transportation	Replace with 24ft 16 passenger Medium Duty Bus
00FCT-91	2011	GENERAL MOTORS	CHEVY C4500 BUS 23FT	2011	74,615	8	80,689	2017	134,557	Transportation	Replace with 24ft 16 passenger Medium Duty Bus
00FCT-87	2009	GENERAL MOTORS	CHEVY C4500 BUS	2009	74,949	8	80,689	2017	133,776	Transportation	Replace with 24ft 16 passenger Medium Duty Bus
00FCT-86	2009	GENERAL MOTORS	CHEVY C4500 BUS	2009	74,949	8	80,689	2017	131,912	Transportation	Replace with 24ft 16 passenger Medium Duty Bus

Flagler County Board of County Commissioners
FY 2016-2017

MINOR CAPITAL EQUIPMENT PLAN

2018

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000829	2004	GENERAL MOTORS	Chevy 2500 3/4 Ton P/U	2004	11,946	10	25,000	2018	138,000	Code Enforcement	Replace with 1/2 ton pickup 4x4
00000869	2005	GENERAL MOTORS	Chevy 1500 1/2 Ton P/U	2005	16,695	11	25,000	2018	93,612	Code Enforcement	replace with 1/2 ton pickup
00000935	2006	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2006	20,998	8	37,000	2018	84,870	Emergency Management	Replace with 1/2 ton pickup 4x4 w/ topper
609	2003	HAULMARK	2003 HAULMARK TRAILER	2003	7,000	15	8,000	2018		Emergency Management	Replace with 18ft enclosed trailer
00000802	2004	FORD MOTOR COMPANY	Ford F350 1 Ton P/U	2004	20,378	10	29,000	2018	139,740	Facilities	Replace with 3/4 ton pickup Utility Body 4x2
00000804	2004	FORD MOTOR COMPANY	Ford F 250 3/4 P/U	2004	18,881	10	29,000	2018	110,659	Facilities	Replace with 3/4 ton pickup Utility Body 4x2
00000989	2007	SCAG	48in TURF TIGER	2007	5,268	10	8,500	2018	5,853	Facilities	Replace with 48in mower
00000969	2006	SCAG	MOWER	2006	5,200	10	8,500	2018	1,034	Facilities	Replace with 48in mower
00000847	2004	ANDERSON	UTILITY TRAILER 8 X 20	2004	3,850	12	5,500	2018		Facilities	Replace with 7x16 ft Enclosed Trailer/double axle
00000805	2004	FORD MOTOR COMPANY	Ford F 250 3/4 Ton P/U	2004	18,881	11	33,000	2018	104,822	Facilities	Replace with 3/4 ton pickup Utility Body 4x4
00000797	2004	GENERAL MOTORS	Chevy 2500 3/4 Ton P/u	2004	16,179	9	33,000	2018	102,037	Facilities	Replace with 3/4 ton pickup Utility Body 4x4
00000994	2007	SCAG	48in TURF TIGER	2007	5,268	10	9,000	2018	1,404	Facilities	
00000990	2007	SCAG	48in TURF TIGER	2007	5,268	10	9,000	2018	1,201	Facilities	
00000985	2005	GATOR	GATOR TX	2006	7,200	10	10,800	2018	1,078	Facilities	
00000828	2004	BUSHOG	3710L 10' MOWER	2005	4,500	7	7,000	2018		Facilities	
00000932	2006	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2006	20,998	7	37,000	2018	100,441	Fire Rescue	Replace with 3/4 ton pickup 4x4, lights, slide, topper
00000974	2007	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2007	22,000	9	37,000	2018	96,097	Fire Rescue	Replace with 3/4 ton pickup 4x4, lights, slide, topper
00000795	2004	GENERAL MOTORS	Chevy 1500 1/2/ Ton P/U	2004	13,041	12	37,000	2018	88,127	Fire Rescue	Replace with 3/4 ton pickup 4x4, lights, slide, topper
00000769	2002	FORD MOTOR COMPANY	Ford F 250 3/4 Ton U/T Body	2002	17,500	10	35,000	2018	93,976	Fleet	
00000784	2003	HONDA	4 WHEELER	2003	5,811	10	388,300	2018	707	Flight Ops	Replace with 4-wheeler
00000893	2005	GENERAL MOTORS	Chevy 1500 1/2 Ton P/U	2005	16,347	10	26,500	2018	119,226	Growth Management	Replace with 1/2 ton pickup 4x2
00000762	2003	FORD MOTOR COMPANY	FORD EXPLORER XLT 4X4	2003	25,648	11	2018	2018	93,496	Land Management	Replace with 1/2 ton pickup 4x4 w/ tank & winch
00000628	2001	ALAMO	ALAMO 10' BATWING MOWER	2000	6,511	15	15,000	2018		Landfill	
00000920	2000	RAINBOW	PUMP PN9000	2005	12,500	10	25,000	2018		Landfill	
00000793	2004	GENERAL MOTORS	Chevy 1500 1/2 Ton P/U	2004	17,340	10	24,000	2018	100,817	Parks & Recreation	Replace with 1/2 ton pickup 4X4
00000720	2001	JOHN DEERE	JOHN DEERE MOWER	2001	15,463	12	40,000	2018	2,701	Parks & Recreation	Replace with 72" Finishing Mower
00000884	2004	JOHN DEERE	JOHN DEERE 1445 SER II	2004	16,691	13	40,000	2018	1,307	Parks & Recreation	
00001058	2009	KUBOTA	48in MOWER	2009	6,505	8	8,500	2018	617	Parks & Recreation	
00001023	2009	SCAG	48in TURF TIGER	2009	5,200	8	8,500	2018	505	Parks & Recreation	
00000873	2005	FORD MOTOR COMPANY	FORD 2500 3/4 TON P/U	2005	17,500	10	40,000	2018	96,849	Parks & Recreation	
00000809	2011	FORD MOTOR COMPANY	F250 4X4 TRUCK	2011	25,148	10	27,500	2018	95,541	Parks & Recreation	
00000970	2007	FORD MOTOR COMPANY	RANGER 4X4 SMALL P/U	2007	13,608	10	20,500	2018	92,785	Parks & Recreation	
00001021	2009	SCAG	72in MOWER	2009	19,500	8	2018	2018	1,420	Parks & Recreation	
00001004	2006	CATERPILLAR	CHALLENGER MT275B	2007	21,478	10	33,000	2018	1,234	Parks & Recreation	
00001059	2009	KUBOTA	48in MOWER	2009	6,505	8	7,000	2018	552	Parks & Recreation	
00000881	2004	JOHN DEERE	DEERE LIFT ROTARY MOWER	2004	1,832	10	2018	2018		Parks & Recreation	
00000945	2006	FORD MOTOR COMPANY	Ford F250 3/4 Ton P/U	2006	20,333	9	30,000	2018	206,532	Public Works	Replace with 3/4 ton pickup 4x4 crew cab
00000314	1997	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	1997	21,153	15	25,000	2018	198,223	Public Works	Replace with 3/4 ton pickup 4x4 crew cab
00000912	2005	BUSHOG	BUSH HOG SIDE MOWER	2005	9,600	13	16,500	2018	1,557	Public Works	Replace with side mower
00008135	2011	SCAG	TIGERCAT MOWER	2011	7,253	10	2018	2018		Public Works	Replace w/ 48in Commercial Zero Turn Mower
00008136	2011	SCAG	TIGERCAT MOWER	2011	7,253	10	4,000	2018		Public Works	Replace w/ 48in Commercial Zero Turn Mower
00000715	2002	ANDERSON	HD UTILITY TRAILER	2001	2,300	15	11,000	2018		Public Works	
00000806	2004	FORD MOTOR COMPANY	Ford F250 3/4 Ton P/U	2004	19,401	13	8,500	2018	111,085	Public Works	Replace with 3/4 ton pickup 4x4
00000796	2004	GENERAL MOTORS	CHEVY 2500 3/4 TON P/U	2004	19,000	10	28,000	2018	110,780	Public Works	Replace with 3/4 ton pickup 4x4
00000908	2005	THOMPSON	THOMPSON 6"VAC PUMP	2004	10,000	10	13,000	2018	7,825	Public Works	
00000755	2005	VERMEER	STUMP GRINDER	2006	9,995	10	13,000	2018	456	Public Works	
00000839	2004	DRAGGIN	DRAGGIN TRAILER	1999	1,530	10	7,000	2018		Public Works	(Defer 2011, 2012)
00000844	2004	CHRYSLER CORPORATION	DODGE STRATUS	2004	13,524	13	23,000	2018	86,133	Senior Services	
00FCT-33	2007	CHRYSLER CORPORATION	2007 DODGE CARAVAN	2007	14,988	8	2018	2018	131,340	Transportation	
00000981	2008	FORD MOTOR COMPANY	FORD F-250 SERVICE BODY	2007	23,807	9	36,000	2018	104,205	Utilities	
							23,000				
							1,342,100				

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000659	2002	STERLING	STERLING DUMP TRUCK	2001	61,085	15	86,000	2018	144,622	Facilities	
00000741	2001	PIERCE	ENGINE - SPECIAL OPS/TRT	2001	194,643	20	458,000	2018	51,924	Fire Rescue	Technical Rescue Equipment
00000740	2002	FORD MOTOR COMPANY	ATTACK 51 - ESPANOLA	2001	61,284	25	95,000	2018	23,783	Fire Rescue	F550 4X4 1 TON
00001030	2010	INTERNATIONAL	FUEL TRUCK	2010	113,527	10	123,000	2018	148,798	Fleet	Replace with Medium Duty Service/Fuel truck
00000816	2005	STERLING	STERLING DUMP	2004	59,431	12	130,000	2018	224,319	Public Works	Replace w/ 18yd Dump truck
00000857	2001	STERLING	STERLING DUMP	2001	61,085	12	130,000	2018	172,016	Public Works	Replace w/ 18yd Dump truck
00000020	1990	PHELAN	Lowboy trailer 40ft	1990		20	140,000	2018		Public Works	Replace with lowboy trailer w/ stinger axle
00000661	2001	JOHN DEERE	JOHN DEERE MOTORGRADER	2001	133,498	15	190,000	2018	9,361	Public Works	Replace with 12M2 Motorgrader
00FCT-92	2011	GENERAL MOTORS	CHEVY C4500 BUS 23FT	2011	74,615	8	83,000	2018	128,300	Transportation	
00FCT-90	2011	GENERAL MOTORS	CHEVY C4500 BUS 23FT	2011	74,615	8	83,000	2018	108,615	Transportation	

Flagler County Board of County Commissioners
FY 2016-2017

MINOR CAPITAL EQUIPMENT PLAN

2019

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000846	2004	FORD MOTOR COMPANY	2004 CROWN VICTORIA	2004	20,795	11	38,000	2019	76,345	Emergency Services	Replace with 3/4 ton pickup 4x4, lights, slide, topper
00000412	2000	CHRYSLER CORPORATION	DODGE 1500 1/2 Ton P/U	2000	13,725	16	26,250	2019	74,861	Engineering	replace with 1/2 ton pickup 4x4
00001010	2008	FORD MOTOR COMPANY	FORD E350 VAN	2008	21,020	10	25,500	2019	91,144	Facilities	
00000983	2007	FORD MOTOR COMPANY	FORD E350 1 ton van	2007	18,364	8	35,000	2019	90,462	Facilities	
00000817	2004	NEW HOLLAND	TS100A TRACTOR	2004	20,000	15	44,100	2019	1,480	Facilities	
00001037	2009	BUSHOG	BUSHHOG 4430 4X4	2009	10,150	10	13,100	2019	50	Fire Rescue	
00000808	2004	GENERAL MOTORS	Chevy 2500 3/4 Ton P/U	2004	16,145	11	40,000	2019	80,337	Fleet	
00001063	2010	FORD MOTOR COMPANY	COMPACT PICKUP	2009	18,699	15	22,500	2019	87,280	Parks & Recreation	
00001072	2010	FORD MOTOR COMPANY	E250 VAN	2010	17,530	10	21,000	2019	84,538	Parks & Recreation	
00001024	2009	FORD MOTOR COMPANY	COMPACT PICKUP	2009	16,769	9	19,500	2019	83,069	Parks & Recreation	
00000962	2006	JOHN DEERE	JOHN DEERE 1435 MOWER	2006	15,325	8	22,000	2019	2,020	Parks & Recreation	
00000963	2006	BUSHOG	BUSH HOG 2610L MOWER	2006	8,500	8	15,000	2019	1,507	Parks & Recreation	
00000823	2004	NEW HOLLAND	NEW HOLLAND TN65	2004	24,977	15	44,100	2019	1,230	Parks & Recreation	
00000879	2004	AOK	AOK TANDEM TRAILER 16ft	2004	4,655	15	10,000	2019		Parks & Recreation	
00006716	2006	BRI-MAR	BRI-MAR EH820-10 TRAILER	2006	4,759	13	7,140	2019		Parks & Recreation	
00000838	2004	HAULMARK	HAULMARK TRAILER 7X14	2004	4,100	10	8,000	2019		Public Works	
00001027	2009	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2009	24,710	10	27,500	2019	108,109	Public Works	
00000708	2001	GENERAL MOTORS	CHEVY SILVERADO	2001	18,382	13	23,595	2019	103,290	Public Works	Replace w/ 3/4 ton Pickup 4x4
00000819	2004	GENERAL MOTORS	CHEVY 1/2 TON	2004	16,145	11	23,000	2019	102,838	Public Works	
00000818	2004	NEW HOLLAND	TS-100A	2004	21,900	15	442,285	2019	6,250	Public Works	
00000835	2003	THOMPSON	THOMPSON 6TSVE-005 PUMP	2004	17,000	12	24,400	2019	5,611	Public Works	
00000729	2001	BOBCAT	BOBCAT	2001	23,343	15		2019	1,958	Public Works	
00000834	2003	THOMPSON	THOMPSON D/D PUMP 4"	2004	170,000	10	17,000	2019		Public Works	
00000904	2005	TERRA RISER	DISC HARROW MODEL EBH1626	2005	8,800	10	17,000	2019		Public Works	
00001046	2009	BUSHOG	15ft BUSHOG MOWER	2009	15,000	7	15,000	2019		Public Works	
00000867	2005	FORD MOTOR COMPANY	FORD FREESTAR VAN	2005	15,050	11	23,000	2019	80,735	Senior Services	
00FCT-32	2007	CHRYSLER CORPORATION	2007 DODGE CARAVAN	2007	14,988	10	23,000	2019	112,794	Transportation	
00FCT-31	2007	CHRYSLER CORPORATION	DODGE CARAVAN	2007	14,988	7	24,000	2019	108,507	Transportation	
00FCT-50	2004	CHRYSLER CORPORATION	DODGE STRATUS	2004	13,554	10	23,000	2019	99,852	Transportation	
00001019	2009	FORD MOTOR COMPANY	E350 VAN - INMATE	2009	21,307	6	28,000	2019	91,303	Utilities	
00000982	2008	FORD MOTOR COMPANY	FORD F-250 SERVICE BODY	2007	23,807	10	36,000	2019	103,479	Utilities - PB	

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000930	1999	FORD MOTOR COMPANY	ATTACK 31 - KORONA	1999	35,761	25	1,137,970	2019	23,002	Fire Rescue	Replace with Medium Duty Attack Truck 4X4
00000929	1999	FORD MOTOR COMPANY	ATTACK 81 - RIMA RIDGE	1999	35,760	25	88,000	2019	22,140	Fire Rescue	F550 4X4 1 TON
00008139	2011	BRAUN	RESCUE 41 - HAMMOCK	2011	189,657	6		2019	163,693	Fire Rescue	
00001087	2011	BRAUN	RESCUE SPARE - 16 HALIFAX	2010	171,500	6		2019	151,106	Fire Rescue	
00000943	2007	STERLING	STERLING DUMP	2006	66,981	12	100,000	2019	227,581	Public Works	
00000652	2001	KALYN SIEBERT	GOOSE NECK TRAILER	2001	46,067	15	276,000	2019		Public Works	
00000396	1999	STERLING	STERLING TRACTOR	1999	88,927	13	86,500	2019	112,326	Public Works	Replace w/ Lowboy Tractor Truck
00000671	2001	NEW HOLLAND	LONG ARM TRACTOR	2001	52,167	20	146,457	2019	7,500	Public Works	Replace w/ Tractor w/ side arm mower combo
00000100	1987	JOHN DEERE	450E LONG TRACK DOZER	1987	34,983	25	65,000	2019	2,919	Public Works	
00000237	1989	STERLING	LOWBOY TRAILER (ST TRAK)	1989	31,866	24	70,000	2019		Public Works	

Flagler County Board of County Commissioners
FY 2016-2017

MINOR CAPITAL EQUIPMENT PLAN

2020

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000971	2007	CHRYSLER CORPORATION	TOWN & COUNTRY 2WD	2007	16,386	13	30,000	2020	67,843	AG Center	
00000984	2007	FORD MOTOR COMPANY	FORD E350 VAN 1 Ton VAN	2007	18,364	11	35,000	2020	74,650	Facilities	
00001031	2009	FORD MOTOR COMPANY	E350 VAN - INMATE	2009	21,707	10	25,500	2020	73,888	Facilities	
00000980	2008	FORD MOTOR COMPANY	FORD F250 4X2 3/4 TON P/U	2007	20,166	12	32,000	2020	58,152	Facilities	
00008090	2011	FORD MOTOR COMPANY	F350	2011	35,578	10	40,000	2020	53,678	Facilities	
00000933	2006	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2006	20,998	10	37,000	2020	78,762	Fire Rescue	Fire Marshall
00000876	2005	GENERAL MOTORS	CHEVY IMPALA	2004	15,011	16	28,000	2020	47,896	Fleet	
00001061	2010	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2010	25,992	10	29,500	2020	41,139	General Services	
00000792	2004	CHRYSLER CORPORATION	JEEP LIBERTY SPORT	2003	17,415	13	30,000	2020	66,628	Information Technology	
00000732	2001	MASSEY FERGUSON	LOADER BUCKET ATTACHMENT	2000	2,000	20	5,000	2020		Landfill	
00001070	2010	FORD MOTOR COMPANY	ESCAPE	2010	18,510	10	20,500	2020	66,064	Parks & Recreation	
00001069	2009	KAWASKI	ATV	2010	12,001	10	14,500	2020	543	Parks & Recreation	
00000903	2006	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2005	19,833	15	30,000	2020	98,552	Public Works	
00000798	2004	GENERAL MOTORS	CHEVY 2500 3/4 TON P/U	2004	16,736	15	28,000	2020	67,285	Public Works	
00000885	2005	CATERPILLAR	CAT CHALLENGER TRACTOR	2005	36,262	15	32,648	2020	2,365	Public Works	
00000888	2005	CATERPILLAR	CAT CHALLENGER TRACTOR	2005	36,262	15	32,648	2020	1,828	Public Works	
00000905	2005	TERRA RISER	FIRE PLOW MODEL 3000	2005	9,800	15	22,000	2020		Public Works	
00004925	2000	UNKNOWN	ENCLOSED TRAILER	2000	2,235	15	4,000	2020		Public Works	
00FCT-21	2007	GENERAL MOTORS	CHEVY MALIBU	2007	13,554	11	24,000	2020	74,654	Transportation	
00FCT-52	2006	FORD MOTOR COMPANY	FORD TAURUS	2006	12,184	10	476,296	2020	63,081	Transportation	

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000899	2004	PIERCE	ENGINE 71 - ST JOHNS PARK	2005	284,828	20	495,000	2020	121,582	Fire Rescue	
00000627	2000	MASSEY FERGUSON	TRACTOR 4WD	2000	23,560	20	60,000	2020	2,123	Landfill	
00000926	2006	FORD MOTOR COMPANY	FORD F550 DUMPTRUCK	2006	32,561	10	51,000	2020	68,000	Parks & Recreation	
00001025	2009	CATERPILLAR	12M MOTORGRADER	2009	191,931	20	160,685	2020	6,619	Public Works	Replace with 12M2 Motorgrader
00000942	2007	STERLING	STERLING DUMP	2006	66,981	12	100,000	2020	175,496	Public Works	
00000389	1999	STERLING	STERLING TRACTOR	1999	80,034	15	86,500	2020	95,055	Public Works	Replace w/ Lowboy Tractor Truck
00000820	2005	STERLING	FLATBED DUMP	2005	44,183	20		2020	27,868	Public Works	Replace w/ 2 yd Dump Truck
00000907	2005	THOMPSON	6" VACCUUM, 4" DOUBLE DIAPHRAGM	2005	36,099	15	54,100	2020	196	Public Works	
00FCT-94	2012	FORD MOTOR COMPANY	FORD GOSHEN 25FT BUS	2012	67,386	8	84,000	2020	97,848	Transportation	
00FCT-97	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8		2020	90,810	Transportation	
00FCT-96	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8	84,000	2020	82,791	Transportation	
00FCT-93	2012	FORD MOTOR COMPANY	FORD GOSHEN 25FT BUS	2012	67,386	8	55,000	2020	72,109	Transportation	

Flagler County Board of County Commissioners
FY 2016-2017

MINOR CAPITAL EQUIPMENT PLAN

2021

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000966	2007	FORD MOTOR COMPANY	FORD RANGER	2006	15,281	15	16,000	2021	29,276	Airport	
00000968	2006	JOHN DEERE	JOHN DEERE COMBO TRACTOR	2006	31,064	15	47,000	2021	2,149	Airport	
00008772	2014	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2014	26,676	7	30,000	2021	13,115	Emergency Management	
00000948	2006	GENERAL MOTORS	GMC PICKUP 1/2 TON	2006	14,799	15	23,500	2021	42,182	Engineering	replace with 1/2 ton pickup
00000976	2008	FORD MOTOR COMPANY	FORD ESCAPE	2008	17,280	10	26,000	2021	51,367	Facilities	
00000978	2008	FORD MOTOR COMPANY	FORD F250 4X2 3/4 TON P/U	2007	20,166	12	32,000	2021	41,500	Facilities	
00001071	2010	FORD MOTOR COMPANY	RANGER 4X4 SMALL P/U	2010	13,091	10	20,000	2021	40,637	Facilities	
00008771	2014	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2014	26,676	7	30,000	2021	42,009	Fire Rescue	
00008157	2011	POLARIS	ATV	2011	12,398	10	15,000	2021	643	Fire Rescue	
00008155	2011	YAMAHA	WAVE RUNNER	2011	10,400	10	15,000	2021		Fire Rescue	
0UNIT 28	2006	HAULMARK	AIR TRAILER (947)	2006	59,500	15	70,000	2021		Fire Rescue	
00008199	2012	FORD MOTOR COMPANY	F350 4X4 TRUCK	2012	28,168	10	30,000	2021	44,481	Parks & Recreation	
00001062	2010	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2009	18,309	10	22,500	2021	40,847	Parks & Recreation	
00008061	2011	FORD MOTOR COMPANY	F250 4X2 TRUCK	2011	20,791	10	23,000	2021	38,023	Parks & Recreation	
00001018	2009	FORD MOTOR COMPANY	E350 VAN - INMATE	2009	33,356	6	28,000	2021	76,174	Public Works	
00000902	2006	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2005	19,883	16	30,000	2021	56,257	Public Works	
00000665	2001	MILCO	WACKER ROLLER	2001	19,544	20	35,000	2021	595	Public Works	
00000711	2001	VERMEER	VERMEER BRUSH CHIPPER	2001	22,115	20	29,000	2021	445	Public Works	

522,000

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000770	2003	FORD MOTOR COMPANY	ATTACK 71 - ST JOHNS PARK	2003	71,950	15	103,000	2021	59,611	Fire Rescue	F550 4X4 1 TON
00008749	2015	INTERNATIONAL	RESCUE 22 - PALM COAST	2015	239,000	6	250,000	2021	51,786	Fire Rescue	
00008748	2015	INTERNATIONAL	RESCUE 92- AIRPORT	2015	239,000	6	250,000	2021	40,328	Fire Rescue	
00000374	1999	STERLING	STERLING TRACTOR	1998	66,711	18	86,500	2021	82,351	Public Works	Replace w/ Lowboy Tractor Truck
00000650	2001	JOHN DEERE	JD 650 DOZER	2001	89,618	15	96,195	2021	4,920	Public Works	
00000668	2001	INGERSOL-RAND	INGERSOL RAND ROLLER	2001	62,144	20	88,000	2021	2,470	Public Works	
0FCT-102	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	85,000	2021	82,192	Transportation	
00FCT-98	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8	85,000	2021	79,366	Transportation	
0FCT-101	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8		2021	78,844	Transportation	
0FCT-104	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	85,000	2021	77,885	Transportation	

Pay Classification System - BOCC Only

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
<u>HOURLY</u> (NON-EXEMPT)				
PAY GRADE 28	\$19,988.80	- \$32,616.00	\$9.61	- \$15.68
Custodian I				
Library Clerk				
Radio Systems Manager COM-L/Trainer				
Receptionist				
PAY GRADE 29	\$20,924.80	- \$34,217.60	\$10.06	- \$16.45
Custodian II				
Custodian/Maintenance Technician				
Maintenance Technician I				
Parks Ranger I				
Transportation Driver				
Transportation Driver – On Call				
19 Hour Transportation Driver				
PAY GRADE 30	\$21,944.00	- \$35,694.40	\$10.55	- \$17.16
Adult Day Care Certified Nurses Asst. (CNA-CS)				
Adult Day Care Certified Nurses Asst. -On Call				
Equipment Operator I				
Head Custodian				
Library Assistant I				
Maintenance Technician II				
Recreation Leader				
Senior Meals & Recreation Assistant				
Staff Assistant II				
Tourism Marketing Coordinator				
PAY GRADE 31	\$23,025.60	- \$37,483.20	\$11.07	- \$18.02
Household Hazardous Waste Technician				
Parks Ranger II				

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
PAY GRADE 32	\$24,107.20	- \$39,105.60	\$11.59	- \$18.80
Airport Attendant				
Case Coordinator				
Equipment Operator II				
Library Assistant II				
Parks Ranger III				
Service Writer/Parts Coordinator				
Tradesworker I				
Transportation Dispatch Clerk				
Transportation On Call Dispatcher				
Utility Maintenance Technician I				
PAY GRADE 33	\$25,292.80	- \$41,040.00	\$12.16	- \$19.73
Family Consumer Science Assistant				
Mechanic I				
Recreation Supervisor				
Staff Assistant III				
PAY GRADE 34	\$26,499.20	- \$42,912.00	\$12.74	- \$20.63
Accounting Clerk				
Equipment Operator III				
Service Mechanic				
Tradesworker II				
Senior Services Program Aide				
Title III-B Clerk				
Utility Maintenance Tech II				

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
PAY GRADE 35	\$28,100.80	- \$45,449.60	\$13.51	- \$21.85
Central Permitting Technician				
Crew Leader I				
Short Term Vacation Rental Code Compliance Officer				
Site Leader				
Veteran Services Counselor				
PAY GRADE 36	\$29,161.60	- \$47,134.40	\$14.02	- \$22.66
E-911 Data Base Specialist				
Emergency Management Technician				
Mechanic II/Service Advisor				
Program Coordinator				
Property Control Agent				
Staff Assistant IV				
Utility Maintenance Tech III				
PAY GRADE 37	\$31,636.80	- \$51,086.40	\$15.21	- \$24.56
Drug Court Coordinator				
Facilities Contract Coordinator				
Tradesworker III				
Utility Systems Operator				
Utility Systems Technician				
PAY GRADE 38	\$32,073.60	- \$51,710.40	\$15.42	- \$24.86
Solid Waste Inspector				
Teen Court Coordinator				

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
PAY GRADE 39	\$33,529.60	- \$54,040.00	\$16.12	- \$25.98
Code Enforcement Inspector				
Drafter/CAD Technician				
Equipment Operator IV				
IT Support Specialist				
Land Development Technician				
Mechanic II				
Mechanic II EVT				
Mechanic II TVT				
Tradesworker IV				
Utility Maintenance Supervisor				
PAY GRADE 40	\$35,089.60	- \$56,515.20	\$16.87	- \$27.17
Development Inspector				
Engineering Inspector				
PAY GRADE 41	\$36,004.80	- \$57,971.20	\$17.31	- \$27.87
Building Inspector II				
Energy Management Coordinator				
Legal Assistant				
Mechanic III				
PAY GRADE 42	\$36,857.60	- \$59,302.40	\$17.72	- \$28.51
Chief of Trades				
Tourism Sales & Grants Manager				
PAY GRADE 44	\$42,515.20	- \$68,246.40	\$20.44	- \$32.81
Adult Day Care Coordinator Substitute				
Adult Day Care Program Manager				
Adult Day Care Program Manager Substitute				
Senior Building Inspector				
Senior Chief of Trades				
PAY GRADE 45	\$48,505.60	- \$77,710.40	\$23.32	- \$37.36
Plans Examiner Building				

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
<u>EMERGENCY SERVICES</u>				
PAY GRADE 300	Negotiable			
Medical Director				
PAY GRADE 301	\$32,890.00	- \$55,148.90	\$11.00	- \$18.44
EMT				
PAY GRADE 302	\$34,474.70	- \$57,899.70	\$11.53	- \$19.36
Firefighter/EMT 56 hour				
Firefighter/EMT/Lieutenant				
PAY GRADE 303	\$35,521.20	- \$59,544.20	\$11.88	- \$19.91
Paramedic-56 hour				
Firefighter/EMT/Captain				
PAY GRADE 304	\$31,873.40	- \$51,321.70	\$10.66	- \$17.16
Fire Rescue/Paramedic/Lieutenant				
PAY GRADE 305	\$32,740.50	- \$53,026.00	\$10.95	- \$17.73
Fire Rescue/Paramedic/Captain				
PAY GRADE 400	\$42,248.70	- \$67,856.40	\$14.13	- \$22.69
F/R Firefighter/Paramedic				
PAY GRADE 401	\$43,624.10	- \$69,859.70	\$14.59	- \$23.36
F/R Firefighter/Paramedic Lieutenant				
PAY GRADE 402	\$44,820.10	- \$71,982.60	\$14.99	- \$24.07
F/R Firefighter/Paramedic Captain				

Pay Classification System

<u>PROFESSIONAL</u> (EXEMPT)	ANNUAL SALARY		HOURLY SALARY	
PAY GRADE 99 4-H Agent I	\$16,744.00	- \$28,976.00	\$8.05	- \$13.93
PAY GRADE 100 County Extension Director Emergency Management Mitigation Planner Pretrial Services Officer Safe Haven Program Coordinator Title III Services Case Manager Transportation Coordinator	\$27,726.40	- \$44,888.00	\$13.33	- \$21.58
PAY GRADE 101 4-H Youth Agent Administrative Assistant Emergency Management Senior Planner Emergency Management Senior Mitigation Planner Horticulture Agent I Human Services Case Manager Land Manager Coordinator Librarian I Parks & Recreation Supervisor I Procurement Analyst Public Information Officer Public Relations & Marketing Specialist Senior Services Case Manager Tourism Marketing Manager	\$33,363.20	- \$53,790.40	\$16.04	- \$25.86

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
PAY GRADE 102	\$36,608.00	- \$58,948.80	\$17.60	- \$28.34
Accountant I				
Agriculture Agent II				
Librarian II				
Parks & Recreation Manager				
Parks & Recreation Supervisor II				
Planner I				
Public Works Supervisor II				
PAY GRADE 103	\$40,164.80	- \$64,544.00	\$19.31	- \$31.03
Benefits and Wellness Manager				
Budget Analyst				
Code Enforcement Supervisor/Inspector				
DEO Project Manager				
E 911 GIS Specialist				
E911 Coordinator				
Executive Assistant				
Executive Assistant to the County Administrator				
Financial Management Coordinator				
Fire Marshall				
Fleet Services Coordinator				
GIS Coordinator				
GIS/E911 Coordinator				
Growth Management Coordinator				
Human Services Program Manager				
IT Applications Administrator				
IT Infrastructure Administrator				
Paralegal				
Senior Procurement Analyst				
Senior Services Program Manager				
SHIP Administrator				
Special Projects Coordinator				
Transportation Manager				
Utility Services Coordinator				
Video Production Coordinator				

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
<u>PROFESSIONAL</u>				
(EXEMPT)				
PAY GRADE 104	\$44,096.00	- \$70,742.40	\$21.20	- \$34.01
Assistant Library Director				
Assistant Road and Bridge Manager				
Construction Inspector				
Development Engineering Technician				
Development Review Planner III				
Fire Rescue Training Officer				
Public Lands and Natural Resources Manager				
PAY GRADE 105	\$48,422.40	- \$77,668.80	\$23.28	- \$37.34
Chief Building Inspector/Fire Inspector I				
Development Engineer				
General Services Assistant Director				
IT Applications Manger				
IT Infrastructure Manager				
IT Support Manager				
Project Administrator				
Project Manager				
Senior Budget Analyst				
PAY GRADE 106	\$53,164.80	- \$85,136.00	\$25.56	- \$40.93
Chief Pilot				
Road & Bridge Manager				

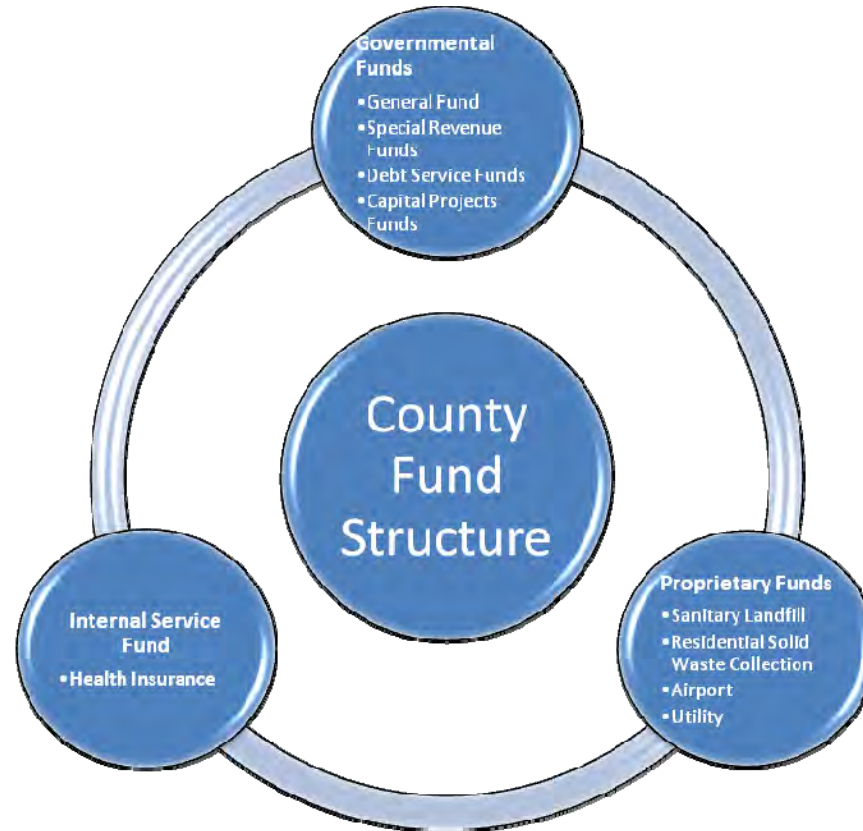
Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
<u>MANAGEMENT</u> (EXEMPT)				
PAY GRADE 503 Agricultural Museum Director Veteran's Services Officer	\$39,769.60	- \$63,920.00	\$19.12	- \$30.73
PAY GRADE 512 Library Director Purchasing Manager	\$52,644.80	- \$84,283.20	\$25.31	- \$40.52
PAY GRADE 514 Budget Manager Deputy Fire Rescue Chief Flight Operations Chief	\$55,827.20	- \$89,275.20	\$26.84	- \$42.92
PAY GRADE 515 Social Services Director	\$57,824.00	- \$92,457.60	\$27.80	- \$44.45
PAY GRADE 517 Assistant Public Works Director/Assistant County Engineer Community Services Director Fire Rescue Chief General Services Director Innovation Technology Director Planning Director Tourism Development Director	\$61,651.20	- \$98,531.20	\$29.64	- \$47.37

Pay Classification System

	ANNUAL SALARY		HOURLY SALARY	
PAY GRADE 519	\$65,478.40	- \$104,542.40	\$31.48	- \$50.26
Chief Building Official				
Emergency Services Director				
Growth Management Director				
Public Safety Emergency Manager				
PAY GRADE 521	\$74,568.00	- \$123,990.40	\$35.85	- \$59.61
Airport Director				
Deputy County Administrator				
Deputy County Attorney				
Executive Director for Economic Opportunity				
Financial Services Director				
Public Works Director/County Engineer				
PAY GRADE 550	Determined by the Board of County Commissioners			
County Administrator				
County Attorney				

Flagler County BOCC - Fund Structure



Generally accepted accounting principles (GAAP) provide for the following fund types used by Flagler County.

Governmental Funds: Governmental Funds are used to account for tax-supported (governmental) activities. See Section 2 and Section 3 for General Fund, Section 5 for a portion of the Special Revenue Funds with the operating nature ones located within Section 4. Section 6 will display the county's debt service funds.

Proprietary Funds: Funds in this category are used to account for a government's business-type activities, see Section 4. This relates specifically to funds, which are supported by fees and charges.

Internal Service Fund: A fund that accounts for financing of goods or services provided by the department or agency to other departments or agencies of the governmental unit or other governmental units, on a cost reimbursement basis. Section 4 contains the Health Insurance Fund.

Section 218.33, Florida Statutes (F.S.), states that the Department of Banking and Finance "...shall make such reasonable rules and regulations regarding uniform accounting practices and procedures by local governmental entities in the state, including a uniform classification of accounts, as it considers necessary to assure the use of proper accounting and fiscal management techniques by such units." The Department of Banking and Finance developed the Uniform Accounting System of Accounts to be used as the standard for recording and reporting financial information to the State of Florida.

In accordance with generally accepted principles, governmental accounting systems are organized and operated on a fund basis. However, due to the inflexibility, complexity and expense involved in the administration of a large number of funds, only a minimum number consistent with legal and operational requirements are established by the local government.

The classification of funds shown below is required to be used by all reporting entities.

FUND GROUPS

GOVERNMENTAL FUND TYPES

- 001 General Fund. All financial resources except those required to be accounted for in another fund.
- 100 Special Revenue Funds- Account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.
- 200 Debt Service Funds- Account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- 300 Capital Projects Funds-Account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds.)

PROPRIETARY FUND TYPES

- 400 Enterprise Funds-Account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
- 500 Internal Service Funds-Account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

REVENUE ACCOUNTS

Revenues of a local government should be classified by fund and source to provide the information necessary to prepare and control the budget, record the collection of revenues, prepare financial statements and schedules, and prepare financial statistics.

The Uniform Accounting System provides a revenue code consisting of nine digits: the first three identify the fund and the following six are used for more specific identification.

Fund identification (special revenue fund)

1 0 1 - 0 0 0 0 - 3 3 1 . 0 0 - 0 0

Department Code (revenue and expenditure)

Revenue Classification Code

3XX.XXX REVENUE

31X.XXX Taxes
 311.0 Ad Valorem Taxes
 312.XXX Sales, Use and Fuel Taxes
 313.XXX Franchise Fees
 314.XXX Utility Service Taxes
 319.000 Other Taxes

32X.XXX Licenses and Permits
 321.000 Occupational Licenses
 322.000 Building Permits
 329.000 Other Licenses, Fees, and Permits

33X.XXX Intergovernmental Revenue
 331.XXX Federal Grants
 334.XXX State Grants
 335.XXX State Shared Revenues
 336.000 State Payments in Lieu of Taxes
 337.XXX Grants from other Local Units
 338.000 Shared Revenues from other Local Unites
 339.000 Payments from other Local Unites in Lieu of Taxes

34X.XXX Charges for Services
 341.XXX General Government
 342.XXX Public Safety
 343.XXX Physical Environment
 344.XXX Transportation
 345.XXX Economic Environment
 346.XXX Human Services
 347.XXX Culture/Recreation
 348.XXX Court-Related Revenues
 349.000 Other Charges for Services

- 35X.XXX Fines and Forfeitures

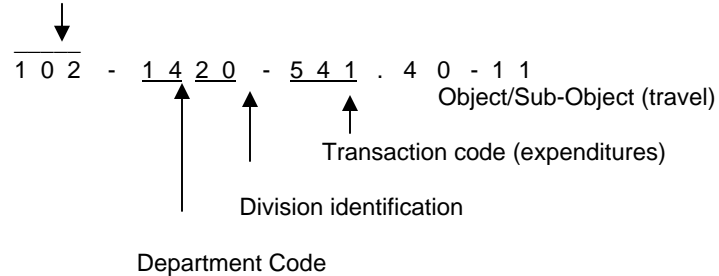
- 36X.XXX Miscellaneous Revenues
 - 361.100 Interest and Other Earnings
 - 362.000 Rents and Royalties
 - 363.000 Special Assessments/Impact Fees
 - 364.000 Disposition of Fixed Assets
 - 365.000 Sales of Surplus Materials and Scrap
 - 366.000 Contributions and Donations from Private Sources
 - 367.000 Gain or Loss on Sale of Investments
 - 368.000 Pension Fund Contributions
 - 369.000 Other Miscellaneous Revenues

- 38X.XXX Other Sources
 - 381.000 Interfund Transfer
 - 382.000 Contributions from Enterprise Operations
 - 383.000 Installment Purchases Proceeds/Capital Lease
 - 384.000 Debt Proceeds
 - 385.000 Proceeds of Refunding Bonds
 - 386.XXX Transfer from Constitutional Fee Officers
 - 389.XXX Nonoperating Sources
 - 390.000 Depreciation on Fixed Assets Acquired with Contributed Capital

EXPENDITURE/EXPENSE ACCOUNTS

Expenditures are defined in a governmental fund accounting context as all decreases in fund net assets – for current operations, capital outlay, or debt service – except those arising from operating and residual equity transfer to other funds.

Fund identification (special revenue fund)



Transaction Code:

51X.XX General Government Services (noncourt-related)

- 511.0 Legislative
- 512.0 Executive
- 513.0 Financial and Administrative
- 514.0 Legal Counsel
- 515.0 Comprehensive Planning
- 517.0 Debt Service Payments
- 518.0 Pension Benefits
- 519.0 Other General Governmental Services

52X.XX Public Safety

- 521.0 Law Enforcement
- 522.0 Fire Control
- 523.0 Detention and/or Correction
- 524.0 Protective Inspections

- 525.0 Emergency and Disaster Relief Services
- 526.0 Ambulance and Rescue Services
- 527.0 Medical Examiners
- 528.0 Consumer Affairs
- 529.0 Other Public Safety

53X.XX Physical Environment

- 531.0 Electric Utility Services
- 532.0 Gas Utility Services
- 533.0 Water Utility Services
- 534.0 Garbage/Solid Waste Control Services
- 535.0 Water/Wastewater Services
- 536.0 Water-Sewer Combination Services
- 537.0 Conservation and Resource Management
- 538.0 Flood Control/Stormwater Management
- 539.0 Other Physical Environment

54X.XX Transportation

- 541.0 Road and Street Facilities
- 542.0 Airports
- 543.0 Water Transportation Systems
- 544.0 Transit Systems
- 545.0 Parking Facilities
- 549.0 Other Transportation Services

CLASSIFICATION OF FUNDS

- 55X.XX Economic Environment
 - 551.0 Employment Opportunity and Development
 - 552.0 Industry Development
 - 553.0 Veteran's Services
 - 554.0 Housing an Urban Development
 - 555.0 Other Economic Environment

- 56X.XX Human Services
 - 561.0 Hospitals
 - 562.0 Health
 - 563.0 Mental Health
 - 564.0 Public Assistance
 - 565.0 Developmental Disabilities
 - 569.0 Other Human Services

- 57X.XX Culture/Recreation
 - 571.0 Libraries
 - 572.0 Parks and Receptions
 - 573.0 Cultural Services
 - 574.0 Special Events
 - 575.0 Special Recreation Facilities
 - 578.0 Charter Schools
 - 579.0 Other Culture/Recreation

- 58X.XX Other Uses
 - 581.0 Interfund Transfer
 - 581.91 Board of County Commissioners
 - 583.0 Installment Purchase Acquisitions
 - 584.0 Capital Lease Acquisitions
 - 585.0 Payment to Refunded Bond Escrow Agent
 - 586.0 Transfer Out from Constitutional Fee Officers
 - 586.91 Transfer Out From Constitutional Officers
 - 590.0 Other Nonoperating
 - 591.0 Nonoperating Interest
 - 592.0 Extraordinary Gain or Loss

- 6XX.XX-7XX.XX Court-Related Expenditures

OBJECT CLASSIFICATION

The eleventh and twelfth digits of the expenditures account designate the object and sub-object classification. All reporting entities are required to use these object codes.

10 Personal Services; 30 Operating Expenditures/Expenses; 60 Capital Outlay; 70 Debt Service; 80 Grants and Aids; 90 Other Uses

Flagler County BOCC - Chart of Accounts

10 PERSONAL SERVICES

Expenses for salaries, wages and related employee benefits provided for all persons employed by the local unit of government whether on full-time, part-time, temporary or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, and similar direct benefits as well as Workers' Compensation Insurance.

10-11 Executive Salaries

Includes elected officials and top-level management positions. (For Constitutional Officers, include the Officer's salary only). Also, include special qualification salary for elected officials (Chapter 145, FLORIDA STATUTES), if earned.

10-12 Regular Salaries and Wages

Employees, who are or will become members of a retirement system, condition on their employment. Includes all full-time and part-time employees who make up the regular work force. If under the State Retirement System, include employees whose expected duration of employment is 4 or more consecutive months in a 12-month period. Employees who are serving a probationary employment period shall be included in this category if they satisfy the other requirements.

This includes all salaries and salary supplements for official court reporters and electronic recorder operator transcribers and persons supervising these activities.

10-13 Other Salaries and Wages

Employees who are not or will not be members of a retirement system as a condition of their employment. Includes all full-time and part-time temporary employees who are not part of the regular work force and who are filling positions having a temporary duration, usually less than 4 consecutive months in a 12-month period.

10-14 Overtime

Payments in addition to regular salaries and wages for services performed in excess of the regular work hour requirement. This includes all overtime for official court reporting or recording/transcription personnel.

10-21 FICA Taxes

Social Security Matching for all employees.

10-22 Retirement Contributions

Amount contributed to a retirement fund.

10-23 Life and Health Insurance

Includes life and health insurance premiums and benefits paid for employees by the County.

10-24 Workers' Compensation

Premiums and benefits paid for Workers' Compensation Insurance by the County.

30 OPERATING EXPENSES

Includes expenditures for goods and services, which primarily benefit the current period and are not defined as personal services or capital outlay.

31-10 Professional Services

Legal, medical, dental, engineering, architectural, appraisal, surveys, environmental studies and other services procured by the local units as independent professional assistance. Includes such financial services as bond rating, etceteras, where the service received is not directly involved with accounting and/or auditing.

33-10 Court Reporter Services

This includes the costs of appearance fees and transcript fees for in-court proceedings, appeals, and depositions.

34-10 Other Contractual Services

Custodial, janitorial, pest control, permit fees, fire extinguisher maintenance, fire alarm inspections, pressure cleaning and other services procured independently by contract or agreement with persons, firms, corporations or other governmental units.

34-20 Governmental Services

This account is strictly for interdepartmental billing.

40-10 Travel and Per Diem

This includes the costs of public transportation and reimbursements for use of private vehicles, per diem, meals and incidental travel expenses. Include hotel costs under this account. (NOTE ACCOUNTS: All conference and seminar registration fees 54-20. Training and education costs for certifications required by job description in 55-01).

41-10 Communications Services – Recurring Charges

Telephone, cellular phone and other monthly or annual communications charges.

41-20 Communications – Installation and Repair

Installation and repair charges for telephone, radio and other communication sources.

NOTE: Does not include purchase of equipment (see 46-40, 51-11, OR 64-10).

42-01 Postage

Freight and express charges, postage and messenger services. (If freight is for delivery of machinery and equipment (greater than \$1000), include on cost of equipment).

43-10 Utility Services

Electricity, Gas, Water, Waste Disposal and other public utility services.

- 44-10 Rentals
Amounts paid for the lease or rent of land, buildings, copiers, printers, uniforms or equipment. The County would not have ownership of item once lease expires. This would also include the leasing of vehicles not to be owned by County. (NOTE: Rentals for projects would be included in the project cost and would be a Capital Outlay account number.)
- 45-10 General Liability Insurance
- 45-20 Auto Insurance
Automobile insurance premiums.
- 45-30 Property/Casualty Insurance
- 45-60 Other Insurance
Notary fees.
- 46-10 Repair and Maintenance Services – Building/Equipment
The costs incurred for the **repair** and **maintenance** of all buildings and equipment (i.e. window a/c unit.). Items include: paint, keys, primer/sealer, locks, nuts, bolts, screws, anchors, fasteners, etc.
- 46-20 Repair and Maintenance – Automotive
The cost of repair and maintenance to all automotive equipment/rolling stock.
- 46-30 Maintenance Agreements
Maintenance agreements and service contracts for equipment (copiers, printers, telephone systems, computer/software support, etc).
- 46-40 Small Tools/Small Equipment
Includes small tools or small equipment, not related to office, with a unit value estimated to be **less than \$1,000** (includes cameras, radios, cellular phones, playground equipment, a/c units, gas can, paint brushes, roller covers, hoses, pneumatic staples, saw blades, drill bits, rechargeable batteries required for use of tool).
- 47-10 Printing and Binding
Cost of printing, binding, and other reproduction services that are contracted for or purchased from outside vendors.
- 48-10 Promotional Activities
Includes any type of promotional advertising on behalf of the local unit.
- 49-10 Other Current Charges and Obligations
Includes current charges and obligations not otherwise classified.
- 49-13 Service Awards / Recognition
Monthly and annual awards per policy and procedures (in department only).

Flagler County Board of County Commissioners
FY 2016-2017

- 49-14 Landfill Tipping Fees
Landfill tipping fees charged to various departments.
- 49-15 Advertising
Employment ads, classified ads and legal ads.
- 51-10 Office Supplies
Includes consumable materials and supplies such as stationery, pre-printed forms, paper, charts, pens, pencils, paperclips and maps.
- 51-11 Office Equipment/Data Processing
Includes equipment items with a unit value **less than \$1,000**. Examples would be calculators, surge protectors, scanners, office furniture and office telephones.
- 52-10 Operating Supplies – Gas and Oil (Vehicles Only)
Fuel and kerosene, oil and lubricants used in the conduct of operations.
- 52-12 Other Operating Expenses
All types of supplies **consumed** in the conduct of operations. This category may include food, bottled water, flags, chemicals, laboratory supplies, household items, institutional supplies, glue, liquid nails, freon, recording tapes, transcript production, supplies and vehicle license & keys, oil for office equipment maintenance, replacement batteries (other than vehicle batteries and rechargeable batteries used in tools).
- 52-20 Clothing and Wearing Apparel
Purchase of uniforms, bunker gear and other clothing. If items are rented see 44-10 rental and leases.
- 52-30 Data Processing Software
Computer software, software upgrades and licensing.
- 53-10 Road Materials and Supplies
Those materials and supplies used exclusively in the repair and reconstruction of roads and bridges. This object code would be used primarily for the Transportation Trust Fund.
- 54-10 Books, Publications, Subscriptions, and Memberships
Includes books, or sets of books if purchased by set, of unit value less than \$1,000 and not purchased for use by libraries, educational institutions and other institutions where books and publications constitute capital outlay. This object also includes subscriptions, memberships and training manuals.
- 54-20 Conference and Seminar Fees Registration fees associated with conferences or seminars.
- 55-01 Employee Education and Training
Training and education certification costs only as required by job description; would also include professional licenses

EXPENDITURE OBJECT/SUB-OBJECT CHART OF ACCOUNTS

- 60** **CAPITAL OUTLAY** (Expenditures with a unit value of **\$1000 and greater.**)
- 61-10 Land and Permanent Easements
- 62-10 Capital Outlay – Buildings
Includes replacement of a/c unit (greater than \$1,000). NOTE: If cost is over \$5,000 charge it here, if unit cost is between \$1,000 and \$5,000 it must be charged to 64-10). Projects should be tracked with project number, work order number and job number.
- 63-10 Capital Outlay – Improvements Other Than Buildings
Includes soccer fields (NEW, not repair or replacement), roadways and landscaping (fertilizer for maintenance would be 52-12).
- 64-10 Capital Outlay – Equipment and Machinery
Include playground equipment, motor vehicles, heavy equipment-transportation, other heavy equipment, office furniture and equipment, moveable equipment and other machinery and equipment. Freight is included in the cost of the item.
- 66-10 Books, Publications, and Library Materials
This object includes all books, publications, regardless of value, when purchased for use by libraries, educational institutions and other institutions or facilities where such items constitute a major outlay category. This object is also used for those items with a unit value of \$1,000 or more, regardless of the institution or facility purchasing them.
- 67-10 Capital Leases
Vehicles and equipment leased and then owned by County at end of lease.
- 71** **DEBT SERVICE**
- Outlays for repayment of debt on Bond Issues, Lease Purchases, etceteras.
- 71-10 Debt Service Principal
The cost of principal re-payment.
- 72-10 Debt Service Interest
The cost of interest on debt.
- 73-10 Other Debt Service Expenses
Issue costs, fees and etcetera, for debt issues.

Flagler County BOCC - Financial Policies

1. The Board will adopt a balanced budget, that is, the total of the estimated receipts, including balances brought forward, shall equal the total of the appropriations and reserves.
2. The operating budget authorizing the expenditure of ad valorem taxes, user charges, fees and other revenues will be adopted annually by the Flagler County Board of County Commissioners (Board) at fund level.
3. The budget for each fund is prepared using the modified accrual basis of accounting with revenues budgeted when available and measurable and expenditures budgeted when the services or goods are received and the liabilities are incurred. The basis of budgeting (modified accrual) is the same as the basis of accounting used in the audited financial statements for Governmental fund financial statements. Proprietary funds and Enterprise funds are reported using the accrual basis of accounting in the audited financial statements. Revenues are recognized when they are earned, and expenses are recognized when they are incurred, regardless of the timing of cash flows. The Government-wide financial statements are also reported using the accrual basis.
4. All revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as “cash carry forward” in the budget of the following fiscal year. Cash carry forward is also known as “appropriated fund balance” in governmental budgeting.
5. Capital Outlay is the purchase of fixtures and other tangible personal property of a non-consumable nature. Capital assets costing more than \$1,000 and having a useful life of more than one year are capitalized.
6. A five-year Capital Improvement Program (CIP) is prepared and presented to the Board for approval as part of the budget adoption process. In order to qualify for inclusion in the CIP a project must have both an estimated useful life of at least 10 years and a total cost of at least \$25,000 or increase the total square footage more than 5% of a new or existing facility.
7. A reserve of between 7% to 12% of the current year budget is maintained in the General fund, and 10% of the current year budget is maintained in the Enterprise funds.
8. The Sheriff, Clerk of the Circuit Court, and Supervisor of Elections submit their proposed budget request by June 1 of each year.
9. The proposed operating budget of the Property Appraiser must be presented to the Board on or before June 1 of each year and is simultaneously submitted by the Property Appraiser to the State of Florida, Department of Revenue, from which the final approval of the budget of the Property Appraiser must estimate.
10. Following successful completion of the 1st Public hearing, the Board advertises and conducts a second Public hearing to adopt a millage rate and budget for each of the taxing entities. These Public hearings are held prior to October 1 each year.

Flagler County Budget Policy

1.01 INTENT

It is the intent of this policy to set forth the process for how the county develops, implements, and administers its operating and capital budgets in accordance with the provisions of applicable state and federal laws as well as generally accepted accounting principles. It is also intended to provide guidelines to those offices, departments and agencies which are involved with the county budget. The County Administrator or designee, as the designated County Budget Officer, with the assistance of the Financial Services Department, is responsible for the implementation of this policy.

2.01 STATUTORY REQUIREMENTS

The process of developing, adopting and amending the budget shall be governed by the provisions of Chapters 129 and 200, Florida Statutes, as now or hereafter amended, and such other legislation as may hereinafter be enacted.

3.01 BUDGET DEVELOPMENT

- A. Each budget adoption cycle, prior to commencement of budget preparation, the County Administrator or designee shall solicit input from the Board of County Commissioners (Board) concerning the proposed budget policies and objectives for the ensuing budget cycle. The County Administrator or designee will provide recommendations and information to assist the Board in making informed policy decisions. The County Administrator or designee will also provide the Board with a proposed calendar of events setting forth the recommended schedule for the budget preparation, hearings, and adoption process which will generally conform to the following timetable:

BUDGET CALENDAR TARGET DATES (actual dates may vary slightly)

On or before June 1 – Constitutional Officers submit their proposed budget to the County Commission

On or before July 1 – Assessed values for ad valorem taxes are received from the Property Appraiser for all taxing districts.

On or before July 15 - Present County Administrator's Proposed Budget to the County Commission

On or before July 31 – Conduct County Commission Budget Workshops

On or before August 4 – Conduct budget reconciliation, approve certification of tentative millage rates, establish the date, time and place for the first public hearing to consider adoption of the proposed millage rates and the tentative budget, and set tentative assessment rates. Once the millage rate is certified, it may not be increased without re-mailing the notice of proposed property taxes.

August - Property Appraiser mails the notice of proposed property taxes to all property owners advising them of the proposed tax rate and the valuation of each parcel of property. The notice of proposed property taxes, which includes the date, time, and place of the first public hearing to consider adoption of the budget, must be mailed within fifty-five days after certification of taxable values.

October – No later than thirty days following adoption of ad valorem tax rates and budget, the County must certify to the Florida Department of Revenue, Division of Ad Valorem Tax that they have complied with the provisions of Chapter 200, Florida Statutes.

Conduct a series of public hearings, generally as follows:

Between July 15 and July 31 – Public hearing to receive input from the public concerning the proposed budget.

Between August 1 and September 15 – Public hearing to adopt special assessment rates and rolls.

No earlier than September 3 nor later than September 18 – Public hearing to consider adoption of the proposed millage rates and the tentative budget.

No earlier than September 18 nor later than October 3 – Public hearing to consider final adoption of the millage rates and budget.

- B. The annual operating budget will be used as one basis upon which to project five years of revenues and expenditures in order to identify revenues available to fund the Capital Improvement Program and/or the Capital Improvements Element of the Comprehensive Plan.
- C. The Board may make provision for a market equity adjustment (MEA) to ensure that employee pay ranges remain competitive in the marketplace due to increases in the Consumer Price Index. The Board may also make provision for anniversary merit salary increases and pay plan changes in any given budget cycle.
- D. Cost guidelines for departments and other budgeted agencies will be provided for selected accounts (e.g., insurance, retirement contributions, gas & fuel, etc.) whenever possible.
- E. Worker's Compensation costs will be budgeted for each participating Constitutional Officer and Department. The Financial Services Department will allocate the cost of the workers compensation program to each participating organization on the basis of a percentage of the state manual premium rates.
- F. Insurance premiums for health, dental, life, or any other type of insurance will be allocated on a full cost basis to the budgets of each participating Constitutional Officer, department, and agency.
- G. Capital outlay shall mean property, as that term is defined in Section 274.02(1), Florida Statutes, as now or hereafter amended.
- H. As part of the budget adoption process, a five-year Capital Improvement Program (CIP) shall be prepared and presented to the Board for approval. Capital outlay in the operating budget shall match the CIP, except that operating capital outlay not meeting the definition of a CIP project may be excluded from the CIP. In order to qualify for inclusion in the Capital Improvement Program (CIP), a project must have both an estimated useful life of at least 10 years and a total cost of at least \$25,000 or increase the total square footage more than 5% of a new or existing facility. All operating and staffing costs associated with CIP projects should be submitted with CIP requests. Each CIP project must identify an appropriate source of funding. Funds may be borrowed for capital expenditures only with the issuance of debt not to exceed the useful life of the improvement, but in no event to exceed forty years. The County when constructing or acquiring a public shall evaluate if it is able to adequately provide for subsequent annual operation and maintenance costs of the facility. Revenues sources will only be pledged for debt when legally available. In

those situations where the revenue sources have previously been used for general operating expenditures, then it should only be pledged for debt when other sufficient revenue sources are available to replace them.

- I. Where appropriate, there shall be created in each fund a reserve for contingency in an amount deemed appropriate by the County Administrator or designee and approved by the Board, subject to the limitation set forth in Section 129.01(2)(c)1., Florida Statutes, as now or hereafter amended. In addition, pursuant to the provisions of Chapter 2, Article II, Division 7 of the Flagler County Administrative Code, there shall be created a reserve for fund balance as required therein.

- H. It is the intent of the County that all funds operate without subsidies and/or transfers from other funds. However, it may occasionally become necessary to make temporary interfund loans, which may take the form of a subsidy and/or a transfer. Where exceptional circumstances require such a subsidy or transfer, they shall be treated as a loan to be repaid in full to the originating fund, unless otherwise exempted by the Board and is consistent with applicable law or any contractual obligation. In order to ensure the continuity of operations, temporary interfund loans (which may be defined as loans which are expected to be repaid during the fiscal year) can be made without the prior approval of the Board. Interfund loans extending past the fiscal year shall require an annual report submitted to the Board with associated budget adjustment. All interfund loans shall bear interest at the aggregate rate of return earned by the county's pooled investment fund. The most accelerated repayment plan practical will be calculated and budgeted, and repayment plans revised annually. Nothing contained in this section shall prohibit the Board from executing specific loan agreements whose terms differ substantially from those required by this section. This paragraph shall be effective October 1, 2008.

- I. Pursuant to the provisions of Section 129.03(2), Florida Statutes, the Sheriff, Clerk of the Circuit Court, and Supervisor of Elections shall submit their proposed budget requests by June 1 of each year to the County Administrator or designee, as the designated County Budget Officer. In the absence of the resolution specified in Section 145.022, Florida Statutes, the Tax Collector and Property Appraiser currently operate their respective offices as fee officers. As such, their budget submissions are governed by applicable law, including the provisions of Section 195.087, Florida Statutes. Each other department, agency, office, organization, or person funded or seeking funds from the County operating budget shall submit their proposed budget by the date and time established by the County Administrator or designee, as the designated County Budget Officer.

4.01 BUDGET EXECUTION AND AMENDMENT

Execution and amendment of the County budget shall be governed by the provisions of Section 129.06, Florida Statutes, as now or hereafter amended, and the following procedures:

- A. At the department level, budgetary control (i.e. the level at which expenditures may not legally exceed appropriations) is at the category level. Category levels are defined as follows:
1. Personal services include expenditures/expenses for salaries, wages, and related employee benefits provided for all County employees whether on full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contributions to the Florida Retirement System, social security, insurance, personal leave, and similar direct benefits as well as other costs such as worker's compensation coverage and unemployment compensation insurance.
 2. Operating expenditures/expenses include all the costs to provide goods and services which primarily benefit the current period, and are not defined as personal services or capital outlay.
 3. Capital outlay shall mean property, as that term is defined in Section 274.02(1), Florida Statutes, as now or hereafter amended.
 4. Debt service costs include the payment of principal, interest and related costs of borrowed funds. Debt service millage will be anticipated at levels that will generate sufficient revenue to make all required payments.
 5. Grants and aids include all grants, subsidies and contributions to other government agencies and private organizations.
 6. Other uses consist of interfund transfers, reserve, and contingency accounts within funds. Transfers are used to move funds from one fund to another without the intent of reimbursement. They will be made according to either prescribed formulas or legal requirements upon the availability of unrestricted fund balances. All transfers must represent a legally authorized use of the revenues from which the funds are transferred.

BUDGET POLICY

- B. Pursuant to the provisions of Section 129.06(2)(a), Florida Statutes, as now or hereafter amended, the Board hereby empowers the County Administrator or designee, as designated budget officer, with the authority to make budget transfers within a department, provided that the total appropriations of the affected department is not changed. In addition, the Board hereby empowers the County Administrator or designee, with the authority to make capital outlay substitutions within the adopted budget.
- C. Total appropriations in a fund may be increased by action of the Board of County Commissioners for (1) a receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts, or reimbursement for damages and (2) increased receipts for enterprise or proprietary funds received for a particular purpose.
- D. Appropriations may be made from the reserve for contingencies account to increase the appropriation for any particular expense in the same fund, or to create an appropriation in the fund for any lawful purpose, except no expenditures shall be charged directly to a reserve account.
- E. In addition to the methods set forth above, pursuant to the provisions of Section 129.06(2)(f), Florida Statutes, total appropriations in a fund may be amended by resolution or ordinance of the Board adopted following a public hearing. Unless otherwise provided by law, the public hearing must be advertised at least 2 days, but not more than 5 days, before the date of the hearing. The advertisement must appear in a newspaper of paid general circulation and must identify the name of the taxing authority, the date, place, and time of the hearing, and the purpose of the hearing. The advertisement must also identify each budgetary fund to be amended, the source of the funds, the use of the funds, and the total amount of each budget.

Flagler County Fund Balance Policy

RESOLUTION NO. 12-58

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA, CREATING A REVISED FUND BALANCE/RETAINED EARNINGS POLICY FOR THE FUNDING OF A RESERVATION OF RETAINED EARNINGS IN ALL EXISTING FUNDS AND ANY ADDITIONAL FUNDS THAT MAY BE CREATED IN THE FUTURE.

WHEREAS, Flagler County Board of County Commissioners adopted Ordinance No. 2006-24 which established a fund balance/retained earnings stabilization policy to insure against unanticipated events which would adversely affect the financial condition of the County and jeopardize the continuation of necessary public services; and

WHEREAS, Ordinance No. 2008-29 which amended Ordinance No. 2006-24 was adopted by the Flagler County Board of County Commissioners; and

WHEREAS, the Board of County Commissioners has repealed this ordinance and wishes to create a new fund balance/retained earnings policy by Resolution.

NOW, THEREFORE, BE IT APPROVED BY THE FLAGLER COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. FUND BALANCE/RETAINED EARNINGS POLICY

- (a) There is hereby created, in each of the various governmental fund type (general fund, special revenue funds, debt service funds, and capital projects funds) and proprietary fund type (enterprise funds and internal service funds) funds of the county, a reservation of fund balance or retained earnings equal to the following:

- (1) General fund. In the general fund, there shall be created a recommended reservation of fund balance in an amount between seven (7) to twelve (12) percent of revenues in the current fiscal year budget for the fund. For the purposes of this calculation, the current fiscal year budget shall be the budget as originally adopted in September. This reserve shall be in addition to all other reserves or designations of fund balance, including but not limited to reservations for uncollected receivables and reservations of funds which have expenditure authority limited to specific purposes (i.e. proceeds from the sale or conversion of judicially forfeited properties). In any fiscal year when the county is unable to create the reservation of fund balance required by this resolution, the County Administrator shall make a recommendation to the Board of County Commissioners and the resolution may be revised.
- (2) Special revenue funds. By definition, special revenue funds are created to account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes. As such, no specific reservation fund balance is created by virtue of enactment of this section, rather the amount of any reservation fund balance shall be governed by the legal authority underlying the creation of the individual fund.
- (3) Debt service fund. Debt service funds are typically subjected to the creation of very specific reserve amounts as a part of the ordinance or resolution which authorizes the issuance of the bonds which are being repaid. Therefore, this policy does not create any specific reservation of fund balance within the debt service fund, rather, reserve requirements for any outstanding county bond issues will be as derived from the ordinance or resolution authorizing the issuance of the bonds.
- (4) Capital project fund. The capital projects fund was created to account for resources (such as the local government infrastructure sales surtax) designated to construct or acquire general fixed assets and major improvements. Occasionally, these projects may extend beyond a single fiscal year. Therefore, although no specific reserve requirement is established for the capital projects fund, at a minimum, the fiscal year end unreserved, undesignated fund balance, coupled with estimated revenues for the ensuing fiscal year, must be sufficient to fund all outstanding fund obligations.

- (5) Enterprise funds. The County has created a total of three (3) enterprise funds to account for the following: utility services, airport and sanitary landfill. For these funds and any other future enterprise funds created, there shall be created a recommended reservation of retained earnings equal to ten (10) percent of the current fiscal year budget excluding capital project costs and equipment for that fund. For the purposes of this calculation, the current fiscal year budget shall be the total budget as originally adopted in September. This budget shall be prepared on the modified accrual basis of accounting and therefore includes such items as capital outlay and operating transfers out. This reserve shall be in addition to all other reservations of retained earnings, including but not limited to amounts reserved for debt service and/or amounts reserved for renewal and replacement of long lived assets. However, it is understood that from time to time these funds may not reach this 10% goal for a particular year. As part of the budget process the County Administrator shall attempt to the extent possible to reach this 10% goal. At the time of the adoption of this policy all funds currently meet this goal.
- (6) Internal service funds. The county has created one internal service fund to account for employee health benefits coverage. There is hereby created within each of the internal service funds a recommended reservation of retained earnings in the fund as of the end of each fiscal year greater than or equal to zero. This reserve shall be in addition to all other reservations of retained earnings, including but not limited to amounts reserved for claims incurred but not paid in the health care coverage fund. By definition, internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the county, or to other governmental units, on a cost-reimbursement basis. Consequently, these funds are generally intended to operate on a break even basis. Therefore, in any fiscal year when it is projected that the actual amount of unreserved retained earnings will be less than or equal to zero at year end, it will be necessary to either increase the rates charged or reduce expenses or both.

- (b) Utilization of surplus reserves. In the event that the unreserved, undesignated fund balance or unreserved retained earnings balance exceeds the amounts set forth above, the excess may be utilized for any lawful purpose. Nevertheless, it is recommended that first priority be given to utilizing the excess within the fund in which it was generated. In order to minimize the long term effect of such use, it is also recommended that any such excess be used to fund one time expenditures or expenses which do not result in recurring operating costs or other one time costs including the establishment of or increase in legitimate reservations or designations of fund balance or reservations of retained earnings.
- (c) Replenishment of reserve deficits. If, at the end of any fiscal year, the actual amount of unreserved, undesignated fund balance, or unreserved retained earnings falls below the required levels set forth herein, the County Administrator shall make a recommendation to the Board of County Commissioners during the next budget cycle on how to achieve the recommended reserve levels.
- (d) Annual review. Compliance with the provisions of this section shall be reviewed as part of the annual budget adoption process.


SECTION 2. CONFLICTS. All, or part of any Resolutions, in conflict herewith are to the extent of such conflict hereby repealed.

SECTION 3. SEVERABILITY. It is the intent of the Board of County Commissioners of Flagler County, Florida, that if any section, subsection, sentence, clause, phrase, or provision of this Resolution is held invalid or unconstitutional, such invalidity or unconstitutionality shall not be so construed as to render invalid or unconstitutional the remaining provisions of this Resolution.

SECTION 4. EFFECTIVE DATE. This Resolution shall take effect immediately.

**ADOPTED BY THE FLAGLER COUNTY BOARD OF COUNTY
COMMISSIONERS, this 5th day of November, 2012.**

ATTEST:

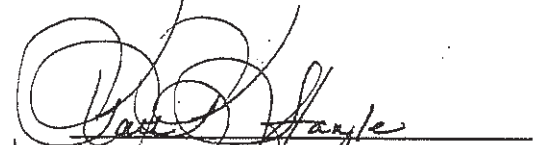

Gail Wadsworth, Clerk and
Ex Officio Clerk to the Board

**FLAGLER COUNTY BOARD
OF COUNTY COMMISSIONERS**


Barbara Revels, Chair



APPROVED AS TO FORM


Albert J. Hadeed, County Attorney

Florida Statutes - Chapter 166.241

166.241 **Fiscal years, budgets, and budget amendments.**— (1) Each municipality shall establish a fiscal year beginning October 1 of each year and ending September 30 of the following year.

(2) The governing body of each municipality shall adopt a budget each fiscal year. The budget must be adopted by ordinance or resolution unless otherwise specified in the respective municipality's charter. The amount available from taxation and other sources, including balances brought forward from prior fiscal years, must equal the total appropriations for expenditures and reserves. At a minimum, the adopted budget must show for each fund, as required by law and sound financial practices, budgeted revenues and expenditures by organizational unit which are at least at the level of detail required for the annual financial report under s. 218.32(1). The adopted budget must regulate expenditures of the municipality, and an officer of a municipal government may not expend or contract for expenditures in any fiscal year except pursuant to the adopted budget.

(3) The tentative budget must be posted on the municipality's official website at least 2 days before the budget hearing, held pursuant to s. 200.065 or other law, to consider such budget. The final adopted budget must be posted on the municipality's official website within 30 days after adoption. If the municipality does not operate an official website, the municipality must, within a reasonable period of time as established by the county or counties in which the municipality is located, transmit the tentative budget and final budget to the manager or administrator of such county or counties who shall post the budgets on the county's website.

(4) The governing body of each municipality at any time within a fiscal year or within 60 days following the end of the fiscal year may amend a budget for that year as follows:

(a) Appropriations for expenditures within a fund may be decreased or increased by motion recorded in the minutes if the total appropriations of the fund is not changed.

(b) The governing body may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund is not changed.

(c) If a budget amendment is required for a purpose not specifically authorized in paragraph (a) or paragraph (b), the budget amendment must be adopted in the same manner as the original budget unless otherwise specified in the municipality's charter.

**FLORIDA STATUTES – CHAPTER 166.241
MUNICIPALITIES**

(5) If the governing body of a municipality amends the budget pursuant to paragraph (4)(c), the adopted amendment must be posted on the official website of the municipality within 5 days after adoption. If the municipality does not operate an official website, the municipality must, within a reasonable period of time as established by the county or counties in which the municipality is located, transmit the adopted amendment to the manager or administrator of such county or counties who shall post the adopted amendment on the county's website.
History.—s. 1, ch. 73-129; s. 4, ch. 83-106; s. 6, ch. 96-324; s. 14, ch. 2004-305; s. 11, ch. 2011-144.

Florida Statutes - Chapter 129

129.01 Budget system established.

129.011 Consolidation of funds.

129.02 Requisites of budgets.

129.021 County officer budget information.

129.025 County budget officer.

129.03 Preparation and adoption of budget.

129.04 Fiscal year.

129.06 Execution and amendment of budget.

129.07 Unlawful to exceed the budget; certain contracts void; commissioners contracting excess indebtedness personally liable.

129.08 County commissioner voting to pay illegal claim or for excess indebtedness.

129.09 County auditor not to sign illegal warrants.

129.201 Budget of supervisor of elections; manner and time of preparation and presentation.

129.202 Budget of supervisor of elections; matters related to allocation, expenditure, etc., of amounts in budget.

129.01 Budget system established.--There is hereby established a budget system for the control of the finances of the boards of county commissioners of the several counties of the state, as follows:

(1) There shall be prepared, approved, adopted, and executed, as prescribed in this chapter, for the fiscal year ending September 30, 1952, and for each fiscal year thereafter, an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. The budget shall control the levy of taxes and the expenditure of money for all county purposes during the ensuing fiscal year.

(2) Each budget shall conform to the following general directions and requirements:

(a) The budget shall be prepared, summarized, and approved by the board of county commissioners of each county.

(b) The budget shall be balanced; that is, the total of the estimated receipts, including balances brought forward, shall equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied, provided the percent anticipated from ad valorem levies shall be as specified in s. 200.065(2)(a), and 100 percent of the amount of the balances of both cash and liquid securities estimated to be brought forward at the beginning of the fiscal year. The appropriation division of the budget shall include itemized appropriations for all expenditures authorized by law, contemplated to be made, or incurred for the benefit of the county during the said year and the provision for the reserves authorized by this chapter. Both the receipts and appropriation divisions shall reflect the approximate division of expenditures between countywide expenditures and noncountywide expenditures and the division of county revenues derived from or on behalf of the county as a whole and county revenues derived from or on behalf of a municipal service taxing unit,

special district included within the county budget, unincorporated area, service area, or program area, or otherwise not received for or on behalf of the county as a whole.

(c) Provision may be made for the following reserves:

1. A reserve for contingencies may be provided in a sum not to exceed 10 percent of the total of the budget.

2. A reserve for cash balance to be carried over may be provided for the purpose of paying expenses from October 1 of the ensuing fiscal year until the time when the revenues for that year are expected to be available. This reserve may be not more than 20 percent of the total receipts and balances of the budget; provided that for the bond interest and sinking fund budget, this reserve may be not more than the total maturities of debt (both principal and interest) that will occur during the ensuing fiscal year, plus the sinking fund requirements, computed on a straight-line basis, for any outstanding obligations to be paid from the fund.

(d) An appropriation for "outstanding indebtedness" shall be made to provide for the payment of vouchers which have been incurred in and charged against the budget for the current year or a prior year, but which are expected to be unpaid at the beginning of the ensuing year for which the budget is being prepared. The appropriation for the payment of such vouchers shall be made in the same fund for which the expenses were originally incurred.

(e) Any surplus arising from an excess of the estimated cash balance over the estimated amount of unpaid obligations to be carried over in a fund at the end of the current fiscal year may be transferred to any of the other funds of the county, and the amount so transferred shall be budgeted as a receipt to such other funds; provided, that no such surplus in a fund raised for debt service shall be transferred to another fund, except to a fund raised for the same purposes in the same territory, unless the debt of such territory has been extinguished, in which case it may be transferred to any other fund raised for that territory; provided, further, that no such surplus in a capital outlay reserve fund may be transferred to another fund until such time as the projects for which such capital outlay reserve fund was raised have been completed and all obligations paid.

History.--s. 1, ch. 6814, 1915; RGS 1524; CGL 2302; s. 1, ch. 26874, 1951; ss. 12, 35, ch. 69-106; s. 5, ch. 73-349; s. 1, ch. 77-165; s. 1, ch. 78-132; s. 1, ch. 78-157; s. 28, ch. 80-274; s. 3, ch. 96-324.

129.011 Consolidation of funds.--

(1) In order to simplify and otherwise improve the accounting system provided by law and to facilitate a better understanding of the fiscal operation of the county by the general public, the board of county commissioners may, by resolution duly adopted, consolidate any of its separate budgetary funds into a single general fund, except that all revenue and expenditures of the county transportation trust fund established pursuant to s. 336.022 shall be shown as a separate budgetary fund.

(2) Subsequent to the consolidation of any budgetary funds as provided in subsection (1), the maximum permitted tax millage of the combined fund shall be the total amount authorized by law for the separate funds so consolidated.

(3) This section is deemed to be in the general public interests and it is the intent of the Legislature that the provisions hereof shall be liberally construed to accomplish the purposes contained herein.

History.--ss. 1, 2, 4, ch. 70-282; s. 2, ch. 77-165; s. 263, ch. 84-309; s. 19, ch. 87-224.

129.02 Requisites of budgets.--Each budget shall conform to the following specific directions and requirements:

(1) General fund budget shall contain an estimate of receipts by source, including any taxes now or hereafter authorized by law to be levied for any countywide purpose, except those countywide purposes provided for in the budgets enumerated below, any tax millage limitation to the contrary notwithstanding, and including any balance brought forward as provided herein; and an itemized estimate of expenditures that will need to be incurred to carry on all functions and activities of the county government now or hereafter authorized by law, except those functions and activities provided for in the budgets enumerated below, and of unpaid vouchers of the general fund; also of the reserve for contingencies and of the balances, as

hereinbefore provided, which should be carried forward at the end of the year.

(2) The County Transportation Trust Fund budget shall contain an estimate of receipts by source and balances as provided herein, and an itemized estimate of expenditures that need to be incurred to carry on all work on roads and bridges in the county except that provided for in the capital outlay reserve fund budget and in district budgets pursuant to this chapter, and of unpaid vouchers of the County Transportation Trust Fund; also of the reserve for contingencies and the balance, as hereinbefore provided, which should be carried forward at the end of the year.

(3) The budget for the county fine and forfeiture fund shall contain an estimate of receipts by source and balances as provided herein, and an itemized estimate of expenditures that need to be incurred to carry on all criminal prosecution, and all other law enforcement functions and activities of the county now or hereafter authorized by law, and of indebtedness of the county fine and forfeiture fund; also of the reserve for contingencies and the balance, as hereinbefore provided, which should be carried forward at the end of the year.

(4)(a) Capital outlay reserve fund budget shall contain an estimate of receipts by source, including any taxes authorized by law to be levied for that purpose, and including any balance brought forward as provided for herein; and an itemized estimate of expenditures for capital purposes to give effect to general improvement programs. It shall be a plan for the expenditure of funds for capital purposes, showing as income the revenues, special assessments, borrowings, receipts from sale of capital assets, free surpluses, and down payment appropriation to be applied to the cost of a capital project or projects, expenses of issuance of obligations, engineering, supervision, contracts, and any other related expenditures. It may contain also an estimate for the reserves as hereinbefore provided and for a reserve for future construction and improvements. No expenditures or obligations shall be incurred for capital purposes except as appropriated in this budget, except for the preliminary expense of plans, specifications and estimates.

(b) Under the provision herein set forth, a separate capital budget may be adopted for each special district included within the county budget, or a consolidated capital budget may be adopted providing for the consolidation of capital projects of the county and of the special districts included within the county budget into one budget, treating borrowed funds and other receipts as special revenue earmarked for capital projects as separately itemized appropriation for each district special project or county project, as the case may be.

(c) Any funds in the capital budget not required to meet the current construction cost of any project may be invested in any securities of the Federal Government or in securities of any county of the state pledging the full faith and credit of such county or pledging such county's share of the gas tax provided for in s. 16 of Art. IX of the Constitution of 1885 as adopted by the 1968 revised constitution or in s. 9, Art. XII of said revision.

(5) A bond interest and sinking fund budget shall be made for each county and for each special district included within the county budget having bonds outstanding. The budget shall contain an estimate of receipts by source, including any taxes authorized by law to be levied for that purpose, and including any balances brought forward as provided herein; and an itemized estimate of expenditures and reserves as follows: The bond interest and principal maturities in the year for which the budget is made shall be determined and estimates for expenses connected with the payments of such bonds and coupons, commissions of the tax collector, and of the property appraiser, and expenses of refunding operations, if any are contemplated, shall be appropriated. A sufficient "cash balance to be carried over" may be reserved as set forth hereinbefore. The sinking fund requirements provided for in the said reserve may be carried over either in cash or in securities of the Federal Government and of the local governments in Florida, or both.

(6) For each special district included within the county budget, the operating fund budget shall contain an estimate of receipts by source and balances as provided herein, and an itemized estimate of expenditures that will need to be incurred to carry on all functions and activities of the special district as now or hereafter provided by law and of the indebtedness of the special district; also of the reserves for contingencies and the balances, as hereinbefore provided, which should be carried forward at the end of the year.

History.--s. 2, ch. 6814, 1915; RGS 1525; CGL 2303; s. 2, ch. 26874, 1951; s. 10, ch. 27991, 1953; s. 18, ch. 69-216; s. 1, ch. 77-102; s. 73, ch. 79-400; s. 4, ch. 96-324; s. 53, ch. 2004-265.

129.021 County officer budget information.--Notwithstanding other provisions of law, the budgets of all county officers, as submitted to the board of county commissioners, shall be in sufficient detail and contain such information as the board of county commissioners may require in furtherance of their powers and responsibilities provided in ss. 125.01(1)(q) and (r) and (6) and 129.01(2)(b).

History.--s. 2, ch. 78-132.

129.025 County budget officer.--

- (1) Each board of county commissioners may designate a county budget officer to carry out the duties set forth in this chapter. Unless the board designates a different officer, the clerk of the circuit court or the county comptroller, if applicable, shall be the budget officer for the purposes of this chapter.
- (2) The Legislature finds that the duties of county budget officer set forth in this chapter do not fall within the constitutional responsibilities performed by the several clerks of the circuit court as auditor and custodian of county funds. The position of county budget officer shall not constitute an office in the meaning of s. 5, Art. II of the State Constitution.

History.--s. 1, ch. 78-303.

129.03 Preparation and adoption of budget.--

- (1) Pursuant to s. 200.065, the county property appraiser shall certify to the county budget officer his or her estimate of the total valuations against which taxes may be levied in the entire county and in each district in the county in which taxes are authorized by law to be levied by the board of county commissioners for funds under its control. In preparing the budget, the figure so certified shall be used as the basis for estimating the millage rate required to be levied and shall be noted on each tentative budget and each official budget, on the same line with the amount estimated to be raised from taxes.
- (2) On or before June 1 of each year, the sheriff, the clerk of the circuit court and county comptroller, the tax collector subject to a resolution entered into pursuant to s. 145.022(1), and the supervisor of elections shall each submit to the board of county commissioners a tentative budget for their respective offices for the ensuing fiscal year. However, the board of county commissioners may, by resolution, require the tentative budgets to be submitted by May 1 of each year.
- (3) No later than 15 days after certification of value by the property appraiser pursuant to s. 200.065(1), the county budget officer, after tentatively ascertaining the proposed fiscal policies of the board for the ensuing fiscal year, shall prepare and present to the board a tentative budget for the ensuing fiscal year for each of the funds provided in this chapter, including all estimated receipts, taxes to be levied, and balances expected to be brought forward and all estimated expenditures, reserves, and balances to be carried over at the end of the year.
 - (a) The board of county commissioners shall receive and examine the tentative budget for each fund and, subject to the notice and hearing requirements of s. 200.065, shall require such changes to be made as it shall deem necessary; provided the budget shall remain in balance. The county budget officer's estimates of receipts other than taxes, and of balances to be brought forward, shall not be revised except by a resolution of the board, duly passed and spread on the minutes of the board. However, the board may allocate to any of the funds of the county any anticipated receipts, other than taxes levied for a particular fund, except receipts designated or received to be expended for a particular purpose.
 - (b) Upon receipt of the tentative budgets and completion of any revisions made by the board, the board shall prepare a statement summarizing all of the adopted tentative budgets. This summary statement shall show, for each budget and the total of all budgets, the proposed tax millages, the balances, the reserves, and the total of each major classification of receipts and expenditures, classified according to the classification of accounts prescribed by the appropriate state agency. The board shall cause this summary statement to be advertised one time in a newspaper of general circulation published in the county, or by posting at the courthouse door if there is no such newspaper, and the advertisement shall appear adjacent to the advertisement required pursuant to s. 200.065.
 - (c) The board shall hold public hearings to adopt tentative and final budgets pursuant to s. 200.065. The hearings shall be primarily for the purpose of hearing requests and complaints from the public regarding the budgets and the proposed tax levies and for explaining the budget and proposed or adopted amendments thereto, if any. The tentative budgets, adopted tentative budgets, and final budgets shall be filed in the office of the county auditor as a public record. Sufficient reference in words and figures to identify the particular transactions shall be made in the minutes of the board to record its actions with reference to the budgets.

History.--s. 3, ch. 6814, 1915; RGS 1526; CGL 2304; s. 1, ch. 19115, 1939; s. 3, ch. 26874, 1951; s. 11, ch. 57-1; ss. 12, 35, ch. 69-106; s. 6, ch. 73-349; s. 1, ch. 77-102; s. 2, ch. 78-303; s. 30, ch. 80-274; s. 2, ch. 82-33; s. 15, ch. 82-226; s. 1, ch. 88-158; s. 2, ch. 89-297; s. 827, ch. 95-147.

129.04 Fiscal year.--The fiscal year of each county of the state shall commence on October 1, and end on September 30 of each year, and whenever the word "year" appears in this chapter, it shall be construed as meaning the fiscal year as hereby established.

History.--s. 4, ch. 6814, 1915; RGS 1527; CGL 2305.

129.06 Execution and amendment of budget.--

(1) Upon the final adoption of the budgets as provided in this chapter, the budgets so adopted shall regulate the expenditures of the county and each special district included within the county budget, and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended, altered, or exceeded except as provided in this chapter.

(a) The modified-accrual basis or accrual basis of accounting must be followed for all funds in accordance with generally accepted accounting principles.

(b) The cost of the investments provided in this chapter, or the receipts from their sale or redemption, must not be treated as expense or income, but the investments on hand at the beginning or end of each fiscal year must be carried as separate items at cost in the fund balances; however, the amounts of profit or loss received on their sale must be treated as income or expense, as the case may be.

(2) The board at any time within a fiscal year may amend a budget for that year, and may within the first 60 days of a fiscal year amend the budget for the prior fiscal year, as follows:

(a) Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by motion recorded in the minutes, provided that the total of the appropriations of the fund may not be changed. The board of county commissioners, however, may establish procedures by which the designated budget officer may authorize certain intradepartmental budget amendments, provided that the total appropriation of the department may not be changed.

(b) Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund, or to create an appropriation in the fund for any lawful purpose, but expenditures may not be charged directly to the reserve for contingencies.

(c) The reserve for future construction and improvements may be appropriated by resolution of the board for the purposes for which the reserve was made.

(d) A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts, or reimbursement for damages, may, by resolution of the board spread on its minutes, be appropriated and expended for that purpose, in addition to the appropriations and expenditures provided for in the budget. Such receipts and appropriations must be added to the budget of the proper fund. The resolution may amend the budget to transfer revenue between funds to properly account for unanticipated revenue.

(e) Increased receipts for enterprise or proprietary funds received for a particular purpose may, by resolution of the board spread on its minutes, be appropriated and expended for that purpose, in addition to the appropriations and expenditures provided for in the budget. The resolution may amend the budget to transfer revenue between funds to properly account for increased receipts.

(f) If an amendment to a budget is required for a purpose not specifically authorized in paragraphs (a)-(e), unless otherwise prohibited by law, the amendment may be authorized by resolution or ordinance of the board of county commissioners adopted following a public hearing. The public hearing must be advertised at least 2 days, but not more than 5 days, before the date of the hearing. The advertisement must appear in a newspaper of paid general circulation and must identify the name of the taxing authority, the date, place, and time of the hearing, and the purpose of the hearing. The advertisement must also identify each budgetary fund to be amended, the source of the funds, the use of the funds, and the total

amount of each budget.

(3) Only the following transfers may be made between funds:

(a) Transfers to correct errors in handling receipts and disbursements.

(b) Budgeted transfers.

(c) Transfers to properly account for unanticipated revenue or increased receipts.

(4) All unexpended balances of appropriations at the end of the fiscal year shall revert to the fund from which the appropriation was made, but reserves for sinking funds and for future construction and improvements may not be diverted to other purposes.

(5) Any county constitutional officer whose budget is approved by the board of county commissioners, who has not been reelected to office or is not seeking reelection, shall be prohibited from making any budget amendments, transferring funds between itemized appropriations, or expending in a single month more than one-twelfth of any itemized approved appropriation, following the date he or she is eliminated as a candidate or October 1, whichever comes later, without approval of the board of county commissioners.

History.--s. 6, ch. 6814, 1915; RGS 1529; CGL 2307; s. 5, ch. 26874, 1951; s. 2, ch. 78-157; s. 2, ch. 88-85; s. 1, ch. 93-109; s. 828, ch. 95-147; s. 5, ch. 96-324; s. 12, ch. 2001-252.

129.07 Unlawful to exceed the budget; certain contracts void; commissioners contracting excess indebtedness personally liable.--It is unlawful for the board of county commissioners to expend or contract for the expenditure in any fiscal year more than the amount budgeted in each fund's budget, except as provided herein, and in no case shall the total appropriations of any budget be exceeded, except as provided in s. 129.06, and any indebtedness contracted for any purpose against either of the funds enumerated in this chapter or for any purpose, the expenditure for which is chargeable to either of said funds, shall be null and void, and no suit or suits shall be prosecuted in any court in this state for the collection of same, and the members of the board of county commissioners voting for and contracting for such amounts and the bonds of such members of said boards also shall be liable for the excess indebtedness so contracted for.

History.--s. 7, ch. 6814, 1915; RGS 1530; CGL 2308; s. 6, ch. 26874, 1951; s. 3, ch. 78-157.

129.08 County commissioner voting to pay illegal claim or for excess indebtedness.--Each member of the board of county commissioners who knowingly and willfully votes to incur an indebtedness against the county in excess of the expenditure allowed by law or county ordinance, or to pay an illegal charge against the county, or to pay any claim against the county not authorized by law or county ordinance shall be guilty of malfeasance in office and subject to suspension and removal from office as now provided by law, and shall be guilty of a misdemeanor, and shall upon conviction be punished by a fine of not less than \$100 nor more than \$500 or by imprisonment in the county jail for not more than 6 months, for each offense.

History.--s. 2, ch. 6814, 1915; RGS 5332; CGL 7465; s. 4, ch. 71-14; s. 1, ch. 71-305.

129.09 County auditor not to sign illegal warrants.--Any clerk of the circuit court, acting as county auditor, who shall sign any warrant for the payment of any claim or bill or indebtedness against any county funds in excess of the expenditure allowed by law, or county ordinance, or to pay any illegal charge against the county, or to pay any claim against the county not authorized by law, or county ordinance, shall be personally liable for such amount, and if he or she shall sign such warrant willfully and knowingly he or she shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 or s. 775.083.

History.--s. 2, ch. 6814, 1915; RGS 5333; CGL 7466; s. 5, ch. 71-14; s. 78, ch. 71-136; s. 2, ch. 71-305; s. 829, ch. 95-147.

129.201 Budget of supervisor of elections; manner and time of preparation and presentation.--

(1) Pursuant to s. 129.03(2), each supervisor of elections shall certify to the board of county commissioners, or county budget commission if there is one in the county, a proposed budget of income and expenditures to fulfill the duties, responsibilities, and operation of the office of the supervisor of elections for the ensuing fiscal year of the county. The fiscal year of the supervisor of elections shall commence on October 1 of each year and shall end on September 30 of the following year.

(2)(a) Each expenditure item in the budget for the supervisor of elections shall be itemized generally as follows:

1. Compensation for the supervisor of elections and all other personnel of the office.
2. Operating expenses.
3. Capital outlay.
4. Contingencies and transfers.

(b) To the extent appropriate, the budget shall be further itemized in conformance with the Uniform Accounting System for Local Units of Government in Florida adopted by rule of the Chief Financial Officer.

(3) The supervisor of elections shall furnish to the board of county commissioners or the county budget commission all relevant and pertinent information which such board or commission shall deem necessary.

(4) The board or commission, as the case may be, may require the supervisor of elections to correct mathematical, mechanical, factual, and clerical errors and errors of form in the proposed budget. At the hearings held pursuant to s. 200.065, the board or commission may amend, modify, increase, or reduce any or all items of expenditure in the proposed budget; and, as amended, modified, increased, or reduced, such budget shall be approved by the board or commission, giving written notice of its action to specific items amended, modified, increased, or reduced.

(5) The board or commission shall include in the county budget the items of proposed expenditures as set forth in the budget required by this section to be submitted, after the budget has been reviewed and approved. The board or commission shall include the supervisor of elections' reserve for contingencies provided herein in the reserve for contingencies account in the general county budget.

(6) The reserve for contingencies in the budget of a supervisor of elections shall be governed by the same provisions governing the amount and use of the reserve for contingencies appropriated in the county budget.

(7) The proposed budget shall be submitted to the board of county commissioners or county budget commission pursuant to s. 129.03(2), and the budget shall be included by the board or commission in the general county budget.

(8) The items placed in the budget of the board pursuant to this act shall be subject to the same provisions of law as the county annual budget; however, no amendment may be made to the appropriations of the office of the supervisor of elections without due notice of the change to the supervisor of elections.

(9) The budget of the supervisor of elections may be increased by the board of county commissioners to cover such expenses for emergencies and unanticipated expenses as are recommended and justified by the supervisor of elections.

History.--s. 1, ch. 82-202; s. 2, ch. 83-204; s. 38, ch. 83-217; s. 146, ch. 2003-261.

FLORIDA STATUTES - CHAPTER 129 COUNTY ANNUAL BUDGET

129.202 Budget of supervisor of elections; matters related to allocation, expenditure, etc., of amounts in budget.--

(1)(a) The supervisor of elections shall requisition and the board of county commissioners shall pay that officer, at the first meeting in October of each year, 25 percent of the total amount budgeted for the office and, thereafter on the first of each month, 6.82 percent of the total amount budgeted for the office. However, if there are unusual or unanticipated expenses in any one month, upon notification by the supervisor of elections, the board shall transfer the necessary amount, except that the total amount paid during the year shall not, without appropriate amendments, exceed the total budgeted for the year.

(b) The appropriation shall be transferred into a special account set up in the name of the supervisor of elections, and the clerk of the court acting as the clerk of the board of county commissioners shall draw checks or warrants thereon for payment of all expenses requisitioned by the supervisor of elections. All salaries shall be supported by payrolls, and all expenses paid shall be supported with bills approved by the supervisor of elections. Should the supervisor of elections desire, he or she may have the monthly allocation for the office of the supervisor of elections deposited directly into an official bank or depository trust account for the supervisor of elections and draw his or her own checks thereon for payment of budgeted expenditures authorized by law. All fees, commissions, and other funds collected by the supervisor of elections shall be deposited directly into the supervisor of elections' special account established under this subsection.

(c) Regardless of whether the supervisor of elections draws checks or warrants for the office of the supervisor of elections or allows the clerk to handle that function, the supervisor of elections may have a revolving petty cash fund established for payment of small cash outlay items by cash, check, or warrant. The revolving petty cash fund shall be reimbursed from time to time upon the presentation of vouchers and receipts substantiating disbursements from the fund.

(d) If the supervisor of elections draws the checks or warrants for the office of the supervisor of elections, he or she shall keep the necessary budget accounts and records and shall charge all paid bills and payrolls to the proper budget accounts. If the clerk draws the checks for the office of the supervisor of elections, this responsibility shall remain with the clerk. A reserve for contingencies, or any part thereof, may be transferred to any of the budget accounts in the discretion of the supervisor of elections.

(e) All expenses incurred in the fiscal year for which the budget is made shall be vouchered and charged to the budget for that year. To carry out the purpose of this budgeting provision, the books may be held open for 30 days after the end of the year.

(f) All unexpended balances at the end of each fiscal year shall be refunded to the board of county commissioners and deposited to the county fund or funds from which payment was originally made.

(2) The independence of the supervisor of elections shall be preserved concerning the purchase of supplies and equipment; the selection of personnel; and the hiring, firing, and setting of salaries of such personnel; however, nothing herein contained shall restrict the operation of any lawfully established county civil service system.

History.--ss. 2, 4, ch. 82-202; s. 39, ch. 83-217; s. 830, ch. 95-147

Florida Statutes - Chapter 200.065

(1) Upon completion of the assessment of all property pursuant to s. [193.023](#), the property appraiser shall certify to each taxing authority the taxable value within the jurisdiction of the taxing authority. This certification shall include a copy of the statement required to be submitted under s. [195.073](#)(3), as applicable to that taxing authority. The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate." The property appraiser shall also include instructions, as prescribed by the Department of Revenue, to each county and municipality, each special district dependent to a county or municipality, each municipal service taxing unit, and each independent special district describing the proper method of computing the millage rates and taxes levied as specified in subsection (5). The Department of Revenue shall prescribe the instructions and forms that are necessary to administer this subsection and subsection (5). The information provided pursuant to this subsection shall also be sent to the tax collector by the property appraiser at the time it is sent to each taxing authority.

(2) No millage shall be levied until a resolution or ordinance has been approved by the governing board of the taxing authority which resolution or ordinance must be approved by the taxing authority according to the following procedure:

(a)1. Upon preparation of a tentative budget, but prior to adoption thereof, each taxing authority shall compute a proposed millage rate necessary to fund the tentative budget other than the portion of the budget to be funded from sources other than ad valorem taxes. In computing proposed or final millage rates, each taxing authority shall utilize not less than 95 percent of the taxable value certified pursuant to subsection (1).

2. The tentative budget of the county commission shall be prepared and submitted in accordance with s. [129.03](#).

3. The tentative budget of the school district shall be prepared and submitted in accordance with chapter 1011, provided that the date of submission shall not be later than 24 days after certification of value pursuant to subsection (1).

4. Taxing authorities other than the county and school district shall prepare and consider tentative and final budgets in accordance with this section and applicable provisions of law, including budget procedures applicable to the taxing authority, provided such procedures do not conflict with general law.

(b) Within 35 days of certification of value pursuant to subsection (1), each taxing authority shall advise the property appraiser of its proposed millage rate, of its rolled-back rate computed pursuant to subsection (1), and of the date, time, and place at which a public hearing will be held to consider the proposed millage rate and the tentative budget. The property appraiser shall utilize this information in preparing the notice of proposed property taxes pursuant to s. [200.069](#). The deadline for mailing the notice shall be the later of 55 days after certification of value pursuant to subsection (1) or 10 days after either the date the tax roll is approved or the interim roll procedures under s. [193.1145](#) are instituted. If the deadline for mailing the notice of proposed property taxes is 10 days after the date the tax roll is approved or the interim roll procedures are instituted, all subsequent deadlines provided in this section shall be extended. The number of days by which the deadlines shall be extended shall equal the number of days by which the deadline for mailing the notice of proposed taxes is extended beyond 55 days after certification. If any taxing authority fails to provide the information required in this paragraph to the property appraiser in a timely fashion, the taxing authority shall be prohibited from levying a millage rate greater than the rolled-back rate computed pursuant to subsection (1) for the upcoming fiscal year, which rate shall be computed by the property appraiser and used in preparing the notice of proposed property taxes.

(c) Within 80 days of the certification of value pursuant to subsection (1), but not earlier than 65 days after certification, the governing body of each taxing authority shall hold a public hearing on the tentative budget and proposed millage rate. Prior to the conclusion of the hearing, the governing body of the taxing authority shall amend the tentative budget as it sees fit, adopt the amended tentative budget, recompute its proposed millage rate, and publicly announce the percent, if any, by which the recomputed proposed millage rate exceeds the rolled-back rate computed pursuant to subsection (1). That percent shall be characterized as the percentage increase in property taxes tentatively adopted by the governing body.

(d) Within 15 days after the meeting adopting the tentative budget, the taxing authority shall advertise in a newspaper of general circulation in the county as provided in subsection (3), its intent to finally adopt a millage rate and budget. A public hearing to finalize the budget and adopt a millage rate shall be held not less than 2 days nor more than 5 days after the day that the advertisement is first published. During the hearing, the governing body of the taxing authority shall amend the adopted tentative budget as it sees fit, adopt a final budget, and adopt a resolution or ordinance stating the millage rate to be levied. The resolution or ordinance shall state the percent, if any, by which the millage rate to be levied exceeds the rolled-back rate computed pursuant to subsection (1), which shall be characterized as the percentage increase in property taxes adopted by the governing body. The adoption of the budget and the millage-levy resolution or ordinance shall be by separate votes. For each taxing authority levying millage, the name of the taxing authority, the rolled-back rate, the percentage increase, and the millage rate to be levied shall be publicly announced prior to the adoption of the millage-levy resolution or ordinance. In no event may the millage rate adopted pursuant to this paragraph exceed the millage rate tentatively adopted pursuant to paragraph (c). If the rate tentatively adopted pursuant to paragraph (c) exceeds the proposed rate provided to the property appraiser pursuant to paragraph (b), or as subsequently adjusted pursuant to subsection (11), each taxpayer within the jurisdiction of the taxing authority shall be sent notice by first-class mail of his or her taxes under the tentatively adopted millage rate and his or her taxes under the previously proposed rate. The notice must be prepared by the property appraiser, at the expense of the taxing authority, and must generally conform to the requirements of s. [200.069](#). If such additional notice is necessary, its mailing must precede the hearing held pursuant to this paragraph by not less than 10 days and not more than 15 days.

(e)1. In the hearings required pursuant to paragraphs (c) and (d), the first substantive issue discussed shall be the percentage increase in millage over the rolled-back rate necessary to fund the budget, if any, and the specific purposes for which ad valorem tax revenues are being increased. During such discussion, the governing body shall hear comments regarding the proposed increase and explain the reasons for the proposed increase over the rolled-back rate. The general public shall be allowed to speak and to ask questions prior to adoption of any measures by the governing body. The governing body shall adopt its tentative or final millage rate prior to adopting its tentative or final budget.

2. These hearings shall be held after 5 p.m. if scheduled on a day other than Saturday. No hearing shall be held on a Sunday. The county commission shall not schedule its hearings on days scheduled for hearings by the school board. The hearing dates scheduled by the county commission and school board shall not be utilized by any other taxing authority within the county for its public hearings. A multicounty taxing authority shall make every reasonable effort to avoid scheduling hearings on days utilized by the counties or school districts within its jurisdiction. Tax levies and budgets for dependent special taxing districts shall be adopted at the hearings for the taxing authority to which such districts are dependent, following such discussion and adoption of levies and budgets for the superior taxing authority. A taxing authority may adopt the tax levies for all of its dependent special taxing districts, and may adopt the budgets for all of its dependent special taxing districts, by a single unanimous vote. However, if a member of the general public requests that the tax levy or budget of a dependent special taxing district be separately discussed and separately adopted, the taxing authority shall discuss and adopt that tax levy or budget separately. If, due to circumstances beyond the control of the taxing authority, the hearing provided for in paragraph (d) is recessed, the taxing authority shall publish a notice in a newspaper of general paid circulation in the county. The notice shall state the time and place for the continuation of the hearing and shall be published at least 2 days but not more than 5 days prior to the date the hearing will be continued.

(f)1. Notwithstanding any provisions of paragraph (c) to the contrary, each school district shall advertise its intent to adopt a tentative budget in a newspaper of general circulation pursuant to subsection (3) within 29 days of certification of value pursuant to subsection (1). Not less than 2 days or more than 5 days thereafter, the district shall hold a public hearing on the tentative budget pursuant to the applicable provisions of paragraph (c).

2. Notwithstanding any provisions of paragraph (b) to the contrary, each school district shall advise the property appraiser of its recomputed proposed millage rate within 35 days of certification of value pursuant to subsection (1). The recomputed proposed millage rate of the school district shall be considered its proposed millage rate for the purposes of paragraph (b).

3. Notwithstanding any provisions of paragraph (d) to the contrary, each school district shall hold a public hearing to finalize the budget and adopt a millage rate within 80 days of certification of value pursuant to subsection (1), but not earlier than 65 days after certification. The hearing shall be held in accordance with the applicable provisions of paragraph (d), except that a newspaper advertisement need not precede the hearing.

(g) Notwithstanding other provisions of law to the contrary, a taxing authority may:

1. Expend moneys based on its tentative budget after adoption pursuant to paragraph (c) and until such time as its final budget is adopted pursuant to paragraph (d), only if the fiscal year of the taxing authority begins prior to adoption of the final budget or, in the case of a school district, if the fall term begins prior to adoption of the final budget; or
2. Readopt its prior year's adopted final budget, as amended, and expend moneys based on that budget until such time as its tentative budget is adopted pursuant to paragraph (c), only if the fiscal year of the taxing authority begins prior to adoption of the tentative budget. The readopted budget shall be adopted by resolution without notice pursuant to this section at a duly constituted meeting of the governing body.

(3) The advertisement shall be no less than one-quarter page in size of a standard size or a tabloid size newspaper, and the headline in the advertisement shall be in a type no smaller than 18 point. The advertisement shall not be placed in that portion of the newspaper where legal notices and classified advertisements appear. The advertisement shall be published in a newspaper of general paid circulation in the county or in a geographically limited insert of such newspaper. The geographic boundaries in which such insert is circulated shall include the geographic boundaries of the taxing authority. It is the legislative intent that, whenever possible, the advertisement appear in a newspaper that is published at least 5 days a week unless the only newspaper in the county is published less than 5 days a week, or that the advertisement appear in a geographically limited insert of such newspaper which insert is published throughout the taxing authority's jurisdiction at least twice each week. It is further the legislative intent that the newspaper selected be one of general interest and readership in the community and not one of limited subject matter, pursuant to chapter 50.

(a) For taxing authorities other than school districts which have tentatively adopted a millage rate in excess of 100 percent of the rolled-back rate computed pursuant to subsection (1), the advertisement shall be in the following form:

NOTICE OF PROPOSED TAX INCREASE

The (name of the taxing authority) has tentatively adopted a measure to increase its property tax levy.

Last year's property tax levy:

- A. Initially proposed tax levy \$XX,XXX,XXX
- B. Less tax reductions due to Value Adjustment Board and other assessment changes (\$XX,XXX,XXX)
- C. Actual property tax levy \$XX,XXX,XXX

This year's proposed tax levy \$XX,XXX,XXX

All concerned citizens are invited to attend a public hearing on the tax increase to be held on (date and time) at (meeting place).

A FINAL DECISION on the proposed tax increase and the budget will be made at this hearing.

(b) In all instances in which the provisions of paragraph (a) are inapplicable for taxing authorities other than school districts, the advertisement shall be in the following form:

NOTICE OF BUDGET HEARING

The (name of taxing authority) has tentatively adopted a budget for (fiscal year). A public hearing to make a FINAL DECISION on the budget AND TAXES will be held on (date and time) at (meeting place).

(c) For school districts which have proposed a millage rate in excess of 100 percent of the rolled-back rate computed pursuant to subsection (1) and which propose to levy nonvoted millage in excess of the minimum amount required pursuant to s. [1011.60\(6\)](#), the advertisement shall be in the following form:

NOTICE OF PROPOSED TAX INCREASE

The (name of school district) will soon consider a measure to increase its property tax levy.

Last year's property tax levy:

- A. Initially proposed tax levy \$XX,XXX,XXX
- B. Less tax reductions due to Value Adjustment Board and other assessment changes (\$XX,XXX,XXX)
- C. Actual property tax levy \$XX,XXX,XXX

This year's proposed tax levy \$XX,XXX,XXX

A portion of the tax levy is required under state law in order for the school board to receive \$ (amount A) in state education grants. The required portion has (increased or decreased) by (amount B) percent and represents approximately (amount C) of the total proposed taxes.

The remainder of the taxes is proposed solely at the discretion of the school board.

All concerned citizens are invited to a public hearing on the tax increase to be held on (date and time) at (meeting place).

A DECISION on the proposed tax increase and the budget will be made at this hearing.

1. AMOUNT A shall be an estimate, provided by the Department of Education, of the amount to be received in the current fiscal year by the district from state appropriations for the Florida Education Finance Program.
2. AMOUNT B shall be the percent increase over the rolled-back rate necessary to levy only the required local effort in the current fiscal year, computed as though in the preceding fiscal year only the required local effort was levied.
3. AMOUNT C shall be the quotient of required local-effort millage divided by the total proposed nonvoted millage, rounded to the nearest tenth and stated in words; however, the stated amount shall not exceed nine-tenths.

(d) For school districts which have proposed a millage rate in excess of 100 percent of the rolled-back rate computed pursuant to subsection (1) and which propose to levy as nonvoted millage only the minimum amount required pursuant to s. [1011.60\(6\)](#), the advertisement shall be the same as provided in paragraph (c), except that the second and third paragraphs shall be replaced with the following paragraph:

This increase is required under state law in order for the school board to receive \$ (amount A) in state education grants.

(e) In all instances in which the provisions of paragraphs (c) and (d) are inapplicable for school districts, the advertisement shall be in the following form:

NOTICE OF BUDGET HEARING

The (name of school district) will soon consider a budget for (fiscal year). A public hearing to make a DECISION on the budget AND TAXES will be held on (date and time) at (meeting place).

(f) In lieu of publishing the notice set out in this subsection, the taxing authority may mail a copy of the notice to each elector residing within the jurisdiction of the taxing authority.

(g) In the event that the mailing of the notice of proposed property taxes is delayed beyond September 3 in a county, any multicounty taxing authority which levies ad valorem taxes within that county shall advertise its intention to adopt a tentative budget and millage rate in a newspaper of paid general circulation within that county, as provided in this subsection, and shall hold the hearing required pursuant to paragraph (2)(c) not less than 2 days or more than 5 days thereafter, and not later than September 18. The advertisement shall be in the following form, unless the proposed millage rate is less than or equal to the rolled-back rate, computed pursuant to subsection (1), in which case the advertisement shall be as provided in paragraph (e):

NOTICE OF TAX INCREASE

The (name of the taxing authority) proposes to increase its property tax levy by (percentage of increase over rolled-back rate) percent.

All concerned citizens are invited to attend a public hearing on the proposed tax increase to be held on (date and time) at (meeting place).

(h) In no event shall any taxing authority add to or delete from the language of the advertisements as specified herein unless expressly authorized by law, except that, if an increase in ad valorem tax rates will affect only a portion of the jurisdiction of a taxing authority, advertisements may include a map or geographical description of the area to be affected and the proposed use of the tax revenues under consideration. The advertisements required herein shall not be accompanied, preceded, or followed by other advertising or notices which conflict with or modify the substantive content prescribed herein.

(i) The advertisements required pursuant to paragraphs (b) and (e) need not be one-quarter page in size or have a headline in type no smaller than 18 point.

(j) The amounts to be published as percentages of increase over the rolled-back rate pursuant to this subsection shall be based on aggregate millage rates and shall exclude voted millage levies unless expressly provided otherwise in this subsection.

(k) Any taxing authority which will levy an ad valorem tax for an upcoming budget year but does not levy an ad valorem tax currently shall, in the advertisement specified in paragraph (a), paragraph (c), paragraph (d), or paragraph (g), replace the phrase "increase its property tax levy by (percentage of increase over rolled-back rate) percent" with the phrase "impose a new property tax levy of \$ (amount) per \$1,000 value."

(l) Any advertisement required pursuant to this section shall be accompanied by an adjacent notice meeting the budget summary requirements of s. [129.03](#)(3)(b). Except for those taxing authorities proposing to levy ad valorem taxes for the first time, the following statement shall appear in the budget summary in boldfaced type immediately following the heading, if the applicable percentage is greater than zero:

THE PROPOSED OPERATING BUDGET EXPENDITURES OF (name of taxing authority) ARE (percent rounded to one decimal place) MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES.

For purposes of this paragraph, "proposed operating budget expenditures" or "operating expenditures" means all moneys of the local government, including dependent special districts, that:

1. Were or could be expended during the applicable fiscal year, or
2. Were or could be retained as a balance for future spending in the fiscal year.

Provided, however, those moneys held in or used in trust, agency, or internal service funds, and expenditures of bond proceeds for capital outlay or for advanced refunded debt principal, shall be excluded.

(4) The resolution or ordinance approved in the manner provided for in this section shall be forwarded to the property appraiser and the tax collector within 3 days after the adoption of such resolution or ordinance. No millage other than that approved by referendum may be levied until the resolution or ordinance to levy required in subsection (2) is approved by the governing board of the taxing authority and submitted to the property appraiser and the tax collector. The receipt of the resolution or ordinance by the property appraiser shall be considered official notice of the millage rate approved by the taxing authority, and that millage rate shall be the rate applied by the property appraiser in extending the rolls pursuant to s. [193.122](#), subject to the provisions of subsection (6). These submissions shall be made within 101 days of certification of value pursuant to subsection (1).

(5) Beginning in the 2009-2010 fiscal year and in each year thereafter:

(a) The maximum millage rate that a county, municipality, special district dependent to a county or municipality, municipal service taxing unit, or independent special district may levy is a rolled-back rate based on the amount of taxes which would have been levied in the prior year if the maximum millage rate had been applied, adjusted for growth in per capita Florida personal income, unless a higher rate is adopted, in which case the maximum is the adopted rate. The maximum millage rate applicable to a county authorized to levy a county public hospital surtax under s. [212.055](#) shall exclude the revenues required to be contributed to the county public general hospital for the purposes of making the maximum millage rate calculation, but shall be added back to the maximum millage rate allowed after the roll back has been applied. A higher rate may be adopted only under the following conditions:

1. A rate of not more than 110 percent of the rolled-back rate based on the previous year's maximum millage rate, adjusted for growth in per capita Florida personal income, may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district; or
2. A rate in excess of 110 percent may be adopted if approved by a unanimous vote of the governing body of the county, municipality, or independent district or by a three-fourths vote if the governing body has nine or more members or if the rate is approved by a referendum.

(b) The millage rate of a county or municipality, municipal service taxing unit of that county, and any special district dependent to that county or municipality may exceed the maximum millage rate calculated pursuant to this subsection if the total county ad valorem taxes levied or total municipal ad valorem taxes levied do not exceed the maximum total county ad valorem taxes levied or maximum total municipal ad valorem taxes levied respectively. Voted millage and taxes levied by a municipality or independent special district that has levied ad valorem taxes for less than 5 years are not subject to this limitation. Total taxes levied may exceed the maximum calculated pursuant to subsection (6) as a result of an increase in taxable value above that certified in subsection (1) if such increase is less than the percentage amounts contained in subsection (6); however, if such increase in taxable value exceeds the percentage amounts contained in this subsection, millage rates subject to this subsection, s. [200.185](#), or s. [200.186](#) must be reduced so that total taxes levied do not exceed the maximum.

Any unit of government operating under a home rule charter adopted pursuant to ss. 10, 11, and 24, Art. VIII of the State Constitution of 1885, as preserved by s. 6(e), Art. VIII of the State Constitution of 1968, which is granted the authority in the State Constitution to exercise all the powers conferred now or hereafter by general law upon municipalities and which exercises such powers in the unincorporated area shall be recognized as a municipality under this subsection.

(6) Prior to extension of the rolls pursuant to s. [193.122](#), the property appraiser shall notify each taxing authority of the aggregate change in the assessment roll, if any, from that certified pursuant to subsection (1), including, but not limited to, those changes which result from actions by the value adjustment board or from corrections of errors in the assessment roll. Municipalities, counties, school boards, and water management districts may adjust administratively their adopted millage rate without a public hearing if the taxable value within the jurisdiction of the taxing authority as certified pursuant to subsection (1) is at variance by more than 1 percent with the taxable value shown on the roll to be extended. Any other taxing authority may adjust administratively its adopted millage rate without a public hearing if the taxable value within the jurisdiction of the taxing authority as certified pursuant to subsection (1) is at variance by more than 3 percent with the taxable value shown on the roll to be extended. The adjustment shall be such that the taxes computed by applying the adopted rate against the certified taxable value are equal to the taxes computed by applying the adjusted adopted rate to the taxable value on the roll to be extended. However, no adjustment shall be made to levies required by law to be a specific millage amount. Not later than 3 days after receipt of notification pursuant to this subsection, each affected taxing authority shall certify to the property appraiser its adjusted adopted rate. Failure to so certify shall constitute waiver of the adjustment privilege.

(7) Nothing contained in this section shall serve to extend or authorize any millage in excess of the maximum millage permitted by law or prevent the reduction of millage.

(8) The property appraiser shall deliver to the presiding officer of each taxing authority within the county, on June 1, an estimate of the total assessed value of nonexempt property for the current year for budget planning purposes.

(9) Multicounty taxing authorities are subject to the provisions of this section. The term "taxable value" means the taxable value of all property subject to taxation by the authority. If a multicounty taxing authority has not received a certification pursuant to subsection (1) from a county by July 15, it shall compute its proposed millage rate and rolled-back rate based upon estimates of taxable value supplied by the Department of Revenue. All dates for public hearings and advertisements specified in this section shall, with respect to multicounty taxing authorities, be computed as though certification of value pursuant to subsection (1) were made July 1. The multicounty district shall add the following sentence to the advertisement set forth in paragraphs (3)(a) and (g): This tax increase is applicable to (name of county or counties).

(10)(a) In addition to the notice required in subsection (3), a district school board shall publish a second notice of intent to levy additional taxes under s. [1011.71\(2\)](#). Such notice shall specify the projects or number of school buses anticipated to be funded by such additional taxes and shall be published in the size, within the time periods, adjacent to, and in substantial conformity with the advertisement required under subsection (3). The projects shall be listed in priority within each category as follows: construction and remodeling; maintenance, renovation, and repair; motor vehicle purchases; new and replacement equipment; payments for educational facilities and sites due under a lease-purchase agreement; payments for renting and leasing educational facilities and sites; payments of loans approved pursuant to ss. [1011.14](#) and [1011.15](#); payment of costs of compliance with environmental statutes and regulations; payment of premiums for property and casualty insurance necessary to insure the educational and ancillary plants of the school district; payment of costs of leasing relocatable educational facilities; and payments to private entities to offset the cost of school buses pursuant to s. [1011.71\(2\)\(i\)](#). The additional notice shall be in the following form, except that if the district school board is proposing to levy the same millage under s. [1011.71\(2\)](#) which it levied in the prior year, the words "continue to" shall be inserted before the word "impose" in the first sentence, and except that the second sentence of the second paragraph shall be deleted if the district is advertising pursuant to paragraph (3)(e):

NOTICE OF TAX FOR SCHOOL
CAPITAL OUTLAY

The (name of school district) will soon consider a measure to impose a (number) mill property tax for the capital outlay projects listed herein.

This tax is in addition to the school board's proposed tax of (number) mills for operating expenses and is proposed solely at the discretion of the school board. THE PROPOSED COMBINED SCHOOL BOARD TAX INCREASE FOR BOTH OPERATING EXPENSES AND CAPITAL OUTLAY IS SHOWN IN THE ADJACENT NOTICE.

The capital outlay tax will generate approximately \$ (amount), to be used for the following projects:

(list of capital outlay projects)

All concerned citizens are invited to a public hearing to be held on (date and time) at (meeting place).

A DECISION on the proposed CAPITAL OUTLAY TAXES will be made at this hearing.

(b) In the event a school district needs to amend the list of capital outlay projects previously advertised and adopted, a notice of intent to amend the notice of tax for school capital outlay shall be published in conformity with the advertisement required in subsection (3). A public hearing to adopt the amended project list shall be held not less than 2 days nor more than 5 days after the day the advertisement is first published. The projects should be listed under each category of new, amended, or deleted projects in the same order as required in paragraph (a). The notice shall appear in the following form, except that any of the categories of new, amended, or deleted projects may be omitted if not appropriate for the changes proposed:

AMENDED NOTICE OF TAX FOR

SCHOOL CAPITAL OUTLAY

The School Board of (name) County will soon consider a measure to amend the use of property tax for the capital outlay projects previously advertised for the (year) to (year) school year.

New projects to be funded:

(list of capital outlay projects)

Amended projects to be funded:

(list of capital outlay projects)

Projects to be deleted:

(list of capital outlay projects)

All concerned citizens are invited to a public hearing to be held on (date and time) at (meeting place).

A DECISION on the proposed amendment to the projects funded from CAPITAL OUTLAY TAXES will be made at this meeting.

(11) Notwithstanding the provisions of paragraph (2)(b) and s. [200.069](#)(4)(c) to the contrary, the proposed millage rates provided to the property appraiser by the taxing authority, except for millage rates adopted by referendum, for rates authorized by s. [1011.71](#), and for rates required by law to be in a specified millage amount, shall be adjusted in the event that a review notice is issued pursuant to s. [193.1142](#)(4) and the taxable value on the approved roll is at variance with the taxable value certified pursuant to subsection (1). The adjustment shall be made by the property appraiser, who shall notify the taxing authorities affected by the adjustment within 5 days of the date the roll is approved pursuant to s. [193.1142](#)(4). The adjustment shall be such as to provide for no change in the dollar amount of taxes levied from that initially proposed by the taxing authority.

(12) The time periods specified in this section shall be determined by using the date of certification of value pursuant to subsection (1) or July 1, whichever date is later, as day 1. The time periods shall be considered directory and may be shortened, provided:

- (a) No public hearing which is preceded by a mailed notice occurs earlier than 10 days following the mailing of such notice;
- (b) Any public hearing preceded by a newspaper advertisement is held not less than 2 days or more than 5 days following publication of such advertisement; and
- (c) The property appraiser coordinates such shortening of time periods and gives written notice to all affected taxing authorities; however, no taxing authority shall be denied its right to the full time periods allowed in this section.

(13)(a) Any taxing authority in violation of this section, other than subsection (5), shall be subject to forfeiture of state funds otherwise available to it for the 12 months following a determination of noncompliance by the Department of Revenue.

(b) Within 30 days of the deadline for certification of compliance required by s. [200.068](#), the department shall notify any taxing authority in violation of this section, other than subsection (5), that it is subject to paragraph (c). Except for revenues from voted levies or levies imposed pursuant to s. [1011.60](#)(6), the revenues of any taxing authority in violation of this section, other than subsection (5), collected in excess of the rolled-back rate shall be held in escrow until the process required by paragraph (c) is completed and approved by the department. The department shall direct the tax collector to so hold such funds.

(c) Any taxing authority so noticed by the department shall repeat the hearing and notice process required by paragraph (2)(d), except that:

1. The advertisement shall appear within 15 days of notice from the department.

2. The advertisement, in addition to meeting the requirements of subsection (3), shall contain the following statement in boldfaced type immediately after the heading:

THE PREVIOUS NOTICE PLACED BY THE (name of taxing authority) HAS BEEN DETERMINED BY THE DEPARTMENT OF REVENUE TO BE IN VIOLATION OF THE LAW, NECESSITATING THIS SECOND NOTICE.

3. The millage newly adopted at this hearing shall not be forwarded to the tax collector or property appraiser and may not exceed the rate previously adopted.

4. If the newly adopted millage is less than the amount previously forwarded pursuant to subsection (4), any moneys collected in excess of the new levy shall be held in reserve until the subsequent fiscal year and shall then be utilized to reduce ad valorem taxes otherwise necessary.

(d) If any county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county is in violation of subsection (5), s. [200.185](#), or s. [200.186](#) because total county or municipal ad valorem taxes exceeded the maximum total county or municipal ad valorem taxes, respectively, that county or municipality shall forfeit the distribution of local government half-cent sales tax revenues during the 12 months following a determination of noncompliance by the Department of Revenue as described in s. [218.63](#)(3) and this subsection. If the executive director of the Department of Revenue determines that any county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county is in violation of subsection (5), s. [200.185](#), or s. [200.186](#), the Department of Revenue and the county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county shall follow the procedures set forth in this paragraph or paragraph (e). During the pendency of any procedure under paragraph (e) or any administrative or judicial action to challenge any action taken under this subsection, the tax collector shall hold in escrow any revenues collected by the noncomplying county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county in excess of the amount allowed by subsection (5), s. [200.185](#), or s. [200.186](#), as determined by the executive director. Such revenues shall be held in escrow until the process required by paragraph (e) is completed and approved by the department. The department shall direct the tax collector to so hold such funds. If the county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county remedies the noncompliance, any moneys collected in excess of the new levy or in excess of the amount allowed by subsection (5), s. [200.185](#), or s. [200.186](#) shall be held in reserve until the subsequent fiscal year and shall then be used to reduce ad valorem taxes otherwise necessary. If the county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county does not remedy the noncompliance, the provisions of s. [218.63](#) shall apply.

(e) The following procedures shall be followed when the executive director notifies any county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county that he or she has determined that such taxing authority is in violation of subsection (5), s. [200.185](#), or s. [200.186](#):

1. Within 30 days after the deadline for certification of compliance required by s. [200.068](#), the executive director shall notify any such county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county of his or her determination regarding subsection (5), s. [200.185](#), or s. [200.186](#) and that such taxing authority is subject to subparagraph 2.

2. Any taxing authority so noticed by the executive director shall repeat the hearing and notice process required by paragraph (2)(d), except that:

a. The advertisement shall appear within 15 days after notice from the executive director.

b. The advertisement, in addition to meeting the requirements of subsection (3), must contain the following statement in boldfaced type immediately after the heading:

THE PREVIOUS NOTICE PLACED BY THE (name of taxing authority) HAS BEEN DETERMINED BY THE DEPARTMENT OF REVENUE TO BE IN VIOLATION OF THE LAW, NECESSITATING THIS SECOND NOTICE.

c. The millage newly adopted at such hearing shall not be forwarded to the tax collector or property appraiser and may not exceed the rate previously adopted or the amount allowed by subsection (5), s. [200.185](#), or s. [200.186](#). Each taxing authority provided notice pursuant to this paragraph shall recertify compliance with this chapter as provided in this section within 15 days after the adoption of a millage at such hearing.

d. The determination of the executive director shall be superseded if the executive director determines that the county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county has remedied the noncompliance. Such noncompliance shall be determined to be remedied if any such taxing authority provided notice by the executive director pursuant to this paragraph adopts a new millage that does not exceed the maximum millage allowed for such taxing authority under paragraph (5)(a), s. [200.185](#)(1)-(5), or s. [200.186](#)(1), or if any such county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county adopts a lower millage sufficient to reduce the total taxes levied such that total taxes levied do not exceed the maximum as provided in paragraph (5)(b), s. [200.185](#)(8), or s. [200.186](#)(3).

e. If any such county or municipality, dependent special district of such county or municipality, or municipal service taxing unit of such county has not remedied the noncompliance or recertified compliance with this chapter as provided in this paragraph, and the executive director determines that the noncompliance has not been remedied or compliance has not been recertified, the county or municipality shall forfeit the distribution of local government half-cent sales tax revenues during the 12 months following a determination of noncompliance by the Department of Revenue as described in s. [218.63](#)(2) and (3) and this subsection.

f. The determination of the executive director is not subject to chapter 120.

(14)(a) If the notice of proposed property taxes mailed to taxpayers under this section contains an error, the property appraiser, in lieu of mailing a corrected notice to all taxpayers, may correct the error by mailing a short form of the notice to those taxpayers affected by the error and its correction. The notice shall be prepared by the property appraiser at the expense of the taxing authority which caused the error or at the property appraiser's expense if he or she caused the error. The form of the notice must be approved by the executive director of the Department of Revenue or the executive director's designee. If the error involves only the date and time of the public hearings required by this section, the property appraiser, with the permission of the taxing authority affected by the error, may correct the error by advertising the corrected information in a newspaper of general circulation in the county as provided in subsection (3).

(b) Errors that may be corrected in this manner are:

1. Incorrect location, time, or date of a public hearing.
2. Incorrect assessed, exempt, or taxable value.
3. Incorrect amount of taxes as reflected in column one, column two, or column three of the notice; and
4. Any other error as approved by the executive director of the Department of Revenue or the executive director's designee.

(15) The provisions of this section shall apply to all taxing authorities in this state which levy ad valorem taxes, and shall control over any special law which is inconsistent or in conflict with this section, except to the extent the special law expressly exempts a taxing authority from the provisions of this section. This subsection is a clarification of existing law, and in the absence of such express exemption, no past or future budget or levy of taxes shall be set aside upon the ground that the taxing authority failed to comply with any special law prescribing a schedule or procedure for such adoption which is inconsistent or in conflict with the provisions of this section.

History.--s. 13, ch. 73-172; s. 16, ch. 74-234; ss. 1, 2, ch. 75-68; s. 19, ch. 76-133; s. 1, ch. 77-102; s. 1, ch. 77-174; s. 1, ch. 78-228; ss. 2, 9, ch. 80-261; s. 25, ch. 80-274; s. 14, ch. 82-154; s. 12, ch. 82-208; ss. 4, 11, 25, 72, 80, ch. 82-226; s. 5, ch. 82-388; s. 2, ch. 82-399; s. 28, ch. 83-204; s. 61, ch. 83-217; s. 2, ch. 84-164; s. 20, ch. 84-356; s. 1, ch. 86-190; s.

**FLORIDA STATUTES – CHAPTER 200.065
METHOD OF FIXING MILLAGE**

12, ch. 86-300; s. 5, ch. 87-284; s. 13, ch. 88-216; s. 2, ch. 88-223; s. 14, ch. 90-241; ss. 136, 165, ch. 91-112; s. 8, ch. 91-295; s. 1, ch. 92-163; ss. 5, 15, ch. 93-132; s. 25, ch. 93-233; s. 1, ch. 93-241; s. 52, ch. 94-232; s. 4, ch. 94-344; s. 41, ch. 94-353; s. 1481, ch. 95-147; s. 2, ch. 95-359; ss. 1, 2, 3, ch. 96-211; s. 1, ch. 98-32; s. 1, ch. 98-53; s. 18, ch. 99-6; s. 11, ch. 2002-18; s. 911, ch. 2002-387; s. 2, ch. 2004-346; s. 3, ch. 2007-194; ss. 2, 33, ch. 2007-321.

¹Note.--

A. Section 9, ch. 2007-321, provides that "[t]he executive director of the Department of Revenue is authorized, and all conditions are deemed met, to adopt emergency rules under ss. [120.536](#)(1) and [120.54](#)(4), Florida Statutes, for the purpose of implementing this act. Notwithstanding any other provision of law, such emergency rules shall remain in effect for 18 months after the date of adoption and may be renewed during the pendency of procedures to adopt rules addressing the subject of the emergency rules."

B. Section 10, ch. 2007-321, provides that "[t]o the extent that the deadlines and timeframes in current law are inconsistent with implementing the requirements of this act, the executive director of the Department of Revenue may extend the time periods specified by statute or rule for the local government millage and budget adoption process for the 2007 calendar year. The executive director of the Department of Revenue may grant such extensions at his or her own initiation or at the written request of a local government. Such extensions may not exceed 21 calendar days."

Florida Statutes - Chapter 200.068

200.068 Certification of compliance with this chapter.--Not later than 30 days following adoption of an ordinance or resolution establishing a property tax levy, each taxing authority shall certify compliance with the provisions of this chapter to the Department of Revenue. In addition to a statement of compliance, such certification shall include a copy of the ordinance or resolution so adopted; a copy of the certification of value showing rolled-back millage and proposed millage rates, as provided to the property appraiser pursuant to s. [200.065](#)(1) and (2)(b); maximum millage rates calculated pursuant to s. [200.065](#)(5), s. [200.185](#), or s. [200.186](#), together with values and calculations upon which the maximum millage rates are based; and a certified copy of the advertisement, as published pursuant to s. [200.065](#)(3). In certifying compliance, the governing body of the county shall also include a certified copy of the notice required under s. [194.037](#). However, if the value adjustment board completes its hearings after the deadline for certification under this section, the county shall submit such copy to the department not later than 30 days following completion of such hearings.

History.--s. 6, ch. 82-226; s. 30, ch. 83-204; s. 166, ch. 91-112; ss. 7, 21, ch. 95-272; s. 7, ch. 97-287; s. 3, ch. 2007-321.

BASIS OF BUDGETING AND REQUIREMENTS

The legal basis for the preparation, adoption, and execution of the county budget is set forth in Chapter 129, Florida Statutes. Legally adopted budgets are required for the governmental funds (i.e. the general fund, special revenue funds, debt service funds and capital projects funds). Section 129.01(1), Florida Statutes requires that budgets be adopted on a basis consistent with generally accepted accounting principles. Accordingly, the budgets for the general fund, special revenue funds, debt service funds and capital projects funds have been adopted on the modified accrual basis of accounting. Under this approach, revenues are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are recognized in the accounting period in which goods or services are received and the liability is incurred.

Although there is no legal budget requirement for the preparation, adoption, and execution of budgets for the proprietary funds (i.e. the enterprise funds and internal service funds), in the interest of consistency, budgets are prepared for those funds, also on the modified accrual basis of accounting. However, pursuant to generally accepted accounting principles, the enterprise funds and the internal service funds are accounted for on the full accrual basis of accounting. Under this approach, revenues are recognized when they are earned and expenses are recognized when they are incurred. Budget to actual comparisons are not included for financial statement presentation purposes for any of the proprietary funds.

In addition to the requirement set forth in Chapter 129 that budgets be adopted in conformity with generally accepted accounting principles, there are a number of additional requirements. The adopted budget for each of the various funds must be balanced with revenues equaling appropriations. However, no more than 95 percent of all revenues reasonably anticipated from all sources, including taxes to be levied, may be budgeted. 100% of the estimated balances to be brought forward at the beginning of the fiscal year may be budgeted.

On the appropriations side, Chapter 129 permits the creation of the following reserves:

1. A reserve for contingencies in a sum not to exceed 10 percent of the total of the budget.
2. A reserve for cash balance to be carried over for the purpose of paying expenses from October 1 of the ensuing fiscal year until the time when the revenues for that year are expected to be available. This reserve may be not more than 20 percent of the total receipts and balances of the budget; provided that for the debt service funds, this reserve may be not more than the total maturities of debt (both principal and interest) that will occur during the ensuing fiscal year, plus the sinking fund requirements, computed on a straight-line basis, for any outstanding obligations to be paid from the fund.
3. A reserve for debt service which may not be greater than the total maturities of debt (both principal and interest) that will occur during the ensuing fiscal year, plus the sinking fund requirements, computed on a straight-line basis, for any outstanding obligations to be paid from the fund.
4. A reserve for future construction and improvements

Budget Process Highlights

Preparation

January

- Budget Office begins to review current and future state revenue projections
- Begin to review and understand legislative impacts
- Compile data that is applicable and may impact the budget process

February

- Budget kickoff meeting with Departments
- Departmental preparation of budgets (including Capital Improvement Budgets)

March

- All departments submit Operating Budgets (Including Capital Improvement Budgets)
Meet with Department Heads to give direction on new Capital projects and
5-year Capital Outlay Plan
Review and analyze budgets for completeness and adherence to the County Manager's
goals, objectives, initiatives and guidelines

Review

- Begin budget reviews with Department Directors

April

- Administrative budget reviews with County Administrator

May-June

- Receive Preliminary Tax Roll Information from Property Appraiser's Office
Budget submissions due from Constitutional Officers
- Budget Workshops with the Board regarding the Tentative Budget

Adoption

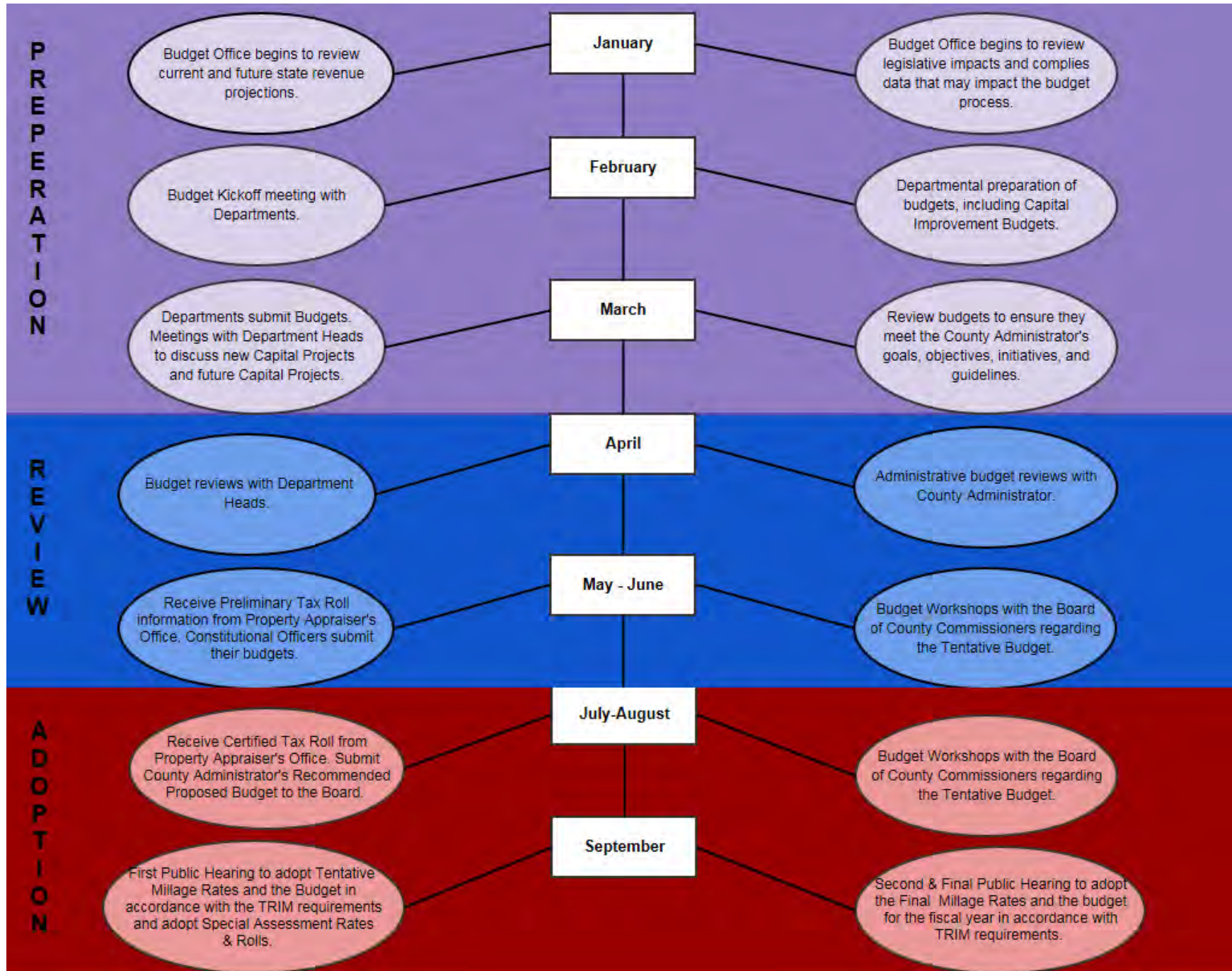
July

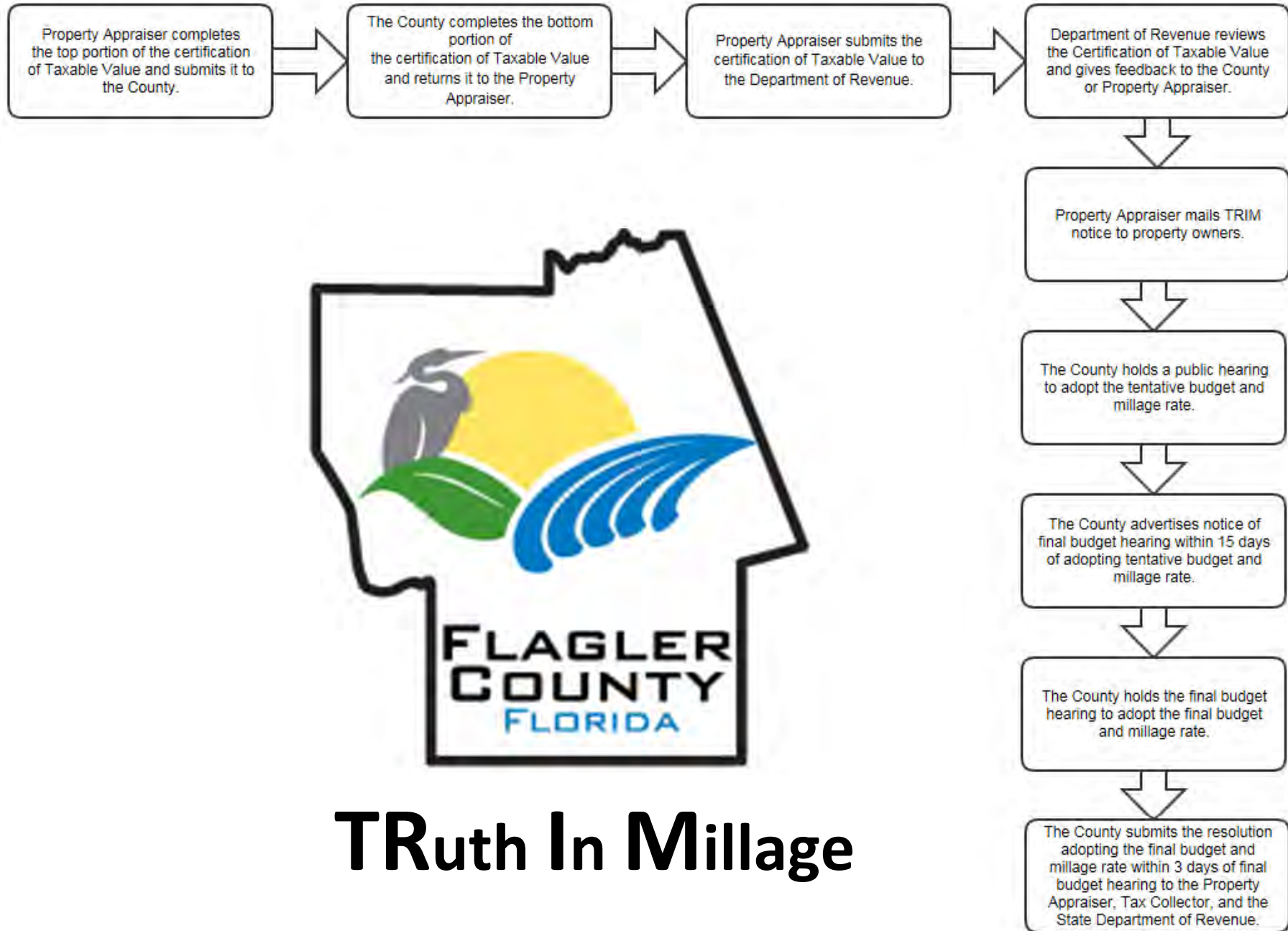
- Receive Certified Tax Roll from Property Appraiser's Office
- Submit County Administrator's Recommended Proposed Budget to the Board
- Budget workshops with Board to discuss any modifications following submission of
recommended budget

Budget Process Highlights

September

- First Public Hearing to Adopt Tentative Millage Rates and the Budget in accordance with the Truth In Millage (TRIM) requirements and to adopt Special Assessment Rates & Rolls
- Second and Final Public Hearing to Adopt the Final Millage Rates and the Budget for the Fiscal Year in accordance with the Truth In Millage (TRIM) Requirements





Glossary of Terms & Acronyms

GLOSSARY OF TERMS & ACRONYMS

ABBREVIATIONS/ACRONYMS:	List of abbreviations and acronyms follows Glossary.
ACTIVITY:	Sub-organizational unit of a Division established to provide specialized service to citizens.
ACCOUNTING SYSTEM:	A system of financial record-keeping that records, classifies, and reports information on the financial status and operation of an organization.
ACCRUAL BASIS:	A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged.
ACCRUED EXPENDITURES:	Charges incurred by a recipient during a given period requiring the provision of funds for: (1) goods and other tangible property received; (2) services performed by employees, contractors, sub-recipients, and other payees; and (3) other amounts becoming owed under programs for which no current services or performance is required.
ACCRUED INCOME:	Sum of: (1) earnings during a given period from (i) services performed by the recipient, and (ii) goods and other tangible property delivered to purchasers; and (2) amounts becoming owed to the recipient for which no current services or performance is required by the recipient.
ACQUISITION COST OF EQUIPMENT:	Net invoice price of the equipment, including the cost of modifications, attachments, accessories, or auxiliary apparatus necessary to make the property usable for the purpose for which it was acquired. Other charges, such as the cost of installation, transportation, taxes, duty or protective in-transit insurance, shall be included or excluded from the unit acquisition cost in accordance with the recipient's regular accounting practices.
AD VALOREM TAX:	The primary source of revenue for the County. A tax levied on the assessed value (net of the exemption) of real or personal property. This is commonly referred to as "Property Tax." The Property Appraiser determines the value of all taxable real property.
ADOPTED BUDGET:	The financial plan of revenues and expenditures as approved by the Board of County Commissioners at the beginning of the fiscal year.
ADVANCE PAYMENT:	A payment made to a recipient upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.
ADVISORY COMMITTEE:	A citizen's board, or commission, appointed by the County Commissioners to review and recommend policies for specific programs and functional areas, such as Tourist Development, Libraries, Parks & Recreation and special service districts like the Daytona North Service District in Flagler County.
AGENCY:	A principal unit of the county government or a governmental unit outside the county government which receives county funding.
AGGREGATE MILLAGE RATE:	A weighted average millage rate for the tax-supported funds including County-wide municipal services taxing funds. Voted debt service millages are not included in the aggregate millage.

GLOSSARY OF TERMS & ACRONYMS

AMENDMENT:	A change to an adopted budget that may increase or decrease a fund total. The change must be approved by the Board of County Commissioners.
AMENDMENT 10 VALUE CAP:	The amount homesteaded properties can increase since Amendment 10 was implemented (Save Our Homes).
AMORTIZATION:	The payment of an obligation in a series of installments or transfers or the reduction of the value of an asset by prorating its cost over a number of years.
APPLICATION PACKAGE:	A group of specific forms and documents for a specific funding opportunity which are used to apply for a grant.
APPROPRIATION:	An authorization by the County Commission to make expenditures and incur obligations from County funds for purposes approved by the Commission.
ASSESSED VALUATION:	A value established by the County Property Appraiser for real or personal property for the use as a basis for levying property taxes.
ASSET:	Resources owned or held by a government which has monetary value.
AUDIT:	A review of the County's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law.
AWARD:	Financial assistance that provides support or stimulation to accomplish a public purpose. Awards include grants and other agreements in the form of money or property in lieu of money, by the Federal Government to an eligible recipient.
BALANCED BUDGET:	A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenue with proposed expenditures. A budget in which the income equals expenditures.
BASE BUDGET:	The amount programmed in the budget year for conducting the same program and performing the same services as are planned for the current year. Normally, the only differences between the current-year budget and the base budget are costs that cannot be avoided such as salary increases for existing personnel. All other costs are budgeted as service level adjustments.
BOARD OF COUNTY COMMISSIONERS:	The governing body of Flagler County composed of five persons elected County-wide from districts.
BOND:	A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.
BOND FUNDS:	The revenues derived from issuance of bonds used to finance capital projects.
BUDGET:	A financial plan for a specified period of time (fiscal year) that matches proposed expenditures with anticipated revenues.

GLOSSARY OF TERMS & ACRONYMS

BUDGET ADJUSTMENT:	A revision to the adopted budget occurring during the effective fiscal year as approved by the Board of County Commissioners via an amendment or transfer.
BUDGET CALENDAR:	The schedule of key dates involved in the process of adopting and executing the annual budget.
BUDGET HEARING:	The public hearing conducted by the Board of County Commissioners to consider and adopt an annual budget.
BUDGET MESSAGE:	A brief, written statement presented by the County Administrator to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.
CAPITAL IMPROVEMENT PLAN:	A document that identifies the costs, scheduling, and funding of various large capital items; i.e., buildings, roads, bridges, water and sewer systems. The plan should identify costs associated with existing deficiencies versus capacity available for growth.
CAPITAL OUTLAY:	Appropriations for the acquisition or construction of physical assets with a life expectancy greater than one year and a cost greater than \$1,000.
CASH AND CASH EQUIVALENTS:	The County's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments, including restricted assets, with original maturities of three months or less from acquisition date.
CASH BASIS:	Method that recognizes revenues when cash is received and recognizes expenses when cash is paid out. In contrast, the accrual method recognizes revenues when goods or services are sold and recognizes expenses when obligations are incurred.
CERTIFICATES OF PARTICIPATION (COPs):	Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction and installation of a project.
CHART OF ACCOUNTS:	A systematic structure for classifying similar financial transactions of the County.
CLOSEOUT:	Process by which the awarding grant agency determines that all applicable administrative actions and all required work of the award have been completed by the recipient and the awarding agency.
COMMUNITY DEVELOPMENT BLOCK GRANT:	A flexible Federal entitlement program used to provide communities with resources to address a wide range of unique community development needs (CDBG).
CONSTITUTIONAL OFFICERS:	Elected officials that are funded in part or in total by the Board of County Commissioners, but maintain autonomy of their own offices. The constitutional officers are the Clerk of the Circuit Court, the Property Appraiser, the Tax Collector, the Supervisor of Elections and the Sheriff.
CONSUMER PRICE INDEX (CPI):	Measures the prices of consumer goods and is a measure of U.S. Inflation. The U.S. Department of Labor publishes the Consumer Price Index every month.

GLOSSARY OF TERMS & ACRONYMS

CONTINGENCIES:	A budgetary reserve to provide for an emergency or unanticipated expenditure during the fiscal year. OR- An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as federal mandates, short-falls in revenue and unanticipated expenditures.
CONTINUATION LEVEL BUDGET:	The level of funding which enables an organization to provide the same amount of services in the following fiscal year as the organization provides in the current fiscal year. Continuation level budgets should not include any inflationary increases unless specific rate increases have been established and approved as assumptions for the following year(s). A continuation level budget does not necessarily provide funding for growth in demand of services.
CONTRACTUAL SERVICE:	A service rendered to the County by private firms, individuals or other County departments on a contract basis.
COOPERATIVE AGREEMENT:	An award of financial assistance that is used to enter into the same kind of relationship as a grant; and is distinguished from a grant in that it provides for substantial involvement between the Federal agency and the recipient in carrying out the activity contemplated by the award.
COST ALLOCATION:	The method used to charge non-general fund operations for their share of central administrative costs.
COST SHARING OR MATCHING:	The portion of project or program costs of a grant not borne by the Federal Government.
COUNTY ADMINISTRATOR:	The Chief Executive Officer of the County, appointed by the Board of County Commissioners.
DEBT SERVICE:	Payment of interest and principal on an obligation resulting from the issuance of bonds or other financing.
DECISION UNITS:	Groups of inputs which make a measurable contribution to the achievement of an established department purpose-a purpose often dictated by law and/or defined by objectives and measured by service levels or units of output. Decision units build department budgets. They are rank ordered in a hierarchical format.
DEPARTMENT:	A basic organizational unit of County government which is functionally unique in its service delivery and is comprised of more than one program.
DEPRECIATION:	A decrease or loss of value of an item due to age, wear, or market conditions. Flagler County does not budget depreciation expense, but does budget for the related capital replacement during the year when the replacement or expenditure occurs.
DEFICIT:	The excess of expenditures over revenues during the fiscal year.
DESIRED LEVEL BUDGET:	The level of funding which enables an organization to provide additional or enhanced services in the following fiscal year as the organization provides in the current fiscal year. Desired level budgets may include new initiatives or additional positions for growth or increased demand for services.
DISCRETIONARY GRANT:	A grant (or cooperative agreement) for which the Federal awarding agency generally may select the recipient from among all eligible recipients, may decide to make or not make an award based on the programmatic, technical, or scientific content of an application, and can decide the amount of funding to be awarded.

GLOSSARY OF TERMS & ACRONYMS

DIVISION:	A basic organizational unit of the County that is functionally unique in its service delivery.
ENCUMBRANCE:	An obligation in the form of a purchase order, contract, or formal agreement which is chargeable to an appropriation and for which a part of the appropriation is reserved. The obligation ceases to be an encumbrance when the obligation is paid.
ENTERPRISE FUND:	A fund that pays for its costs of operations from user fees and does not generally receive property tax support. County enterprise funds include the Airport, Solid Waste/Landfill, Transportation and Utility Services.
EXEMPT, EXEMPTION, NONEXEMPT:	Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance; amounts remaining are called the nonexempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homestead at \$25,000. That means that a homeowner with property assessed at \$50,000 would have to pay taxes on \$25,000 of the assessment. Newly eligible homeowners must apply for exemption by March 1. Other exemptions apply to agricultural land and property owned by widows, the blind and permanently and totally disabled people who must meet income requirements.
EXPENDITURE:	Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.
FINAL MILLAGE:	The tax rate adopted in the final public budget hearing of a taxing authority.
FISCAL YEAR:	The annual budget period for the County, which runs from October 1 through September 30.
FIXED ASSETS:	Assets of a long-term character, which are intended to continue to be held or used (land, buildings, improvements other than buildings, and machinery and equipment).
FRANCHISE FEE:	Fees levied on a corporation in return for granting a privilege, sanctioning a monopoly, or permitting the use of public property, usually subject to regulation.
FRINGE BENEFITS:	Payments made by the County for retirement, social security, health insurance contribution, workers' compensation, general liability, and life insurance.
FULL TIME EQUIVALENT:	FTE-One position funded for a full year. For example, a permanent employee funded and paid for 40 hours/week and 52 weeks/year or 2 employees funded and paid for 20 hours/week and 52 weeks/year would be equal to one full-time equivalent.
FUND:	Money set aside and accounted for separately in order to ensure that the money is spent for a specific purpose.
FUND BALANCE:	The amount available within a fund at the close of a fiscal period that can be carried over as a source of available funding for the succeeding fiscal period. The excess of assets (or revenue) over liabilities (or expenditures) of a government's funds.

GLOSSARY OF TERMS & ACRONYMS

GAAFR:	(Governmental Accounting, Auditing and Financial Reporting) – The “blue book” published by the Municipal Finance Officers Association (now the Governmental Finance Officers Association) to provide detailed guidance for the application of accounting principles for governments.
GAAP:	(Generally Accepted Accounting Principles) – The uniform standards established for financial accounting and reporting, which are different for government than for business.
GENERAL FUND:	The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenue to provide County-wide operating services. This may be referred to as the operating fund.
GENERAL OBLIGATION BOND:	Bonds for which the full faith and credit of the issuing government are pledged.
GOAL:	A long, or short-term, attainable target for an organization-its vision of the future.
GOVERNMENTAL FUNDS:	The category of funds, which include general, special revenue, capital project, and debt service. These funds account for short-term activities and are often compared to the budget.
GRANT:	A contribution of assets (usually cash) by one governmental unit or organization to another, given for a specified purpose.
HOMESTEAD EXEMPTION:	A statewide exemption that is a deduction from the total taxable assessed value of owner occupied property. The current exemption is \$50,000.
IMPACT FEE:	A fee to fund the anticipated cost of new development’s impact on various County services as a result of growth. This fee, such as for water and sewer or fire services, is charged to those responsible for the new development.
IMPROVEMENTS OTHER THAN BUILDINGS:	Attachments or annexations to land that are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains and sewers.
INDIRECT COSTS:	Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.
INFLATIONARY INCREASE:	An increase in the cost of a project due to the rising cost of materials and labor.
INFRASTRUCTURE:	Permanent installation, such as roads and bridges, schools, and water and sewer systems, on which the continuance and growth of the County depends.
INTEREST INCOME:	Revenues earned on cash balances within each fund.

GLOSSARY OF TERMS & ACRONYMS

INTERFUND ACTIVITY:	Interfund activity within and among the County's three fund categories (governmental, proprietary, and fiduciary) are classified as reciprocal interfund activity and non-reciprocal interfund activity.
INTERFUND TRANSFERS:	Budgeted amounts transferred from one fund to another fund. These represent "double counting" of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the "net" budget.
INTERLOCAL AGREEMENT:	A written agreement between the County and other units of government to share in similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.
INTERNAL SERVICE FUND:	A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.
INTERNAL SERVICE:	The revenues and expenses that are generated through internal service funds. The main internal service fund is the County's Insurance Fund.
INVENTORY:	Inventory of proprietary funds is valued at the lower cost (first-in, first-out) or market. Inventory of the special revenue funds is valued at cost, which approximates market value, using the first-in, first-out method. The cost of inventory of the special revenue funds is recorded as an expenditure when consumed, rather than when purchased. An off-setting reserve is reported to indicate that the asset is not available for appropriation or expenditure.
JUST VALUE:	Florida Statute 193.011(1) defines just value as the present cash value of the property, which is the amount a willing purchaser would pay a willing seller, exclusive of reasonable fees and costs of purchase True Value of Property.
LANDFILL CLOSURE COSTS:	The County recognizes municipal solid waste landfill closure and post closure care costs under the State of Florida's Solid Waste Management Act of 1988, regulations of the Federal Environmental Protection Agency, and GASB Statement No. 18, "Accounting for Municipal Solid Waste Landfill Closure and Post closure Care Costs." The County is required to place a final cover on closed landfills and to provide long-term care for up to thirty years after final cover. These obligations for closure and post closure are recognized in the enterprise fund for the County's sanitary landfill operations over the active life of the landfill, based on capacity.
LICENSE AND PERMIT FEES:	A charge for specific items as required and approved by local and state regulations, i.e., building permit, mobile home, etc.
LEVY:	To impose taxes, special assessments or service charges. Another term used for millage rate.
LINE ITEM BUDGET:	A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or capital purchases. A copy of the line item budget is available for review in the Financial Services Department.
LONG-TERM DEBT:	Debt with a maturity of more than one year after the date of issuance.

GLOSSARY OF TERMS & ACRONYMS

MANDATE:	Any responsibility, action, or procedure that is imposed by one government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.
MANDATED PROGRAM:	A program that Flagler County must provide according to federal law, state law or a judge's order.
MANDATORY GRANT:	A grant (or cooperative agreement) awarded under a program where the authorizing statute requires the head of the agency or designee to make an award to each eligible entity under the conditions and in the amount (or based on the formula) specified in the statute.
MARKET EQUITY ADJUSTMENT:	(MEA) An annual adjustment in wages to offset a change (usually a loss) in purchasing power, as measured by the Consumer Price Index.
MATCHING FUNDS:	A type of grant that requires the government organization or agency receiving the grant to commit a certain amount of funds to a program before funding is made available by the granting authority.
MCLS:	Maintain the current level of service. This normally refers to a budget that reflects increases which do not
MEASURABLE:	The time as which the amount a transaction or event can be determined.
MILLAGE RATE:	The rate of taxation applied to the taxable value of property. One mill equals \$1.00 for every \$1,000 of taxable value.
MINIMUM LEVEL OF SERVICE:	The level of resources and performance below which it is unreasonable to operate; based on demonstrated need, professional standards, impact on citizens, comparisons with similar jurisdictions, economy of scale, and past history.
MISSION STATEMENT:	Statement of purpose that establishes the basis for the goals of the department by describing in broad terms what the department intends to accomplish during the budget year.
MODIFIED ACCRUAL BASIS	A basis of accounting in which expenditures are accrued immediately upon becoming a liability, but revenues are accounted for on a cash basis.
MUNICIPAL SERVICE BENEFIT UNIT	(MSBU) A specific area of the unincorporated County where a district is created by the Board of County Commissioners to assess costs (non ad valorem taxes) to provide municipal-type services. Example: Daytona North Service District.
MUNICIPAL SERVICE TAXING UNIT	(MSTU) A specific area of the unincorporated County where a district is created by the Board of County Commissioners to levy a special millage (ad valorem tax) to provide municipal-type services.
NET EXPENSES:	Total County expenses less reserves, transfers and internal service interfund transfers.
NON-DEPARTMENTAL EXPENDITURES:	Expenditures which benefit all or several County departments, such as property and liability insurance.

GLOSSARY OF TERMS & ACRONYMS

NON-OPERATING BUDGET:	The capital budget and the internal services budget.
NON-TAX REVENUE:	The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenue.
OBJECT CODE:	An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into personal services, operating expenditures, capital outlay and other categories for budgetary analysis and financial reporting purposes. Certain object codes are mandated by the State of Florida Uniform Accounting System.
OBJECTIVE:	A specific measurable and observable result of an organization's activity that advances the organization towards its goal.
OBLIGATIONS:	Amounts that a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.
OPERATING EXPENDITURES:	Also known as operating and maintenance costs, these are expenditures of day-to-day operations, such as office supplies, maintenance of equipment, and travel. Capital costs are excluded.
ORDINANCE:	A formal legislative enactment by the County Commission. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county.
OUTSIDE AGENCIES:	Private not-for-profit agencies located within the County who provide community services which supplement and support County programs and for which County dollars are made available.
PERSONAL PROPERTY:	Property of any kind except real property. It may be tangible, having physical existence, or intangible, having no physical existence, such as copyrights, patents, or securities. Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under State law.
PERSONAL PROPERTY TAX:	A tax assessed on all personal property (equipment) of business firms, mobile homes with permanent additions, and condominiums, if rented, within the County.
PERSONAL SERVICES:	Expenditures for salaries, wages, and fringe benefits of a government's employees.
POTABLE WATER:	Water that does not contain pollution, contamination, objectionable minerals, or infective agents and is considered satisfactory for domestic consumption (drinking water).
PRINCIPAL:	The original amount borrowed through a loan, bond issue, or other form of debt.
PROPERTY (AD VALOREM) TAXES:	A revenue which is collected on the basis of a rate applied to the taxable valuation of real property.

GLOSSARY OF TERMS & ACRONYMS

PROPOSED MILLAGE:	The tax rate certified by the governing body of each taxing authority within a fiscal year. The proposed millage is sent to the Property Appraiser within 35 days after the County's tax roll is certified. This proposed millage is placed on the proposed tax notice sent to property owners.
PROPRIETARY FUND/AGENCY:	Commonly called "self-supporting" or "enterprise", these funds/agencies pay for all or most of their cost of operations from user fees and receive little or no general property tax support.
PURCHASE ORDER:	A document issued to authorize a vendor to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.
REAL PROPERTY:	Land, buildings and other structures attached to it that are taxable under Florida Law.
RECIPIENT:	An organization receiving financial assistance directly from an awarding agency to carry out a project or program.
REQUIREMENT:	A monetary obligation reflected in the financial accounts as an inter-fund transfer of cash from one fund to another.
RESERVE:	An account used to indicate that a portion of the budget is legally restricted for a contingency or other lawful purpose and is therefore not available for general appropriation.
RESTRICTED REVENUE:	A source of funds which is mandated by law or policy to be used for a specific purpose.
RESOLUTION:	A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.
RESTRICTED CASH:	Restricted cash consists of cash held in escrow for the long term maintenance and care of sanitary landfills as required by Rule 62-701.630 (Financial Assurance) of the Florida Administrative Code.
RETAINED EARNINGS:	An equity account reflecting the accumulated earnings of an Enterprise or Internal Services Fund.
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the county in order to support the services provided.
REVENUE BONDS:	A government-issued bond sold for construction of a capital project. Debt service requirements are met from the proceeds of a specific revenue source.
REVENUE ESTIMATES:	A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.
ROLLED-BACK MILLAGE RATE:	A tax rate that will generate the same tax dollar revenue as in the current fiscal year based on the new assessed value exclusive of new construction.
SPECIAL ASSESSMENT:	A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.
SPECIAL REVENUE FUND:	A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

GLOSSARY OF TERMS & ACRONYMS

STATE HOUSING INITIATIVES PARTNERSHIP (SHIP):	A state entitlement program designed to foster public/private partnerships to create and preserve affordable housing.
STATUTE:	A written law enacted by a duly organized and constituted legislative body.
SURPLUS:	The difference between revenues received and expenditures made within the current fiscal year.
TAX BASE:	The total property evaluations on which each taxing authority levies its tax rate.
TAX INCREMENT FINANCING:	Financing secured by the anticipated incremental increases in tax revenues, resulting from the redevelopment of an area.
TAX ROLL:	The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.
TAX YEAR:	The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year's budget. For example, the tax roll for January 1, 2008 would be used to compute an ad valorem tax levied effective October 1, 2008.
TAXABLE VALUE:	The assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate equals the property tax amount.
TENTATIVE MILLAGE:	The tax rate adopted at the first public hearing of a taxing authority. Under state law, the authority may reduce, but not increase, the tentative millage during the final budget hearing without first providing written notification to all affected property owners.
TRANSFER:	Transfers of cash or other resources between funds.
TRIM:	The acronym for TR uth I n M illage defines a tax increase or decrease given the relationship of assessed values and millage rates. If the average assessed value increases, the millage rate should decrease (see Rolled-Back Millage Rate).
TRUST FUND:	Funds used to account for assets held by a government for individuals, private organizations, other governments, and/or other funds.
UNIFORM ACCOUNTING SYSTEM:	The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.
UNINCORPORATED AREA:	Those areas of the County, which lie outside the boundaries of the cities.
UNRESERVED FUND BALANCE:	The portion of a fund's balance that is not legally restricted for a specific purpose.
UNRESTRICTED RESERVE:	Monies that can be used for any lawful expenditure supporting a wide variety of functions or objectives.

GLOSSARY OF TERMS & ACRONYMS

USER CHARGES (PROPRIETARY):	The payment of a fee for direct receipt of goods or services by the person benefiting from the services.
VALUATION:	The dollar value of property assigned by the County Property Appraiser.
VOTED MILLAGE:	A tax levied to support a program(s) that has been approved by voter referendum.
WORKING CAPITAL:	Reserves kept on hand to ensure a positive cash flow.
ZERO-BASE BUDGETING:	A method of detailed budget analysis and justification that combines elements of management by objectives and program evaluation. It is a vehicle to link management and planning to the budget process. Zero-Base Budgeting starts with an examination of an agency's basic programs and services by the lowest management level, and continues up the organization as funding packages are prioritized at each level in accordance with available resources and desired outcomes. It is a tool for objectively directing the allocation of funds among activities and programs. Its basis is the consideration of the efficiency and effectiveness of activities and programs.

ADA – Americans With Disabilities Act

AIP – Airport Improvement Program

ALS – Advanced Life Support

CAFR – Comprehensive Annual Financial Report

CCR – Central Contractor Registry

CDBG – Community Development Block Grant

CERT – Citizen's Emergency Response Team

CFDA – Catalog of Federal Domestic Assistance

CIP – Capital Improvement Program

CPI – Consumer Price Index

CPR – Cardio Pulmonary Resuscitation

CRA – Community Redevelopment Agency

DEP – Department of Environmental Protection

DR 420/422 – Department of Revenue Forms Certifying Taxable Assessed Value

E-911 – Emergency Telephone System

EEOC – Equal Employment Opportunity Commission

EFT – Electronic Fund Transfer

EMS – Emergency Medical Services

GLOSSARY OF TERMS & ACRONYMS

EMT – Emergency Medical Technician

EOC – Emergency Operations Center

FAA – Federal Aviation Administration

FASB – Financial Accounting Standards Board

FCPT – Flagler County Public Transportation

FDEP – Florida Department of Environmental Protection

FDER – Florida Department of Environmental Regulation

FDLE – Florida Department of Law Enforcement

FDOT – Florida Department of Transportation

FEMA – Federal Emergency Management Administration

FICA – Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND – Florida Inland Navigational District

FMLA – Family Medical Leave Act

FS – Financial Services

FY – Fiscal Year

FYE – Fiscal Year End

GA – General Aviation

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers Association

HAZMAT – Hazardous Material

HUD – Housing and Urban Development

HVAC – Heating, Ventilation and Air Conditioning

IT – Information Technology

LAP – Local Agency Program

LETF – Law Enforcement Trust Fund

[Return to Table of Contents](#)

GLOSSARY OF TERMS & ACRONYMS

MGD – Million Gallons per Day

MHz – Megahertz radio frequency unit

MSD – Municipal Service District

NPDES – National Pollutant Discharge Elimination System

OMB – Office of Management & Budget

OSHA – Occupational Safety & Health Administration

PAL – Police Athletic League

POC – Point of Contact

PSAP's – Public Safety Answering Points

PSN – Person With Special Needs

RFP – Request For Proposal

RFQ – Request For Quotes

ROI – Return On Investment

ROW – Right-of-Way

SCRAM – Secure Continuous Remote Alcohol Monitoring

SHIP – State Housing Initiatives Partnerships

SJRWMD – St. Johns River Water Management District

TIF – Tax Increment Financing

TRIM – Truth in Millage Law

VA – Veteran's Affairs

VAB – Value Adjustment Board

WTP – Water Treatment Plant

WWTP – Waste Water Treatment Plant

Description of Funds and Account Groups

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Governmental Fund Types - Governmental Funds are those through which most governmental functions of the County are financed. The acquisition, use and balances of the County's expendable financial resources and the related liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position rather than upon net income determination. The following are the County's Governmental Fund Types:

The General Fund is used to account for all revenues and expenditures applicable to the general operations of County Government which are not accounted for in another fund. All general operating revenues which are not restricted or designated as to use by outside sources are recorded in the General Fund.

Special Revenue Funds account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted or committed to expenditures for specified purposes. The County currently has the following forty-two special revenue funds:

County Transportation Trust Fund (Fund 102) - Created pursuant to the provisions of Section 129.02, Florida Statutes, to account for transportation related revenues and expenditures not more properly accounted for elsewhere. Major revenue sources include the local option gas tax, the county gas tax and the ninth cent fuel tax. The Public Works Department is the major activity funded from this fund.

Legal Aid Fund (Fund 105) – Created pursuant to the provisions of Section 939.185(1)(a)2, Florida Statutes, which requires “Twenty-five percent of the amount (of additional court costs and surcharges, not to exceed \$65) collected shall be allocated to assist counties in providing legal aid programs required under s. 29.008(3)(a).” Section 29.008(3)(a), Florida Statutes provides “Legal aid programs, which shall be funded at a level equal to or greater than the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003” “shall be considered a local requirement.” The County contracts with Community Legal Services of Mid-Florida, Inc. for the provision of legal aid services.

Law Enforcement Trust (Fund 106) - Created pursuant to the provisions of Section 932.704, Florida Statutes, to account for the net proceeds from the sale or conversion of forfeited properties. Expenditures payable from this fund are legally restricted to nonrecurring obligations of the Sheriff's office, including equipment purchases in accordance with Chapter 932.7055 F.S. Although legally entitled as a trust fund, this fund is more properly accounted for as a special revenue fund due to the nature of the transactions recorded therein.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Law Library (Fund 107) – Created pursuant to the provisions of Section 939.185(1)(a)2, Florida Statutes, which requires “Twenty-five percent of the amount (of additional court costs and surcharges, not to exceed \$65) collected shall be allocated to fund personnel and legal materials for the public as part of a law library.

Court Facilities (Fund 108) – Established pursuant to the provisions of § 318.18(13)(a), Florida Statutes, to account for the surcharge of thirty dollars (\$30.00) assessed against each person who pays a fine or civil penalty for any violation of a non-criminal traffic infraction pursuant to Chapter 318, Florida Statutes and each person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, a violation of a noncriminal traffic infraction or a criminal violation of § 318.17, Florida Statutes. The clerk shall add this surcharge to all payments of fines and civil penalties for any violation of a noncriminal traffic infraction or a criminal violation of F.S. § 318.17. The Flagler County Board of County Commissioners adopted Ordinance 2004-08 on July 12, 2004 to assess a \$15 surcharge on non-criminal traffic infractions or criminal violations of Section 318.17, Florida Statutes. Funds collected are used to fund State court facilities, and expended as provided by the Board of County Commissioners in consultation with the Chief Judge of the Seventh Judicial Circuit of Florida, or his/her designee. During fiscal year 2008-09 Chapter 2009-204 was signed into Florida law raising the allowable surcharge on noncriminal traffic infractions and on certain listed criminal violations from \$15 to \$30. On July 20, 2009 the Flagler County Board of County Commissioners adopted Ordinance Number 2009-05 amending Section 10.33(3) of the Flagler County Code of Ordinances which increased the surcharge from \$15 to \$30.

Tourist Development Capital Projects (Fund 109) – Created pursuant to the provisions of Chapter 19 of the Flagler County Code of Ordinances to account for that portion (22.50%) of the 4% Tourist Development Tax authorized by the provisions of Section 125.0104(3)(c) and (d), Florida Statutes which is allocated for capital outlay. The provisions of Section 125.0104(5)(a)1, Florida Statutes, limit the uses of the capital outlay portion of the Tourist Development Tax to “acquire, construct, extend, enlarge, remodel, repair, improve, maintain, operate, or promote one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums, or auditoriums, or museums that are publicly owned and operated or owned and operated by not-for-profit organizations and open to the public, within the boundaries of the county...”.

Tourist Development Promotions & Advertising (Fund 110) – Established pursuant to the provisions of Chapter 19 of the Flagler County Code of Ordinances to account for that portion (66.25%) of the 4% Tourist Development Tax authorized by the provisions of Section 125.0104(3)(c) and (d), Florida Statutes which is allocated for promotion and advertising. The provisions of Section 125.0104(5)(a)2, Florida Statutes, limit the uses of the promotion and advertising portion of the Tourist Development Tax to “promote and advertise tourism in the State of Florida and

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

nationally and internationally; however, if tax revenues are expended for an activity, service, venue, or event, the activity, service, venue, or event shall have as one of its main purposes the attraction of tourists as evidenced by the promotion of the activity, service, venue, or event to tourists...”.

Tourist Development Beach Restoration (Fund 111) – Created pursuant to the provisions of Chapter 19 of the Flagler County Code of Ordinances to account for that portion (11.25%) of the 4% Tourist Development Tax authorized by the provisions of Section 125.0104(3)(c) and (d), Florida Statutes which is allocated for beach restoration and maintenance. The provisions of Section 125.0104(5)(a)2, Florida Statutes, limit the uses of the beach restoration and maintenance portion of the Tourist Development Tax to “finance beach park facilities or beach improvement, maintenance, renourishment, restoration, and erosion control, including shoreline protection, enhancement, cleanup, or restoration of inland lakes and rivers to which there is public access as those uses relate to the physical preservation of the beach, shoreline, or inland lake or river. However, any funds identified by a county as the local matching source for beach renourishment, restoration, or erosion control projects included in the long-range budget plan of the state's Beach Management Plan, pursuant to s. 161.091, or funds contractually obligated by a county in the financial plan for a federally authorized shore protection project may not be used or loaned for any other purpose. In counties of less than 100,000 population, no more than 10 percent of the revenues from the tourist development tax may be used for beach park facilities.”

*Constitutional Gas Tax (Fund 112) – Established to account for the proceeds received from the Constitutional Gas Tax (2 cents per gallon) which is collected and distributed by the State of Florida pursuant to provisions of Sections 206.41(1)(a) and 206.47, Florida Statutes. Authorized uses of the constitutional gas tax, as provided by the provisions of Section 206.47(7), Florida Statutes, are limited to “the acquisition, construction, and maintenance of roads. For the purposes of this subsection, the term ‘maintenance’ includes periodic maintenance and routine maintenance, as defined in s. 334.03, and may include the construction and installation of traffic signals, sidewalks, bicycle paths, and landscaping. The funds may be used as matching funds for any federal, state, or private grant specifically related to these purposes.”

***Included as a Major Fund in the Audited Financial Statements for September 30, 2014.**

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Environmentally Sensitive Lands (Fund 117) – Initially established for the first time in fiscal year 2004-05 to account for the proceeds from the \$6,665,000 Limited Tax General Obligation Bonds, Series 2005 issued in January of 2005 which were used to fund the acquisition of environmentally sensitive lands.

ESL 2008 Referendum (Fund 119) – Established to account for that portion of the 0.25 mill ad valorem tax levy authorized (or reauthorized) by the voters on November 4, 2008 which is not required to fund debt service associated with either the \$6,665,000 Limited General Obligation Bonds, Series 2005 or the \$10,000,000 Limited General Obligation Bonds, Series 2009. Pursuant to the ballot language approved by the voters on November 4, 2008, expenditures of this special ad valorem tax levy are authorized to continue to acquire and improve land to protect drinking water sources, preserve wildlife habitat and environmentally sensitive lands, reduce risk of wildfires, improve water quality of lakes, streams and the Intracoastal Waterway, and seek matching funds, shall Flagler County be authorized to levy 0.25 mill ad valorem tax for twenty years and issue bonds not exceeding \$40 Million at interest rates not exceeding the legal maximum, subject to an annual independent audit.

Utility Regulatory Authority (Fund 120) – Created to account for activities undertaken by Flagler County in conducting rate reviews and other consumer related activities related to the regulation of privately owned water and wastewater utilities operating in Flagler County. In the past, these activities were the responsibility of the Florida Public Service Commission, however, several years ago, the County reassumed this responsibility. At that point in time, the Florida Public Service Commission transferred funding to Flagler County to assist in their regulatory efforts. Although the bulk of this funding (\$1,000,000) was subsequently paid the City of Palm Coast (following their incorporation and takeover of the primary utility company serving City residents), there remains a small amount of funding (approximately \$20,000) that is included in the approved budget. Authority for the Flagler County Utility Regulatory Authority is set forth in Chapter 30, Article II of the Flagler County Code of Ordinances.

800 MHZ System Escrow Acct. (Fund 126) - Created in FY2009-10 to account for the interlocal agreement between Flagler County and the City of Palm Coast authorizing the City's use of the County's 800 MHz Radio System and to provide for a planned future upgrade of the system. According to the interlocal agreement, the City shall make five annual deposits of \$300,000 for Phase II Upgrade. Such payments and any interest will be held until the upgrade occurs. The costs of the upgrade will be shared equally between the City and County.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

North Malacompra Drainage District (Fund 127) Collection of a Special Assessment was approved by the Board of County Commissioners beginning in FY 2016-17. The purpose of this Special Assessment District is to operate and maintain a backbone stormwater management system for the portion of the Hammock that lies between the south side of MalaComprá Canal to Washington Oaks State Park, and lying east of State Road Al A. A map is provided in the attached letter showing the District. The stormwater management system is intended to protect properties in this area in the event of potentially hazardous storms by maintaining stormwater outfalls to the Intracoastal Waterway. The system is designed to minimize any hazards, minimize damage to property and protect the general public health of the area. The system will also better assure that stormwater runoff entering the Matanzas River/Intracoastal Waterway is less polluted than today's runoffs. These activities and functions of the District will provide benefits to all property owners within the District. The maximum annual assessment for any lot within the district is \$75 dollars. The first year annual assessment was set at \$30 dollars. Each lot within the District is subject to the assessment.

Transportation Impact Fee East - Old (Fund 130) – Established to account for the amount of transportation impact fees levied by the Board of County Commissioners and collected pursuant to Chapter Section 17-64 of the Flagler County Code of Ordinances. The amounts budgeted in this fund represent impact fees collected prior to September 30, 2003 and grant funds and interest collected to the present time. Impact fees collected are credited to the geographic quadrant from which collected, where they may be used only within the quadrant from which collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations. For the 130 Fund, the geographic area includes all land east of the Florida East Coast (FEC) Railroad Right of Way.

Transportation Impact Fee West (Fund 131) – Created to account for the amount of transportation impact fees levied by the Board of County Commissioners and collected pursuant to Chapter Section 17-64 of the Flagler County Code of Ordinances. Transportation impact fees were first collected following the passage of Flagler County Ordinance Number 89-19 on November 6, 1989. These funds represent amounts collected and credited to the geographic quadrant from which collected, which, for the 131 Fund, includes all land west of the Florida East Coast (FEC) Railroad Right of Way. Funds collected may only be used within the quadrant from which collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Parks Impact Fee Zone 1 (Fund 132) – Established to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area included in Zone 1 may be generally described as lands lying north of State Road 100 and east of the Intracoastal Waterway, lands lying within the corporate limits of the City of Flagler Beach and lands lying south of State Road 100 and east of Interstate 95.

Parks Impact Fee Zone 2 (Fund 133) – Created to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area currently included in Zone 2 may be generally described as lands lying North of State Road 100 and East of U.S. Highway 1 and West of the Intracoastal Waterway, other than those areas within the corporate limits of the City of Bunnell, the City of Flagler Beach and the City of Palm Coast.

Parks Impact Fee Zone 3 (Fund 134) – Established to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area currently included in Zone 3 may be generally described as lands lying within the corporate limits of the City of Bunnell (as they existed in 1994) plus the area south of State Road 100, east of U.S. Highway 1 and west of Interstate 95.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Parks Impact Fee Zone 4 (Fund 135) – Created to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Chapter Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area currently included in Zone 4 may be generally described as lands lying west of U.S. Highway 1 and outside the corporate limits of the City of Bunnell (as they existed in 1994).

*Transportation Impact Fee Palm Coast (Fund 136) – Established following the adoption of Flagler County Ordinance Number 2002-27 on October 7, 2002 to account for the amount of transportation impact fees levied and collected by the Board of County Commissioners within the corporate limits of the City of Palm Coast. Funds collected may only be used within the geographic area from which collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations. The City of Palm Coast subsequently enacted their own transportation impact fee ordinance and the County discontinued the practice of collecting impact fees within the City of Palm Coast some time on or before September 30, 2004.

Transportation Impact Fee New East (Fund 137) – Created following the adoption of Flagler County Ordinance Number 2002-27 on October 7, 2002 to account for the amount of transportation impact fees levied and collected by the Board of County Commissioners within the geographic area lying outside the corporate limits of the City of Palm Coast and east of the Florida East Coast (FEC) Railroad Right of Way. Funds collected may only be used within the geographic area from which they were collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations.

Economic Development (Fund 141) – Established to account for the repayment of Community Development Block Grant funding by International Tool Machines, Inc (ITM). The final payment was received from ITM on September 12, 2002. The budget will be used to fund the County's Economic Development Incentive Program, as originally established by the Board of County Commissioners on October 20, 1997 (Flagler County Ordinance Number 97-19), and as later amended and restated on September 24, 2002 by Flagler County Ordinance Number 02-26. The Flagler County Economic Development Incentive Program (EDIP) is codified in the Flagler County Code of Ordinances as §§19.201 through 19.205. Expenditures of Economic Development Incentive Program funds will be governed by the provisions of these sections of the code.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

SHIP Program (Fund 143) – Established pursuant to the provisions of Section 420.9075(5), Florida Statutes, to account for the local housing distribution monies received from the State of Florida in connection with the State Housing Initiatives Partnership Act (SHIP) Program. The State Housing Initiatives Partnership Program was created for the purpose of providing funds to counties and eligible municipalities as an incentive for the creation of local housing partnerships, to expand production of and preserve affordable housing, to further the housing element of the local government comprehensive plans specific to affordable housing, and to increase housing-related employment. Portions of the documentary stamp tax collected by the State of Florida are transferred into the Local Government Housing Trust Fund for distribution to eligible county and municipal governments to fund the implementation of local housing assistance plans. Authorized expenditures from the Local Housing Assistance Trust Fund are limited to the administration and implementation of the local housing assistance program. Flagler County has historically utilized the SHIP funds to provide down payment assistance, repair or replacement of substandard housing, and mortgage foreclosure prevention assistance.

Old Kings Road Landfill (Fund 145) – Created, pursuant to the provisions of Flagler County Resolution Number 96-54, to account for the funds placed in escrow for long-term maintenance (i.e. closure and post-closure care costs for up to thirty years after final closure) for the Old Kings Road Landfill, a Class I Landfill, which also accepted yard waste. The Old Kings Road Landfill was opened in 1977 and closed in 1991. Since this landfill was closed prior to the implementation of regulations providing for the funding of closure and post-closure care costs, no revenue source existed to fund these costs. As a consequence, this fund received initial funding during fiscal year 1995-96 from an interfund transfer in the amount of \$120,000 from the capital projects fund. Subsequently, during fiscal year 2000-01, additional funding was provided (totaling approximately \$750,000) from the remaining proceeds of the \$9,100,000 Flagler County Infrastructure Sales Surtax Improvement Revenue Bonds, Series 1991, originally issued for the purpose of constructing a new county landfill. This fund is not separately stated for financial reporting purposes but rather it is consolidated into the landfill enterprise fund.

Construction & Demolition Debris Landfill (Fund 146) – Established to account for the funds placed in escrow for long-term maintenance (i.e. closure and post-closure care costs for up to thirty years after final closure) for the Old Kings Road Construction and Demolition Debris (C&D) facility located just South of the Old Kings Road Landfill. The Old Kings Road C&D facility was opened in 1991 and closed in 2006. Although as a C&D facility the requirements for the funding of closure and post-closure care costs are significantly different from those associated with a Class I Landfill, there was no specific revenue source collected during the years it was in operation to fund these costs. As a consequence, during fiscal year 2000-01, significant funding was provided (totaling \$270,000) from the remaining

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

proceeds of the \$9,100,000 Flagler County Infrastructure Sales Surtax Improvement Revenue Bonds, Series 1991, originally issued for the purpose of constructing a new county landfill. This fund is not separately stated for financial reporting purposes but rather it is consolidated into the landfill enterprise fund.

Bunnell Landfill (Fund 148) – Created to account for the funds placed in escrow for long-term maintenance (i.e. closure and post-closure care costs for up to thirty years after final closure) for the Bunnell Landfill, a Class III Landfill, which accepted household garbage and furniture. The Bunnell Landfill was opened in 1974 and closed in 1989. Since this landfill was closed prior to the implementation of regulations providing for the funding of closure and post-closure care costs, no revenue source existed to fund these costs. As a consequence, this fund received funding during fiscal year 2000-01 (totaling approximately \$570,000) from the remaining proceeds of the \$9,100,000 Flagler County Infrastructure Sales Surtax Improvement Revenue Bonds, Series 1991, originally issued for the purpose of constructing a new county landfill. This fund is not separately stated for financial reporting purposes but rather it is consolidated into the landfill enterprise fund.

CDBG-Neighborhood Stabilization Program (Fund 152) – Established during FY12 to account for grant funding of \$1,029,844 under the Neighborhood Stabilization Program 3 (NSP3) authorized by the Wall Street reform and Consumer Protection Act of 2010 (Dodd-Frank Act). The County plans to use its funds in state Strategy 1 for the acquisition and rehabilitation of eligible foreclosed properties to rent to qualified households. A minimal balance remains that will be used to provide monitoring the contracts for compliance with program requirements.

Bimini Gardens MSTU (Fund 175) – Created, pursuant to the provisions of Section 125.01(1)(q), Florida Statutes, Flagler County Ordinance Number 99-10, and Flagler County Resolution Number 99-91, to account for the proceeds of a special per front foot assessment levied by the Board of County Commissioners and collected by the Tax Collector as a part of the tax roll. The per front foot assessment rate has remained unchanged since initially levied in fiscal year 2000-01 at \$0.58 per front foot. Authorized purposes for which the funds so generated may legally be expended is limited to the “acquisition, construction, and improvement from time to time of roads and related drainage improvements” within Bimini Gardens.

Espanola Special Assessment (Fund 177) – Established pursuant to the provisions of Flagler County Resolution Number 2002-31 (as adopted on February 28, 2002) to account for the proceeds of a per parcel special assessment of \$11.76 per residential unit levied for the purpose of funding mosquito control services (including inspection services, surveillance and truck and aerial spraying) in the Espanola area. On April 21, 2003 the Board agreed to contract mosquito control services for this areas as well as the Rima Ridge Area (collectively known as the West Flagler

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Mosquito Control District, or WFMCD) to the East Flagler Mosquito Control District (EFMCD). To provide additional funding, the County annually applies for (and has annually received) state financial assistance from the Department of Agriculture and Consumer Services (DACS).

Rima Ridge Special Assessment (Fund 178) – Created pursuant to the provisions of Flagler County Resolution Number 2002-31 (as adopted on February 28, 2002) to account for the proceeds of a per parcel special assessment of \$14.62 per residential unit levied for the purpose of funding mosquito control services (including inspection services, surveillance and truck and aerial spraying) in the Rima Ridge area. On April 21, 2003 the Board agreed to contract mosquito control services for this area as well as the Espanola Area (collectively known as the West Flagler Mosquito Control District, or WFMCD) to the East Flagler Mosquito Control District (EFMCD). To provide additional funding, the County annually applies for (and has annually received) state financial assistance from the Department of Agriculture and Consumer Services (DACS).

Municipal Services (Fund 180) – Established to account for services provided by Board of County Commissioners Departments to geographically limited areas of Flagler County (i.e. the unincorporated areas). Services provided include engineering, code enforcement, planning and zoning (the Building Inspection Division is budgeted in another fund). In addition to self-generated revenues (i.e. planning and zoning fees or code enforcement charges) significant sources of revenue in this fund include a portion of the state shared ½ cent sales tax as well as staff time charges (charges made by a department for the provision of services to another fund or department). This fund is treated as part of the General Fund for financial reporting.

Building Department (Fund 181) – Created to account for building permit fees authorized by Chapter 553.80(1), Florida Statutes which provides “The governing bodies of local governments may provide a schedule of fees, as authorized by s. 125.56(2) or s. 166.222 and this section, for the enforcement of the provisions of this part. Such fees shall be used solely for carrying out the local government’s responsibilities in enforcing the Florida Building Code.” As a consequence, only costs associated with the inspection and enforcement of the provisions of Section 125.56, Florida Statutes, and of the Florida Building Code and the Florida Fire Prevention Code (i.e. building and fire inspections) are funded from this source.

Domestic Violence (Fund 192) – Established to account for that portion of the \$201.00 surcharge levied pursuant to the provisions of Section 938.08, Florida Statutes (S.S.115.00) which is “provided to the governing board of the county and must be used only to defray the costs of incarcerating persons sentenced under Section 741.283, Florida Statutes and provide additional training to law enforcement personnel in combating domestic violence.”

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Alcohol & Drug Abuse Trust Fund (Fund 193) – Created pursuant the provisions of § 893.165, Florida Statutes and Flagler County Ordinance Number 2002-31. Fees and court costs are imposed pursuant to §§ 938.13, 938.21 & 938.23, Florida Statutes, and the sums collected, less Clerk fees, are deposited in the Trust Fund to be used to fund alcohol and other drug abuse programs designated by the Board. Unexpended funds at year-end, if any, remain in this fund (Fund 193) and “roll-over” to the next year.

Court Innovations /Technology (Fund 194) – Established pursuant to the provisions of § 28.24(12)(e)1, Florida Statutes, to account for that portion (\$2.00) of the additional \$4.00 per page recording fee collected by the Clerk and distributed to the board of county commissioners to be used exclusively to fund court-related technology, and court technology needs as defined in Sections 29.008(1)(f)2. and (h), Florida Statutes, for the state trial courts, state attorney, public defender, and criminal conflict and civil regional counsel in that county. Unexpended funds at year-end remain in this fund (Fund 194) and “roll-over” to the next year.

Juvenile Diversion (Fund 195) – Created Pursuant to § 939.185(1)(a)4., Florida Statutes, and Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05), to account for the ¼ portion of the additional court cost of \$65.00 imposed by the Board of County Commissioners to be used “as determined by the Board of County Commissioners to support teen court programs, except as provided in s. 938.19(7), juvenile assessment centers, and other juvenile alternative programs.” Inasmuch as the Board of County Commissioners, pursuant to the provisions of Section 938.19, Florida Statutes, and Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05) has chosen to impose the \$3.00 additional court cost specifically in support of the Teen Court Program, this portion of the \$65.00 additional court cost may not be used to support the Teen Court Program (See Section 938.19(7), Florida Statutes). Unexpended funds at year-end, if any, are transferred to the Court Innovations Fund (Fund 197).

Crime Prevention Fund (Fund 196) – Established Pursuant to § 775.083(2), Florida Statutes, to account for the court costs assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed by this section shall be \$50 for a felony and \$20 for any other offense and shall be deposited by the clerk of the court into an appropriate county account for disbursement for the purposes provided in this subsection. The county shall account for the funds separately from other county funds as crime prevention funds. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Court Innovations (Fund 197) – Created to account for that portion (25%) of the additional court cost authorized pursuant to § 939.185, Florida Statutes, and imposed by the Board of County Commissioners by the provisions of Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05) which is required to be used to fund innovative court programs, to supplement State funding of state court elements, and to aid the County in funding local requirements. Funds may not be expended without the consent of the Chief Judge or his/her designee. During prior fiscal years, significant funding was also received in this fund from Annual “Drug Court” Grants. This grant funding is no longer available. Unexpended funds at year-end, if any, remain in this fund (Fund 197) and “roll-over” to the next year.

Teen Court (Fund 198) – Created pursuant to the provisions of Section 938.19, Florida Statutes, as further implemented by the provisions of Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05), to account for the additional court cost of \$3 assessed in the circuit and county court in the county against each person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of a criminal law, a delinquent act, or a municipal or county ordinance, or who pays a fine or civil penalty for any violation of chapter 316. Any person whose adjudication is withheld under s. 318.14(9) or (10) shall also be assessed the cost. All amounts collected by the Clerk of the Circuit Court under this section shall be deposited into an account specifically for the operation and administration of the Flagler County Teen Court Program. Unexpended funds at year-end, if any, remain in this fund (Fund 198) and “roll-over” to the next year.

Emergency Communications E911 (Fund 302) – Established, pursuant to the provisions of Section 365.173(2)(c), Florida Statutes, to account for the proceeds of the monthly fee (currently 50¢) collected by voice communication service providers on both wireless and non-wireless communication services. Authorized uses of the E911 fees, as set forth in Section 365.172(9), Florida Statutes, include all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services. In addition eligible costs include the functions of database management, call taking, location verification, and call transfer. However, the moneys may not be used to pay for any capital or operational costs for emergency responses which occur after the call transfer to the responding public safety entity or for the costs of constructing, leasing, maintaining, or renovating buildings, except for those building modifications necessary to maintain the security and environmental integrity of the PSAP and E911 equipment rooms.

Daytona North Service District (Fund 702) – Established pursuant to the provisions of Section 125.01(1)(q), Florida Statutes, Flagler County Ordinance Number 83-15 (as amended by Flagler County Ordinance 90-9, 91-4, and 93-07) to account for the proceeds of a special per front foot assessment levied by the Board of County Commissioners and

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

collected by the Tax Collector as a part of the tax roll. The per front foot assessment rate has remained unchanged since fiscal year 1992-93 at \$0.58 per front foot. Authorized purposes for which the funds so generated may legally be expended is limited to providing and maintaining streets, recreation facilities, drainage facilities and services from funds derived from service charges, special assessments or taxes and any other sources of funds and revenues permitted by law, within such district only. In addition to special assessments collected with the Daytona North Service District, the Board of County Commissioners also “shares” portions of the ninth cent fuel tax and local option gas taxes received by the County with the Daytona North Service District.

Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. The County has seven debt service funds.

Colbert Lane Special Assessment (Fund 207) – Established to account for the periodic payments of principal and interest on the \$3,730,000 Special Assessment Bond, Series 2002. This bond was issued in December 2002 to refund the Special Assessment Revenue Bonds, Series 1991 which financed the construction of extensions and improvements to Colbert Lane, along with two park access roads. The Special Assessment Bond, Series 2002 was issued to take advantage of the lower interest rates available in the marketplace, and was underwritten by Bank of America. Interest is payable at a fixed rate of 3.83% per annum. The final maturity date is July 1, 2014. Prior year's debt service was appropriated in fund 206 Special Assessment Revenue Bond Fund. The principal and interest on these obligations are payable solely from and secured by a prior lien upon and pledge of the proceeds of a special assessment levied against all property determined to be specifically benefitted by the project. The benefit is allocated on a per acre basis for the benefitted property. The current per acre assessment rate of \$160.00 has remained constant for a number of years. This bond has matured in July, 2014. This fund description will be deleted from the budget document in FY18 when the history falls outside of the reporting columns.

(ESL) II Series 2005 (Fund 209) – Established to account for the service principal and interest associated with the \$6,665,000 Limited General Obligation Bonds, Series 2005, which were issued in February, 2005. Interest rates range from 3.00% to 3.625%. Principal payments are due on July 1 of each year. Interest payments are due on January 1 and July 1 of each year. The final maturity date is July 1, 2017. Annual debt service requirements associated with the 2005 ESL Bonds totals approximately \$660,000. On November 5, 2002, qualified electors residing in Flagler County approved a referendum authorizing the issuance of general obligation bonds in an amount not to exceed \$6,700,000 payable from and secured by a pledge of ad valorem taxes levied at a rate not to exceed 0.163 mills annually on all taxable property within the County, with a debt service term not exceeding fourteen (14) years. The bonds were issued for the purpose of financing the acquisition of environmentally sensitive lands,

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

including but not limited to, water recharge, parks, and recreation areas in Flagler County as provided in Resolution No. 2002-97 adopted by the Flagler County Board of County Commissioners on September 12, 2002. Reserves consist, at least in part, of amounts accumulated to make the next occurring installment of principal and interest. In addition, during a previous fiscal year, excess ad valorem tax revenues were generated. These funds are being depleted gradually over a period of several years in order to minimize the amount of millage rate variability from one fiscal year to the next.

Capital Construction Sinking, \$34,105,000 Bond, Series 2005 (Fund 210) – Created to account for the periodic installments of principal and interest paid in connection with the \$34,105,000 Capital Improvement Revenue Bonds, Series 2005, which were issued in September 2005 to finance the acquisition and construction of certain capital improvements in the County together with the funding of a reserve account. Principal and interest on the bonds was payable solely from and secured by a lien upon and pledge of all monies allocated for and distributed to the County from the Local Government Half-Cent Sales Tax, the 0.5% Discretionary Infrastructure Sales Surtax (levied pursuant to Ordinance Number 2002-17), the Communication Services Tax and the Guaranteed Portion of State Revenue Sharing. Interest rates ranged from 3.250% to 5.000%. Principal payments were due on October 1 of each year. Interest payments were due on April 1 and October 1 of each year. Average annual debt service was approximately \$2,605,000 through fiscal year 2012-13 and fell to approximately \$1,805,000 thereafter. The final maturity date was October 1, 2035. This debt was refunded in FY14-15 and included in Fund 212 Capital Improvement and Refunding Revenue Bonds Series 2015 \$42,775,000.

Judicial Center \$25,500,000 General Obligation Bonds, Series 2015 (Fund 211) – Established to account for the debt service required in connection with the \$32,990,000 General Obligation Bonds, Series 2005, which were issued in September, 2005. Interest rates range from 3.00% to 4.375%. The payment of the principal and interest on the bonds is payable from and secured by a pledge of ad valorem taxes on all taxable property within the County. Principal payments are due on July 1 each year. Interest payments are due on January 1 and July 1 of each year. Average annual debt service totals \$1,980,000. The final maturity date is July 1, 2035. On November 2, 2004, a majority of the qualified electors residing in Flagler County approved a referendum authorizing the issuance of general obligation bonds in an amount not to exceed \$33,000,000 payable from and secured by a pledge of ad valorem taxes, with a debt service term not exceeding thirty (30) years. There is no stated limit on the millage rate which may be levied to pay the debt service on the bonds. The bonds were issued for the purpose of financing the construction of a new County Judicial Center. A separate millage rate was established for the first time in fiscal year 2008. In prior years (fiscal year 2006 and 2007), the ad valorem taxes required to service this debt were included within the general fund and then transferred to the debt service fund. In March, 2015, the BOCC authorized the issuance of General

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Obligation Refunding Bonds Series 2015 to refund the Series 2005 General Obligation Bonds with the same maturity date. By refunding the loan, the coupon rates now range from 2% to 5% depending on the year of maturity and savings of approximately \$3,000,000 over the next 20 years.

Capital Improvement and Refunding Revenue Bonds, Series 2015 \$42,775,000 (Fund 212) – Established February 2015 to refund Capital Improvement Revenue Bonds, Series 2005 and finance the construction of the Sheriff's Operation Center, Flagler County Jail Expansion, and other capital projects. Flagler County agreed to appropriate Non-Ad Valorem revenues amounts sufficient to pay principal and interest on the Bonds when due. Principal payments are due October 1st and interest payments are due October 1st and April 1st of each year. The final maturity date is October 1, 2035.

(ESL) III Series 2009 (Fund 219) – Created to account for the required principal and interest payments in connection with the \$10,000,000 Limited General Obligation Tax Bonds, Series 2009 which were issued in August, 2009. The interest rate is fixed at 5.11%. Principal payments are due on July 1 each year. Interest payments are due on January 1 and July 1 of each year. Given the fixed interest rate; the annual debt service requirement declines over the life of the bonds. The final maturity date is July 1, 2029. On November 4, 2008, a majority of the qualified electors residing in Flagler County authorized the levy of an ad valorem tax in an amount not to exceed 0.25 mills for 20 years for the purpose of acquiring certain lands within the County to protect the drinking water supply, wildlife habitat and environmentally sensitive lands. The referendum authorized the County to issue up to \$40,000,000 in limited tax general obligation bonds to finance the cost to acquire the lands and, with certain limitations, make the land available for access, passive recreational uses and natural community restoration. Proceeds will be used to finance the cost of land acquisitions for Bings Landing Addition, Sweetbottom Plantation and Bay Drive Addition.

Capital Projects Funds are used to account for resources designated to construct or acquire general fixed assets and major improvements. The County has four capital projects funds.

Beachfront Parks Capital (Fund 307) – Established during fiscal year 1997-98 to account for that portion (\$1,075,000) of the contribution received from the developer, to be used for capital improvements to the Malacompra Beach Front Park. On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowes Ocean Hammock, Ltd., and the simultaneous contribution of \$1,675,000 from the developer. In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Malacompra Beach

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Front Park on a 306.98 acre parcel known as the Malacompra Greenway located along S.R. A-1-A. Fund 307 was established with \$1,075,000 of the total contribution to cover the cost of Park improvements. The improvements may consist of restrooms, pavilions, benches, walkways, pedestrian and bike paths, picnic areas, site development, extension of water and sewer within the parks and all costs and fees associated with the planning, design, permitting and construction, as well as reconnection, of the wetlands bifurcated by Malacompra Road are all considered permissible uses of this construction/development money.

Beachfront Park Maintenance (Fund 308) – Created during FY1997-98 to account for that portion (\$600,000) of the contribution received from the developer, to be used for maintenance of the capital improvements at the Malacompra Beach Front Park. On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowe Ocean Hammock, Ltd., and the simultaneous contribution of \$1,675,000 from the developer. In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Malacompra Beach Front Park on a 306.98 acre parcel known as the Malacompra Greenway located along S.R. A-1-A. Fund 308 was established with \$600,000 of the total contribution to be deposited in an interest-bearing account as a trust fund for the maintenance of the Parks. Parks maintenance is to be provided from the interest generated on the Park Maintenance Trust Fund. In the event these monies are insufficient in any given year to cover the maintenance costs, up to 10% of the principal may be used to cover these costs. Monies were placed in reserves until construction of parks are completed in Fund 307.

½ Cent Discretionary Sales Tax (Fund 311) - Established with the adoption of the Small County Surtax approved on October 1, 2012, this fund was created to account for the revenue and related capital projects, such as the Jail Design and expansion. This funding replaced the Infrastructure Surtax that expired on January 1, 2013 which was pledged for the repayment of Capital Improvement Revenue Bonds, Series 2005. The debt service schedule of the bonds took this expiration into account and decreased accordingly. The intent of the Small County Surtax is to maintain and to improve the quality of life of the residents of Flagler County. The revenues and any interest accrued will be used for the purpose of paying cost that are associated with construction, reconstruction, or improvement of public facilities, including but not limited to public safety facilities, roads, bridges and storm water projects, beach restoration, recreational improvements and general public infrastructure. This ½ cent Small County Surtax is to include operational expenses of any infrastructure and any other public purpose defined and authorized by Section 212.055 (3), Florida Statutes. The proceeds from the Small County Surtax are distributed to the County and its municipalities using the state prescribed default formula.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Capital Improvement Revenue Bond (Fund 312) – Established during the fiscal year 2014-15 to account for a portion of the proceeds of the \$42,775,000 Capital Improvement & Refunding Revenue Bonds Series 2015 obligated to finance the construction of the Sheriff's Operation Center, Flagler County Jail Expansion, and other capital projects. The proceeds were transferred to this fund to be used for the construction of these projects.

Marineland Acres District (Fund 318) - Collection of a Special Assessment was approved by the Board of County Commissioners beginning in FY 2016-17. The purpose of the District is to create and maintain a stormwater management system for the portion of the Hammock that lies between the south side of MalaCompra Canal and Washington Oaks State Park, and lying east of State Road A I A. The stormwater management system is intended to protect each owner's property in the event of potentially hazardous storms. The system is designed to minimize any hazards, minimize damage to property and protect the general public health of the area. This system will also better assure that stormwater runoff entering the Matanzas River/Intracoastal Waterway is environmentally less polluted than today's runoff. These activities and functions of the District will provide benefits to all property owners within the District. Properties within the Marineland Acres Drainage Basin District will be subject to an annual maximum assessment of \$600. The assessment is based on whether the property is developed or vacant. The initial recommended assessment for developed lots is \$435.00 for the first year. For vacant lots, the initial recommended assessment is \$220.00 for the first year. Each lot within the District will be subject to the assessment.

2009 ESL (Environmentally Sensitive Lands) Capital Projects Fund (Fund 319) – Established during fiscal year 2008-09 to account for the net proceeds of the \$10,000,000 Limited Tax General Obligation Bonds, Series 2009. The net proceeds (after subtracting the estimated costs of issuance of \$51,000) of \$9,949,000 were deposited into this fund in September, 2009 and used to fund the cost of acquiring the Bing's Landing Addition, Sweetbottom Plantation, and Bay Drive properties.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Proprietary Fund Types - Proprietary funds are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on the balance sheet, and the reported fund equity (total reported assets less total reported liabilities) provides an indication of the economic net worth of the fund. Operating statements for the Proprietary Fund Types report increases (revenues) and decreases (expenses) in total economic net worth. The County has five enterprise funds and one internal service fund as follows:

Enterprise Funds

*Airport (Fund 401) – Created to account for the Flagler County Airport, a public use, General Aviation (GA) airport that is owned, operated and maintained under the direction of the Flagler County Board of County Commissioners. The Airport primarily serves corporate aviation and general aviation activity. There are no scheduled airlines providing service at the airport. The airport covers 1,257 acres with two lighted 5,000 foot long runways with associated lighted taxiways and aprons. The airport also has a 3,000 foot water runway. According to the Federal Aviation Administration (FAA) data, the airport ranks as the 2nd busiest in Florida, and 4th in the country out of the 252 General Aviation airports participating in the Contract Tower program with a 176,000 takeoff and landings per year. The high amounts of air traffic led to the construction of an Air Traffic Control Tower, which went operational in October 2009. There are currently 80 aircraft based at the airport. Significant operating revenues are derived from the sale of fuel (both Avgas and Jet Fuel) as well as the rental of hangars, aircraft tie-downs and other building and land leases at the Airport. Capital Improvement Program (CIP) grants for airport operational and economic development projects are received from the FDOT and FAA and require varying percentage levels of local matching funds. The FAA provides entitlement grant funding for operational and safety related projects via the federal Airport Improvement Program (AIP). FDOT provides grant assistance for FAA, AIP and economic development projects

*Landfill (Fund 402) – Established to account for the operation, closure and postclosure care costs of the Old Kings Road Landfill, the Old Kings Road Construction and Demolition Debris (C&D) facility located just South of the Old Kings Road Landfill, and the Bunnell Landfill, as well as the costs associated with the household hazardous waste collection center and the used oil collection center. The Old Kings Road Landfill, a Class I Landfill, which also accepted yard waste, was opened in 1977 and closed in 1991. The Old Kings Road Construction and Demolition Debris C&D facility was opened in 1991 and closed in 2006. The Bunnell Landfill, a Class III Landfill, which accepted

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

household garbage and furniture was opened in 1974 and closed in 1989. The County continues to operate the household hazardous waste collection center and the used oil collection center in spite of the fact that there is currently no dedicated revenue source to pay for them. Please see the fund descriptions for the Old Kings Road Landfill (Fund 145), the Construction & Demolition Debris Landfill (Fund 146), and the Bunnell Landfill (Fund 148), for a more complete discussion of closure and postclosure care cost funding. In addition, please note that these three special revenue funds are not separately stated for financial reporting purposes but rather they are consolidated into the sanitary landfill fund (Fund 402).

Flagler County Utilities – Beverly Beach /Eagle Lakes (Fund 404) – Originally established during fiscal year 2003-04 to account for the operation of the Beverly Beach Water and Wastewater Utility Systems, a relatively small utility, servicing 471 customers most of whom reside within the corporate limits of the Town of Beverly Beach. The anticipated user population at build out of the system is estimated to be approximately 1,200 customers. The Beverly Beach Water and Wastewater System currently purchases bulk water from the City of Palm Coast and treats its own wastewater. In addition to the Town of Beverly Beach Water and Wastewater System, the Board of County Commissioners has also entered into two different Developer's Agreements to accept the Eagle Lakes water and wastewater facilities to serve that development and the Old Kings Road corridor. Additionally, through the 2007 water settlement agreement with the Cities of Flagler Beach and Palm Coast, Flagler County will be the retail water and wastewater provider along the John Anderson Highway corridor. Under the Hunter's Ridge Development Order, Flagler County will provide water and wastewater service to the portion of Hunter's Ridge Development which lies in Flagler County.

Residential Solid Waste Collection (Fund 405) – Created in order to account for residential solid waste collection services provided in the unincorporated areas of Flagler County. Actual solid waste collection services are performed by a contracted vendor. Prior to January 1, 2008, billing for these services was performed by County Staff. As part of the fiscal year 2008-09 budget adoption process, a non-ad valorem per parcel special assessment was added to the tax bills. These special assessments represent the most significant revenue source in this fund. Solid Waste services provided include collection of residential solid waste twice a week, collection of recyclable materials once a week, and collection of yard trash once a week.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Bunnell Flagler County Utility (Fund 406) – Created in FY2012-13 upon the purchase of the Plantation Bay Utility System this fund accounts for the finances of the Utility which was jointly purchased with the City of Bunnell. The interlocal agreement approved on February 6, 2013 outlines the agreement between the two parties and stipulates that the City Manager and County Administrator shall have equal authority for the overall management and administration of the Utility. The finances of the Utility are the administrative responsibility of the County. Employees of the Utility are City Employees.

Flagler County Utilities – Plantation Bay (Fund 407) – Created in FY 2015-16 when ownership of the Bunnell Flagler County Utility was transferred to Flagler County, for the operation of the Plantation Bay Water & Wastewater utility systems. This utility currently serves approximately 1,800 customers with approximately half in Volusia and the other half in Flagler County. The anticipated user population at build out of the system is approximately 8,000 customers. This utility is currently under a consent order and Flagler County has been working on meeting the requirements of the order. Design is underway for three wastewater projects; master plant collection/pump station, reject tank and redundancy as well as plans for improvements to the water treatment process.

Internal Service Fund

The Health Insurance Fund (Fund 603) was established to account for the amounts collected and the claims paid in connection with the self-insured health benefits coverage provided to employees of the Board of County Commissioners, as well as employees of the various constitutional officers. In addition to major medical coverage, the County also self insures dental coverage. This fund also serves as a conduit for the payment of insurance premiums in the areas of vision insurance and life insurance.

RESOLUTION No. 2016- 51

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA LEVYING AD VALOREM TAXES FOR FISCAL YEAR 2016–2017; ADOPTING FINAL AD VALOREM TAX MILLAGE RATES; SPECIFYING THE PERCENTAGES BY WHICH SUCH MILLAGE RATES EXCEED THE ROLLED BACK RATES; PROVIDING FOR CONFLICTS AND SEVERABILITY, AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, Section 200.065, Florida Statutes requires the Board of County Commissioners of Flagler County, Florida, to adopt a resolution specifying the final millage rates to be levied for taxing entities of which the Board of County Commissioners of Flagler County, Florida, is the taxing authority, and

WHEREAS, Section 200.065, Florida Statutes further requires that said resolution state the percent, if any, by which the millage rates to be levied exceed the rolled back millage rates, and

WHEREAS, the Board of County Commissioners of Flagler County, Florida, has duly advertised notice of its intent to adopt millage rates for fiscal year 2016–2017, pursuant to Section 200.065, Florida Statutes, and

WHEREAS, the Board of County Commissioners of Flagler County, Florida, conducted a public hearing to consider adoption of the final millage rates for fiscal year 2016–2017, as required by Section 200.065, Florida Statutes; and

WHEREAS, the millage rates to be levied by the Board of County Commissioners for fiscal year 2016–2017, together with the percentage increase of the final millage rate over the rolled back rate, as set forth below in Section 2 have been publicly read.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA:

SECTION 1. AUTHORITY. This Resolution is adopted under the provisions of Section 200.065, Florida Statutes.

SECTION 2. LEVY OF AD VALOREM TAXES AND PERCENTAGE INCREASES.
The Board of County Commissioners, of Flagler County, Florida, as taxing authority for the taxing entities in the table below, does hereby finally levy the millage rates specified, and does hereby state the percent, if any, by which the millage rate levied exceeds the rolled back millage rate, as follows:

Flagler County Board of County Commissioners
FY 2016-2017

Taxing Entity	Final Millage Rate	Rolled Back Millage Rate	Percentage Increase Over/ (Under) the Rolled Back Rate
General Fund	8.1167 Mills	7.6354 Mills	6.30%
2005 Environmentally Sensitive Lands Bonds	0.0969 Mills	N/A	N/A
2009 Environmentally Sensitive Lands Bonds	0.0823 Mills	N/A	N/A
2016 Environmentally Sensitive Lands Bonds	0.0708 Mills	N/A	N/A
2015 General Obligation Bonds	0.2650 Mills	N/A	N/A
Total	<u>8.6317 Mills</u>		

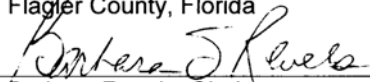
SECTION 3. PROVISION OF CERTIFIED COPIES. Certified copies of this Resolution shall be filed with the Property Appraiser and the Tax Collector of Flagler County, Florida, and the Department of Revenue of the State of Florida.

SECTION 4. CONFLICTS AND SEVERABILITY. All sections or parts of section of all resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict. If any section, subsection, sentence, clause or provision of this Resolution is held unconstitutional, inoperative, or void by a court of competent jurisdiction, such holding shall not affect the remainder of the Resolution.

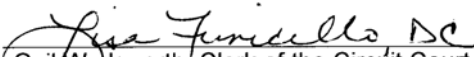
SECTION 5. EFFECTIVE DATE. This Resolution shall take effect immediately upon its adoption.

DONE, ORDERED, AND ADOPTED this 29th day of September, 2016.

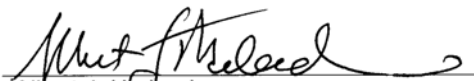
Board of County Commissioners
Flagler County, Florida


Barbara Revels, Chair

Attest:


Gail Wadsworth, Clerk of the Circuit Court
and Comptroller

Approved as to form:


Albert J. Hageed
County Attorney

RESOLUTION No. 2016- 52

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA TO FINALLY ADOPT THE BUDGET FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017 IN THE TOTAL AMOUNT OF \$178,422,148 PURSUANT TO THE PROVISIONS OF CHAPTERS 129 AND 200, FLORIDA STATUTES; PROVIDING FOR CONFLICTS AND SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the County Administrator, in his role as County Budget Officer, pursuant to the provisions of Section 129.025, Florida Statutes, has caused to be prepared, for the fiscal year ending September 30, 2017, a tentative budget, including estimated revenues and proposed appropriations, for Flagler County, Florida; and

WHEREAS, the County Administrator presented the tentative budget, including his specific recommendations to the Board of County Commissioners, on July 18, 2016; and

WHEREAS, the Board of County Commissioners has held several workshops for the purpose of discussing and recommending changes for the proposed fiscal year 2016-17 budget as submitted by the County Administrator; and

WHEREAS, the Board of County Commissioners held a public hearing on Thursday, September 15, 2016 for the purpose of hearing public input and adopting the tentative budget for the fiscal year ending September 30, 2017; and

WHEREAS, the Board of County Commissioners has duly advertised notice of its intent to adopt its final budget for the fiscal year ending September 30, 2017, as required by Sections 129.03(3)(c) and 200.065, Florida Statutes; and

WHEREAS, the Board of County Commissioners held a public hearing on September 29, 2016 for the purpose of finally adopting the budget for the fiscal year ending September 30, 2017, as required by the provisions of Sections 129.03(3)(c) and 200.065, Florida Statutes;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA, AS FOLLOWS:

SECTION 1. Attached hereto and marked for identification as "Schedule A" is the adopted annual budget by fund and revenue/expense category for Flagler County for Fiscal Year 2016-17 beginning on October 1, 2016, and ending on September 30, 2017, in the total amount of \$178,422,148 which said budget is hereby finally approved, adopted, and accepted in all respects.

SECTION 2. It is hereby found and determined that each of the expenditures authorized by the budget for the fiscal year ending September 30, 2017, as summarized in Schedule A, is required to fund programs and facilities necessary for essential public purposes affecting the health, welfare and safety of the inhabitants of Flagler County or which are legally mandated by applicable law.

SECTION 4. There are hereby expressly and tentatively appropriated out of anticipated revenues and balances brought forward, all funds and monies necessary to meet the appropriations and reserves stipulated by and in said budget.

SECTION 5. CONFLICTS AND SEVERABILITY. All sections or parts of sections of all resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict. If any section, subsection, sentence, clause or provision of this Resolution is held unconstitutional, inoperative, or void by a court of competent jurisdiction, such holding shall not affect the remainder of the Resolution.

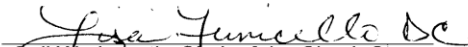
SECTION 6. EFFECTIVE DATE. This Resolution shall take effect immediately upon its adoption.

DONE, ORDERED, AND ADOPTED this 29th day of September, 2016.

Board of County Commissioners
Flagler County, Florida


Barbara Revels, Chair

Attest:


Gail Wadsworth, Clerk of the Circuit Court
and Comptroller

Approved as to form:


Albert J. Haged
County Attorney

Flagler County Board of County Commissioners
FY 2016-2017

Index

About Flagler County	Xii
Administration	3 - 6
Administration - General Services	3 - 95
Administrative Summary	3 - 3
Adult Day Care	3 - 72
Airport	4 - 32
Alcohol & Drug Abuse Trust	5 - 32
Appropriation Summary – Constitutional and Judicial	2 - 1
Appropriation Summary - Special Revenue Funds	5 - 1
Appropriation Summary by Category BOCC only	1 - 14
Appropriation Summary Enterprise and Other Operating Funds	4 - 1
Appropriation Summary General Fund BOCC	3 - 1
Basis for Budgeting and Requirements	9 - 67
Beachfront Parks Capital	5 - 54
Beachfront Parks Maintenance	5 - 55
Bimini Gardens MSTU	5 - 23
Board of County Commissioners	3 - 4
BOCC County Wide Organizational Chart	1 - 1
BOCC Expenditures of the General Fund	1 - 13
Breakdown of a Homeowner's Tax Bill	1 - 25
Budget	3 - 34
Budget Policy - Flagler County BOCC	9 - 27
Budget Process Calendar Highlights	9 - 68
Budget Proformas	1 - 26
Building Department	4 - 22
Bull Creek Fish Camp	3 - 122
Bunnell Library	3 - 90
Bunnell-Flagler County Utility Service	4 - 60
Capital Construction Sinking, \$34,105,000 Bond, Series 2005 Refunded	6 - 16
Capital Equipment Purchases by Fiscal Year	8 - 6
Capital Equipment Replacement Program	8 - 4
Capital Funds Organization Chart	5 - 52
Capital Funds Summary	5 - 53
Capital Improvement and Refunding Revenue Bonds \$42,775,000 Series 2015	6 - 18
Capital Improvements General Fund	3 - 169
Chart of Accounts - Flagler County BOCC	9 - 19
Clerk of the Circuit Court and Comptroller	2 - 12
Code Enforcement	4 - 18
Colbert Lane \$3,730,000 Special Assessment Bond (2002)	6 - 8
Community Services Organizational Chart	3 - 47
Community Services Summary	3 - 48
Congregate & Home Delivered Meals	3 - 76
Constitutional Gas Tax	4 - 7
Constitutional Organizational Chart	2 - 2
Constitutional Summary	2 - 3

Flagler County Board of County Commissioners
FY 2016-2017

Index

Consumer Price Index of the United States of America	1 - 21
County Administrator's Budget Message	i
County Attorney	3 - 19
County Extension Services	3 - 53
County Wide General Fund Taxable Property Value	1 - 23
Court Innovations	5 - 37
Court Innovations Technology	5 - 33
Court Services	2 - 19
Courthouse Facilities	5 - 30
Crime Prevention	5 - 43
Daytona North Service District	5 - 26
Debt Issues Organization Chart	6 - 1
Debt Service Funds Organization Chart	6 - 6
Debt Service Payments	6 - 2
Debt Service Summary	6 - 7
Debt Summary	6 - 3
Description of Fund and Account Groups	9 - 87
Detail of Capital Outlay	8 - 1
Domestic Violence Trust	5 - 31
Economic Development - Special Revenue Fund	5 - 47
Economic Opportunity	3 - 22
Emergency Communications 800 MHz Radio System	3 - 137
Emergency Communications E-911 Database	4 - 28
Emergency Management	3 - 130
Emergency Services Grants	3 - 153
Emergency Services Organizational Chart	3 - 128
Emergency Services Summary	3 - 129
Engineering	3 - 27
Environmentally Sensitive Lands	5 - 60
Environmentally Sensitive Lands	5 - 50
Environmentally Sensitive Lands (ESL) II \$6,665,000 Series 2005	6 - 10
Environmentally Sensitive Lands (Old Fund)	5 - 49
Espanola Special Assessment	5 - 24
Facilities Management	3 - 101
Financial Services Organizational Chart	3 - 32
Financial Services Summary	3 - 33
Fire/Rescue	3 - 146
Five Year Projection of Sales Tax Revenue	1 - 30
Five Year Projection of Tourist Development Revenue	1 - 27
Five Year Projection of Fuel Tax Revenue	1 - 28
Five Year Projection of Shared Revenue Sources	1 - 29
Flagler County Utilities - Beverly Beach	4 - 55
Flagler County Utilities - Plantation Bay	4 - 63
Flagler County's 2013 Strategic Plan Update	xv
Fleet Management	3 - 97
Flight Operations	3 - 142
Florida Statutes - Chapter 129, 200.065, 200.068, 166.241	9 - 40
Fund Balance History by Fund	1 - 61
Fund Balance Policy - Flagler County BOCC	9 - 34
Fund Structure - Flagler County BOCC	9 - 12
General Fund	1 - 12

Flagler County Board of County Commissioners
FY 2016-2017

Index

General Fund Summary of Revenue and Expenses	1 - 10
General Liability Insurance	3 - 171
General Services Organizational Chart	3 - 93
General Services Summary	3 - 94
Glossary of Terms & Acronyms	9 - 72
Government Services Building (GSB)	3 - 107
Growth Management Organization Chart	4 - 11
Growth Management Summary	4 - 12
Guardian Ad Litem	2 - 20
Health Insurance Fund	4 - 68
Historic Courthouse	3 - 106
History of Assessed Property Valuation & Millage Rates	1 - 16
Human Resources	3 - 49
Human Services	3 - 61
Index	9 - 112
Information Technology	3 - 40
Innovation Technology	3 - 42
Interfund Transfers	3 - 162
Interfund Transfers Summary	1 - 60
Judicial Center \$25,500,000 General Obligation Bonds, Series 2015	6 - 14
Judicial Funds Organization Chart	5 - 28
Judicial Funds Summary	5 - 29
Judicial Organizational Chart	2 - 17
Judicial Summary	2 - 18
Juvenile Diversion	5 - 36
Land Management	3 - 8
Law Enforcement Trust	5 - 41
Law Library	5 - 42
Legal Aid	5 - 40
Library	3 - 88
Library Summary	3 - 85
Limited Ad Valorem Tax Refunding Bonds Series 2016	6 - 12
Major Capital Projects - 1/2 Cent Discretionary Sales Tax - Fund 311	5 - 56
Major Capital Projects - 1/2 Cent Sales Tax	7 - 26
Major Capital Projects - Airport Fund	7 - 4
Major Capital Projects - E-911	7 - 106
Major Capital Projects - Engineering	7 - 62
Major Capital Projects - Fund 312	5 - 58
Major Capital Projects - General Fund	7 - 12
Major Capital Projects - Solid Waste	7 - 100
Major Capital Projects - Tourist Development	7 - 104
Major Capital Projects by Department Summary	7 - 2
Marineland Acres Drainage Basin District	5 - 59
Minor Capital Projects	7 - 1
MSTU and MSBU Organization Chart	5 - 20
MSTU and MSBU Summary	5 - 21
Municipal Services - Planning & Zoning	4 - 13
Neighborhood Stabilization Program 3 (NSP3)	5 - 48

Flagler County Board of County Commissioners
FY 2016-2017

Index

Non-Departmental Summary	3 - 159
North Malacompria Drainage Basin District	5 - 22
Outstanding Debt Summary	6 - 4
Park Impact Fee Zone 1	5 - 9
Park Impact Fee Zone 2	5 - 10
Park Impact Fee Zone 3	5 - 11
Park Impact Fee Zone 4	5 - 12
Parks and Recreation Summary	3 - 114
Pay Classification System-BOCC Only	9 - 1
Per Capita Income for Flagler County	1 - 20
Per Capita Taxable Value	1 - 18
Personnel Services Category All Funds BOCC only	1 - 35
Pooled Expenditures	3 - 163
Population and Authorized Position Counts	1 - 36
Position Authorization Summary by Department	1 - 31
Pretrial Services	2 - 24
Princess Place	3 - 120
Property Appraiser	2 - 8
Property Tax Levied for the General Fund	1 - 22
Property Taxes for Home Valued at \$200,000	1 - 19
Public Defender	2 - 23
Public Transportation	3 - 109
Purchasing	3 - 38
Recreation Facilities	3 - 117
Recreation Impact Fees Summary	5 - 7
Recreation Services/Programs	3 - 124
Recreational Activities	3 - 126
Reserves	3 - 167
Reserves Summary by Fund	1 - 57
Residential Solid Waste Collection	4 - 50
Resolution No. 2016-51 Adopting Final Millage Rate	9 - 108
Resolution No. 2016-52 Adoption of FY 2016-17 Budget	9 - 110
Revenues and Expenditures Summary by Fund	1 - 37
Rima Ridge Special Assessment	5 - 25
Road & Bridge	4 - 2
Senior Services	3 - 67
Sheriff	2 - 4
SHIP Program	5 - 45
Social Services Administration	3 - 59
Social Services Grants	3 - 78
Social Services Summary	3 - 57
Solid Waste - Landfills	4 - 45
Sources of All Funds	1 - 2
Special Events	3 - 165
State Attorney	2 - 22
Summary of Expenditures/Expenses of All Funds	1 - 7
Summary of Financial Policies - Flagler County BOCC	9 - 25
Summary of Revenues of All Funds	1 - 3
Supervisor of Elections	2 - 14
Tax Collector	2 - 10
Tax Increment Financing	3 - 166

Flagler County Board of County Commissioners
FY 2016-2017

Index

Teen Court	5 - 38
Tourist Development Beach Restoration 11.25%	5 - 6
Tourist Development Capital Projects 22.5%	5 - 3
Tourist Development Promotions & Advertising 66.25%	5 - 4
Tourist Development Summary	5 - 2
Transportation Impact Fee New East	5 - 18
Transportation Impact Fee Palm Coast	5 - 16
Transportation Impact Fee West	5 - 15
Transportation Impact Fees Old East	5 - 14
Transportation Impact Fees Summary	5 - 13
TRIM Flowchart	9 - 71
Use of All Funds	1 - 6
Utility Regulatory Authority	5 - 46
Value Adjustment Board	3 - 160
Veterans Services	3 - 81